

SUPPORTING PEOPLE  
*Hastings*<sup>TM</sup>  
AND OUR COMMUNITIES



# 2025 COMMITTEE BUDGET

## COMMUNITY AND HUMAN SERVICES

Hastings County Community and Human Services administers and delivers Children’s Services, Homelessness Initiatives and Prevention, Housing Services, and Ontario Works. The department strives to support people and our community by fostering healthy, vibrant, connected, and sustainable communities.

In 2024, Community and Human Services focused response and dedication to the delivery of services which has resulted in many strategic accomplishments and direct benefits within the communities we serve. By December 31, 2024, Children’s Services created access to 360 new child care spaces, with 325 additional spaces approved to open in 2025. The County is optimistic that the remaining 143 spaces for the Directed Growth Target will be met by the deadline of March 31, 2026. Children’s Services provides on-going support for 29 organizations, 64 licensed child care sites, 4 Licensed Home Child Care agencies supporting 89 homes, and 4 EarlyON Providers across 34 locations.

Initiatives through Ontario Works have provided assistance to an average of 3,457 individuals monthly, including 360 children receiving support through Ontario Works and temporary care assistance, alongside facilitating 197 employability assessments and 222 Ontario Disability Support Program grants. Moreover, efforts to address homelessness have resulted in assisting 111 individuals in securing housing while ensuring ongoing support for those still unhoused, focusing on their safety, support, and connection to services, while also expanding emergency and transitional housing for young people. Additionally, 199 households were diverted from homelessness and remained housed through the issuance of rent arrears payments. Throughout 2025, the Ontario Works program will continue the transition to Centralized Intake and Person-Centred Supports, which will create change in daily workload for front line staff with new measurable targets to achieve.

Additionally, in 2024, 196 households; 127 seniors (50+), 59 families, and 7 non-senior (under 50) households were successfully housed from Hastings County’s affordable housing waitlist. The commitment to affordable housing extends further through Hastings County’s ownership and management of 1,473 homes, oversight of over 400 rent supplement and housing allowance programs, and collaboration with affordable housing developers, including the administration of funding to 8 Non-Profit housing providers, benefiting 644 affordable and rent-geared to income units. There is an increased need for emergency and transitional housing while individuals and families are waiting for community housing, many of whom have or are experiencing homelessness. Funding is required to address gaps in service delivery with respect to an increase in complex needs and behaviours within the tenant population. Lack of community funding amongst partners to provide programs and support to the unhoused population, especially in rural areas, needs to be addressed to provide appropriate interventions for successful tenancies where required.

### 2025 BUDGET OVERVIEW

	2024	2025	% Change
EXPENSES	\$101,440,644	\$117,472,245	15.80%
REVENUE	\$79,234,900	\$94,017,912	18.66%
<b>NET COST</b>	<b>\$22,205,744</b>	<b>\$23,454,333</b>	<b>5.62%</b>

Through 2024, the department's ability to meet the need for critical services was challenged due to the increased complexity of the people we support, staffing challenges and significant budget pressures. It is anticipated that through 2025, these challenges will continue as demand is increasing both in terms of the number of people in need of the services provided by the department as well as the need for funding to external organizations who also provide critical services to people within Hastings County.

## COMMUNITY AND HUMAN SERVICES 2025 OPERATING BUDGET EXHIBIT E-1

	2024 BUDGET \$	2024 ACTUAL \$	2025 BUDGET \$	%
<b>EXPENDITURES</b>				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	30,070,643	29,787,034	33,060,932	9.94%
ONTARIO WORKS ADMINISTRATION	9,541,477	9,393,193	9,619,982	0.82%
CHILDREN SERVICES PROGRAMS	31,150,803	28,915,006	43,120,747	38.43%
CHILDREN SERVICES ADMINISTRATION	486,907	486,907	895,667	83.95%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	591,000	622,261	835,006	41.29%
COMMUNITY HOUSING - OPERATING	25,823,350	24,808,894	26,163,446	1.32%
COMMUNITY HOUSING - CAPITAL	3,776,464	4,414,579	3,776,464	0.00%
<b>TOTAL EXPENDITURES</b>	<b>101,440,644</b>	<b>98,427,874</b>	<b>117,472,245</b>	<b>15.80%</b>
<b>REVENUE</b>				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	29,663,643	29,350,848	32,610,932	9.94%
ONTARIO WORKS ADMINISTRATION	5,685,100	5,559,565	5,708,000	0.40%
CHILDREN SERVICES PROGRAMS	30,266,415	28,037,057	42,236,359	39.55%
CHILDREN SERVICES ADMINISTRATION	243,454	243,453	652,413	167.98%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	591,000	622,261	835,007	41.29%
COMMUNITY HOUSING - OPERATING	12,785,288	12,408,947	11,975,201	-6.34%
<b>TOTAL REVENUE</b>	<b>79,234,900</b>	<b>76,222,130</b>	<b>94,017,912</b>	<b>18.66%</b>
<b>NET COST</b>				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	407,000	436,186	450,000	10.57%
ONTARIO WORKS ADMINISTRATION	3,856,377	3,833,629	3,911,982	1.44%
CHILDREN SERVICES PROGRAMS	884,388	877,949	884,388	0.00%

CHILDREN SERVICES ADMINISTRATION	243,453	243,454	243,254	-0.08%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	0	0	-0	
COMMUNITY HOUSING - OPERATING	16,814,526	16,814,526	17,964,709	6.84%
<b>NET COST</b>	<b>22,205,744</b>	<b>22,205,744</b>	<b>23,454,333</b>	<b>5.62%</b>
<b>MUNICIPAL APPORTIONMENT OF 2025 BUDGET NET COST : BASED ON WEIGHTED ASSESSMENT</b>				
<b>MUNICIPALITIES</b>	<b>2024 BUDGET \$</b>	<b>2024 ACTUAL \$</b>	<b>2025 BUDGET \$</b>	<b>%</b>
<b>HASTINGS COUNTY</b>	6,532,930	6,532,930	6,829,902	29.12%
<b>BELLEVILLE</b>	9,028,855	9,028,855	9,670,222	41.23%
<b>QUINTE WEST</b>	6,643,959	6,643,958	6,954,210	29.65%
<b>TOTAL APPORTIONMENT</b>	<b>22,205,744</b>	<b>22,205,744</b>	<b>23,454,333</b>	<b>100.00%</b>

\* The 2024 Actual(s) detailed within Hastings County 2025 Budget are preliminary pending the finalization and approval of Hastings County's 2024 financial audit.

## EMPLOYMENT AND FINANCIAL ASSISTANCE

	2024	2025
Employment and Financial Assistance	\$407,000	\$450,000

### ONTARIO WORKS BENEFITS \$23,391,208

Ontario Works supports people towards financial independence and the pursuit of sustainable employment through the provision of temporary financial assistance and life stabilization supports. Person Centered Supports includes connections to community, personal safety, health and life skills services, resources and programs. Referrals to Employment Ontario are made to support client's employment goals with employment related benefits. Ontario Works benefits are 100% provincially funded and provide financial support for food, shelter and other costs to people in financial need who meet eligibility criteria.

### DISCRETIONARY BENEFITS \$1,440,600

Discretionary benefits provide health and non-health related financial support to clients. The 2025 budget reflects the anticipated costs at the maximum shareable rate of \$10 per case to support the projected combined monthly caseload count for the Ontario Works and Ontario Disability Support Program.

### MUNICIPAL EMERGENCY ASSISTANCE \$150,000

The budget for emergency assistance supports the costs of indigent burials and unexpected expenses incurred by individuals and families facing an urgent situation that are not in receipt of

financial assistance, either through Ontario Works or the Ontario Disability Support Program. Municipal Emergency Assistance is a 100% municipally funded program.

### **COMMUNITY PROGRAM GRANTS \$300,000**

Community Program Grants are a 100% municipally funded program and are issued to community agencies in conjunction with the Homelessness Prevention Program (HPP) funding. Agency programs should align with the HPP directives and focus on preventing, addressing, and reducing homelessness.

