



2021 Operating Budget

March 30, 2021

Carol J. Hinze
Director of Finance/Treasurer



Provincial Budget Highlights

- New - Property Tax Reassessment – The Province in consultation with Municipalities is considering postponing the January 1, 2019 Current Value Assessment phase in for an additional year to January 1, 2023
- Previously announced:
 - \$200M for Sport and Community Infrastructure projects
 - \$500M additional funding for municipal operating pressures and recovery in 2021
 - \$150M in additional support for municipal transit systems
 - \$255M for the Social Services Relief Fund to respond to COVID-19 caseloads in shelter settings (Hastings County)



Operating Budget Process

- The Proposed 2021 Operating Budget has been developed in collaboration with management staff and the Finance Committee
- Budget principles and objectives, roles and responsibilities and processes are provided in the Budget & Financial Controls Policy
- Finance has worked with management on a “line by line” basis to determine savings and efficiencies for all City departments
- Budget estimates have been prepared on a conservative basis to reflect that 2021 should be considered a recovery year. It is generally expected that a return to pre-COVID-19 service delivery and spending patterns may extend to the 2022 fiscal year or beyond



Operating Budget Process

Operating Budgets are provided for:

- Section A - Tax Supported
- Section B - User Rate Funded (Water, Wastewater, Parking)

Operating Budget documents consist of :

- Operating Issues Summary
- Operating Issues Details
- Base Budget Adjustments
- COVID-19 Budget Adjustments
- Operating Budget Detail
- Tax Rate Model: Budget Impact (Section A only)



Operating Budget Highlights

Operating Budget Pressures

- Protective Services – Police & Fire
- Planning for and Financing Growth
- External Agencies – Social Housing & Long Term Care
- Demands for Increased Levels of Service - Transit/Parks
- Asset Management
- Insurance
- Commercial Tax Adjustments
- Affordable Housing CIP



Operating Budget Highlights

- The Budget reflects issues which address important priorities for Council's consideration:

Future Development	
• Loyalist Secondary Plan	• Bell Blvd. Corridor Study
• Staffing to support Development	• Staffing to support implementation of the Parks & Recreation Master Plan
• GIS Strategy Implementation	

Economic Recovery & Business Support	
• Choose Belleville Campaign	• E Commerce Support

Transportation & Mobility	
• Ward 2 Expansion (September 1)	• Sunday Morning Service hours extension

Legislative Compliance/Health & Safety	
• HR Related Studies and Reviews	• Asset Management Funding



2021 Operating Budget

Total Operating Budget

	Proposed 2021	Approved 2020	% Change 2021-2020
City Budget	\$ 162,621,900	\$ 151,595,500	7.27%
Education Taxes	18,893,900	22,773,000	-17.03%
Total Budget	\$ 181,515,800	\$ 174,368,500	4.10%

