
THE CORPORATION OF THE COUNTY OF HASTINGS
Community and Human Services

AGENDA

9:30 AM, Wednesday, February 11, 2026

Council Chambers & Zoom

The Minutes as prepared by the Clerk will be the official record of the meeting

HASTINGS COUNTY VISION STATEMENT

People and businesses thrive in Hastings County because of its support for individuals and families, strong communities, its natural beauty, and respect for its history and traditions.

Page

CALL TO ORDER

LAND ACKNOWLEDGEMENT

We are meeting today on the traditional territory of many nations including the Huron-Wendat, Anishnaabe, and the Haudenosaunee peoples. Hastings County Council acknowledges our shared obligation to respect, honour and sustain these lands and the natural resources contained within. We honour their cultures and celebrate their commitment to this land. We would also like to acknowledge the Mohawk and Algonquin nations whose traditional and unceded territory we are gathered upon today. Hastings County is situated on treaty land that is steep in rich Indigenous history and home to many First Nations, Métis and Inuit people.

DISCLOSURE OF INTEREST

- (a) Disclosure of Interest at the February 11, 2026 meeting

MINUTES

3 - 7

- (a) Approval of the Minutes of the January 14, 2026 meeting

BUSINESS ARISING FROM THE MINUTES

ACCOUNT VOUCHERS AND YEAR TO DATE EXPENDITURE REPORT

9 - 22

- (a) Cheque Register Summary Report dated January 2026 and Year to Date Expenditure Report dated November 30, 2025

2026 BUDGET

23 - 58

- (a) 2026 Draft Budget

OTHER BUSINESS

NEXT MEETING

- (a) Date of next meeting - March 11, 2026

ADJOURNMENT

- (a) Adjournment of the February 11, 2026 meeting

**THE CORPORATION OF THE COUNTY OF HASTINGS
COMMUNITY AND HUMAN SERVICES COMMITTEE**

County Administration Building
Belleville, Ontario,
January 14, 2026

A meeting of the Community and Human Services Committee was held with the following members present: Warden Bob Mullin, Deputy Warden Tony Fitzgerald and Councillor Don DeGenova (County of Hastings), Councillors Kathryn Brown, Paul Carr, Garnet Thompson and Margaret Seu (City of Belleville), Councillors Duncan Armstrong, David O'Neil and Karen Sharpe (City of Quinte West). Regrets were received by Councillors. Also in attendance were Jamie Lynne Osmond, Director of Community and Human Services, Carmela Ruberto, Housing Manager, Rhonda Phillips, Client Access and Program Support Manager, Juliee Harrison, Early Years and Child Care Manager, Shani Hunter, Manager of Ontario Works, Shannon Tummon-Graham, Manager of Homelessness Initiatives and Prevention, Lisa Rumble, Transformation and Strategic Initiatives Advisor, Tony Bird, Director of Finance, Shaune Lightfoot, Director of Human Resources, Larry Dean, Director of Information Technology, Matt Carty, Director of Facilities and Capital Infrastructure, Connor Dorey, CAO, Cathy Bradley, Director of Legislative Services/County Clerk, Allison Goodwin, Records Management Coordinator/Deputy Clerk, Sarah McCurdy, Project Coordinator, Brittany Jones, Project Coordinator and John Nicholas, Communications Coordinator.

CALL TO ORDER

- (a) Chair Sharpe called the meeting to order.

LAND ACKNOWLEDGEMENT

We are meeting today on the traditional territory of many nations including the Huron-Wendat, Anishnaabe, and the Haudenosaunee peoples. Hastings County Council acknowledges our shared obligation to respect, honour and sustain these lands and the natural resources contained within. We honour their cultures and celebrate their commitment to this land. We would also like to acknowledge the Mohawk and Algonquin nations whose traditional and unceded territory we are gathered upon today. Hastings County is situated on treaty land that is steep in rich Indigenous history and home to many First Nations, Métis and Inuit people.

RISE AND REPORT

- (a) Committee met in Closed Session earlier to discuss matters pursuant to Section 239 (2)(f) of the Municipal Act being, "advice that is subject to

solicitor-client privilege, including communications necessary for that purpose"

DISCLOSURE OF INTEREST

- (a) Disclosure of Interest at the January 14, 2026 meeting

There was no disclosure of interest.

YEARS OF SERVICE RECOGNITION

- (a) Recognizing Elaine Devries for 15 years of service

Juliee Harrison, Manager of Early Years and Child Care recognized and thanked Elaine Devries for her ten years of service with Hastings County.

MINUTES

- (a) Approval of the Minutes of the November 12, 2025 meeting

Moved by Councillor Don DeGenova;

Seconded by Councillor Garnet Thompson;

THAT the Minutes of the November 12, 2025 meeting be approved.

CARRIED

BUSINESS ARISING FROM THE MINUTES

ACCOUNT VOUCHERS AND YEAR TO DATE EXPENDITURE REPORT

- (a) Cheque Register Summary Reports dated November and December 2025 and Year to Date Expenditure Report dated October 31, 2025

Moved by Councillor Garnet Thompson;

Seconded by Councillor Don DeGenova;

THAT the Cheque Register Summary Reports dated November and December 2025 and Year to Date Expenditure Report dated October 31, 2025 be approved.

CARRIED

COMMUNICATIONS

1. ACTION CORRESPONDENCE AND RECOMMENDATION TO COUNTY COUNCIL

- (a) Director's Report

Moved by Deputy Warden Tony Fitzgerald;

Seconded by Councillor Garnet Thompson;

THAT the Community and Human Services Committee recommend to Hastings County Council to receive and file the Director's Report.

CARRIED

- (b) Children's Services - 2026 Child Care, EarlyON and Canada-Wide Early Learning and Child Care(CWELCC) Transfer Payment Agreement

Moved by Councillor Duncan Armstrong;

Seconded by Councillor Kathryn Brown;

THAT the Community and Human Services Committee recommend to Hastings County Council approval of the 2026 Child Care, EarlyON and Canada-Wide Early Learning and Child Care (CWELCC) Transfer Payment Agreement (TPA) with a funding allocation of \$41,559,825 and any subsequent amendments between the County of Hastings and the Ministry of Education;

AND THAT, program funding within the TPA in the amount of \$1,353,178 be distributed to the approved EarlyON Child and Family Centres as follows:

- \$852,502 to Family Space Quinte Inc.
- \$338,295 to North Hastings Children's Services
- \$162,381 to Trenton Military Family Resource Centre, (including Francophone services)

AND THAT, \$292,162 be distributed for the Algonquin Inodewiziwin Child and Family Centre, Indigenous-led initiative, Anishinaabe Baptiste Community Organization;

AND FURTHER THAT, the Warden and Clerk be authorized to sign the Service Agreements with the Ministry and Service Providers.

CARRIED

- (c) Children's Services - Little Rascals Child Care Inc. Location Update

Moved by Councillor Margaret Seu;

Seconded by Deputy Warden Tony Fitzgerald;

THAT the Community and Human Services Committee receive and file this report;

AND FURTHER THAT the Community and Human Services Committee recommend to Hastings County Council to ratify the actions of the CAO in approving the location change for Little Rascals Child Care Inc.'s current relocation project.

CARRIED

- (d) Housing Services - Retention of Subsidy Surplus, North Hastings Non-Profit Housing Corporation

Moved by Councillor Paul Carr;

Seconded by Councillor Kathryn Brown;

THAT the Community and Human Services Committee recommend to Hastings County Council approval for North Hastings Non-Profit Housing Corporation to retain a portion of their 2024-2025 subsidy surplus in the amount of \$79,457.

CARRIED

- (e) Housing Services - All-Together Affordable Housing Corporation and Springale Development Inc. Deloro Project Extension

Moved by Councillor Don DeGenova;

Seconded by Councillor Garnet Thompson;

THAT the Community and Human Services Committee recommend to Hastings County Council approval to extend Springale Development Incorporated and All-Together Affordable Housing Corporation's deadline for the Deloro Affordable Housing Project until full occupancy is attained.

CARRIED

- (f) Homelessness Initiatives and Prevention - Solve the Crisis and Winter Homelessness Program Support

Moved by Councillor Don DeGenova;

Seconded by Councillor Paul Carr;

THAT the Community and Human Services Committee recommend to Hastings County Council to support the resolution from the Town of Ajax regarding the Solve the Crisis Campaign and Winter Homelessness Program Support.

CARRIED

- (g) Homelessness Initiatives and Prevention - Reaching Home Funding Allocations 2026-2028

Moved by Deputy Warden Tony Fitzgerald;
Seconded by Councillor Don DeGenova;
 THAT the Community and Human Services Committee recommend
 to Hastings County Council to receive and file the Reaching Home
 Funding Report.

CARRIED

OTHER BUSINESS

NEXT MEETING

- (a) Date of next meeting - February 11, 2026 - Budget meeting

ADJOURNMENT

- (a) Adjournment of the January 14, 2026 meeting

Moved by Councillor Garnet Thompson;
Seconded by Councillor Margaret Seu;
 THAT the meeting be adjourned.

CARRIED

Chair

Date

January 2026

Community and Human Services Committee

Cheque Register Summary Report

The following list of the monthly cheques registers have been prepared for Committee ratification and approval.

Approved and verified by Committee Chairperson

As per the Committee members request original vouchers and supporting source documentation, are available to Committee members.

<u>Payment Register</u>	<u>Payment Method</u>	<u>Month</u>	<u>Cheque Numbers</u>		<u>Monthly Register</u>
			<u>Start</u>	<u>End</u>	
Community and Human Services A/P (excluding HQPS a/p)	Cheque	January	91273	91341	613,374.62
Community and Human Services A/P (excluding HQPS a/p)	EFT	January	4000056615	4000057283	6,689,519.34
Community and Human Services O/W	Chq/EFT	January			<u>2,105,577.48</u>
	Total				<u><u>9,408,471.44</u></u>

CORPORATION OF THE COUNTY OF HASTINGS

COMMUNITY AND HUMAN SERVICES

For the Eleven Months Ending 2025-11-30

	<u>2025</u> <u>ACTUAL</u>	<u>2025</u> <u>BUDGET</u>	<u>%</u> <u>BUDGET</u>
<u>PROGRAM EXPENDITURES</u>			
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	\$29,432,222	\$33,060,932	89.02%
ONTARIO WORKS ADMINISTRATION	8,393,733	9,619,983	87.25%
CHILDREN SERVICES PROGRAMS	31,467,924	43,120,747	72.98%
CHILDREN SERVICES ADMINISTRATION	735,233	895,667	82.09%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	682,541	835,006	81.74%
SOCIAL HOUSING - OPERATING	23,265,400	26,494,516	87.81%
SOCIAL HOUSING - CAPITAL	3,461,759	3,776,464	91.67%
TOTAL EXPENDITURES	<u>\$97,438,812</u>	<u>\$117,803,315</u>	<u>82.71%</u>
<u>REVENUE</u>			
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	29,062,103	32,610,932	89.12%
ONTARIO WORKS ADMINISTRATION	5,218,952	5,708,000	91.43%
CHILDREN SERVICES PROGRAMS	30,767,413	42,236,359	72.85%
CHILDREN SERVICES ADMINISTRATION	558,110	652,413	85.55%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	764,532	835,006	91.56%
SOCIAL HOUSING - OPERATING	11,277,109	12,306,271	91.64%
TOTAL REVENUE	<u>\$77,648,220</u>	<u>\$94,348,981</u>	<u>82.30%</u>
<u>NET COSTS (PROCEEDS)</u>			
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	370,119	450,000	82.25%
ONTARIO WORKS ADMINISTRATION	3,174,781	3,911,983	81.16%
CHILDREN SERVICES PROGRAMS	700,511	884,388	79.21%
CHILDREN SERVICES ADMINISTRATION	177,123	243,254	72.81%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	(81,991)		0.00%
SOCIAL HOUSING - OPERATING	15,450,050	17,964,709	86.00%
NET COSTS (PROCEEDS)	<u>\$19,790,592</u>	<u>\$23,454,334</u>	<u>84.38%</u>

CORPORATION OF THE COUNTY OF HASTINGS

EMPLOYMENT AND FINANCIAL SERVICES

For the Eleven Months Ending 2025-11-30

	<u>2025</u> <u>ACTUAL</u>	<u>2025</u> <u>BUDGET</u>	<u>%</u> <u>BUDGET</u>
<u>EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS</u>			
<u>PROGRAM EXPENDITURES</u>			
ONTARIO WORKS BENEFITS	\$20,410,777	\$23,391,208	87.26%
DISCRETIONARY BENEFITS	1,269,678	1,440,600	88.14%
MUNICIPAL EMERGENCY ASSISTANCE FUND	70,119	150,000	46.75%
COMMUNITY GRANTS	300,000	300,000	100.00%
REACHING HOME	1,483,588	1,060,615	139.88%
HOMELESSNESS PREVENTION PROGRAM	5,393,144	6,142,600	87.80%
HOMELESSNESS REDUCTION INNOVATION FUND	1,098		0.00%
VETERANS HOMELESSNESS PROGRAM	34,269	575,909	5.95%
ENCAMPMENT RESPONSE INITIATIVE	469,550		0.00%
	<u>\$29,432,222</u>	<u>\$33,060,932</u>	<u>89.02%</u>
<u>PROGRAM REVENUE</u>			
ONTARIO WORKS	20,410,777	23,391,208	87.26%
DISCRETIONARY BENEFITS	1,269,678	1,440,600	88.14%
REACHING HOME	1,483,588	1,060,615	139.88%
HOMELESSNESS PREVENTION PROGRAM	5,393,144	6,142,600	87.80%
HOMELESSNESS REDUCTION INNOVATION FUND	1,098		0.00%
VETERANS HOMELESSNESS PROGRAM	34,269	575,909	5.95%
ENCAMPMENT RESPONSE INITIATIVE	469,550		0.00%
	<u>\$29,062,103</u>	<u>\$32,610,932</u>	<u>89.12%</u>
COMMUNITY PROGRAMS NET COSTS (PROCEEDS)	<u>\$370,119</u>	<u>\$450,000</u>	<u>82.25%</u>