## **HOMELESSNESS INTERVENTION AND PREVENTION**

Homelessness Prevention Initiatives aim to prevent and reduce homelessness through the provision of innovative, evidence informed quality homelessness programming and responses. With the Coordinated Access System, the By-Name List, the Community Response Program, and the support of the Canadian Alliance to End Homelessness and community partners, the focus is to reduce chronic homelessness in our community. Homelessness intervention and prevention initiatives also include Reaching Home, the Homelessness Prevention Program, the Veteran Homelessness Program, Warming Centre operations, the After-Hours Emergency Homelessness program, the Situation Table, the Quinte West Transitional Units and Enumeration.

### **REACHING HOME \$1,060,615**

Reaching Home is a federally funded program designed to support individuals and families in 61 Designated Communities across Canada in maintaining safe, stable and affordable housing while also reducing chronic homelessness. The City of Belleville is a Designated Community, and the County of Hastings is the Community Entity to support initiatives. Funds through Reaching Home are provided to Community Agencies on a multi-year basis and are recommended through the Community Advisory Board. Funding supports the delivery of eligible programs and activities within Housing Services, Prevention, Shelter Diversion and Client Support Services.

### **HOMELESSNESS PREVENTION PROGRAM \$6,142,600**

The Homelessness Prevention Program (HPP) is a provincially funded program to provide affordable housing and support services for people experiencing or at risk of homelessness. The HPP is administered by the County of Hastings and provides financial support to programs and community partners in accordance with HPP guidelines. Recognizing the priorities that HPP is designed to address, programs that focus on preventing, addressing, and reducing homelessness, as well as those that provide the fundamental need of shelter and support, are prioritized, aligning with the goal to end homelessness through a community effort, funding fidelity, and an outcome-based approach.

### **VETERANS HOMELESSNESS PROGRAM - \$575,909**

The Veterans Homelessness Program (VHP) is a federally funded program designed to ensure Veterans and their families secure housing and remain housed while receiving support and services that meet individual needs, leading to long-term housing and self-sufficiency. The County of Hastings entered into a sub agreement with the Trenton Military Family Resource Centre to deliver the program. Financial assistance is provided to Veterans and their families in the form of rent supplements, first and last month's rent payments, utility deposit assistance, rental arrears

payments and basic move-in supplies and groceries. Veterans also receive wrap around services including but not limited to counselling for mental health, addictions, and budgeting.

**POLICY AND PLANNING CO-ORDINATOR (\$129,205 SALARY AND BENEFITS)**

In 2024 a temporary Policy and Planning Coordinator was hired to complete the enhanced administration needs for Federal and Provincial programs. This position is crucial to meeting the program requirements, is fully funded by program administration dollars, and will be moving to permanent status with no impact to the 2025 budget.

**EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS 2025 BUDGET**

**EXHIBIT E-2**

<b>EXPENDITURES</b>	<b>2024 BUDGET \$</b>	<b>2024 ACTUAL \$</b>	<b>2025 BUDGET \$</b>	<b>%</b>
<b>EMPLOYMENT &amp; FINANCIAL ASSISTANCE PROGRAMS</b>				
ONTARIO WORKS BENEFITS	21,229,227	20,413,797	23,391,208	10.18%
DISCRETIONARY BENEFITS	1,412,880	1,355,882	1,440,600	1.96%
MUNICIPAL EMERGENCY ASSISTANCE FUND	107,000	123,156	150,000	40.19%
COMMUNITY PROGRAM GRANTS	300,000	299,850	300,000	0.00%
REACHING HOME	878,936	839,943	1,060,615	20.67%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	6,206,612	6,142,600	0.00%
VETERANS HOMELESSNESS PROGRAM		547,794	575,909	
<b>TOTAL EXPENDITURES</b>	<b>30,070,643</b>	<b>29,787,034</b>	<b>33,060,932</b>	<b>9.94%</b>
<b>REVENUE</b>				
ONTARIO WORKS	21,229,227	20,400,617	23,391,208	10.18%
DISCRETIONARY BENEFITS	1,412,880	1,355,882	1,440,600	1.96%
REACHING HOME	878,936	839,943	1,060,615	20.67%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	6,206,612	6,142,600	0.00%
VETERANS HOMELESSNESS PROGRAM		547,794	575,909	
<b>TOTAL REVENUE</b>	<b>29,663,643</b>	<b>29,350,848</b>	<b>32,610,932</b>	<b>9.94%</b>
<b>NET COST</b>	<b>407,000</b>	<b>436,186</b>	<b>450,000</b>	<b>10.57%</b>

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## ONTARIO WORKS ADMINISTRATION

	2024	2025
Ontario Works Administration	\$3,856,377	\$3,911,982

Ontario Works Administration costs are funded at 50% by the province under a service contract. The province is refining the current Centralized Intake model to simplify and standardize the application process and initial eligibility determination for Ontario Works across the province. The goal is to reduce the administrative burden and allow municipalities to focus more on providing impactful, person-centred supports. Through regulation, the Ministry has designated itself as the Ontario Works delivery agent and designated Consolidated Municipal Service Managers (CMSMs) and District Social Service Administration Boards (DSSABs) as delivery partners beginning in Fall 2024, as part of the work to expand Centralized Intake.

Starting October 1, 2024, the Ministry became responsible for initial eligibility decisions, including authorization of initial payment and notifying applicants, for 42 municipalities and DSSABs across the province. Hastings became a delivery partner on February 18, 2025. Full implementation across the province will be completed in 2025. There are no impacts at this time to cost sharing or funding arrangements because of the regulatory amendments.

### ONTARIO WORKS CASE WORKER (\$17,897 SALARY AND BENEFITS)

There is one part-time Case Worker position (4 days per week) in the Ontario Works program, this position remains from the legacy Intake Access Centre (IAC) program. All other IAC part-time positions were removed through attrition or removed through vacancy. This last position is required but at a full time hours, as a result of recent Ministry changes to Centralized Intake. Therefore, it is recommended that this position transition to full-time.

### PARTICIPATION BENEFITS \$200,000

Participation Benefits are used to support clients in acquiring meaningful employment, education, housing, and other supports that help provide consistency.

## ONTARIO WORKS ADMINISTRATION 2025 BUDGET

EXHIBIT E-3

ADMINISTRATION	2024 BUDGET \$	2024 ACTUAL \$	2025 BUDGET \$	%
<b>EXPENDITURES</b>				
SALARIES	4,812,800	4,307,249	4,838,600	0.54%
FRINGE BENEFITS	1,443,800	1,465,158	1,475,800	2.22%
MILEAGE / TRAVEL / CONVENTIONS	35,000	17,689	20,000	-42.86%
POSTAGE	80,000	80,364	80,000	0.00%
TELEPHONE	119,000	107,428	100,000	-15.97%
MAINTENANCE / UTILITIES & MISCELLANEOUS	113,000	99,117	105,000	-7.08%

OFFICE SUPPLIES	45,000	44,654	45,000	0.00%
ADVERTISING	8,000	6,905	2,000	-75.00%
COMMERCIAL RENT	229,545	231,639	224,148	-2.35%
INTERCOMPANY RENT	459,630	456,630	468,823	2.00%
INSURANCE	33,300	33,260	31,362	-5.82%
STAFF TRAINING	64,600	59,873	50,000	-22.60%
CONSULTANTS	10,000		0	- 100.00%
PAYROLL CHARGES	45,400	42,180	46,000	1.32%
AUDIT FEES	17,002	13,834	15,000	-11.78%
LEGAL FEES	30,000	66,994	30,000	0.00%
MEMBERSHIP FEES	22,000	14,420	15,000	-31.82%
COMPUTER COSTS	26,000	22,990	26,800	3.08%
ELECTRONIC DOCUMENT MANAGEMENT	45,000	40,296	45,000	0.00%
INTERDEPT DESKTOP P.C. / SOFTWARE REPLACEMENT	67,700	67,700	69,900	3.25%
COMMON COSTS	1,559,800	1,559,800	1,661,900	6.55%
EQUIPMENT	27,800	24,709	28,650	3.06%
STABILITY SUPPORT BENEFITS	200,000	182,266	200,000	0.00%
EMERGENCY MEASURES PLAN	5,000	4,834	10,500	110.00%
COMMITTEE MEMBER FEES	32,500	722	18,000	-44.62%
BANK FEES	9,600	12,227	12,500	30.21%
CONTRIBUTION TO RESERVE		430,255		
<b>TOTAL EXPENDITURES</b>	<b>9,541,477</b>	<b>9,393,193</b>	<b>9,619,982</b>	<b>0.82%</b>
<b>REVENUE</b>				
PROV. SUBSIDY - MCSS	5,057,600	4,882,569	5,158,000	1.99%
PROV. SUBSIDY - MCSS ONE-TIME FUNDING	27,500	27,500	0	
MISC / INTEREST REVENUE	600,000	649,496	550,000	-8.33%
<b>TOTAL REVENUE</b>	<b>5,685,100</b>	<b>5,559,565</b>	<b>5,708,000</b>	<b>0.40%</b>
<b>NET COST</b>	<b>3,856,377</b>	<b>3,833,629</b>	<b>3,911,982</b>	<b>1.44%</b>