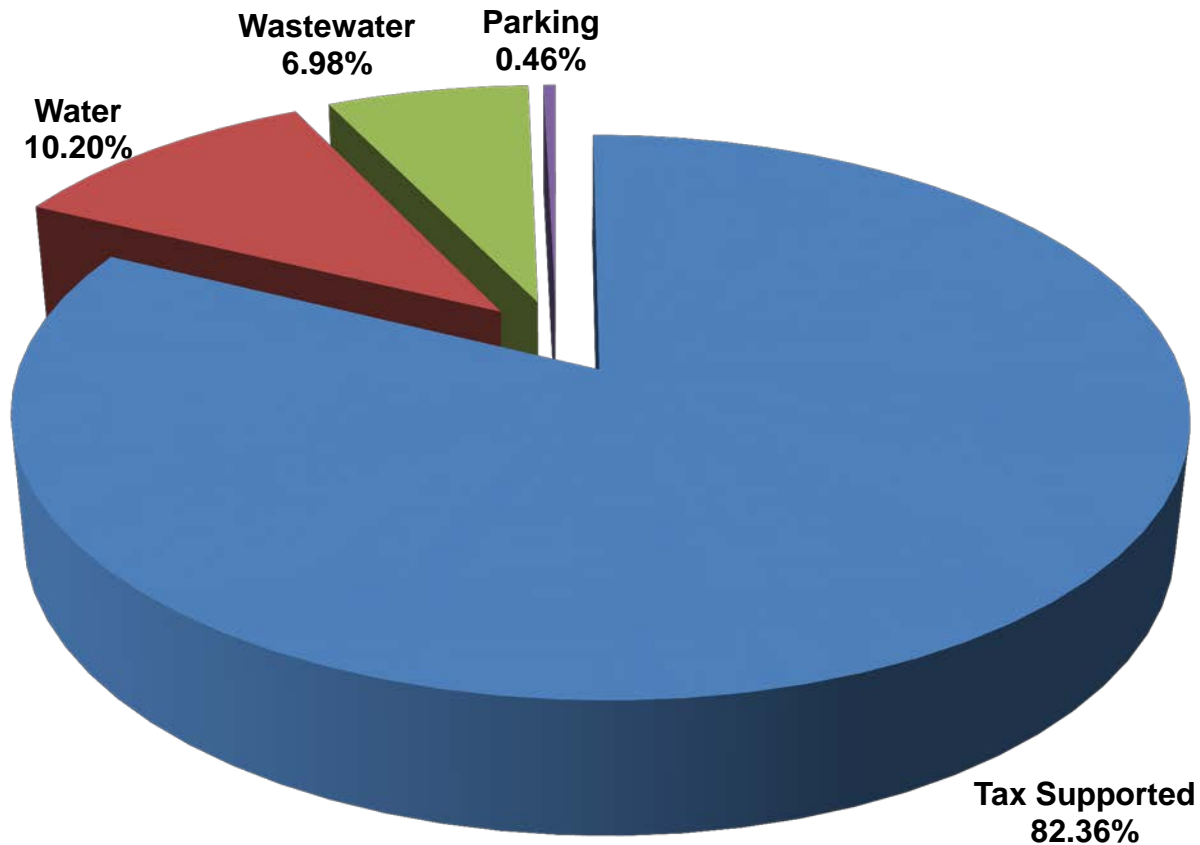
City Budget by Funding Area

	Proposed 2021	Approved 2020	% Change 2021-2020
Tax Supported	\$ 133,931,500	\$ 124,731,900	7.38%
User Rate Supported		-	
Water	16,586,100	15,999,000	3.67%
Wastewater	11,355,300	10,253,600	10.74%
Parking	749,000	611,000	22.59%
	\$ 28,690,400	\$ 26,863,600	6.80%
Total Funding	\$ 162,621,900	\$ 151,595,500	7.27%



2021 Operating Budget

Total Budget by Funding Category
2021 Operating





2021 Operating Budget - Taxation

Highlights

- **Total Operating Budget Increase** **2.99%**
 - City Departments Budget 1.35%
 - City Boards Budget 1.08%
 - External Agencies Budget 0.56%

- **Assessment Growth 2020-2021** **1.71%**

- **Residential Property Tax Change:**

	Municipal	Education	Total
Belleville Urban	1.54%	0.00%	1.40%
Cannifton Urban	1.61%	0.00%	1.45%
Cannifton Rural	.79%	0.00%	0.71%
Rural	.34%	0.00%	0.29%



2021 Operating Budget

Section A – Tax Supported



2021 Operating Budget - Taxation

Highlights (cont'd)

- **COVID-19 Impact:**
Additional Costs/Lost Revenue \$4,561,800

Offset by:
OLG Casino reserve contribution foregone \$1,603,700
Safe Restart (SRA) funding utilized \$2,958,100
- **New Initiatives:**
GIS Strategy Implementation \$375,000
Loyalist Secondary Plan development \$750,000
Bell Blvd. Corridor Study \$400,000
Human Resources – studies and reviews \$300,000
Ward 2 Transit extension – September 1 \$ 58,600
- **Capital Funding – to support Asset Management** \$500,000