CORPORATION OF THE COUNTY OF HASTINGS

ONTARIO WORKS ADMINISTRATION

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>EXPENDITURES</u>			
SALARIES	\$4,118,678	\$4,838,600	85.12%
FRINGE BENEFITS	1,372,852	1,475,800	93.02%
MILEAGE / TRAVEL / CONVENTIONS	11,700	20,000	58.50%
POSTAGE	41,320	80,000	51.65%
TELEPHONE	78,353	100,000	78.35%
MAINTENANCE / UTILITIES & MISC	95,347	105,000	90.81%
OFFICE SUPPLIES	27,889	45,000	61.98%
ADVERTISING	224	2,000	11.21%
COMMERCIAL RENT	212,961	224,148	95.01%
INTERCOMPANY RENT	426,949	468,823	91.07%
INSURANCE	31,362	31,362	100.00%
STAFF TRAINING	43,306	50,000	86.61%
PAYROLL CHARGES	37,762	46,000	82.09%
AUDIT FEES	8,519	15,000	56.80%
LEGAL FEES	38,945	30,000	129.82%
MEMBERSHIP FEES	15,155	15,000	101.03%
COMPUTER COSTS	15,708	26,800	58.61%
ELECTRONIC DOCUMENT MANAGEMENT	29,642	45,000	65.87%
INTERDEPT PC REPLACEMENT	64,075	69,900	91.67%
COMMON COSTS	1,523,408	1,661,900	91.67%
EQUIPMENT	17,296	28,650	60.37%
PARTICIPATION BENEFITS	163,528	200,000	81.76%
EMERGENCY MEASURES PLAN	7,918	10,500	75.41%
COMMITTEE MEMBER FEES		18,000	0.00%
BANK FEES	10,835	12,500	86.68%
	<u>\$8,393,733</u>	<u>\$9,619,983</u>	<u>87.25%</u>
<u>REVENUE</u>			
PROV. SUBSIDY - MSCC	4,500,515	5,158,000	87.25%
MISC / INTEREST REVENUE	718,437	550,000	130.62%
	<u>\$5,218,952</u>	<u>\$5,708,000</u>	<u>91.43%</u>
NET COSTS (PROCEEDS)	<u>\$3,174,781</u>	<u>\$3,911,983</u>	<u>81.16%</u>

CORPORATION OF THE COUNTY OF HASTINGS

CHILDREN SERVICES PROGRAMS

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>CHILDREN SERVICES PROGRAMS</u>			
<u>EXPENDITURES</u>			
CWELCC COST-BASED FUNDING ALLOCATION	\$24,782,408	\$31,301,920	79.17%
LOCAL PRIORITIES FLEXIBLE FUNDING	4,179,387	5,457,479	76.58%
PROFESSIONAL LEARNING	148,290	148,855	99.62%
WAGE ENHANCEMENT	245,707	265,260	92.63%
WORKFORCE COMPENSATION	125,095	262,337	47.68%
SMALL WATER WORKS	5,325	5,805	91.73%
INFRASTRUCTURE PROGRAMS	151,801	3,682,671	4.12%
EARLYON LEARNING CENTRES	1,529,977	1,665,356	91.87%
INDIGENOUS-LED CHILD CARE	299,935	331,064	90.60%
	<u>\$31,467,924</u>	<u>\$43,120,747</u>	<u>72.98%</u>
<u>REVENUE</u>			
CWELCC COST-BASED FUNDING ALLOCATION	24,228,142	30,601,843	79.17%
LOCAL PRIORITIES FLEXIBLE FUNDING	4,061,701	5,303,803	76.58%
PROFESSIONAL LEARNING	148,290	148,855	99.62%
WAGE ENHANCEMENT	217,148	234,625	92.55%
WORKFORCE COMPENSATION	125,095	262,337	47.68%
SMALL WATER WORKS	5,325	5,805	91.73%
INFRASTRUCTURE PROGRAMS	151,801	3,682,671	4.12%
EARLYON LEARNING CENTRES	1,529,976	1,665,356	91.87%
INDIGENOUS-LED CHILD CARE	299,935	331,064	90.60%
	<u>\$30,767,413</u>	<u>\$42,236,359</u>	<u>72.85%</u>
CHILDREN SERVICES PROGRAMS NET COSTS (PROCEEDS)	<u>\$700,511</u>	<u>\$884,388</u>	<u>79.21%</u>

CORPORATION OF THE COUNTY OF HASTINGS

CHILDREN SERVICES ADMINISTRATION

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>EXPENDITURES</u>			
SALARIES	\$374,858	\$458,300	81.79%
FRINGE BENEFITS	107,917	142,100	75.94%
TRAVEL / MILEAGE / ACCOMMODATIONS	3,564	5,537	64.37%
TELEPHONE	1,028	1,500	68.54%
OFFICE SUPPLIES	188	1,500	12.54%
ADVERTISING	239	2,000	11.96%
RENT	53,367	58,219	91.67%
INSURANCE	26,884	26,884	100.00%
STAFF TRAINING	1,158	4,000	28.96%
LICENCING / MEMBERSHIP FEES		700	0.00%
AUDIT FEES	7,313	12,000	60.94%
LEGAL FEES	3,356	10,000	33.56%
EQUIPMENT	606	1,500	40.37%
COMPUTER	6,539	9,627	67.93%
INTERDEPT DESKTOP P.C. REPLACEMENTS	14,025	15,300	91.67%
COMMON COSTS	134,108	146,300	91.67%
MISCELLANEOUS	81	200	40.33%
	<u>\$735,233</u>	<u>\$895,667</u>	<u>82.09%</u>
<u>REVENUE</u>			
PROVINCIAL SUBSIDY	177,124	243,454	72.75%
FEDERAL CONTRIBUTIONS	380,986	408,959	93.16%
	<u>\$558,110</u>	<u>\$652,413</u>	<u>85.55%</u>
NET COSTS (PROCEEDS)	<u>\$177,123</u>	<u>\$243,254</u>	<u>72.81%</u>

CORPORATION OF THE COUNTY OF HASTINGS

CHILDREN SERVICES BEFORE AND AFTER SCHOOL PROGRAMS

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>EXPENDITURES</u>			
SALARIES	\$503,419	\$587,122	85.74%
FRINGE BENEFITS	103,904	145,322	71.50%
FOOD	14,768	20,246	72.94%
SUPPLIES	4,053	8,606	47.09%
LEGAL FEES	413	1,001	41.21%
COMMON COSTS	25,942	28,300	91.67%
BAD DEBTS EXPENSE		500	0.00%
TELEPHONE	2,973	3,125	95.15%
COMPUTER COSTS	7,927	14,500	54.67%
STAFF TRAINING / TRAVEL	14,721	17,544	83.91%
MEMBERSHIP FEES	665	1,340	49.63%
ADVERTISING	55		0.00%
BANKING FEES	3,171	5,000	63.43%
MISCELLANEOUS	531	2,400	22.11%
	<u>682,541</u>	<u>835,006</u>	<u>81.74%</u>
<u>REVENUE</u>			
CWELCC COST-BASED FUNDING ALLOCATION	\$255,746	\$269,180	95.01%
FEE SUBSIDY	96,866	91,500	105.86%
GENERAL OPERATING GRANT	36,633	28,712	127.59%
PARENT FEES	370,395	436,579	84.84%
OTHER MINISTRY FUNDING	4,393		0.00%
MISC REVENUE	500		0.00%
CONTRIBUTION FROM RESERVES		9,035	0.00%
	<u>764,532</u>	<u>835,006</u>	<u>91.56%</u>
NET COSTS (PROCEEDS)	<u>(\$81,991)</u>		<u>0.00%</u>

CORPORATION OF THE COUNTY OF HASTINGS

HOUSING SERVICES

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>OPERATING</u>			
<u>CLIENT SERVICES</u>			
SALARIES	\$1,463,877	\$1,707,300	85.74%
FRINGE BENEFITS	547,193	597,600	91.57%
OFFICE FURNITURE / EQUIPMENT	1,427	5,000	28.54%
PHOTOCOPYING	526	1,400	37.58%
COMMON COSTS	856,167	934,000	91.67%
POSTAGE / COURIER	14,296	16,000	89.35%
TELEPHONE	66,842	75,000	89.12%
OFFICE SUPPLIES	3,995	5,000	79.89%
SECURITY	145,256	153,000	94.94%
LEGAL	22,298	70,000	31.85%
ADVERTISING	1,820	2,000	90.98%
AUDIT	6,366	8,700	73.17%
RENT	120,141	130,662	91.95%
MILEAGE / TRAVEL	17,863	37,000	48.28%
COMPUTER HARDWARE / SOFTWARE	82,550	86,500	95.43%
INTERDEPARTMENT DESKTOP PC CHARGE	40,975	44,700	91.67%
STAFF TRAINING / EDUCATION	5,434	20,000	27.17%
BANK SERVICE CHARGES / INTEREST	8,082	10,000	80.82%
MISC EXPENSES	1,289	2,000	64.46%
TOTAL CLIENT SERVICES EXPENDITURES	<u>3,406,395</u>	<u>3,905,862</u>	<u>87.21%</u>
<u>HOUSING PROGRAMS</u>			
RENT SUPPLEMENT	684,827	950,000	72.09%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	443,188	522,504	84.82%
HOUSING ALLOWANCE NORTH		40,000	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	317,068	312,676	101.40%
HASTINGS PORTABLE HOUSING BENEFIT	61,978	68,700	90.22%
HOUSING RESOURCE WORKER PROGRAM	219,905	409,600	53.69%
COMMUNITY RELATIONS / RECREATIONAL PROGRAMS	32,504	110,000	29.55%
MORTGAGE PAYMENTS	908,894	989,730	91.83%
DEBENTURES	21,951	23,946	91.67%
HOME FOR GOOD FINANCING	124,667	136,000	91.67%
BAD DEBT EXPENSE	105,417	115,000	91.67%
NON PROFIT HOUSING EXPENDITURES	2,608,209	3,019,200	86.39%
TOTAL HOUSING PROGRAMS EXPENDITURES	<u>5,528,607</u>	<u>6,697,356</u>	<u>82.55%</u>

CORPORATION OF THE COUNTY OF HASTINGS

HOUSING SERVICES

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>BUILDING / FACILITIES MANAGEMENT</u>			
SALARY	1,744,609	1,984,900	87.89%
BENEFITS	522,737	615,300	84.96%
TRAVEL	33,544	41,200	81.42%
TRAINING	1,983	21,000	9.45%
OFFICE SUPPLIES	5,084	4,000	127.09%
TELEPHONE	9,774	15,000	65.16%
ASSET MANAGEMENT	20,960	20,165	103.94%
CONTRACTED SERVICES			
BUILDING EXTERIOR	126,340	125,000	101.07%
BUILDING INTERIOR	2,034,652	2,000,000	101.73%
ELECTRICAL	104,838	140,000	74.88%
ELEVATORS AND LIFE SAFETY SYSTEMS	83,715	60,000	139.53%
GROUNDS	257,729	220,000	117.15%
HEAT	41,528	90,000	46.14%
MECHANICAL SYSTEMS	111,246	110,000	101.13%
PLUMBING	272,113	325,000	83.73%
STAFF MATERIAL PURCHASES	461,865	500,000	92.37%
WASTE REMOVAL	287,514	320,000	89.85%
WINTER MAINTENANCE	617,738	700,000	88.25%
PLANNED MAINTENANCE	373,224	509,000	73.32%
MINOR CAPITAL	152,706	200,000	76.35%
UTILITIES			
HYDRO	848,281	1,110,687	76.37%
WATER & SEWER	803,851	1,004,328	80.04%
FUEL	536,797	635,996	84.40%
INSURANCE PREMIUMS	988,448	988,450	100.00%
INSURANCE CLAIMS EXPENSE	27,252	50,000	54.50%
MUNICIPAL TAXES	2,699,677	2,716,889	99.37%
TOTAL BUILDING / FACILITY EXPENDITURES	<u>13,168,206</u>	<u>14,506,915</u>	<u>90.77%</u>
<u>100% PROVINCIALY/FEDERALLY FUNDED PROGRAMS</u>			
NEW RENTAL UNIT EXTERNALLY OWNED-OPHI	466,450	1,053,313	44.28%
LAST MILE (COCHI)	187,500		0.00%
CANADA ONTARIO COMMUNITY HOUIING INITIATIVE (COCHI) NON PROFIT CAPITAL	150,915		0.00%
RURAL & REMOTE SENIORS E-CONNECT	1,230		0.00%
SENIORS COMMUNITY GRANT	5,921		0.00%
SENIORS ACTIVITY GRANT	7,774		0.00%
TOTAL 100% PROVINCIALY/FEDERALLY FUNDED PROGRAMS	<u>819,790</u>	<u>1,053,313</u>	<u>77.83%</u>
TOTAL EXPENDITURES	<u>22,922,997</u>	<u>26,163,446</u>	<u>87.61%</u>