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## CHILDREN'S SERVICES

	2024	2025
Children's Services Programs	\$ 884,388	\$884,388
Children's Services Administration	\$ 243,453	\$243,254
	<b>\$1,127,841</b>	<b>\$1,127,642</b>

Children's Services increase access to high quality child care and early years learning through supporting the growth of new child care services throughout the County, strategic investments in early years programming and through the provision of direct services such as before and after school programs. Early years and child care programs play a vital role in a child's development while supporting families and caregivers. Hastings County believes in the importance of investing in safe, inclusive, affordable, high-quality licensed child care. Hastings County strives to offer services that are inclusive and accessible, meeting the diverse needs of the community while supporting a sense of belonging and well-being for children, families, and educators.

Children's Services is responsible for leading, planning, and managing all aspects of Early Years and Child Care programs which is supported through 29 organizations with 64 licensed sites, and 4 EarlyON organizations offering programming in 34 locations. Program costs are a combination of federal, provincial, and municipal funds with Children's Services administration costs funded at 50% by the province and 50% municipal. Funding includes fee subsidies to parents, benchmark and legacy CWELCC allocations, funding for 6–12-year-olds, funding to support children with special needs, infrastructure funding, EarlyON Child and Family Centres, and Indigenous-Led Child and Family Centres as well as professional learning funding to support continued growth and development for Early Childhood Educators.

Overall, in 2025 Children's Services has a 40.6% increase in their budget revenue due to the receipt of the new Canada Wide Early Learning & Child Care (CWELCC) Cost-Based Funding Formula. This new funding combines previous allocations for Child Care, EarlyON Child and Family Centres, CWELCC and Local Priorities funding. The new funding formula aims to reduce the administrative burden for child care programs by moving away from revenue replacement and flowing approved allocations upfront. The municipal cost-share contribution of \$1,127,842 is included in the 2025 Operating Budget and is to be allocated to Cost-Based Funding, Local Priorities and Administration.

### DATA ANALYSIS COORDINATOR (DAC)

Hastings County is responsible for providing a full range of coordinated early years and care services for children and families. This planning includes engaging and consulting with children and families, service providers, school boards and community agencies in order to deliver and implement a child care and Early Years Service System Plan. The DAC position supports the ongoing data collection analysis and planning requirements of the Ministry of Education. It works closely with the Funding Coordinator and Early Years and Child Care Manager to support the ongoing implementation of CWELCC, program expansion and the increased Ministry reporting requirements. The DAC also supports Community and Human Services with various tasks when required. This position started as temporary, however funding is now permanent through EarlyON programming, therefore it is recommended that this position transition to a permanent status.

# CHILDREN'S SERVICES PROGRAMS 2025 BUDGET

EXHIBIT E-4

CHILDREN SERVICES PROGRAMS	2024 BUDGET \$	2024 ACTUAL \$	2025 BUDGET \$	%
<b>EXPENDITURES</b>				
CORE PROGRAM	10,052,360	10,042,978	0	-100.00%
CWELCC COST-BASED FUNDING ALLOCATION	0		34,612,291	
LOCAL PRIORITIES FLEXIBLE FUNDING	0		5,457,479	
PROFESSIONAL LEARNING	0	0	148,855	
WAGE ENHANCEMENT	1,518,342	1,618,634	265,260	-82.53%
WORKFORCE COMPENSATION	0	0	262,337	
SMALL WATER WORKS	6,277	6,277	5,805	-7.52%
INFRASTRUCTURE PROGRAMS	0	0	372,300	
EARLYON LEARNING CENTRES	1,665,356	1,665,356	1,665,356	0.00%
INDIGENOUS-LED CHILD CARE	324,625	324,625	331,064	1.98%
EARLY LEARNING CHILD CARE	1,237,322	1,237,322	0	-100.00%
LICENSED HOME CHILD CARE	289,800	289,800	0	-100.00%
CANADA WIDE EARLY LEARNING	16,056,721	13,730,014	0	-100.00%
<b>TOTAL EXPENDITURES</b>	<b>31,150,803</b>	<b>28,915,006</b>	<b>43,120,747</b>	<b>38.43%</b>
<b>REVENUE</b>				
CORE PROGRAM	9,198,607	9,189,225	0	-100.00%
CWELCC COST-BASED FUNDING ALLOCATION	0		33,912,214	
LOCAL PRIORITIES FLEXIBLE FUNDING	0		5,303,803	
PROFESSIONAL LEARNING	0	0	148,855	
WAGE ENHANCEMENT	1,487,707	1,587,999	234,625	-84.23%
WORKFORCE COMPENSATION	0	0	262,337	
SMALL WATER WORKS	6,277	6,277	5,805	-7.52%
INFRASTRUCTURE PROGRAMS	0		372,300	
EARLYON LEARNING CENTERS	1,665,356	1,665,356	1,665,356	0.00%
INDIGENOUS-LED CHILD CARE	324,625	331,064	331,064	1.98%
EARLY LEARNING CHILD CARE	1,237,322	1,237,322	0	-100.00%
LICENSED HOME CHILD CARE	289,800	289,800	0	-100.00%
CANADA WIDE EARLY LEARNING	16,056,721	13,730,014	0	-100.00%
<b>TOTAL REVENUE</b>	<b>30,266,415</b>	<b>28,037,057</b>	<b>42,236,359</b>	<b>39.55%</b>
<b>NET COST</b>	<b>884,388</b>	<b>877,949</b>	<b>884,388</b>	<b>0.00%</b>

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**CHILDREN'S SERVICES ADMINISTRATION 2025 BUDGET**

**EXHIBIT E-5**

<b>CHILDREN SERVICES ADMINISTRATION</b>	<b>2024 BUDGET \$</b>	<b>2024 ACTUAL \$</b>	<b>2025 BUDGET \$</b>	<b>%</b>
<b>EXPENDITURES</b>				
SALARIES	137,600	162,219	458,300	233.07%
FRINGE BENEFITS	41,300	49,157	142,100	244.07%
TRAVEL / MILEAGE / ACCOMMODATIONS	5,727	4,116	5,537	-3.32%
TELEPHONE	2,500	1,315	1,500	-40.00%
OFFICE SUPPLIES	3,000	857	1,500	-50.00%
ADVERTISING	2,500	2,617	2,000	-20.00%
INTERCOMPANY RENT	57,080	57,080	58,219	2.00%
INSURANCE	28,600	28,613	26,884	-6.00%
STAFF TRAINING	8,000	6,469	4,000	-50.00%
MEMBERSHIPS	700		700	0.00%
AUDIT FEES	16,600	11,238	12,000	-27.71%
LEGAL FEES	10,000	113	10,000	0.00%
EQUIPMENT	3,000	2,268	1,500	-50.00%
COMPUTER	17,000	9,023	9,627	-43.37%
INTERDEPT DESKTOP P.C. REPLACEMENT	13,800	13,800	15,300	10.87%
COMMON COSTS	138,000	138,000	146,300	6.01%
MISCELLANEOUS	1,500	22	200	-86.67%
<b>TOTAL EXPENDITURES</b>	<b>486,907</b>	<b>486,907</b>	<b>895,667</b>	<b>83.95%</b>
<b>REVENUE</b>				
PROVINCIAL SUBSIDY	243,454	243,453	243,454	0.00%
FEDERAL CONTRIBUTIONS			408,959	0.00%
<b>TOTAL REVENUE</b>	<b>243,454</b>	<b>243,453</b>	<b>652,413</b>	<b>167.98%</b>
<b>NET COST</b>	<b>243,453</b>	<b>243,454</b>	<b>243,254</b>	<b>-0.08%</b>

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## BEFORE & AFTER SCHOOL PROGRAMS

	2024	2025
Before & After School Programs	\$0	\$0

The County continues to operate 8 Before and After School Programs serving 183 children in 4 locations:

- St. Michael School, Belleville
- Sir John A MacDonald School, Belleville
- Frankford Public School
- Trent River Public School, Trenton

Programs are licensed by the Ministry of Education and staffed by Registered Early Childhood Educators (ECEs) and Child and Youth Workers.