2021 Operating Budget - Taxation

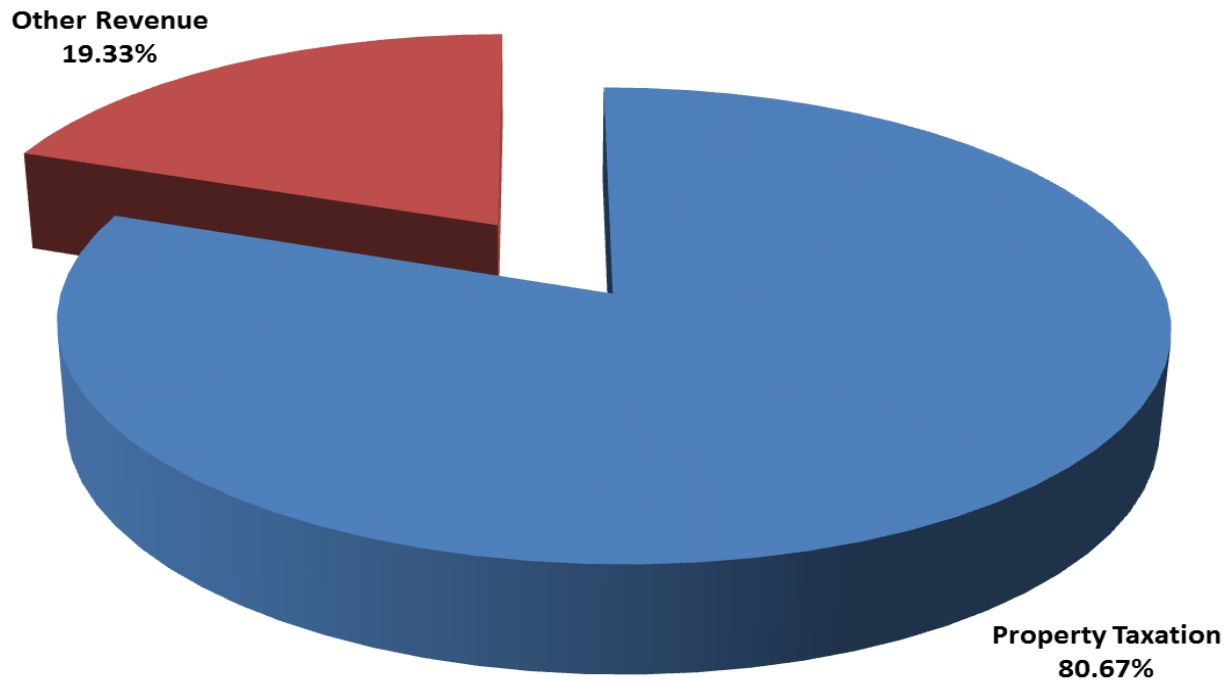
Property Tax Supported Operating Budget - Funding Breakdown

	Proposed 2021	2020	% Change 2021-2020
Total Tax Supported Expenditures	\$ 133,931,500	\$ 124,731,900	7.38%
Less: Other Revenue			
Other Taxation	\$ 3,591,400	\$ 3,286,900	9.26%
<u>Departmental Revenue</u>			
User Fees & Charges	15,155,100	14,153,600	7.08%
Admin Reserve funding - DC phase-in cost	2,078,800	-	0.00%
Municipal Accomodation Tax	750,000	350,000	114.29%
Development Charge funding	1,030,000	100,000	930.00%
Elexicon Funding	969,000	994,000	-2.52%
Conditional Grants	378,700	332,500	13.89%
	20,361,600	15,930,100	27.82%
Investment Income	400,000	400,000	0.00%
Safe Restart Agreement Funds	1,438,600	-	0.00%
Other	103,500	219,300	-52.80%
	\$ 25,895,100	\$ 19,836,300	30.54%
Property Tax Funding Required	\$ 108,036,400	\$ 104,895,600	2.99%