CORPORATION OF THE COUNTY OF HASTINGS

HOUSING SERVICES

For the Eleven Months Ending 2025-11-30

	<u>2025</u> <u>ACTUAL</u>	<u>2025</u> <u>BUDGET</u>	<u>%</u> <u>BUDGET</u>
<u>REVENUE</u>			
TENANT REVENUE	7,593,022	8,024,037	94.63%
FEDERAL BLOCK FUNDING-PUBLIC/NON PROFIT HOUSING	1,263,149	1,377,981	91.67%
AFFORDABLE HOUSING ADMINISTRATIVE	87,091	95,008	91.67%
HOUSING ALLOWANCE DIRECT DELIVERY	443,188	522,504	84.82%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	317,068	312,676	101.40%
HOUSING RESOURCE WORKER PROGRAM	171,526	319,517	53.68%
OTHER REVENUE - MISCELLANEOUS / SOLAR PANELS	219,707	250,000	87.88%
ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)	20,165	20,165	100.00%
TOTAL REVENUE	10,114,916	10,921,888	92.61%
<u>100% PROVINCIAL/FEDERALLY FUNDED PROGRAMS</u>			
NEW RENTAL UNIT EXTERNALLY OWNED-OPHI	466,450	1,053,313	44.28%
LAST MILE (COCHI)	187,500		0.00%
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON PROFIT CAPITAL	150,915		0.00%
RURAL & REMOTE SENIORS E-CONNECT	1,230		0.00%
SENIORS COMMUNITY GRANT	5,921		0.00%
SENIORS ACTIVITY GRANT	7,774		0.00%
TOTAL 100% PROVINCIAL/FEDERALLY FUNDED PROGRAMS	819,790	1,053,313	77.83%
TOTAL REVENUE	10,934,706	11,975,201	91.31%
TOTAL OPERATING EXPENSE (REVENUE)	11,988,291	14,188,245	84.49%
CAPITAL LEVY	3,461,759	3,776,464	91.67%
NET COST (PROCEEDS)	15,450,050	17,964,709	86.00%

CORPORATION OF THE COUNTY OF HASTINGS

HOUSING SERVICES CAPITAL

For the Eleven Months Ending 2025-11-30

	<u>2025</u> <u>ACTUAL</u>	<u>2025</u> <u>BUDGET</u>	<u>%</u> <u>BUDGET</u>
<u>CURRENT YEAR CAPITAL PROJECTS - CMHC RETROFIT FUNDED</u>			
WINDOW REPLACEMENT - 25 STATION ST	(\$102)		0.00%
PARKING LOT REPAVE CURBS & DRAINAGE - 25 STATION ST	1,133,820	1,110,500	102.10%
WINDOW REPLACEMENT - 245 BRIDGE	32,808		0.00%
LED LIGHTING UPGRADE - 25 WELLINGTON	17,299	30,000	57.66%
LED LIGHTING UPGRADE - 21 ALBERT	11,682	15,000	77.88%
LED LIGHTING UPGRADE - 139 ONTARIO	7,683	15,000	51.22%
LED LIGHTING UPGRADE - 185 CANNIFTON	7,357	15,000	49.05%
LED LIGHTING UPGRADE - 5 TURNBULL	12,293	20,000	61.46%
LED LIGHTING RETROFIT - 43 MATTHEW		20,000	0.00%
LED LIGHTING RETROFIT - 204 CHURCH		15,000	0.00%
LED LIGHTING RETROFIT - 315 EDMON	10,278	20,000	51.39%
LED LIGHTING RETROFIT - 245 BRIDGE W	19,477	30,000	64.92%
FURNACE, WATER HEATER REPLACE - VARIOUS	186,826	350,000	53.38%
WATER CIRC REPLACE, CEILING, LED LIGHTING - 204 CHURCH		98,600	0.00%
WINDOW REPLACEMENT - 247 BRIDGE	87,592	230,000	38.08%
WINDOW REPLACEMENT - 23 MCCAMON	89,812	100,000	89.81%
WINDOW REPLACEMENT - TRACEY PARK	190,474	325,000	58.61%
REPLACE EXTERIOR DOOR - ELGIN TRIPP WM	148,110	195,000	75.95%
REPLACE EXTERIOR DOOR - GOULD	102,688	125,000	82.15%
REPLACE EXTERIOR DOOR - MARSH	50,201	50,000	100.40%
CURTAIN WALL REHAB - 24 BROWN	81	95,000	0.09%
WINDOW, EXT DOOR REPLACE - 21 ALBERT	92,289	90,000	102.54%
WINDOW, EXT DOOR REPLACE - 40 MILL	65,565	70,000	93.66%
WINDOW, EXT DOOR REPLACE - 43 MATTHEW	125,600	135,000	93.04%
WINDOW, EXT DOOR REPLACE - 204 CHURCH	72,328	75,000	96.44%
WINDOW, EXT DOOR REPLACE - SCATTERED	211,567	550,000	38.47%
WINDOW, EXT DOOR REPLACE - 25 WELLINGTON	342,390	330,000	103.75%
WINDOW, EXT DOOR REPLACE - JANLYN NORTH SIDE	13,839	16,000	86.50%
WINDOW, EXT DOOR REPLACE - 315 EDMON	105,112	115,000	91.40%
<u>CURRENT YEAR CAPITAL PROJECTS - COCHI/OPHI FUNDED</u>			
CONCRETE PATIO REPLACEMENTS - VARIOUS		363,000	0.00%
COMMON AREA UPGRADES - VARIOUS LOCATIONS	135,578	253,551	53.47%
ROOFING REPLACEMENT - VARIOUS LOCATIONS	138,969	142,000	97.87%
SITE WORKS - SIDEWALKS/GROUNDS - VARIOUS LOCATIONS	331,168		0.00%
MECH SYS - REPLACE ELECTRICAL PANELS - VARIOUS LOCATIONS	117,692	135,000	87.18%
EAVESTROUGH & GUTTER GUARDS - VARIOUS LOCATIONS	96,159	100,289	95.88%
<u>CURRENT YEAR CAPITAL PROJECTS</u>			
KITCHEN & BATHROOM REPLACEMENTS - VARIOUS LOCATIONS	794,298	540,100	147.07%
INSTALLATION NEW CAMERAS - VARIOUS LOCATIONS	44,512	50,000	89.02%
TRANSFORMER REPLACEMENT - 25 STATION		250,000	0.00%

CORPORATION OF THE COUNTY OF HASTINGS

HOUSING SERVICES CAPITAL

For the Eleven Months Ending 2025-11-30

	<u>2025</u>	<u>2025</u>	<u>%</u>
	ACTUAL	BUDGET	BUDGET
<u>CARRYFORWARD CAPITAL PROJECTS - CMHC RETROFIT FUNDED</u>			
BALCONY REPAIR & RAILING - 247 BRIDGE ST W	26,770	432,475	6.19%
MUA UNIT UPGRADE WITH AC - 25 STATION ST	7,981		0.00%
LIFT REPLACEMENT WITH ELEVATOR - 25 STATION ST	494,408	576,594	85.75%
REPLACE WATER RECIRCULATION LINES & CEILING-MATTHEW PLACE		193,600	0.00%
UPGRADE EXTERIOR LIGHTING - NORTH PARK		110,000	0.00%
REPLACE BALCONY DOORS - 45 CRESWELL		148,236	0.00%
 <u>CARRYFORWARD CAPITAL PROJECTS</u>			
NEW BUILD - COLLEGE STREET, QW	3,416,151	14,230,057	24.01%
PARKING ADDITION - 204 CHURCH	372,074	430,366	86.46%
	<u>9,112,830</u>	<u>22,195,368</u>	<u>41.06%</u>
 <u>REVENUE SOURCES</u>			
CAPITAL RESERVES	3,777,245	5,722,690	66.00%
QUINTE WEST CONSTRUCTION CAPITAL RESERVE	2,250,187	1,281,578	175.58%
COCHI/OPHI FUNDING	819,566	995,550	82.32%
LONG TERM DEBT	1,165,964	12,923,520	9.02%
CMHC RETROFIT FUNDING	1,099,868	1,272,030	86.47%
	<u>9,112,830</u>	<u>22,195,368</u>	<u>41.06%</u>

**COUNTY OF HASTINGS
COMMUNITY AND HUMAN SERVICES
MONTHLY BILLING SUMMARY
YEAR-TO-DATE November 30, 2025**

ATTENTION: BRANDON FERGUSON - CITY OF BELLEVILLE
CALEB DENOUDEN - QUINTE WEST
SHAWNA GUERNSEY - COUNTY OF HASTINGS

NET COST \$ 19,790,592

MUNICIPAL APPORTIONMENT OF ACTUAL NET COSTS : BASED ON WEIGHTED ASSESSMENT.

<u>MUNICIPALITIES</u>	<u>PERCENT</u>	<u>YEAR-TO-DATE</u>	<u>LESS YTD</u>	<u>NET INVOICE</u>
		<u>November 30, 2025</u>	<u>PREVIOUS</u>	<u>AMOUNT DUE</u>
		<u>2025 Actual</u>	<u>BILLINGS</u>	<u>THIS BILLING</u>
HASTINGS COUNTY.....	29.12%	\$5,763,021	5,386,332	\$376,689
BELLEVILLE.....	41.23%	\$8,159,661	7,626,321	\$533,340
QUINTE WEST.....	29.65%	\$5,867,911	5,484,366	\$383,545
TOTAL APPORTIONMENT	100.00%	\$19,790,593	18,497,019	\$1,293,574

INDIVIDUAL MUNICIPALITIES DISTRIBUTION SUMMARY BY PROGRAM

<u>HASTINGS COUNTY</u>	<u>YEAR-TO-DATE</u>	<u>HASTINGS CNTY</u>	<u>LESS YTD</u>	<u>NET INVOICE</u>
	<u>November 30, 2025</u>	<u>SHARE</u>	<u>PREVIOUS</u>	<u>AMOUNT DUE</u>
	<u>ACTUAL</u>	<u>29.12%</u>	<u>BILLINGS</u>	<u>THIS BILLING</u>
SOCIAL HOUSING	\$15,450,050	\$4,499,056	\$4,238,041	\$261,015
CHILD CARE	795,643	231,691	199,403	\$32,288
GENERAL ASSISTANCE	3,544,900	1,032,275	948,888	\$83,387
TOTAL NET COST HASTINGS COUNTY	\$19,790,593	\$5,763,022	\$5,386,332	\$376,690

<u>BELLEVILLE</u>	<u>YEAR-TO-DATE</u>	<u>BELLEVILLE</u>	<u>LESS YTD</u>	<u>NET INVOICE</u>
	<u>November 30, 2025</u>	<u>SHARE</u>	<u>PREVIOUS</u>	<u>AMOUNT DUE</u>
	<u>ACTUAL</u>	<u>41.23%</u>	<u>BILLINGS</u>	<u>THIS BILLING</u>
SOCIAL HOUSING	\$15,450,050	\$6,370,056	\$6,000,496	\$369,560
CHILD CARE	795,643	328,044	282,327	\$45,717
GENERAL ASSISTANCE	3,544,900	1,461,562	1,343,498	\$118,064
TOTAL NET COST BELLEVILLE	\$19,790,593	\$8,159,662	\$7,626,321	\$533,341

<u>QUINTE WEST</u>	<u>YEAR-TO-DATE</u>	<u>QUINTE WEST</u>	<u>LESS YTD</u>	<u>NET INVOICE</u>
	<u>November 30, 2025</u>	<u>SHARE</u>	<u>PREVIOUS</u>	<u>AMOUNT DUE</u>
	<u>ACTUAL</u>	<u>29.65%</u>	<u>BILLINGS</u>	<u>THIS BILLING</u>
SOCIAL HOUSING	\$15,450,050	\$4,580,940	\$4,315,176	265,764
CHILD CARE	795,643	235,908	203,032	32,876
GENERAL ASSISTANCE	3,544,900	1,051,063	966,158	84,905
TOTAL NET COST QUINTE WEST	\$19,790,593	\$5,867,911	\$5,484,366	\$383,545



HASTINGS COUNTY 2026 COMMITTEE BUDGET

HASTINGS/QUINTE COMMUNITY & HUMAN SERVICES



COMMUNITY AND HUMAN SERVICES

Hastings County Community and Human Services administers and delivers Children's Services, Homelessness Initiatives and Prevention, Housing Services, and Ontario Works. The department strives to support people and our community by fostering healthy, vibrant, connected and sustainable communities. In 2025, Community and Human Services focused on the delivery of services which has resulted in many strategic accomplishments and direct benefits within the communities we serve.