### PERMANENT PART TIME - FLOAT STAFF (\$13,208 SALARY AND BENEFITS)

With the transition to cost-based funding the Ministry has provided increased operation funding to support quality programming. To leverage this increase, the Before and After School Program is proposing to hire one permanent part-time float staff. This new position will support program staff with designated time to program plan, complete pedagogical documentation and for programs where there is only one educator in the classroom, it will provide additional support of a second educator allowing for deeper engagement with children, further improving the quality of our programs.

### CHILD CARE EDUCATOR (NON-RECE)

Ontario is facing a staffing crisis and struggling to hire Registered Early Childhood Educators (RECE). To ensure Hastings County's Directly Operated programs can continue to maintain existing programs, implementation of a new Child Care Educator (non-RECE) position is essential. The Child Care Educator position will be compensated one level lower than a RECE on the pay grid to reflect the experience and qualifications of the candidate. The Child Care Educator will have the same responsibilities as the RECE; however, they would not be able to work alone as per Ministry guidelines. This piece aligns with the culture of our childcare community in that RECE's are paid more than non-RECE educators. In addition, RECEs have a commitment to the College of Early Childhood Educators to pay a yearly registration fee to hold their title. The priority would be to hire RECE's whenever possible, in situations where no RECE applicants exist, Child Care Educators with child care experience will be considered.

**BEFORE AND AFTER SCHOOL CHILD CARE 2025 BUDGET**

**EXHIBIT E-6**

<b>BEFORE AND AFTER SCHOOL CHILD CARE</b>	<b>2024 BUDGET \$</b>	<b>2024 ACTUAL \$</b>	<b>2025 BUDGET \$</b>	<b>%</b>
<b>EXPENDITURES</b>				
SALARIES	430,500	436,254	587,123	36.38%
FRINGE BENEFITS	88,300	87,037	145,322	64.58%
FOOD	24,000	17,578	20,246	-15.64%
SUPPLIES	3,000	16,772	8,606	
LEGAL FEES	1,000	332	1,000	0.00%
COMMON COSTS	27,400	27,400	28,300	3.28%
BAD DEBTS EXPENSE	500		500	0.00%
TELEPHONE	3,600	2,698	3,125	-13.19%
COMPUTER COSTS	7,000	7,482	14,500	107.14%
STAFF TRAINING / TRAVEL / CONFERENCES	3,000	3,214	17,544	484.80%
MEMBERSHIP FEES		0	1,340	
BANKING FEES	2,700	3,285	5,000	85.19%
MISCELLANEOUS		20,209	2,400	
<b>TOTAL EXPENDITURES</b>	<b>591,000</b>	<b>622,261</b>	<b>835,006</b>	<b>41.29%</b>
<b>REVENUE</b>				
CWELCC COST-BASED FUNDING ALLOCATION		0	187,909	
ALLOCATION IN LIEU OF PROFIT/SURPLUS			46,725	
LEGACY TOP UP			34,546	
FEE SUBSIDY	70,000	90,508	91,500	30.71%
GENERAL OPERATING GRANT	70,000	55,630	28,712	-58.98%
PLAY BASED MATERIAL & EQUIPMENT GRANT		21,399	0	
PARENT FEES	405,500	395,953	436,580	7.66%
CWELCC FUNDING	45,000	58,270	0	-100.00%
MISCELLANEOUS REVENUE	500	500	0	-100.00%
CONTRIBUTION FROM RESERVES			9,035	
<b>TOTAL REVENUE</b>	<b>591,000</b>	<b>622,261</b>	<b>835,007</b>	<b>41.29%</b>
<b>NET COST</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>

\*The 2024 Actual(s) detailed within Hastings County 2025 Budget are preliminary pending the finalization and approval of Hastings County's 2024 financial audit.

## HOUSING SERVICES

	2024	2025
Community Housing	\$16,814,526	\$17,964,709

Housing Services works to ensure and increase access to safe, affordable, quality housing through the provision, development, and growth of affordable housing throughout Hastings County. Hastings County owns and operates 1473 housing units, administers over 400 rent supplement and housing allowance programs, and partners with affordable housing developers. Fiscal pressures exist with the upkeep of aging housing units as the needs increase and the costs of materials and labour continue to experience inflationary increases. Housing Services also administers funding to 8 non-profit housing providers representing over 644 units. Additionally, Housing Services runs a fulsome Community Relations Program including the Backyard Bonanza Program, Food2You and Fun in the Sun Days to support children and families residing in Community Housing. Furthermore, the Community Relations program connects with partnering community organizations who provide supports to our senior population.

The demand for affordable housing in Hastings County has reached a critical point, with the existing supply unable to meet the needs of the community. Since 2020, there has been a significant surge in applications for affordable housing, showing an annual increase of 20-30% from families and non-senior households, and a steady 5% rise from seniors. Currently, the waitlist for affordable housing stands at just over 3400 households, more than doubling over the past nine years. The current wait time for affordable housing is approximately seven years, though priority populations face a shorter wait of around 2.5 years. Concurrently, there has been a concerning increase in homelessness within Hastings County. To address these pressing challenges, Hastings County must prioritize the growth of new housing stock and the maintenance of existing units to alleviate the strain on its affordable housing system.

### **FRINGE BENEFITS \$597,600**

Fringe benefits reflect the costs for Canada Pension Plan (CPP), Employment Insurance (EI), Employer Health Tax (EHT), Workers Safety Insurance Board (WSIB), excess indemnity and occupational accident insurance, OMERS pension, Long-term Disability (LTD), Short-term Disability (STD), extended health, dental, life insurance, accidental death and dismemberment. A material increase is reported within the 2025 budget primarily due to a WSIB matter.

### **RENT SUPPLEMENT PROGRAMS \$1,893,880**

There are various housing programs that help provide affordable housing to clients within Hastings County. Rent Supplements, Housing Allowances and Portable Housing Benefits are the forms of support available to vulnerable populations within the service area. About 400 families in our community are assisted with their monthly rent, enhancing affordability through the programs funded through Provincial, Federal and Municipal sources.

### **HOUSING RESOURCE WORKER PROGRAM \$409,600**

The Housing Resource Worker Program is a provincially funded program that provides precariously housed individuals and families in our Hastings County owned units with direct housing support. Based on the specific needs of the individual, a Housing Resource Worker will be assigned to help strengthen the community-based support network. These supports are in place for households that

are experiencing difficulty with their tenancy with the intention of assisting the individual to maintain permanent housing. The net cost of this program is \$90,083 with additional funding being received through the Ministry of Health and Long-Term Care.

### **COMMUNITY RELATIONS/RECREATIONAL PROGRAMS \$110,000**

This funding supports recreational programming for children and families living in social housing along with providing nutritious meals and snacks to families in social housing. Several Fun in the Sun days will be planned for 2025 in Belleville, Quinte West, Deseronto and Bancroft. Continued programming and partnerships will be developed with community partners to support seniors and families in our neighborhoods.

### **MORTGAGE PAYMENTS \$989,730**

The five mortgages represent the financing on the former Non-Profits that were assumed by the County. The last mortgage will be paid off in April 2031.

### **DEBENTURES \$23,946**

The debenture payments represent the financing of the housing stock transferred from the Province to the County of Hastings. These payments are administered by the Province and are considered in the Federal Block Funding payment. The decrease in debenture expenditures is offset by a decrease in Federal Block Funding.

### **HOME FOR GOOD FINANCING \$136,000**

The Home for Good debt financing is \$7,255,000 with the Ministry providing subsidy on \$5,170,000. The net cost of the debt is \$136,000. The debt will be fully paid in February 2040.

### **NON-PROFIT HOUSING EXPENDITURES \$3,019,200**

The County provides subsidies to 8 Non-Profit Housing providers who offer 644 units. The funding is provided based on a template and benchmarks established by the Province through the *Housing Services Act* annually. As Non-Profit Housing providers reach end of mortgage milestones, new agreements are negotiated, and the subsidy declines which coincides with decreasing Federal Block funding.