2021 Operating Budget - Taxation

Property Tax Supported Revenue Breakdown





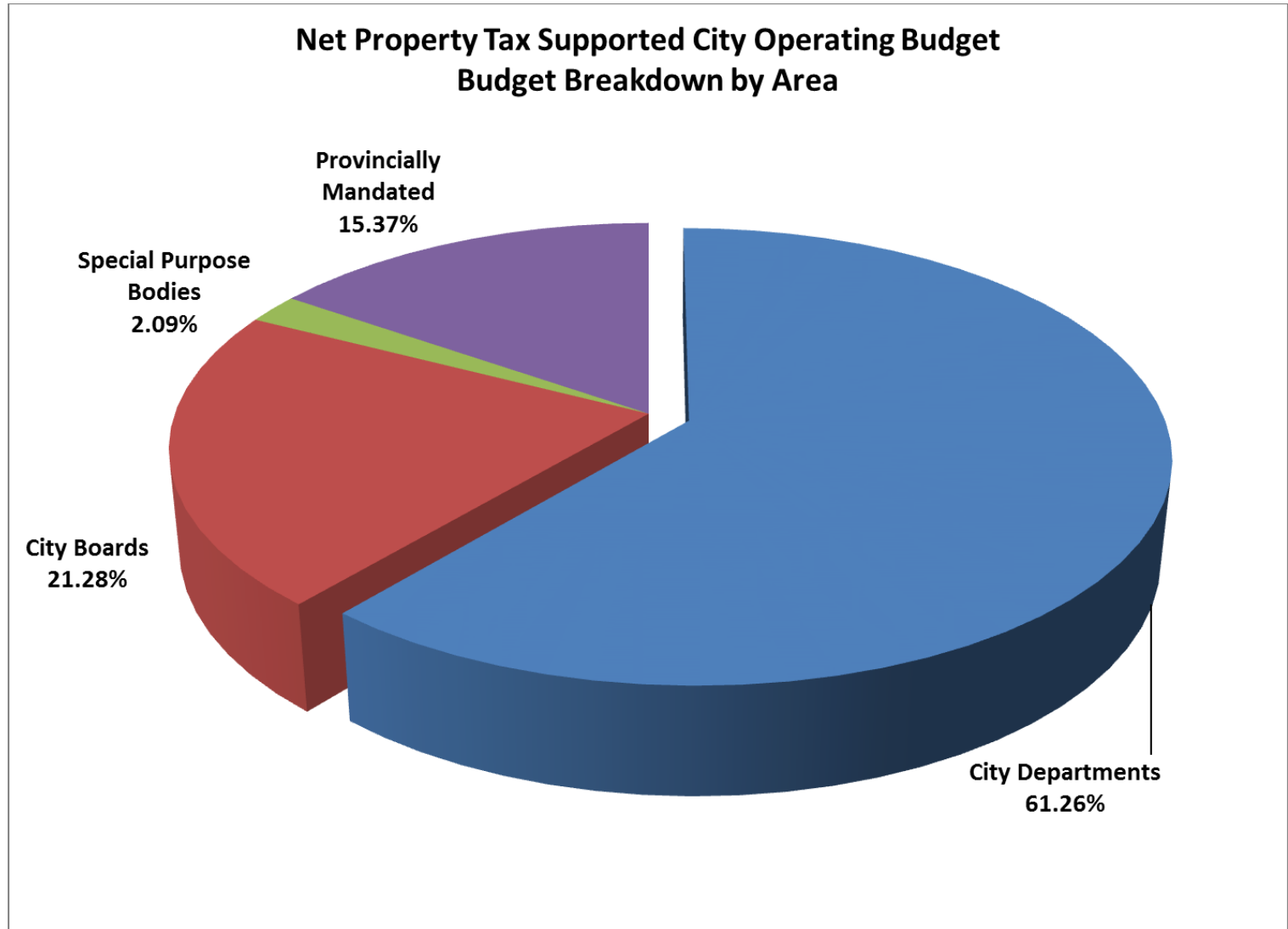
2021 Operating Budget – Taxation

Net Property Tax Supported City Operating Budget

	% of Total Budget	Proposed 2021	2020	% Change 2021-2020
City Departments	61.26%	\$ 66,186,400	\$ 64,765,500	2.19%
City Boards				
Library	2.17%	\$ 2,342,000	\$ 2,189,000	6.99%
Police	19.11%	20,646,600	19,665,100	4.99%
	21.28%	\$ 22,988,600	\$ 21,854,100	5.19%
External Agencies				
<i>Special Purpose Bodies</i>				
Quinte Economic Development	0.20%	\$ 211,000	\$ 209,000	0.96%
BQRMB	0.07%	80,000	80,000	0.00%
Quinte Waste Solutions	0.96%	1,036,500	979,800	5.79%
Quinte Conservation	0.73%	785,000	792,200	-0.91%
911	0.07%	76,500	74,700	2.41%
Stirling Arena	0.06%	69,900	60,100	16.31%
	2.09%	\$ 2,258,900	\$ 2,195,800	2.87%
<i>Provincially Mandated</i>				
Prov. Offences Revenue	0.00%	\$ (3,500)	\$ (3,500)	0.00%
EMS	3.70%	3,995,800	3,844,400	3.94%
Social Housing	4.92%	5,312,300	5,069,700	4.79%
Social Services	2.16%	2,335,200	2,363,400	-1.19%
LTC - Hastings Manor	2.55%	2,758,600	2,641,200	4.44%
LTC - Centennial Manor	0.43%	465,100	436,000	6.67%
MPAC	0.59%	639,400	645,600	-0.96%
Health Unit	1.02%	1,099,600	1,083,400	1.50%
	15.37%	\$ 16,602,500	\$ 16,080,200	3.25%
Total External Agencies	17.46%	\$ 18,861,400	\$ 18,276,000	3.20%
Total Operating Budget	100.00%	\$ 108,036,400	\$ 104,895,600	2.99%