By December 31, 2025, Children's Services created access to 250 new child care spaces, with 154 additional spaces approved to open in 2026. The County is confident that the Directed Growth target set by the Ministry will be met by December 31st, 2026. Children's Services provides on-going support for 28 organizations, 65 licensed child care sites, 4 Licensed Home Child Care agencies supporting 92 homes, and 4 EarlyON Providers across 37 locations.

Initiatives through the Ontario Works program have provided assistance to an average of 3,707 individuals monthly, including 376 children supported through Ontario Works and Temporary Care Assistance. Over the past year, staff completed 194 employability assessments and facilitated 256 Ontario Disability Support Program grants, strengthening pathways to income stability for participants.

Our homeless response efforts have also expanded significantly. In 2025, we supported 177 move-ins representing 175 individuals and families securing housing, an increase from 111 households housed in 2024. This improvement reflects the continued expansion of the Coordinated Access System across partner agencies, as well as enhancements to our Community Response Program. To better serve vulnerable residents, we broadened and redistributed complex case management across our Person-Centered Support Ontario Works case workers, ensuring equitable access to support for those experiencing homelessness. By increasing the number of dedicated case managers, we can more consistently monitor, engage, and assist individuals and families as they work toward housing stability.

We also expanded outreach services, enabling 43 of our Ontario Works case workers to maintain a regular presence within homelessness-serving drop-in programs, strengthening connections, engaging in stabilization planning, and providing access to services.

In addition to housing placements, 127 households were successfully diverted from homelessness and remained housed through the provision of rent arrears support.

As of December 31, 2025, a total of 256 individuals and families remained active on the By-Name Data through our Homelessness Initiatives and Prevention Programs. Of the 177 move-ins supported in 2025, 160 remained housed at year-end, demonstrating meaningful progress in sustaining long-term outcomes and stability.

Additionally in 2025, 169 households; 97 seniors (50+), 56 families, and 11 non-senior (under 50), and 5 supportive households were successfully housed from Hastings County's affordable housing waitlist.

The commitment to affordable housing extends further through Hastings County's ownership and management of 1,471 homes, oversight of over 375 rent supplements and housing allowances, and

collaboration with affordable housing developers, including the administration of funding to 8 Non-Profit housing providers, benefiting 644 affordable and rent-geared to income units.

There is an increased need for emergency and transitional housing while individuals and families are waiting for community housing, many of whom have or are experiencing homelessness. Funding is required to address gaps in service delivery with respect to an increase in complex needs and behaviours within the tenant population. Additionally, lack of community funding amongst partners to provide programs and support to the unhoused population, especially in rural areas, needs to be addressed to provide appropriate interventions to support successful tenancies where required.

2026 BUDGET OVERVIEW

	2025	2026	% Change
EXPENSES	\$117,472,245	\$120,008,526	2.16%
REVENUE	\$94,017,912	\$95,327,034	1.39%
NET COST	\$23,454,333	\$24,681,492	5.23%

As stated, the department's ability to meet the need for critical services is challenged due to the increasing complexity of the people we support. Complex challenges related to behaviour and an inability for individuals to self-support create challenges for staff when more intensive case management is required. Without a more significant increase in staff complement, management has considered other staff support in an effort to create capacity and to ensure staff are free to focus on providing support to clients and tenants. We expect that staffing challenges and significant budget pressures will remain through 2026 and will increase both in terms of the number of people in need of the services provided by the department as well as the need for funding to external organizations who also provide critical services to people within Hastings County.

COMMUNITY AND HUMAN SERVICES 2026 OPERATING BUDGET EXHIBIT E-1

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	33,060,932	29,432,223	35,493,979	7.36%
ONTARIO WORKS ADMINISTRATION	9,619,982	8,393,732	10,091,527	4.90%
CHILDREN SERVICES PROGRAMS	43,120,747	31,467,925	41,797,441	-3.07%
CHILDREN SERVICES ADMINISTRATION	895,667	735,231	896,665	0.11%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	835,006	682,542	929,708	11.34%
COMMUNITY HOUSING - OPERATING	26,163,446	22,922,190	27,134,351	3.71%
COMMUNITY HOUSING - CAPITAL	3,776,464	3,461,759	3,664,854	-2.96%

TOTAL EXPENDITURES	\$117,472,244	\$97,095,602	\$120,008,526	2.16%
REVENUE				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	32,610,932	29,062,104	35,043,979	7.46%
ONTARIO WORKS ADMINISTRATION	5,708,000	5,218,952	5,708,000	0.00%
CHILDREN SERVICES PROGRAMS	42,236,359	30,767,413	40,913,053	-3.13%
CHILDREN SERVICES ADMINISTRATION	652,413	558,110	653,211	0.12%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	835,006	764,533	929,708	11.34%
COMMUNITY HOUSING - OPERATING	11,975,200	10,934,706	12,079,083	0.87%
TOTAL REVENUE	\$94,017,910	\$77,305,818	\$95,327,034	1.39%
NET COST				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	450,000	370,119	450,000	0.00%
ONTARIO WORKS ADMINISTRATION	3,911,982	3,174,780	4,383,527	12.05%
CHILDREN SERVICES PROGRAMS	884,388	700,512	884,388	0.00%
CHILDREN SERVICES ADMINISTRATION	243,254	177,121	243,454	0.08%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	0	-81,991	0	
COMMUNITY HOUSING - OPERATING	17,964,709	15,449,243	18,720,122	4.20%
NET COST	23,454,334	19,789,784	24,681,492	5.23%
MUNICIPAL APPORTIONMENT OF 2026 BUDGET NET COST: BASED ON WEIGHTED ASSESSMENT				
MUNICIPALITIES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HASTINGS COUNTY	6,829,902	5,762,785	7,199,591	29.17%

BELLEVILLE	9,670,222	8,159,328	10,176,179	41.23%
QUINTE WEST	6,954,210	5,867,671	7,305,722	29.60%
TOTAL APPORTIONMENT	23,454,334	19,789,784	24,681,492	100.00%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

EMPLOYMENT AND FINANCIAL ASSISTANCE

	2025	2026
EMPLOYMENT AND FINANCIAL ASSISTANCE	\$450,000	\$450,000

ONTARIO WORKS BENEFITS \$25,498,313

Ontario Works supports people towards financial independence and the pursuit of sustainable employment through the provision of temporary financial assistance and life stabilization supports. Person Centered Supports includes connections to community, personal safety, health and life skills services, resources and programs. Referrals to Employment Ontario are made to support client's employment goals with employment related benefits. Ontario Works benefits are 100% provincially funded and provide financial support for food, shelter, and other costs to people in financial need who meet eligibility criteria.

DISCRETIONARY BENEFITS \$1,500,120

Discretionary benefits provide health and non-health related financial support to clients. The 2026 budget reflects the anticipated costs at the maximum shareable rate of \$10 per case to support the projected combined monthly caseload count for the Ontario Works and Ontario Disability Support Program.

MUNICIPAL EMERGENCY ASSISTANCE \$150,000

The budget for emergency assistance supports the costs of indigent burials and unexpected expenses incurred by individuals and families facing an urgent situation that are not in receipt of financial assistance, either through Ontario Works or the Ontario Disability Support Program. Municipal Emergency Assistance is a 100% municipally funded program.

COMMUNITY PROGRAM GRANTS \$300,000

Recognizing the need for funding solutions that address homelessness, Community Program Grants are a 100% municipally funded program aiming to support vulnerable populations in our communities. These funds are allocated to programs that prevent, address, and reduce homelessness.

HOMELESSNESS INITIATIVES AND PREVENTION

Homelessness Initiatives and Prevention aim to prevent and reduce homelessness through the provision of innovative, evidence informed quality homelessness programming. With the Coordinated Access System, the By-Name Data, the Community Response Program, and community partner support, the focus is to reduce chronic homelessness in our communities. Homelessness Initiatives

and Prevention also include Reaching Home, the Homelessness Prevention Program, the Veteran Homelessness Program, Warming Centre operations, the Homelessness Reduction Innovation Fund, the After-Hours Emergency Homelessness program, the Situation Table, the Quinte West Transitional Units and Enumeration.

REACHING HOME \$1,091,012

Reaching Home is a federally funded program designed to support individuals and families in 61 Designated Communities across Canada in maintaining safe, stable and affordable housing while also reducing chronic homelessness. The City of Belleville is a Designated Community, and the County of Hastings is the Community Entity to support initiatives. Funds through Reaching Home are provided to Community Agencies on a multi-year basis and are recommended through the Community Advisory Board. Funding supports the delivery of eligible programs and activities within Housing Services, Prevention, Shelter Diversion and Client Support Services.

HOMELESSNESS PREVENTION PROGRAM \$6,142,600

The Homelessness Prevention Program (HPP) is a provincially funded program to provide affordable housing and support services for people experiencing or who are at risk of homelessness. The HPP is administered by the County of Hastings and provides financial support to programs and community partners in accordance with HPP guidelines. Recognizing the priorities that HPP is designed to address, programs that focus on preventing, addressing, and reducing homelessness, as well as those that provide the fundamental need of shelter and support, are prioritized, aligning with the goal to end homelessness through a community effort, funding fidelity, and an outcome-based approach.

HOMELESSNESS REDUCTION INNOVATION FUND \$232,826

The Canadian Alliance to End Homelessness (CAEH) and the Government of Canada have partnered with communities to meaningfully reduce homelessness through the Homelessness Reduction Innovation Fund (HRIF). Hastings County was one of the first communities selected to undertake a project as part of the HRIF - *HomeForward*. *HomeForward* aims to reduce chronic homelessness. This funding being provided to the Enrichment Centre for Mental Health will result in a program where chronic homeless individuals receive direct intensive case management supports, find housing and are supported to ensure they remain successfully housed. This will help improve our response to homelessness and put Hastings County on the leading edge of an exciting national innovation that will provide insight into the type of ongoing support individuals experiencing homelessness require.

VETERANS HOMELESSNESS PROGRAM \$579,109

The Veterans Homelessness Program (VHP) is a federally funded program designed to ensure Veterans and their families secure housing and remain housed while receiving support and services that meet individual needs, leading to long-term housing and self-sufficiency. The County of Hastings entered into a sub agreement with the Trenton Military Family Resource Centre to deliver the program. Financial assistance is provided to Veterans and their families in the form of rent supplements, first and last month's rent payments, utility deposit assistance, rental arrears payments and basic move-in supplies and groceries. Veterans also receive wrap around services including but not limited to counselling for mental health, addictions, and budgeting.

EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS 2026 BUDGET

EXHIBIT E-2

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS				
ONTARIO WORKS BENEFITS	23,391,208	20,410,777	25,498,313	9.01%
DISCRETIONARY BENEFITS	1,440,600	1,269,678	1,500,120	4.13%
MUNICIPAL EMERGENCY ASSISTANCE FUND	150,000	70,119	150,000	0.00%
COMMUNITY PROGRAM GRANTS	300,000	300,000	300,000	0.00%
REACHING HOME	1,060,615	1,483,588	1,091,012	2.87%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	5,393,144	6,142,600	0.00%
HOMELESSNESS REDUCTION INNOVATION FUND		1,098	232,826	
VETERANS HOMELESSNESS PROGRAM	575,909	34,269	579,109	0.56%
ENCAMPMENT RESPONSE INITIATIVE		469,550		
TOTAL EXPENDITURES	\$33,060,932	\$29,432,223	\$35,493,979	7.36%
REVENUE				
ONTARIO WORKS	23,391,208	20,410,777	25,498,313	9.01%
DISCRETIONARY BENEFITS	1,440,600	1,269,678	1,500,120	4.13%
REACHING HOME	1,060,615	1,483,588	1,091,012	2.87%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	5,393,144	6,142,600	0.00%
HOMELESSNESS REDUCTION INNOVATION FUND		1,098	232,826	
VETERANS HOMELESSNESS PROGRAM	575,909	34,269	579,109	0.56%
ENCAMPMENT RESPONSE INITIATIVE		469,550		
TOTAL REVENUE	\$32,610,932	\$29,062,104	\$35,043,979	7.46%
NET COST	\$450,000	\$370,119	\$450,000	0.00%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

ONTARIO WORKS ADMINISTRATION

	2025	2026
ONTARIO WORKS ADMINISTRATION	\$3,911,982	\$4,383,527

Ontario Works administration costs are cost-shared, with 50% funded by the province under a formal service contract. The province continues to enhance its Centralized Intake process to reduce administrative burden and enable municipalities to focus on delivering impactful, person-centred supports.