### **CONTRACTED SERVICES AND PLANNED MAINTENANCE \$5,099,000**

Contracted services include building interior and exterior costs, electrical, elevators, grounds, heating, mechanical, plumbing, waste removal and winter maintenance. Material and contracted service costs are experiencing double-digit price increases consistent with the current market conditions and labour shortages. The age of housing properties requires additional investments to avoid further deterioration of affordable housing stock and unit turnovers are requiring more labour and materials.

### **MINOR CAPITAL \$200,000**

Minor capital are one-time projects under the \$50,000 capitalization threshold. These projects are prioritized using the same criteria as capital projects and only high priority projects can be supported through this funding.

## **UTILITIES \$2,751,011**

Utilities include hydro, water, sewer and fuel charges. Budgets have been established based on 2024 actuals plus inflationary increases; however fluctuating weather conditions act as an uncontrollable factor. There continues to be a focus and investment in energy efficient building systems and retrofits to reduce consumption. Natural gas is under contract with the Housing Service Corporation.

## **INSURANCE AND INSURANCE CLAIMS EXPENSE \$988,450 & \$50,000**

Municipal Insurance continues to see increasing claims costs, which result in increased premium and pressure on coverage. Contributing factors driving the market are extreme weather, inflation on all goods and increased litigation to defend claims. The insurance claims expense represents the expenses and deductible on liability and property claims. The housing portfolio can be challenging to secure coverage, within the 1,473 units that Hastings County owns and manages, and each year there are incidents that are reported regarding slip and falls and other events that may result in an injury and/or a potential claim. Hastings County works closely with our insurance provider to report and manage these incidents. The budget for the insurance claims expense is based on one claim reaching the deductible limit.

## **MUNICIPAL TAXES \$2,716,889**

The Municipal taxes are budgeted 7% over 2024 actuals to account for anticipated increases.

## **100% PROVINCIALY FUNDED PROGRAMS \$1,053,313**

The County receives funding that supports other agencies/organizations in meeting the needs throughout Hastings County. The 2025 budget recognizes the previous commitments that have been made by Committee and Council that will be funded in 2025.

## **REVENUE**

### **TENANT REVENUE \$8,024,037**

The County's housing portfolio is 100% Rent-Geared to Income, with tenants paying rent based on 30% of their income. Tenant revenue fluctuates based on general economic circumstances. With the market stabilizing, 2025 estimates have been established by 2024 actuals plus an anticipated 1% increase, as CPP and ODSP adjustments are expected to be immaterial.

### **FEDERAL BLOCK FUNDING \$1,377,981**

The County receives no ongoing federal or provincial transfers other than block funding to help offset the operating costs of our 35 apartment building complexes, and 34 single detached homes representing 1,473 units. This funding partially offsets the cost of debentures, regular rent supplements, mortgages, and subsidies to Non-Profit Housing Providers. The block funding decreases when contracts for these programs expire. The end of mortgage timeframes started in 2023 with a new agreement negotiated and with the final one scheduled for 2029.

### **AFFORDABLE HOUSING ADMINISTRATION \$95,008**

The funding received under the Canada-Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI) through the Ministry of Municipal Affairs and Housing

(MMAH) includes a 5% administration fee. The administration fees offset the costs to implement the programs.

**CONTRIBUTION TO CAPITAL \$3,776,464**

Hastings County owns and operates 1,473 social housing units that have an estimated replacement value of \$603,009,375. Many units were constructed in the 1960 – 1980s, resulting in high maintenance and capital needs. The County of Hastings’ Asset Management Plan completed in April 2020 stated that the capital reserves do not provide sufficient funding to maintain the condition of the assets. The funding required to maintain the housing assets over 10 years was estimated at \$117 million and the funding available is \$25 million based on historical capital contributions. In 2025, an update to the Asset Management Plan is scheduled.

The contribution to capital is the annual amount allocated to support the capital budget. In addition to the County levy, the capital projects are supported through allocations of OPHI and COCHI funding. Additionally in 2023, the County received funding through the CMHC National Housing Co-investment Renewal and Repair Program. This program supports 30% of project costs and continues into 2025.

The annual amortization for the housing stock was \$2,554,135 in 2023. This is the minimum level of funding required to maintain existing assets. Despite the funding programs available and capital contribution, a significant funding shortfall exists. Advancements were made in 2024; however, the status quo is being proposed for 2025 in order to prioritize immediate building facility needs with the operational budget. Hastings County will continue to advocate for government funding and further develop the asset management plan and financing requirements to maintain the housing stock's condition.

The 2025 capital levy maintains the commitment of \$1,057,000 to the reserve dedicated to the Quinte West South Street 32-unit new build. This will transition to cover the annual debenture costs once the project is completed in 2026.

**COMMUNITY HOUSING – OPERATING 2025 BUDGET**

**EXHIBIT E-7**

	2024 BUDGET \$	2024 ACTUAL \$	2025 BUDGET \$	%
<b>EXPENDITURES</b>				
<b>CLIENT SERVICES</b>				
SALARIES	1,645,700	1,548,321	1,707,300	3.74%
FRINGE BENEFITS	493,700	580,093	597,600	21.05%
OFFICE FURNITURE / EQUIPMENT	5,000	5,439	5,000	0.00%
PHOTOCOPYING	1,400	574	1,400	0.00%
COMMON COSTS	874,800	874,800	934,000	6.77%
POSTAGE / COURIER	16,000	12,085	16,000	0.00%
TELEPHONE	75,000	67,632	75,000	0.00%
OFFICE SUPPLIES	5,000	3,184	5,000	0.00%
SECURITY	152,020	147,285	153,000	0.64%
LEGAL	70,000	32,562	70,000	0.00%

ADVERTISING	2,000	1,795	2,000	0.00%
AUDIT	11,890	10,464	8,700	-26.83%
RENT	128,100	127,410	130,662	2.00%
MILEAGE / TRAVEL	37,000	26,596	37,000	0.00%
COMPUTER HARDWARE / SOFTWARE	80,000	76,250	86,500	8.13%
INTERDEPARTMENT DESKTOP P.C. REPLACEMENT	42,600	42,600	44,700	4.93%
STAFF TRAINING / EDUCATION	20,000	25,556	20,000	0.00%
BANK SERVICE CHARGES / INTEREST	7,000	9,577	10,000	42.86%
MISCELLANEOUS EXPENSES	2,000	2,182	2,000	0.00%
	<b>3,669,210</b>	<b>3,594,405</b>	<b>3,905,862</b>	<b>6.45%</b>
<b>HOUSING PROGRAMS</b>				
RENT SUPPLEMENT	949,816	888,282	950,000	0.02%
HOUSING ALLOWANCE NORTH			40,000	
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	522,504	444,624	522,504	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	298,523	289,893	312,676	4.74%
HASTINGS PORTABLE HOUSING BENEFIT	68,700	63,919	68,700	0.00%
HOUSING RESOURCE WORKER PROGRAM	409,600	285,160	409,600	0.00%
COMMUNITY RELATIONS / RECREATIONAL PROGRAMS	110,433	70,690	110,000	-0.39%
MORTGAGE PAYMENTS	1,176,038	1,174,633	989,730	-15.84%
DEBENTURES	64,185	64,185	23,946	-62.69%
HOME FOR GOOD FINANCING (NET OF PROV SUBSIDIES)	136,000	136,000	136,000	0.00%
BAD DEBT EXPENSE	100,000	110,479	115,000	15.00%
NON PROFIT HOUSING EXPENDITURES	3,208,000	2,965,249	3,019,200	-5.89%
CONTRIBUTION TO FEDERAL BLOCK FUNDING OFFSET RESERVE	150,000	150,000	0	-100.00%
	<b>7,193,799</b>	<b>6,643,114</b>	<b>6,697,356</b>	<b>-6.90%</b>
<b>BUILDINGS / FACILITIES MANAGEMENT</b>				
SALARIES	1,931,000	1,850,815	1,984,900	2.79%
FRINGE BENEFITS	579,300	527,088	615,300	6.21%
TRAVEL	41,200	41,632	41,200	0.00%