2021 Operating Budget – Taxation





2021 Operating Budget – Taxation

Net Property Tax Supported City Operating Budget

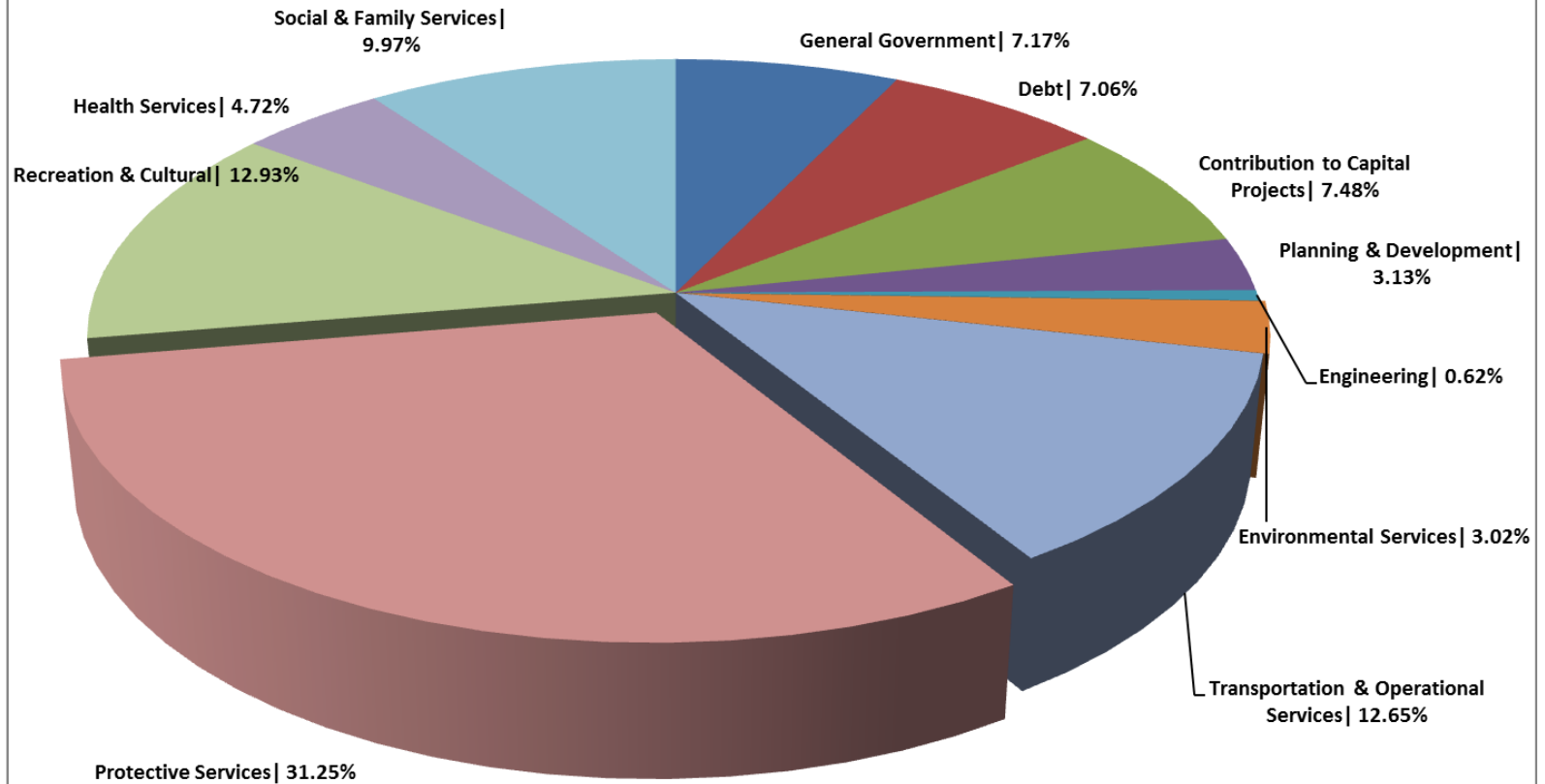
Area	<i>% of Total Budget</i>	Proposed 2021	Approved 2020	% Change 2021-2020
General Government	7.17%	\$ 7,750,000	\$ 8,505,700	-8.88%
Debt	7.06%	7,629,100	7,642,100	-0.17%
Contribution to Capital Projects	7.48%	8,084,000	7,372,700	9.65%
Planning & Development	3.13%	3,376,500	2,721,400	24.07%
Engineering	0.62%	670,500	643,200	4.24%
Environmental Services	3.02%	3,261,700	3,530,500	-7.61%
Transportation & Operational Services	12.65%	13,666,700	13,628,400	0.28%
Protective Services	31.25%	33,762,700	31,938,800	5.71%
Recreation & Cultural	12.93%	13,968,600	12,680,700	10.16%
Health Services	4.72%	5,095,400	5,821,800	-12.48%
Social & Family Services	9.97%	10,771,200	10,410,300	3.47%
	100.00%	\$ 108,036,400	\$ 104,895,600	2.99%