ONTARIO WORKS TRAINING SUPERVISOR (\$128,710 SALARY AND BENEFITS 50/50 COST SHARED)

As the province has mandated the shift to person centered supports in the Ontario Works program, creating consistent approaches to service delivery is paramount. The individualized needs of clients must be identified and managed across our four offices to ensure a cohesive and responsive individualized case management approach. Adding to this is the complicated and personalized support that the vulnerable homeless population requires. As a result, the 2026 budget includes a supervisory role to address the above challenges. This position is crucial to our ability to be responsive to individuals' needs while supporting our staff through challenging support requirements. Formal training ensures that all staff consistently follow established policies, procedures, and expectations, while also streamlining the onboarding process for new employees to ensure a supported transition to direct client support. A dedicated training supervisor, who will be 50% cost shared by Hastings County and the Ministry of Children, Community and Social Services to provide hands-on support, identify gaps in knowledge, and deliver targeted training that will result in a reduction in service delays and strengthen staff confidence.

COMMERCIAL RENT \$247,755

Hastings County Community and Human Services operates three sub-offices located in the City of Quinte West, the Municipality of Centre Hastings and the Town of Bancroft. As long-term leases come forward for renewal, we experience an adjustment to commercial rent rates relative to the respective locations and local markets.

LEGAL \$45,000

Anticipated expenses are associated with agreement reviews, labour relations, and litigation. Unforeseen circumstances are challenging to anticipate, and efforts to mitigate costs are consistently considered against risk management.

PARTICIPATION BENEFITS \$200,000

Participation Benefits are used to support clients in ensuring readiness for meaningful employment, referrals to education, housing, and other supports that help provide self-reliance.

ONTARIO WORKS ADMINISTRATION 2026 BUDGET

EXHIBIT E-3

ADMINISTRATION	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	4,838,600	4,118,678	5,118,500	5.78%
FRINGE BENEFITS	1,475,800	1,372,852	1,525,543	3.37%
MILEAGE / TRAVEL / CONVENTIONS	20,000	11,700	20,000	0.00%
POSTAGE	80,000	41,320	70,000	-12.50%
TELEPHONE	100,000	78,353	100,000	0.00%
MAINTENANCE / UTILITIES & MISCELLANEOUS	105,000	95,347	114,750	9.29%
OFFICE SUPPLIES	45,000	27,889	45,000	0.00%
ADVERTISING	2,000	224	2,000	0.00%
COMMERCIAL RENT	224,148	212,961	247,755	10.53%
INTERCOMPANY RENT	468,823	426,949	478,198	2.00%
INSURANCE	31,362	31,362	28,432	-9.34%
STAFF TRAINING	50,000	43,306	50,000	0.00%
PAYROLL CHARGES	46,000	37,762	46,000	0.00%
AUDIT FEES	15,000	8,519	11,200	-25.33%
LEGAL FEES	30,000	38,945	45,000	50.00%
MEMBERSHIP FEES	15,000	15,155	15,000	0.00%
COMPUTER COSTS	26,800	15,708	26,800	0.00%
ELECTRONIC DOCUMENT MANAGEMENT	45,000	29,642	40,000	-11.11%
INTERDEPT DESKTOP P.C. / SOFTWARE REPLACEMENT	69,900	64,075	67,700	-3.15%
COMMON COSTS	1,661,900	1,523,408	1,770,000	6.50%
EQUIPMENT	28,650	17,296	28,650	0.00%
PARTICIPATION BENEFITS	200,000	163,528	200,000	0.00%
EMERGENCY MEASURES PLAN	10,500	7,918	10,500	0.00%
COMMITTEE MEMBER FEES	18,000		18,000	0.00%
BANK FEES	12,500	10,835	12,500	0.00%
CONTRIBUTION TO RESERVE	0	0	0	
TOTAL EXPENDITURES	\$9,619,982	\$8,393,732	\$10,091,527	4.90%
REVENUE				
PROV. SUBSIDY - MCSS	5,158,000	4,500,515	5,158,000	0.00%
MISC / INTEREST REVENUE	550,000	718,437	550,000	0.00%
TOTAL REVENUE	\$5,708,000	\$5,218,952	\$5,708,000	0.00%

NET COST	3,911,982	3,174,780	4,383,527	12.05%
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* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

CHILDREN'S SERVICES

	2025	2026
CHILDREN'S SERVICES PROGRAMS	\$ 884,388	\$884,388
CHILDREN'S SERVICES ADMINISTRATION	\$ 243,254	\$243,454
	\$1,127,642	\$1,127,842

Children's Services increase access to high quality child care and early years learning through supporting the growth of new child care services throughout the County, strategic investments in early years programming and through the provision of direct services such as before and after school programs. Early years and child care programs play a vital role in a child's development while supporting families and caregivers. Hastings County believes in the importance of investing in safe, inclusive, affordable, high-quality licensed child care and strives to offer services that meet the diverse needs of the community while supporting a sense of belonging and well-being for children, families and educators.

Children's Services is responsible for leading, planning, and managing all aspects of Early Years and Child Care programs which are supported through 28 organizations with 65 licensed sites and 4 EarlyON organizations offering programming in 37 locations. Program costs are a combination of federal, provincial, and municipal funds with Children's Services administration costs funded at 50% by the province and 50% by Hastings County. Funding includes fee subsidies to parents, benchmark and legacy CWELCC allocations, General Operating Grant funding for 6–12-year-olds, funding to support children with special needs, infrastructure funding, EarlyON Child and Family Centres, and Indigenous-Led Child and Family Centres as well as professional learning funding to support continued growth and development for Early Childhood Educators.

Overall, in 2026 Children's Services has a 2.8% decrease in their budget revenue due to the loss of \$3,682,671 in infrastructure funding provided in 2025 offset by increased Canada Wide Early Learning & Child Care Cost-Based Funding of \$2,173,761. The municipal cost-share contribution of \$1,127,842 remains unchanged from 2025. This amount is included in the 2026 Operating Budget and is allocated to Cost-Based Funding, Local Priorities, and Program Administration.

While the Ministry of Education is not providing designated Start-Up Grant funds (funding for the creation, retrofitting, renovation or expansion of licensed child care facilities) in 2026, there is a 2026 application-based Infrastructure funding stream that has been applied for by Hastings County.

Additionally in 2026, the overall Child Care funding allocation does include two new one-time funding streams:

- Innovation Funds \$136,774 - intended to develop collaborative regional workforce strategies with local partners such as post secondary institutions, high schools and employers, that support workforce recruitment and retention

- Early Childhood Educator Promotional Fund \$19,177- intended to create promotional materials to increase recruitment awareness in the sector by highlighting the need, value, and impact of Early Childhood Educators

Children’s Services increases access to high quality child care and early years learning through, strategic investments in early years programming, and the provision of direct services such as before and after school programs. In addition, Children’s Services supports ongoing professional learning and capacity-building opportunities across the early years community to strengthen program quality and enhance outcomes for children and families.

CHILDREN’S SERVICES SUPERVISOR

Hastings County is responsible for delivering the Fee Subsidy program across all licensed child care programs within our region. The Children’s Services Supervisor oversees the full delivery of this program, including the leadership and supervision of four unionized case workers who manage its day-to-day operations. In 2025, the program supported 665 unique families, representing a modest increase from 654 families in 2024, just under a two-percent rise in demand.

The position is currently classified as temporary but considering the program’s scope, operational complexity, and sustained service requirements, it is essential to maintaining program stability and effectiveness. Funding for this role as a permanent position is fully supported through the Children’s Services administration budget in 2026.

CHILDREN’S SERVICES PROGRAMS 2026 BUDGET

EXHIBIT E-4

CHILDREN SERVICES PROGRAMS	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
CWELCC COST-BASED FUNDING ALLOCATION	31,301,920	24,782,408	33,475,681	6.94%
LOCAL PRIORITIES FLEXIBLE FUNDING	5,457,479	4,179,387	5,303,803	-2.82%
PROFESSIONAL LEARNING	148,855	148,290	148,855	0.00%
WAGE ENHANCEMENT	265,260	245,707	265,260	0.00%
WORKFORCE COMPENSATION	262,337	125,095	473,772	80.60%
SMALL WATER WORKS	5,805	5,325	5,805	0.00%
INFRASTRUCTURE PROGRAMS	3,682,671	151,801	0	-100.00%
INNOVATION FUND			136,774	
ECE PROMOTIONAL FUND			19,177	
EARLYON LEARNING CENTRES	1,665,356	1,529,977	1,637,250	-1.69%
INDIGENOUS-LED CHILD CARE	331,064	299,935	331,064	0.00%
TOTAL EXPENDITURES	\$43,120,747	\$31,467,925	\$41,797,441	-3.07%
REVENUE				

CWELCC COST-BASED FUNDING ALLOCATION	30,601,843	24,228,142	32,775,604	7.10%
LOCAL PRIORITIES FLEXIBLE FUNDING	5,303,803	4,061,701	5,150,127	-2.90%
PROFESSIONAL LEARNING	148,855	148,290	148,855	0.00%
WAGE ENHANCEMENT	234,625	217,148	234,625	0.00%
WORKFORCE COMPENSATION	262,337	125,095	473,772	80.60%
SMALL WATER WORKS	5,805	5,325	5,805	0.00%
INFRASTRUCTURE PROGRAMS	3,682,671	151,801	0	-100.00%
INNOVATION FUND			136,774	
ECE PROMOTIONAL FUND			19,177	
EARLYON LEARNING CENTERS	1,665,356	1,529,976	1,637,250	-1.69%
INDIGENOUS-LED CHILD CARE	331,064	299,935	331,064	0.00%
TOTAL REVENUE	\$42,236,359	\$30,767,413	\$40,913,053	-3.13%
NET COST	\$884,388	\$700,512	\$884,388	0.00%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

CHILDREN'S SERVICES ADMINISTRATION 2026 BUDGET

EXHIBIT E-5

CHILDREN SERVICES ADMINISTRATION	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	458,300	374,858	441,700	-3.62%
FRINGE BENEFITS	142,100	107,917	132,500	-6.76%
TRAVEL / MILEAGE / ACCOMMODATIONS	5,537	3,564	6,000	8.36%
TELEPHONE	1,500	1,028	2,000	33.33%
OFFICE SUPPLIES	1,500	188	1,500	0.00%
ADVERTISING	2,000	239	1,000	-50.00%
INTERCOMPANY RENT	58,219	53,367	59,383	2.00%
INSURANCE	26,884	26,884	30,836	14.70%
STAFF TRAINING	4,000	1,158	11,200	180.00%
MEMBERSHIPS	700		700	0.00%
AUDIT FEES	12,000	7,313	11,770	-1.92%
LEGAL FEES	10,000	3,356	5,000	-50.00%
EQUIPMENT	1,500	606	700	-53.33%
COMPUTER	9,627	6,539	22,200	130.60%
INTERDEPT DESKTOP P.C. REPLACEMENT	15,300	14,025	14,700	-3.92%
COMMON COSTS	146,300	134,108	154,600	5.67%

MISCELLANEOUS	200	81	876	338.00%
TOTAL EXPENDITURES	\$895,667	\$735,231	\$896,665	0.11%
REVENUE				
PROVINCIAL SUBSIDY	243,454	177,124	243,454	0.00%
FEDERAL CONTRIBUTIONS	408,959	380,986	409,757	0.00%
TOTAL REVENUE	\$652,413	\$558,110	\$653,211	0.12%
NET COST	\$243,254	\$177,121	\$243,454	0.08%

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BEFORE & AFTER SCHOOL PROGRAMS

	2025	2026
BEFORE & AFTER SCHOOL PROGRAMS	\$0	\$0

The County continues to operate eight municipally delivered Before and After School Programs, providing safe, reliable, and developmentally focused care for 183 children across four school locations:

- St. Michael School, Belleville
- Sir John A. MacDonald School, Belleville
- Frankford Public School
- Trent River Public School, Trenton

These programs play an essential role in supporting families by offering accessible child care during critical hours outside of the regular school day. Each site is fully licensed by the Ministry of Education, ensuring compliance with provincial standards for quality, safety, and early learning environments. The County's continued operation of these programs reflects our commitment to supporting working families and fostering positive outcomes for children in our communities.