TRAINING	21,000	5,357	21,000	0.00%
OFFICE SUPPLIES	4,000	4,395	4,000	0.00%
TELEPHONE	19,000	10,540	15,000	-21.05%
ASSET MANAGEMENT	19,425	19,578	20,165	3.81%
<b>CONTRACTED SERVICES</b>				
BUILDING EXTERIOR	125,000	124,676	125,000	0.00%
BUILDING INTERIOR	1,500,000	2,123,566	2,000,000	33.33%
ELECTRICAL	140,000	110,869	140,000	0.00%
ELEVATORS AND LIFE SAFETY SYSTEMS	60,000	28,164	60,000	0.00%
GROUNDS	220,000	227,496	220,000	0.00%
HEATING SYSTEMS	90,000	71,939	90,000	0.00%
MECHANICAL SYSTEMS	110,000	105,372	110,000	0.00%
PLUMBING	320,000	288,303	325,000	1.56%
STAFF MATERIAL PURCHASES	500,000	502,027	500,000	0.00%
WASTE REMOVAL	300,000	313,847	320,000	6.67%
WINTER MAINTENANCE	700,000	540,632	700,000	0.00%
PLANNED / PREVENTATIVE MAINTENANCE	509,000	465,054	509,000	0.00%
MINOR CAPITAL	171,900	124,577	200,000	16.35%
<b>UTILITIES</b>				
HYDRO	997,682	1,057,797	1,110,687	11.33%
WATER AND SEWER	944,063	938,624	1,004,328	6.38%
FUEL	635,996	588,856	635,996	0.00%
INSURANCE PREMIUMS	941,300	943,960	988,450	5.01%
INSURANCE CLAIM EXPENSE	50,000	1,258	50,000	0.00%
MUNICIPAL TAXES	2,521,292	2,530,663	2,716,889	7.76%
<b>TOTAL BUILDING / FACILITIES MANAGEMENT</b>				
	<b>13,451,157</b>	<b>13,547,086</b>	<b>14,506,915</b>	<b>7.85%</b>
<b>100% PROVINCIALLY FUNDED PROGRAMS</b>				
NEW RENTAL UNITS EXTERNALLY OWNED	1,104,679	51,366	1,053,313	-4.65%
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON PROFIT CAPITAL	404,505	967,885		-100.00%
RURAL & REMOTE SENIORS E-CONNECT		2,317		
SENIORS COMMUNITY GRANT		2,721		
	<b>1,509,184</b>	<b>1,024,289</b>	<b>1,053,313</b>	<b>-30.21%</b>
<b>TOTAL EXPENDITURES</b>				
	<b>25,823,350</b>	<b>24,808,894</b>	<b>26,163,446</b>	<b>1.32%</b>

<b>REVENUE</b>				
TENANT REVENUE	7,649,600	7,944,591	8,024,037	4.89%
FEDERAL BLOCK FUNDING	1,940,521	1,940,521	1,377,981	-28.99%
HOUSING ADMINISTRATIVE	126,014	120,373	95,008	-24.61%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	522,504	444,624	522,504	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	298,523	289,893	312,676	4.74%
HOUSING RESOURCE WORKER PROGRAM	319,517	195,876	319,517	0.00%
OTHER REVENUE - MISC / SOLAR PANELS/INTEREST	400,000	429,203	250,000	-37.50%
ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)	19,425	19,578	20,165	
	<b>11,276,104</b>	<b>11,384,658</b>	<b>10,921,888</b>	<b>-3.14%</b>
<b>100% PROVINCIALY FUNDED PROGRAMS</b>				
NEW RENTAL UNIT EXTERNALLY OWNED - OPHI	1,104,679	51,366	1,053,313	-4.65%
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON PROFIT CAPITAL	404,505	967,885		-100.00%
RURAL & REMOTE SENIORS E-CONNECT		2,317		
SENIORS COMMUNITY GRANT		2,721		
	<b>1,509,184</b>	<b>1,024,289</b>	<b>1,053,313</b>	<b>-30.21%</b>
<b>TOTAL REVENUE</b>	<b>12,785,288</b>	<b>12,408,947</b>	<b>11,975,201</b>	<b>-6.34%</b>
<b>NET COST OF OPERATING</b>	<b>13,038,062</b>	<b>12,399,947</b>	<b>14,188,245</b>	<b>8.82%</b>
<b>CAPITAL LEVY</b>	<b>3,776,464</b>	<b>4,414,579</b>	<b>3,776,464</b>	<b>0.00%</b>
<b>NET COST</b>	<b>16,814,526</b>	<b>16,814,526</b>	<b>17,964,709</b>	<b>6.84%</b>

\*The 2024 Actual(s) detailed within Hastings County 2025 Budget are preliminary pending the finalization and approval of Hastings County's 2024 financial audit.

# COMMUNITY AND HUMAN SERVICES CAPITAL BUDGET

## HOUSING

### PROJECT: TRANSFORMER REPLACEMENT – 25 STATION ST, BANCROFT

**Priority: P1**

**Budget: \$250,000**

**Justification:** The existing transformer from the 1970's and Hydro One is mandating its replacement. We will incur additional costs associated with this replacement to maintain the current voltage of this property.

### PROJECT: CAMERA SYSTEM UPGRADES/ADDITIONS – VARIOUS LOCATIONS

**Priority: P2**

**Budget: \$50,000**

**Justification:** The installed camera system at all properties will be expanded to cover more areas, thus aiding in tenant/property safety. These additional cameras will serve to enhance security.

### PROJECT: FURNACE & WATER HEATER REPLACEMENTS – VARIOUS LOCATIONS

**Priority: P1**

**Budget: \$350,000**

**Justification:** This item is for replacement of furnaces and water heaters as they fail operationally or fail inspections. It is in lieu of blanket scheduled replacements and directs funds to where the need lies.

### PROJECT: REPLACE WATER RECIRCULATION LINES & CEILING – 204 CHURCH ST, STIRLING

**Priority: P1**

**Budget: \$98,600**

**Justification:** The original copper water lines in the ceiling of the hallway have eroded and resulted in numerous leaks causing damage, interruptions and increased maintenance costs. Installing new modern piping and insulation will lead to better energy efficiency and a new T-bar ceiling will provide clean, easy access for servicing other building components.

PROJECT: MAIN ELECTRICAL PANEL REPLACEMENT – VARIOUS LOCATIONS

**Priority: P2**

**Budget: \$135,000**

**Justification:** The electrical panels are original to the building and parts are no longer made for them. The upgrade will make future repairs possible and consolidate multiple outdated joined panels. This will cover replacement of main service panels at the following housing apartment buildings: 24 Creswell Dr. Belleville, 45 Creswell Dr. Trenton, 43 Matthew St. Marmora, 21 Albert St. Frankford, 40 Mill St. Frankford, 27 Wellington St. Belleville, 315 Edmon St. Deseronto.

PROJECT: LED LIGHTING UPGRADES – 25 WELLINGTON CR. BELLEVILLE; 21 ALBERT ST, FRANKFORD; 139 ONTARIO ST, TRENTON; 5 TURNBULL ST, BELLEVILLE; 43 MATTHEW ST. MARMORA; 204 CHURCH ST. STIRLING; 315 EDMON ST. DESERONTO; 245 BRIDGE ST W. BELLEVILLE

**Priority: P2**

**Budget: \$180,000**

**Justification:** This item will replace the old fluorescent lighting with modern, efficient LED lighting. There will be increased lighting resulting in greater safety and there will be ongoing operational energy savings. The payback period on these lighting enhancements will be within 5 years of the date of installation.

PROJECT: CURTAIN WALL REHABILITATION – 24 BROWN ST, BELLEVILLE

**Priority: P2**

**Budget: \$95,000**

**Justification:** The glass wall system is original to the building and has failed seals and glass units. The glass will be replaced along with insulation where required. This modernization will also result in ongoing operational energy savings.

PROJECT: WINDOW REPLACEMENTS – TRACEY PARK DRIVE, BELLEVILLE

**Priority: P2**

**Budget: \$325,000**

**Justification:** The windows at these locations are old and beyond their useful service life. Replacement with new energy efficient units will result in improved comfort for the occupants and reduced energy costs.

PROJECT: EXTERIOR DOOR REPLACEMENTS – ELGIN/TRIPP/WEST MOIRA, BELLEVILLE;  
MARSH DR. BELLEVILLE; GOULD ST, TRENTON

**Priority: P2**

**Budget: \$370,000**

**Justification:** The doors at these locations are old and beyond their useful service life. Replacement with new energy efficient units will result in improved comfort for the occupants and reduced energy costs.