BEFORE AND AFTER SCHOOL CHILD CARE 2026 BUDGET

EXHIBIT E-6

BEFORE AND AFTER SCHOOL CHILD CARE	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	587,123	503,419	669,943	14.11%
FRINGE BENEFITS	145,322	103,904	167,324	15.14%
FOOD	20,246	14,768	23,500	16.07%

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SUPPLIES	8,606	4,053	5,493	-36.17%
LEGAL FEES	1,000	413	614	-38.60%
COMMON COSTS	28,300	25,942	29,800	5.30%
INSURANCE			2,199	
BAD DEBTS EXPENSE	500		0	-100.00%
TELEPHONE	3,125	2,973	3,275	4.80%
COMPUTER COSTS	14,500	7,927	12,725	-12.24%
STAFF TRAINING	17,544	14,721	6,200	-64.66%
TRAVEL			3,175	
MEMBERSHIP FEES	1,340	665	1,160	-13.43%
ADVERTISING		55	200	
BANKING FEES	5,000	3,171	3,200	-36.00%
MISCELLANEOUS	2,400	531	900	-62.50%
TOTAL EXPENDITURES	\$835,006	\$682,542	\$929,708	11.34%
REVENUE				
CWELCC COST-BASED FUNDING ALLOCATION	187,909	255,746	194,397	3.45%
ALLOCATION IN LIEU OF PROFIT/SURPLUS - 2026	46,725		50,975	9.10%
LEGACY TOP UP	34,546		24,405	-29.36%
ALLOCATION IN LIEU OF PROFIT/SURPLUS - 2025			45,830	
FEE SUBSIDY	91,500	96,866	99,000	8.20%
GENERAL OPERATING GRANT	28,712	36,633	28,712	0.00%
PARENT FEES	436,579	370,395	486,389	11.41%
OTHER MINISTRY FUNDING	0	4,393	0	
MISCELLANEOUS REVENUE	0	500	0	
CONTRIBUTION FROM RESERVES	9,035		0	-100.00%
TOTAL REVENUE	\$835,006	\$764,533	\$929,708	11.34%
NET COST	\$0	\$-81,991	\$0	\$0

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HOUSING SERVICES

	2025	2026
COMMUNITY HOUSING	\$17,964,709	\$18,720,122

Housing Services is dedicated to ensuring equitable access to safe, affordable, and high-quality housing by leading the provision, development, and long-term growth of affordable housing options across Hastings County. This work supports the County's broader commitment to fostering stable, sustainable, and inclusive communities.

Hastings County owns and operates 1,471 housing units, administers over 375 rent supplement and housing allowance programs, and partners with affordable housing developers. Housing Services also administers funding to 8 non-profit housing providers representing over 644 units. Additionally, Housing Services runs a fulsome Community Relations Program including the Family Food Pick Up program, Fun in the Sun days and subsidies for children to attend summer camp. Furthermore, the Community Relations program connects with partnering community organizations who provide supports to our senior population.

Fiscal pressures exist with the upkeep of aging housing units as the needs increase and the costs of materials and labour continue to experience inflationary increases. The demand for affordable housing in Hastings County has reached a critical point, with the existing supply unable to meet the needs of the community. Since 2020, there has been a significant surge in applications for affordable housing, showing an annual increase of 10-15% from families and non-senior households, and a steady 8% rise from seniors.

Currently, the waitlist for affordable housing is approximately 3,800 households, more than doubling over the past ten years. The current wait time for affordable housing is approximately seven years, though priority populations face a shorter wait of around 2.5 years. Concurrently, there has been a concerning increase in homelessness within Hastings County. To address these pressing challenges, Hastings County must prioritize the growth of new housing stock and the maintenance of existing units to alleviate the strain on its affordable housing system.

PROPERTY SUPERVISOR AND CUSTODIAN \$54,407 (SALARY AND BENEFITS)

Property Supervisors play a critical role in the effective management of community housing by overseeing day-to-day operations, ensuring accurate rental administration, and responding to tenant needs. Custodians are equally essential, providing ongoing maintenance and ensuring the cleanliness, safety, and overall upkeep of our housing properties. With the upcoming opening of the new South Street development in Quinte West during the final quarter of 2026, this budget includes the required salary and benefit provisions for one Property Supervisor and one Custodian to support the successful operation of the new building and are reflected within the respective Client Services and Building/Facilities salary and benefit budget lines.

FRINGE BENEFITS \$662,400

Fringe benefits reflect the costs for Canada Pension Plan (CPP), Employment Insurance (EI), Employer Health Tax (EHT), Workers Safety Insurance Board (WSIB), excess indemnity, and occupational accident insurance, OMERS pension, Long-term Disability (LTD), Short-term Disability (STD), extended health, dental, life insurance, accidental death and dismemberment. A material increase is reported within the 2026 budget primarily due to a WSIB matter.

RENT SUPPLEMENT PROGRAMS \$1,963,170

There are various housing programs that help provide affordable housing to clients within Hastings County. Rent Supplements, Housing Allowances and Portable Housing Benefits are the forms of

support available to vulnerable populations within the service area. About 400 households in our community are assisted with their monthly rent, enhancing affordability through the programs funded through Provincial, Federal, and Municipal sources.

HOUSING RESOURCE WORKER PROGRAM \$409,600

The Housing Resource Worker Program is a provincially funded program that provides precariously housed individuals and families in our Hastings County owned units with direct support in managing issues related to their housing including health and safety and social program navigation. Based on the specific needs of the individual, a Housing Resource Worker will be assigned to help strengthen the community-based support network. These supports are in place for households that are experiencing difficulty with their tenancy with the intention of assisting the individual to maintain permanent housing. The net cost of this program is \$90,083 with additional funding being received through the Province.

At present, the program operates with seven part-time positions; however, ongoing staffing instability has made it increasingly difficult to recruit and retain employees in part-time roles. To ensure continuity of service and support to tenants and improve workforce stability, the County is proposing to restructure the staffing model by converting three part-time positions to full-time and retaining two part-time roles. This adjustment will reduce the complement from seven part-time staff to a more sustainable structure of three full-time and two part-time positions, improving service consistency and strengthening support for vulnerable tenants. This has no impact on the budget as cost remains neutral.

COMMUNITY RELATIONS/RECREATIONAL PROGRAMS \$110,000

This funding supports recreational programming for children and families living in social housing along with providing nutritious meals and snacks to families in social housing. Several Fun in the Sun days will be planned for 2026 in Belleville, Quinte West, Deseronto and Bancroft. Continued programming and partnerships will be developed with community partners to support seniors and families in our neighborhoods.

MORTGAGE PAYMENTS \$985,064

The five mortgages represent the financing on the former Non-Profits that were assumed by the County. The last mortgage will be paid off in April 2031.

HOME FOR GOOD FINANCING \$136,000

The Home for Good debt financing is \$7,255,000 with the Ministry providing subsidy on \$5,170,000. The net cost of the debt is \$136,000. The debt will be fully paid in February 2040.

NON-PROFIT HOUSING EXPENDITURES \$2,770,700

The County provides subsidies to 8 Non-Profit Housing providers who offer 644 units across our communities. The funding is provided based on a template and benchmarks established by the Province annually through the *Housing Services Act*. As Non-Profit Housing providers reach end of mortgage milestones, new agreements are negotiated, and the subsidy declines which coincides with decreasing Federal Block funding.

CONTRACTED SERVICES AND PLANNED MAINTENANCE \$5,195,000

Contracted services include building interior and exterior costs, electrical, elevators, grounds, heating, mechanical, plumbing, waste removal, and winter maintenance. Material and contracted service costs are experiencing double-digit price increases consistent with the current market conditions and labour shortages. The age of housing properties requires additional investments to avoid further deterioration of affordable housing stock and unit turnovers are requiring more labour and materials. A staffing reassignment has been budgeted for the property in Deseronto, changing a part time staff position to a full-time Custodian/Maintenance position to address the needs of the 3 properties that are maintained within this municipality. This change will result in a net zero budgetary impact.

MINOR CAPITAL \$207,500

Minor capital are one-time projects under the \$50,000 capitalization threshold. These projects are prioritized using the same criteria as capital projects and only high priority projects can be supported through this funding.

UTILITIES \$2,868,418

Utilities include hydro, water, sewer, and fuel charges. Budgets have been established based on 2025 budgets plus inflationary increases; however fluctuating weather conditions act as an uncontrollable factor. There continues to be a focus and investment in energy efficient building systems and retrofits to reduce consumption. Natural gas is under contract with the Housing Services Corporation, which provides reduced rates.

INSURANCE AND INSURANCE CLAIMS EXPENSE \$972,520 & \$50,000

Municipal Insurance continues to see increasing claims costs, which result in increased premium and pressure on coverage. Contributing factors driving the market are extreme weather, inflation on all goods and increased litigation to defend claims. The insurance claims expense represents the expenses and deductible on liability and property claims. The housing portfolio can be challenging to secure coverage for the 1,471 units that Hastings County owns and manages. Each year there are incidents that are reported regarding slips and falls and other incidents that may result in a potential claim. Hastings County works closely with our insurance provider to report and manage these situations. The budget for the insurance claims expense is based on one claim reaching the deductible limit.

MUNICIPAL TAXES \$2,879,903

The Municipal taxes are 6% over 2025 budget to account for anticipated increases.

CONSULTING \$37,651

Building Condition Assessments (BCAs) are required every five years, and this recurring commitment will be funded through reserve contributions. These BCAs are critical in the planning of capital works and act as a tool for the development of capital plans to determine if reserves are adequate for the needs of the portfolios. This initiative serves as a key component of the County's Asset Management and provides critical information to determine the long-term functionality of the County owned properties.

QUINTE WEST, SOUTH ST. CONSTRUCTION INTEREST \$193,194

As the South Street project reserve is fully spent, the funding of the initiative will transition to Infrastructure Ontario Construction financing. Current rates are approximately 3% and do not create an increase in the 2026 budget as costs are funded through the project's capital reserve contribution amount established in the 2024 budget.

100% PROVINCIALY FUNDED PROGRAMS \$1,292,297

The County receives provincial funding that supports Not for Profit housing providers in meeting various housing needs including capital repairs and new builds throughout Hastings County. The focus of these investments is to help stabilize and enhance the existing community housing system as well as assist with future growth and expansion of affordable housing options within communities. The 2026 budget recognizes the previous commitments that have been made by Committee and Council that will be funded in 2026.

REVENUE

TENANT REVENUE \$8,084,217

The County's housing portfolio is 100% Rent-Geared to Income, with tenants paying rent based on 30% of their income. Tenant revenue fluctuates based on general economic circumstances. With the market stabilizing, 2026 estimates have been established by the 2025 budget plus an anticipated 0.75% increase, as CPP and ODSP adjustments are expected to be immaterial.

FEDERAL BLOCK FUNDING \$1,033,089

The County receives no ongoing federal or provincial transfers other than block funding to help offset the operating costs of our 35 apartment building complexes, and 33 single detached homes representing 1,471 units. This funding partially offsets the cost of debentures, regular rent supplements, mortgages, and subsidies to Non-Profit Housing Providers. The block funding decreases when contracts for these programs expire. The end of mortgage timeframes started in 2023 with new agreements negotiated and with the final end of mortgage scheduled for 2029.

AFFORDABLE HOUSING ADMINISTRATION \$156,253

The funding received under the Canada-Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI) through the Ministry of Municipal Affairs and Housing (MMAH) includes a 5% administration fee. The administration fees offset the costs to implement the programs.

CONTRIBUTION TO CAPITAL \$3,664,854

Hastings County owns and operates 1,471 social housing units that have an estimated replacement value of \$320,575,000. The average age of the housing stock is 45 years with many units constructed in the 1960 – 1980s, resulting in high maintenance and capital needs. The estimated funding required to maintain the housing assets over 10 years is currently \$29.4 million with a forecasted contribution to capital of \$30.7 million over the same term. An update to the Asset Management Plan will be presented to committee in Spring 2026, and this paired with the Building Condition Assessments in 2026 will provide even more accurate estimates for 2027.

The contribution to capital is the annual amount allocated to support the capital budget. In addition to the County levy, the capital projects are supported through allocations of OPHI and COCHI

funding. Additionally, in 2023, the County received funding through the CMHC National Housing Co-investment Renewal and Repair Program. This program supports 30% of project costs and continues through an extension into 2028.

The annual amortization for the housing stock was \$2,710,086 in 2024. This is the minimum level of funding required to maintain existing assets. The County continues to prioritize immediate building facility needs with the operational budget. Hastings County will continue to advocate for government funding and further develop the asset management plan and financing requirements to maintain the housing stock's condition.

The 2025 capital levy of \$1,057,000 specific to the South Street 32-unit new build in Quinte West remains within the 2026 budget, however, split with \$193,194 directed toward construction financing interest and \$863,806 to the project's dedicated reserve. This will transition to cover the annual debenture costs once the project is completed in 2027.

COMMUNITY HOUSING – OPERATING 2026 BUDGET

EXHIBIT E-7

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
CLIENT SERVICES				
SALARIES	1,707,300	1,463,877	1,790,400	4.87%
FRINGE BENEFITS	597,600	547,193	662,400	10.84%
OFFICE FURNITURE / EQUIPMENT	5,000	1,427	5,000	0.00%
PHOTOCOPYING	1,400	526	1,400	0.00%
COMMON COSTS	934,000	856,167	996,400	6.68%
POSTAGE / COURIER	16,000	14,296	16,000	0.00%
TELEPHONE	75,000	66,842	75,000	0.00%
OFFICE SUPPLIES	5,000	3,995	5,000	0.00%
SECURITY	153,000	145,256	166,672	8.94%
LEGAL	70,000	22,298	60,000	-14.29%
ADVERTISING	2,000	1,820	2,000	0.00%
AUDIT	8,700	6,366	7,860	-9.66%
RENT	130,662	120,141	134,413	2.87%
MILEAGE / TRAVEL	37,000	17,863	37,000	0.00%
COMPUTER HARDWARE / SOFTWARE	86,500	82,550	92,000	6.36%
INTERDEPARTMENT DESKTOP P.C. REPLACEMENT	44,700	40,975	44,500	-0.45%
STAFF TRAINING / EDUCATION	20,000	5,434	20,000	0.00%
BANK SERVICE CHARGES / INTEREST	10,000	8,082	10,000	0.00%
MISCELLANEOUS EXPENSES	2,000	1,289	2,000	0.00%
	\$3,905,862	\$3,406,397	\$4,128,045	5.69%

HOUSING PROGRAMS				
RENT SUPPLEMENT	950,000	684,827	950,000	0.00%
HOUSING ALLOWANCE NORTH	522,504	443,188	527,346	0.93%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	40,000		40,000	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	312,676	317,068	377,124	20.61%
HASTINGS PORTABLE HOUSING BENEFIT	68,700	61,978	68,700	0.00%
HOUSING RESOURCE WORKER PROGRAM	409,600	219,095	409,600	0.00%
COMMUNITY RELATIONS / RECREATIONAL PROGRAMS	110,000	32,504	110,000	0.00%
MORTGAGE PAYMENTS	989,730	908,894	985,064	-0.47%
DEBENTURES	23,946	21,951	0	-100.00%
HOME FOR GOOD FINANCING (NET OF PROV SUBSIDIES)	136,000	124,667	136,000	0.00%
BAD DEBT EXPENSE	115,000	105,417	125,000	8.70%
NON-PROFIT HOUSING EXPENDITURES	3,019,200	2,608,209	2,770,700	-8.23%
	\$6,697,356	\$5,527,798	\$6,499,534	-2.95%
BUILDINGS / FACILITIES MANAGEMENT				
SALARIES	1,984,900	1,744,609	2,082,100	4.90%
FRINGE BENEFITS	615,300	522,737	624,600	1.51%
TRAVEL	41,200	33,544	42,000	1.94%
TRAINING	21,000	1,983	20,000	-4.76%
OFFICE SUPPLIES	4,000	5,084	4,000	0.00%
TELEPHONE	15,000	9,774	16,000	6.67%
ASSET MANAGEMENT	20,165	20,960	21,589	7.06%
CONTRACTED SERVICES				
BUILDING EXTERIOR	125,000	126,340	125,000	0.00%
BUILDING INTERIOR	2,000,000	2,034,652	2,050,000	2.50%
ELECTRICAL	140,000	104,838	140,000	0.00%
ELEVATORS AND LIFE SAFETY SYSTEMS	60,000	83,715	60,000	0.00%
GROUNDS	220,000	257,729	225,000	2.27%
HEATING SYSTEMS	90,000	41,528	90,000	0.00%
MECHANICAL SYSTEMS	110,000	111,246	110,000	0.00%
PLUMBING	325,000	272,113	325,000	0.00%
STAFF MATERIAL PURCHASES	500,000	461,865	500,000	0.00%

WASTE REMOVAL	320,000	287,514	320,000	0.00%
WINTER MAINTENANCE	700,000	617,738	725,000	3.57%
PLANNED / PREVENTATIVE MAINTENANCE	509,000	373,224	525,000	3.14%
MINOR CAPITAL	200,000	152,706	207,500	3.75%
UTILITIES				
HYDRO	1,110,687	848,281	1,155,114	4.00%
WATER AND SEWER	1,004,328	803,851	1,064,587	6.00%
FUEL	635,996	536,797	648,716	2.00%
INSURANCE PREMIUMS	988,450	988,448	972,520	-1.61%
INSURANCE CLAIM EXPENSE	50,000	27,252	50,000	0.00%
MUNICIPAL TAXES	2,716,889	2,699,677	2,879,903	6.00%
CONSULTING			37,651	
QUINTE WEST SOUTH ST. CONSTRUCTION INTEREST			193,194	
TOTAL BUILDING / FACILITIES MANAGEMENT	\$14,506,915	\$13,168,205	\$15,214,475	4.88%
100% PROVINCIALY FUNDED PROGRAMS				
NEW RENTAL UNITS EXTERNALLY OWNED	1,053,313	466,450	586,863	-44.28%
LAST MILE (COCHI)		187,500		
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON-PROFIT CAPITAL		150,915	705,434	
RURAL & REMOTE SENIORS E-CONNECT		1,230		
SENIORS COMMUNITY GRANT		5,921		
SENIORS ACTIVITY GRANT		7,774		
	\$1,053,313	\$819,790	\$1,292,297	22.69%
TOTAL EXPENDITURES	\$26,163,446	\$22,922,190	\$27,134,351	3.71%
REVENUE				
TENANT REVENUE	8,024,037	7,593,022	8,084,217	0.75%
FEDERAL BLOCK FUNDING	1,377,981	1,263,149	1,033,089	-25.03%
HOUSING ADMINISTRATIVE	95,008	87,091	156,253	64.46%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	522,504	443,188	527,346	0.93%

CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	312,676	317,068	377,124	20.61%
HOUSING RESOURCE WORKER PROGRAM	319,517	171,526	319,517	0.00%
OTHER REVENUE - MISC / SOLAR PANELS/INTEREST	250,000	219,707	230,000	-8.00%
ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)	20,165	20,165	21,589	7.06%
CONTRIBUTION FROM RESERVES			37,651	
	\$10,921,887	\$10,114,916	\$10,786,786	-1.24%
100% PROVINCIALY FUNDED PROGRAMS				
NEW RENTAL UNITS EXTERNALLY OWNED	1,053,313	466,450	586,863	-44.28%
LAST MILE (COCHI)		187,500		
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON-PROFIT CAPITAL		150,915	705,434	
RURAL & REMOTE SENIORS E-CONNECT		1,230		
SENIORS COMMUNITY GRANT		5,921		
SENIORS ACTIVITY GRANT		7,774		
	\$1,053,313	\$819,790	\$1,292,297	22.69%
TOTAL REVENUE	\$11,975,200	\$10,934,706	\$12,079,083	0.87%
NET COST OF OPERATING	\$14,188,245	\$11,987,484	\$15,055,268	6.11%
CAPITAL LEVY	\$3,776,464	\$3,461,759	\$3,664,854	-2.96%
NET COST	\$17,964,709	\$15,449,243	\$18,720,122	4.20%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

COMMUNITY AND HUMAN SERVICES CAPITAL BUDGET

HOUSING

PROJECT: FURNACE & WATER HEATER REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$259,600

Justification: This item is for the replacement of furnaces and water heaters as they fail operationally or fail inspections. It is in lieu of blanket, scheduled replacements and directs funds to where the need exists.

PROJECT: EXTERIOR LIGHTING – 424 BLEECKER AVE, BELLEVILLE

Priority: P2

Budget: \$116,300

Justification: This project will replace existing insufficient lighting around the parking lot and walkways. Upgrading the lighting and adding new LED fixtures will result in reduced maintenance, energy cost savings, and improved lighting for the complex.

PROJECT: COMMON AREA LIGHTING UPGRADES – 5 TURNBULL ST, BELLEVILLE

Priority: P2

Budget: \$114,900

Justification: This item will replace the old fluorescent lighting with modern, efficient LED lighting. There will be increased lighting resulting in greater safety and there will be ongoing operational energy savings. The payback period on these lighting enhancements will be within 5 years of the date of installation.

PROJECT: MAKEUP AIR UNIT REPLACEMENT INCL A/C – 5 TURNBULL ST, BELLEVILLE; 7 TURNBULL ST, BELLEVILLE; 24 BROWN ST, BELLEVILLE

Priority: P1

Budget: \$799,600

Justification: The makeup air units are aging and becoming an operational burden. New units will provide required fresh air to the common spaces as well as providing air conditioning to enhance comfort and meet our current initiative.

PROJECT: PRIMARY ELECTRICAL PANEL REPLACEMENT – 245 BRIDGE ST W, BELLEVILLE

Priority: P3

Budget: \$51,900

Justification: The electrical panels are original to the building, and replacement parts are no longer manufactured. The upgrade will make future repairs possible and consolidate multiple outdated joined panels.

PROJECT: CAMERA SYSTEM UPGRADES/ADDITION – CHS MADOC & TRENTON OFFICES

Priority: P2

Budget: \$48,000

Justification: The Madoc office will receive a new camera system and card reader door access. The Trenton office will receive an upgrade to our new standard camera system as well as an expansion of camera coverage. Additional cameras and card readers will serve to enhance security.

PROJECT: CAMERA SYSTEM UPGRADES/ADDITIONS – VARIOUS HOUSING LOCATIONS

Priority: P2

Budget: \$188,000

Justification: The installed camera system for all housing properties will be expanded to cover more areas, aiding tenant/property safety. These additional cameras will serve to enhance security.

PROJECT: ELEVATOR MONITORING UPGRADES – VARIOUS PROPERTIES

Priority: P1

Budget: \$41,310

Justification: The elevator emergency monitoring systems at 4 housing properties are due for upgrades. The newer technology lets the elevators be monitored via cellular resulting in operational cost savings by deleting phone lines.

PROJECT: NEW SMOKE/CO2 DETECTORS WITH STROBE – VARIOUS PROPERTIES

Priority: P1

Budget: \$8,013

Justification: Strobe system upgrades are required to tenant accommodations to ensure proper safe functioning of various apartment building life-safety systems.

PROJECT: LIFE SAFETY SPRINKLER REPAIRS – VARIOUS PROPERTIES

Priority: P1

Budget: \$95,559

Justification: Existing fire sprinkler systems were found to have deficiencies requiring repairs to ensure proper system function and tenant safety in the event of an emergency.

PROJECT: VESTIBULE KEY CONTROL ACCESS – VARIOUS LOCATIONS

Priority: P3

Budget: \$271,200

Justification: Automated key distribution modules are to be installed at some housing building locations. With centralized computer control and access privileges, this will increase efficiency and security for management/tracking of building keys.

PROJECT: BALCONY REMEDIATION – 40 MILL ST, FRANKFORD

Priority: P1

Budget: \$155,800

Justification: The balconies are degraded. Structure, waterproofing and railings will be inspected and replaced to bring the balconies to current standards.

PROJECT: EXTERIOR DOOR REPLACEMENT – VARIOUS PROPERTIES

Priority: P2

Budget: \$869

Justification: Exterior door repairs are to be completed at two properties where damage has occurred.

PROJECT: AUTOMATIC DOOR OPERATORS – VARIOUS PROPERTIES

Priority: P2

Budget: \$3,292

Justification: Exterior doors require automated functionality enhancement to accommodate tenants and further improve accessibility to residential units.

PROJECT: INSULATION UPGRADES – VARIOUS LOCATIONS

Priority: P3

Budget: \$150,000

Justification: The attic insulation at various properties will be upgraded to meet or exceed current insulation standards. There will be increased operational savings as well as increased occupant comfort.

PROJECT: KITCHEN AND BATHROOM REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$800,000

Justification: This item is for replacement of these areas based on operational failure, damages, and mold. This affects vacant and occupied units and staff will direct the funds where they are needed.

PROJECT: COMMON AREA FLOORING REPLACEMENT – 7 TURNBULL ST, BELLEVILLE

Priority: P2

Budget: \$113,242

Justification: The flooring at this location is old and beyond its useful service life. Replacement with new flooring will result in a safer space and a new product will be easier to maintain and keep sanitized.

PROJECT: TV NOTICE BOARDS – VARIOUS LOCATIONS

Priority: P3

Budget: \$30,795

Justification: Installation of new TV notice boards will provide better communication to tenants for events or contractor service interruptions occurring at the building.

PROJECT: BASEMENT REMEDIATION – 236 DUNDAS ST, TRENTON

Priority: P1

Budget: \$363,400

Justification: The basement/crawlspace ventilation system requires immediate replacement. The project scope includes the remediation of the building structure, and replacement of old plumbing. The project will bring the crawlspace to a properly conditioned and maintainable state.

PROJECT: LIFT REPAIRS – VARIOUS PROPERTIES

Priority: P1

Budget: \$13,621

Justification: Various passenger lifts require repair to adhere to safety standards and facilitate tenant access to the upper levels of our apartment buildings.

PROJECT: BATHROOM ABATEMENT – VARIOUS PROPERTIES

Priority: P1

Budget: \$6,410

Justification: Various bathrooms require removal and replacement of damaged materials to maintain functional performance and adhere to our service delivery standards.

PROJECT: CONCRETE PATIO REPLACEMENTS – NORTH PARK ST, BELLEVILLE

Priority: P1

Budget: \$226,700

Justification: Tenant patios at this housing complex are made of old uneven patio stones. They are a constant maintenance and safety issue. Replacement with a proper gravel base and new concrete surfaces will alleviate these concerns.

PROJECT: CONCRETE PATIO REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$136,255

Justification: Tenant patios are made of old uneven patio stones. These are a constant maintenance and safety issue. Replacement with a proper gravel base and new concrete surfaces will alleviate these concerns.

PROJECT: FENCING REPLACEMENTS – VARIOUS LOCATIONS

Priority: P2

Budget: \$100,245

Justification: Wooden fences are at the end of their useful life, resulting in maintenance and safety concerns. Replacement with new fencing will provide tenants with some rear yard privacy.