PROJECT: WINDOW AND EXTERIOR DOOR REPLACEMENTS – 21 ALBERT & 40 MILL ST,  
FRANKFORD; 43 MATTHEW ST, MARMORA; 204 CHURCH ST, STIRLING; 25 WELLINGTON CR,  
BELLEVILLE; 247 BRIDGE ST W. BELLEVILLE; 23 MCCAMON ST, TWEED; 6-8A JANLYN CR,  
BELLEVILLE; 315 EDMON ST, DESERONTO; ALL BELLEVILLE SCATTERED SINGLE FAMILY  
HOMES.

**Priority: P2**

**Budget: \$1,711,000**

**Justification:** The windows and doors at these locations are old and beyond their useful service life. Replacement with new energy efficient units will result in improved comfort for the occupants and reduced energy costs.

PROJECT: REPLACE EAVE TROUGH & DOWNSPOUTS – VARIOUS LOCATIONS

**Priority: P2**

**Budget: \$100.289**

**Justification:** The existing eave trough and downspout systems are in poor shape resulting in substandard rainwater management next to our buildings. New systems will ensure water is directed away from buildings resulting in reduced damages/maintenance costs.

PROJECT: KITCHEN AND BATHROOM REPLACEMENTS – VARIOUS LOCATIONS

**Priority: P1**

**Budget: \$540,100**

**Justification:** This item is for replacement of these areas based on operational failure, damages and mold. This occurs both in vacant and occupied units and directs the funds where they are needed.

PROJECT: COMMON AREA REPAIRS – VARIOUS LOCATIONS

**Priority: P2**

**Budget: \$253,551**

**Justification:** Multiple housing apartments will receive important upgrades to flooring, walkways and other building components. There will also be accessibility improvements to existing public rooms within various apartment buildings.

PROJECT: PARKING LOT REPAVING, CURBS & DRAINAGE – 25 STATION ST, BANCROFT

**Priority: P2**

**Budget: \$1,110,500**

**Justification:** This building is situated at the bottom of a hill and has poor grading & drainage throughout the property that can result in flooding inside of residents' units. In 2024 there was a consulting engineer design completed for this project with the intent to go to tender early in 2025 to obtain most competitive pricing for this summertime work.

PROJECT: CONCRETE PATIO REPLACEMENTS – VARIOUS LOCATIONS

**Priority: P2**

**Budget: \$363,000**

**Justification:** Tenant patios at the housing apartment buildings are made of old uneven patio stones. These are a constant maintenance & safety issue. Replacement with a proper gravel base and new concrete surfaces will alleviate these concerns.

PROJECT: SHINGLE ROOF REPLACEMENTS – VARIOUS LOCATIONS

**Priority: P1**

**Budget: \$142,000**

**Justification:** Shingled roofs have deteriorated to the point where they require replacement at 10 locations. Replacement is required to avoid water/structure damage.

## COMMUNITY & HUMAN SERVICES 2025 CAPITAL EXPENDITURE PLAN

Project	Location	2025 Projects	CMHC 30% Funded Projects	70% Municipal Cost	Priority Level
<b>2025 Mechanical/Electrical Systems</b>					
Transformer Replacement	25 Station	250,000			P1
Camera System Upgrades/Additions	Various	50,000			P2
Furnace & Water Heater Replacements	Various	350,000	105,000	245,000	P1
Replace Water Recirculation Lines & Ceiling	204 Church	98,600	29,580	69,020	P1
Replace Electrical Panels (COCHI/OPHI Funded 100%)	Various Locations	135,000			P2
LED Light Upgrade	25 Wellington	30,000	9,000	21,000	P2
LED Light Upgrade	21 Albert	15,000	4,500	10,500	P2
LED Light Upgrade	139 Ontario	15,000	4,500	10,500	P2
LED Light Upgrade	185 Cannifton	15,000	4,500	10,500	P2
LED Light Upgrade	5 Turnbull	20,000	6,000	14,000	P2
LED Light Upgrade	43 Matthew	20,000	6,000	14,000	P2
LED Light Upgrade	204 Church	15,000	4,500	10,500	P2
LED Light Upgrade	315 Edmon	20,000	6,000	14,000	P2
LED Light Upgrade	245 Bridge W	30,000	9,000	21,000	P2

<b>2025 Exterior Repairs</b>					
Curtain Wall Rehabilitation	24 Brown	95,000	28,500	66,500	P2
Window Replacement	Tracey Park Dr	325,000	97,500	227,500	P2
Exterior Door Replacement	Elgin Tripp WM	195,000	58,500	136,500	P2
Exterior Door Replacement	Gould St	125,000	37,500	87,500	P2
Exterior Door Replacement	Marsh Dr	50,000	15,000	35,000	P2
Window and Exterior Door Replacement	21 Albert	90,000	27,000	63,000	P2
Window and Exterior Door Replacement	40 Mill	70,000	21,000	49,000	P2
Window and Exterior Door Replacement	43 Matthew	135,000	40,500	94,500	P2
Window and Exterior Door Replacement	204 Church	75,000	22,500	52,500	P2
Window and Exterior Door Replacement	Scatteredds (25 houses)	550,000	165,000	385,000	P2
Window and Exterior Door Replacement	25 Wellington	330,000	99,000	231,000	P2
Window and Exterior Door Replacement	247 Bridge W	230,000	69,000	161,000	P2
Window and Exterior Door Replacement	23 McCamon	100,000	30,000	70,000	P2
Exterior Door Replacement	Janlyn North Side	16,000	4,800	11,200	P2
Window and Exterior Door Replacement	315 Edmon	115,000	34,500	80,500	P2
Replace Eavetrough & Downspouts (COCHI/OPHI Funded 100%)	Various Locations	100,289			P2
<b>2025 Interior Repairs</b>					
Kitchen and Bathroom Replacements	Various Locations	540,100			P1

Common Area Repairs (COCHI/OPHI Funded 100%)	Various Locations	253,551			P2
<b>2025 Site Work</b>					
Parking Lot Repaving Curbs and Drainage	25 Station	1,110,500	333,150	777,350	P2
Concrete Patio Replacements (COCHI/OPHI Funded 100%)	Various Locations	363,000			P2
<b>2025 Roof Replacement</b>					
Shingle Roof Replacements (COCHI/OPHI Funded 100%)	Various Locations	142,000			P1
		<b>6,074,040</b>	<b>1,272,030</b>	<b>2,968,070</b>	
<b>2025 Capital Budget</b>					
		1,380,700	<b>P1</b> - Legislated/mandate, health & safety, operational failure		
		4,693,340	<b>P2</b> - End of Useful life; Lifecycle management, cost reduction if completed, operational efficiency		
		-	<b>P3</b> - Lifecycle replacement, scheduled end of life		
		-	<b>P4</b> - Service enhancement		
		<b>6,074,040</b>			
<b>Carry forward Capital Projects</b>		16,121,328			
		<b>22,195,368</b>			

<b>RESERVE</b>	
Opening Reserve	7,956,071
2024 Contribution	3,776,464
OPHI Ontario Renovations Capital Funding 2025	253,551
COCHI Repair Component Funding 2025	741,999
CMHC Retrofit Funding Recognized in 2025	1,710,302
Debt Financing South St. Quinte West	12,923,520
Capital Projects	(22,195,368)
<b>Closing Reserves</b>	<b>\$ 5,166,539</b>