COMMUNITY & HUMAN SERVICES 2026 CAPITAL EXPENDITURE PLAN

PROJECT	LOCATION	2026 PROJECTS	CMHC 30% FUNDED PROJECTS	70% MUNICIPAL COST	PRIORITY LEVEL
2026 MECHANICAL/ELECTRICAL SYSTEMS					
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	259,600	77,880	181,720	P1
EXTERIOR LIGHTING	424 BLEECKER	116,300	34,890	81,410	P2
COMMON AREA LIGHTING UPGRADES	5 TURNBULL	114,900	34,470	80,430	P2
MAKE UP AIR UNIT REPLACEMENT INCL A/C	5 TURNBULL	321,900	96,570	225,330	P1
MAKE UP AIR UNIT REPLACEMENT INCL A/C	7 TURNBULL	155,800	46,740	109,060	P1
MAKE UP AIR UNIT REPLACEMENT INCL A/C	24 BROWN	321,900	96,570	225,330	P1
PRIMARY ELECTRICAL SUPPLY PANEL	245 BRIDGE ST W	51,900			P3
CAMERA SYSTEM UPGRADE AT 2 CHS OFFICES	MADOC & TRENTON	48,000			P2
CAMERA SYSTEM UPGRADES/ADDITIONS (COCHI/OPHI)	VARIOUS LOCATIONS	188,000			P2
ELEVATOR MONITORING UPGRADES (COCHI/OPHI)	VARIOUS LOCATIONS	41,310			P1
NEW SMOKE/CO2 DETECTORS WITH STROBE (COCHI/OPHI)	VARIOUS LOCATIONS	8,013			P1
LIFE SAFETY SPRINKLER REPAIRS (COCHI/OPHI)	VARIOUS LOCATIONS	95,559			P1
2026 EXTERIOR REPAIRS					
VESTIBULE KEY CONTROL ACCESS (COCHI/OPHI)	VARIOUS LOCATIONS	271,200			P3
BALCONY REMEDIATION	40 MILL	155,800			P1
EXTERIOR DOOR REPLACEMENT (COCHI/OPHI)	VARIOUS LOCATIONS	869			P2
AUTOMATIC DOOR OPERATORS (COCHI/OPHI)	VARIOUS LOCATIONS	3,292			P2
2026 INTERIOR REPAIRS					

INSULATION UPGRADES	VARIOUS LOCATIONS	150,000	45,000	105,000	P3
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS LOCATIONS	800,000			P1
COMMON AREA FLOORING REPLACEMENT (COCHI/OPHI)	7 TURNBULL	113,242			P2
TV NOTICE BOARDS (COCHI/OPHI)	VARIOUS LOCATIONS	30,795			P3
BASEMENT REMEDIATION	236 DUNDAS	363,400			P1
LIFT REPAIRS (COCHI/OPHI)	VARIOUS LOCATIONS	13,621			P1
BATHROOM ABATEMENT (COCHI/OPHI)	VARIOUS LOCATIONS	6,410			P1
2026 SITE WORK					
PATIO REPLACEMENTS	NORTH PARK	226,700			P1
PATIO REPLACEMENTS (COCHI/OPHI)	VARIOUS LOCATIONS	136,255			P1
FENCING REPLACEMENTS (COCHI/OPHI)	VARIOUS LOCATIONS	100,245			P2
			\$4,095,012	\$432,120	\$1,008,280
2026 CAPITAL BUDGET		2,906,269			P1 - LEGISLATED/MANDATE, HEALTH & SAFETY, OPERATIONAL FAILURE
		684,848			P2 - END OF USEFUL LIFE; LIFECYCLE MANAGEMENT, COST REDUCTION IF COMPLETED, OPERATIONAL EFFICIENCY
		503,895			P3 - LIFECYCLE REPLACEMENT, SCHEDULED END OF LIFE
		-			P4 - SERVICE ENHANCEMENT

	\$4,095,012
CARRY FORWARD CAPITAL PROJECTS	11,154,563
	\$15,249,575

RESERVE	
OPENING RESERVE (PRELIMINARY)	5,131,845
2026 CONTRIBUTION	3,664,854
OPHI ONTARIO RENOVATIONS CAPITAL FUNDING 2026	188,001
COCHI REPAIR COMPONENT FUNDING 2026	820,812
CMHC RETROFIT FUNDING RECOGNIZED IN 2026	591,898
DEBT FINANCING SOUTH ST. QUINTE WEST	10,972,472
CAPITAL PROJECTS	(15,249,575)
CLOSING RESERVES	\$6,120,308

COMMUNITY & HUMAN SERVICES 2026 CAPITAL EXPENDITURE PLAN

CARRY FORWARD PROJECTS

PROJECT	LOCATION	BUDGETS APPROVED BY COUNCIL	ADDITIONAL BUDGET REQUEST TO COMPLETE	EXPENSES INCURRED TO DEC 31, 2025	PROJECTED FUTURE SPENDING TO COMPLETE	PRIORITY LEVEL
NEW CONSTRUCTION						
32 UNIT APARTMENT BUILDING - QUINTE WEST	20 SOUTH ST	17,018,092	-2,000,000	5,036,199	9,981,893	P4
ELEVATORS AND LIFTS						
LIFT REPLACEMENT WITH ELEVATOR - CMHC RETROFIT FUNDED	25 STATION	600,000		519,241	80,759	P2
ELECTRICAL/MECHANICAL						
REPLACE WATER RECIRCULATION LINES, CEILING & LED LIGHTING - CMHC	43 MATTHEW	193,600			193,600	P2
UPGRADE EXTERIOR LIGHTING - CMHC RETROFIT FUNDED	NORTH PARK	110,000			110,000	P2
TRANSFORMER REPLACEMENT	25 STATION	250,000			250,000	P1
REPLACE WATER RECIRCULATION LINES & CEILING - CMHC RETROFIT FUNDED	204 CHURCH	98,600			98,600	P1
LED LIGHT UPGRADE - CMHC RETROFIT FUND	43 MATTHEW	20,000			20,000	P2
LED LIGHT UPGRADE - CMHC RETROFIT FUND	204 CHURCH	15,000			15,000	P2
EXTERIOR REPAIRS						
REPLACE BALCONY PATIO DOORS - CMHC RETROFIT FUNDED	45 CRESWELL	150,000		1,764	148,236	P2
CURTAIN WALL REHABILITATION - CMHC RETROFIT FUNDED	24 BROWN	95,000		81	94,919	P2
WINDOW AND EXTERIOR DOOR REPLACEMENT - CMHC RETROFIT FUNDED	247 BRIDGE W	230,000		87,592	142,408	P2

INTERIOR REPAIRS						
COMMON AREA REPAIRS (OPHI FUNDED 100%)	VARIOUS LOCATIONS	253,551		234,402	19,149	P2
CARRYFORWARD CAPITAL PROJECTS BUDGET		\$19,033,843	-\$2,000,000	\$5,879,280	\$11,154,563	

COMMUNITY & HUMAN SERVICES 2026 CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	LOCATION	PRIORITY	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$
2027							
30% FUNDED BY CMHC RETROFIT PROGRAM							
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	268,400				
EXTERIOR LIGHTING	GOULD	P2	129,800				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	315 EDMON	P3	96,200				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	47 WELLINGTON	P3	187,900				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	27 WELLINGTON	P3	187,900				
FRONT PARKING LOT & SIDEWALKS/RAMP	236 DUNDAS	P2	316,800				
INSULATION UPGRADES	VARIOUS LOCATIONS	P3	161,100				
NON-CMHC FUNDED PROJECTS							
ANNUAL CAMERA LICENCING FEE (EVERY 5 YEARS)	ALL HOUSING SITES	P1	56,500				
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	819,200				
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2	53,700				
ROOF REPLACEMENT	185 CANNIFTON	P1	64,400				
ROOF REPLACEMENT	139 ONTARIO	P1	64,400				
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	85,900				
2ND FLOOR CORRIDOR FLOORING REPLACEMENT	25 WELLINGTON	P3	102,000				
REPLACE ELECTRICAL DISTRIBUTION PANELS	ELGIN TRIPP	P3	88,600				
REPAVE PARKING LOTS	PINE	P3	386,700				
CEILING TILE REPLACEMENT	25 WELLINGTON	P3	57,900				
REPAVE DRIVEWAY	BRANT GREEN MAIN	P3	182,900				
2028							
30% FUNDED BY CMHC RETROFIT PROGRAM							
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1		274,900			
EIFS/STUCCO REPLACEMENT	24 BROWN	P1		494,800			
MAKE UP AIR UNIT REPLACEMENT INCL A/C	485 BRIDGE ST E	P3		178,500			
MAKE UP AIR UNIT REPLACEMENT INCL A/C	23 MCCAMON	P3		197,900			
EXTERIOR LIGHTING	PINE	P2		105,200			
INSULATION UPGRADES	VARIOUS LOCATIONS	P3		164,900			
NON-CMHC FUNDED PROJECTS							
PLAYGROUND REHAB	PINE	P3		439,800			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1		838,900			
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2		55,000			
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3		88,000			
CEILING TILE REPLACEMENT	25 STATION	P3		66,000			
REPLACE HALLWAY FLOORING	185 CANNIFTON	P3		49,500			
REPLACE ENTRY & STAIRWELL DOORS	25 STATION	P3		75,400			

UPGRADE COMMON WASHROOMS	24 BROWN	P3	22,000
REPLACE SIDEWALKS	40 MILL ST	P2	49,500
REPLACE SIDEWALKS	21 ALBERT	P2	49,500
REPLACE SIDEWALKS	24 CRESWELL	P3	16,500
REPAVE PARKING LOT	247 BRIDGE	P3	211,400
REPLACE VINYL SIDING, SOFFITS & EAVESTROUGH	PINE	P3	321,300
FENCING REPLACEMENT	59 RUSSELL	P3	230,900
2029			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	859,000
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	281,500
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2	56,300
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	90,100
REPOINT BRICKWORK	YORK & KENT	P3	95,700
REPOINT BRICKWORK	BRANT GREEN MAIN	P3	45,000
REPLACE FRONT STEPS	YORK & KENT	P1	371,500
BALCONY REFURBISHMENT	47 WELLINGTON	P2	135,100
BALCONY REFURBISHMENT	43 MATTHEW	P2	123,800
SIDEWALK REPLACEMENT	JANLYN CR	P2	90,100
REPAVE PARKING LOT	245 BRIDGE	P3	195,300
REPLACE SIDEWALKS	MARSH	P2	90,100
REPLACE ASPHALT PARKING	MARSH	P3	112,600
REPLACE CEILING TILE	7 TURNBULL	P3	59,600
2030			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	879,600
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	288,200
UPGRADES TO CAMERA SYSTEM	VARIOUS	P2	57,600
ROOF REPLACEMENT	45 CRESWELL	P2	201,800
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	92,200
ACT CEILING REPLACEMENT	47 WELLINGTON	P3	18,600
BALCONY REFURBISHMENT	27 WELLINGTON	P2	63,400
LIFT MODERNIZATION	185 CANNIFTON	P2	186,800
RE-PAVE PARKING LOTS	ETWM	P3	202,100
REPLACE SIDEWALKS	NORTH PARK	P3	167,200
REPLACE COMMON AREA DOORS	45 CRESWELL	P3	96,800
FENCING REPLACEMENT	ELGIN TRIPP W MOIRA	P3	172,900
PARKING LOT REPAVING	NORTH PARK	P3	373,500
2031			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	900,700
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	295,100
UPGRADES TO CAMERA SYSTEM	VARIOUS	P2	59,000
SMOKE DETECTOR REPLACEMENT	ALL HOUSING SITES	P1	590,300
ROOF REPLACEMENT	BRANT MAIN GREEN	P2	454,500
ROOF REPLACEMENT	43 MATTHEW	P2	354,200

FENCING REPLACEMENT	PINE ST	P3				118,100	
BALCONY RAILING REFURBISHMENT	485 BRIDGE E	P2				206,600	
WINDOW REPLACEMENT	24 CRESWELL	P3				59,000	
ELECTRICAL PANEL UPGRADE	MARSH DR	P3				118,100	
ELECTRICAL PANEL UPGRADE	NORTH PARK	P3				198,600	
ROOF REPLACEMENT	NORTH PARK	P3				318,800	
TOTAL			\$3,310,300	\$3,929,900	\$2,605,700	\$2,800,700	\$3,673,000

	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$
OPENING RESERVE (ESTIMATED)	6,120,308	5,667,075	4,651,385	5,018,178	5,249,422
CONTRIBUTION	2,857,068	2,914,209	2,972,493	3,031,943	3,092,582
EXPENDITURES	-3,310,300	-3,929,900	-2,605,700	-2,800,700	-3,673,000
CLOSING RESERVE	\$5,667,075	\$4,651,385	\$5,018,178	\$5,249,422	\$4,669,004
P1 - LEGISLATED/MANDATE, HEALTH & SAFETY, OPERATIONAL FAILURE					
P2 - END OF USEFUL LIFE; LIFECYCLE MANAGEMENT, COST REDUCTION IF COMPLETED, OPERATIONAL EFFICIENCY					
P3 - LIFECYCLE REPLACEMENT, SCHEDULED END OF LIFE					
P4 - SERVICE ENHANCEMENT					