**COMMUNITY & HUMAN SERVICES 2025 CAPITAL EXPENDITURE PLAN**

**CARRY FORWARD PROJECTS**

<b>Project</b>	<b>Location</b>	<b>Budgets Approved by Council</b>	<b>Additional Budget Request to Complete</b>	<b>Expenses Incurred to Dec 31, 2024</b>	<b>Projected Future Spending to Complete</b>	<b>Priority Level</b>
<b>New Construction</b>						
32 Unit Apartment Building - Quinte West	20 South St	17,018,092	-2,000,000	788,035	14,230,057	P4
<b>Elevators and Lifts</b>						
Lift Replacement with Elevator - CMHC Retrofit Funded	25 Station	600,000		23,406	576,594	P2
<b>Electrical/Mechanical</b>						
Replace Water Recirculation Lines, Ceiling & LED Lighting - CMHC	43 Matthew	193,600			193,600	P2
Upgrade Exterior Lighting - CMHC Retrofit Funded	North Park	110,000		0	110,000	P2
<b>Exterior Repairs</b>						
Balcony Repair & Railing - CMHC Retrofit Funded	247 Bridge St W	449,952		17,477	432,475	P1
Replace Balcony Patio Doors - CMHC Retrofit Funded	45 Creswell	150,000		1,764	148,236	P2
<b>Site Work</b>						
Parking Lot and Patio Repaving	204 Church	237,400	215,814	22,848	430,365	P2
<b>CARRYFORWARD CAPITAL PROJECTS BUDGET</b>		<b>18,759,044</b>	<b>-1,784,186</b>	<b>853,530</b>	<b>16,121,328</b>	

**COMMUNITY & HUMAN SERVICES 2025 CAPITAL BUDGET**

MULTI-YEAR FORECAST

Project	Location	Priority	Estimated Cost in 2024 Dollars	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	Debt Finance
<b>2026</b>									
<b>Potential 30% Funded by CMHC Retrofit Program</b>									
Furnace and Water Heater Replacements	Various Locations	P1	350,000	363,400					
Exterior Lighting	Gould	P2	120,900	125,500					
Exterior Lighting	424 Bleecker	P2	112,000	116,300					
Common Area Lighting Upgrades	5 Turnbull	P2	110,700	114,900					
Exterior Lighting	Pine	P2	95,700	99,400					
Make Up Air Unit Replacement incl A/C	23 McCamon	P3	145,000	150,600					
Make Up Air Unit Replacement incl A/C	5 Turnbull	P3	285,500	296,500					
Make Up Air Unit Replacement incl A/C	485 Bridge St E	P3	162,300	168,500					
Make Up Air Unit Replacement incl A/C	7 Turnbull	P3	123,200	127,900					
Make Up Air Unit Replacement incl A/C	315 Edmon	P3	89,600	93,000					
Make Up Air Unit Replacement	24 Brown	P3	78,400	81,400					
<b>Non-CMHC Funded Projects</b>									
Kitchen and Bathroom Replacements	Various	P1	530,000	550,300					
Vehicle Replacement (x1)	Housing Maintenance	P3	80,000	83,100					
Camera System Upgrades/Additions	Various	P2	50,000	51,900					
Primary Electrical Supply Panel	245 Bridge St E	P3	223,900	232,500					
Patio Replacements	North Park	P3	218,300	226,700					
Playground Rehab	Pine	P3	400,000	415,300					
Upgrade Intercom System	245 Bridge St E	P3	25,000	26,000					
<b>2027</b>									
Annual Camera Licencing Fee (every 5 years)	All Housing Sites	P1	52,659		55,700				
Kitchen and Bathroom Replacements	Various	P1	530,000		560,800				
Furnace & Water Heater Replacements	Various Locations	P1	350,000		370,300				
Roof Replacement	185 Cannifton	P1	60,000		63,500				
Roof Replacement	139 Ontario	P1	60,000		63,500				
Vehicle Replacement (x1)	Housing Maintenance	P3	80,000		84,600				
Camera System Upgrades/Additions	Various	P2	50,000		52,900				
2nd Floor Corridor Flooring Replacement	25 Wellington	P3	95,000		100,500				
Replace Electrical Distribution Panels	Elgin Tripp	P3	82,500		87,300				
Repave Parking Lots	Pine	P3	360,100		381,000				
Ceiling Tile Replacement	25 Station	P3	60,000		63,500				
Ceiling tile Replacement	25 Wellington	P3	53,900		57,000				
Driveway and Sidewalk Repaving	Marsh	P3	94,000		99,500				
Make Up Air Unit Replacement incl A/C	47 Wellington	P3	175,000		185,200				
Make Up Air Unit Replacement incl A/C	27 Wellington	P3	175,000		185,200				

Repave Driveway	Brant Green Main	P3	170,300	180,200
<b>2028</b>				
Kitchen and Bathroom Replacements	Various	P1	530,000	571,400
Furnace & Water Heater Replacements	Various Locations	P1	350,000	377,400
Camera System Upgrades/Additions	Various	P2	50,000	53,900
Vehicle Replacement (x1)	Housing Maintenance	P3	80,000	86,300
Replace Hallway Flooring	185 Cannifton	P3	45,000	48,500
Replace Entry & Stairwell Doors	25 Station	P3	68,600	74,000
Upgrade Common Washrooms	24 Brown	P3	10,000	10,800
Replace Sidewalks	40 Mill St	P2	45,000	48,500
Replace Sidewalks	21 Albert	P2	45,000	48,500
Replace Common Area Doors	45 Creswell	P3	84,000	90,600
Replace Sidewalks	24 Creswell	P3	15,000	16,200
Replace Unit Entry Doors	236 Dundas	P3	55,000	59,300
Replace Vinyl Siding	23 McCamon	P3	14,000	15,100
Reparging	Elgin Tripp	P3	14,000	15,100
Replace Sidewalks	North Park	P3	145,000	156,300
Parking Lot Repairs	Tracey Park	P3	25,000	27,000
Repave Parking Lot	247 Bridge	P3	192,300	207,300
*Replace Vinyl Siding, Soffits & Eavestrough	Pine	P3	292,200	315,000
Fencing Replacement	59 Russell	P3	210,000	226,400
<b>2029</b>				
Kitchen and Bathroom Replacements	Various	P1	530,000	582,300
Furnace & Water Heater Replacements	Various Locations	P1	350,000	384,500
Camera System Upgrades/Additions	Various	P2	50,000	54,900
Vehicle Replacement (x1)	Housing Maintenance	P3	80,000	87,900
Repoint Brickwork	York & Kent	P3	85,000	93,400
Repoint Brickwork	Brant Green Main	P3	40,000	43,900
Kitchen and Bathroom Replacements	Various	P1	530,000	582,300
Furnace and Water Heater Replacements	Various Locations	P1	350,000	384,500
Replace Front Steps	York & Kent	P1	330,000	362,600
Balcony Refurbishment	47 Wellington	P2	120,000	131,800
Balcony Refurbishment	43 Matthew	P2	110,000	120,900
Sidewalk Replacement	Janlyn Cr	P2	80,000	87,900
Repave Parking Lot	245 Bridge	P3	173,500	190,600
Replace Ceiling Tile	7 Turnbull	P3	52,900	58,100
<b>2030</b>				
Kitchen and Bathroom Replacements	Various	P1	530,000	593,400
Furnace & Water Heater Replacements	Various Locations	P1	350,000	391,800
Upgrades to Camera System	Various	P2	50,000	56,000
Roof Replacement	45 Creswell	P2	175,000	195,900
ACT Ceiling Replacement	47 Wellington	P3	16,100	18,000

ACT Ceiling Replacement	27 Wellington	P3	5,500					6,200	
Balcony Refurbishment	27 Wellington	P2	55,000					61,600	
Lift Modernization	185 Cannifton	P2	162,000					181,400	
Re-Pave Parking Lots	ETWM	P3	175,300					196,300	
Replace Common Area Doors	45 Creswell	P3	84,000					94,000	
Fencing Replacement	Elgin Tripp W Moira	P3	150,000					167,900	
Parking Lot Repaving	North Park	P3	324,000					362,700	
<b>Total</b>			<b>10,800,459</b>	<b>3,323,200</b>	<b>2,590,700</b>	<b>2,447,600</b>	<b>3,165,600</b>	<b>2,325,200</b>	<b>0</b>

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$
Opening Reserve	5,166,539	4,617,535	4,856,515	5,295,188	5,073,587
Contribution	2,774,196	2,829,680	2,886,274	2,943,999	3,002,879
Expenditures	-3,323,200	-2,590,700	-2,447,600	-3,165,600	-2,325,200
Closing Reserve	<b>4,617,535</b>	<b>4,856,515</b>	<b>5,295,188</b>	<b>5,073,587</b>	<b>5,751,266</b>
<b>P1</b> - Legislated/mandate, health & safety, operational failure					
<b>P2</b> - End of Useful life; Lifecycle management, cost reduction if completed, operational efficiency					
<b>P3</b> - Lifecycle replacement, scheduled end of life					
<b>P4</b> - Service enhancement					