- -



2021 Operating Budget – Taxation

Net Property Tax Supported City Operating Budget
Budget Breakdown by Department





2021 Operating Budget - Taxation

City Boards and External Agencies – Budget Pressures - 2021

Expenditure Area	Expenditure Area Budget Increase	Impact on City Budget
Library	6.99%	0.15%
Police	4.99%	0.94%
Quinte Waste Solutions	5.79%	0.05%
Long Term Care	4.76%	0.14%
EMS	3.94%	0.14%
Social Housing	4.79%	0.23%



2021 Operating Budget - Taxation

Historical Budget Increase - Net Property Tax Supported City Budget 5 Year Period 2017-2021

Area	Proposed 2021	2017	\$ Change 2021-2017	% Change 2021-2017
General Government	\$ 7,750,000	\$ 7,068,400	681,600	9.64%
Debt	7,629,100	6,055,200	1,573,900	25.99%
Contribution to Capital Projects	8,084,000	5,899,900	2,184,100	37.02%
Planning & Development	3,376,500	2,536,800	839,700	33.10%
Engineering	670,500	621,900	48,600	7.81%
Environmental Services	3,261,700	2,281,100	980,600	42.99%
Transportation & Operational Serv	13,666,700	11,828,100	1,838,600	15.54%
Protective Services	33,762,700	29,146,500	4,616,200	15.84%
Recreation & Cultural	13,968,600	11,102,900	2,865,700	25.81%
Health Services	5,095,400	4,908,000	187,400	3.82%
Social & Family Services	10,771,200	9,020,200	1,751,000	19.41%
	\$ 108,036,400	\$ 90,469,000	\$ 17,567,400	19.42%



2021 Operating Budget - Taxation

Issues Summary Format

- Splits the Operating Budget into 3 components:
 - City Departments
 - City Boards
 - External Agencies
- Clearly highlights how each area impacts the Budget



2021 Operating Budget - Taxation

2021 Base Adjustments	Amount	Budget Impact %
Pre-approved Operating Budget items:		
Seniors Rebate Increase	\$ 28,000	0.03%
2020 Capital Budget Increase	211,300	0.20%
	\$ 239,300	0.23%
Contractual Service Agreements	1,393,700	1.33%
Debt Costs	(70,000)	-0.07%
Adjustments to Operating Costs		
Tax adjustments	(198,600)	-0.19%
Environmental management cost allocations	(308,200)	-0.29%
Facility costs/rental	(258,400)	-0.25%
Other adjustments to operating costs/revenue	(452,700)	-0.43%
	\$ (1,217,900)	-1.16%
Other Operating Items annualized	239,100	0.23%
Total 2021 Base Adjustments	\$ 584,200	0.56%



2021 Operating Budget - Taxation

COVID-19 Adjustments

Functional Area	Additional Costs or (Savings)
Departmental Expenditures & Revenue reductions	\$ 258,500
Recreation Programs & Rentals	965,100
Transit service - Demand impacts	975,000
Building Permit reductions	150,000
MAT - BQRMB	75,000
OLG revenue loss	2,138,200
Net Additional Costs due to COVID	\$ 4,561,800
Safe Restart Funding	(2,958,100)
OLG Reserve reduction in annual transfer	(1,603,700)
Net Impact of COVID-19	-



2021 Operating Budget - Taxation

Operating Issues

Category	Description	Applies To	Budget Impact %
1	City Boards	Police & Library	1.08%
2	External Agencies – Special Purpose Bodies	i.e. Quinte Conservation, QEDC, Quinte Waste Solutions	0.06%
3	External Agencies – Provincially Mandated	Hastings County, MPAC, Health Unit	0.50%
4	Legislative Compliance or Health & Safety	City Departments	0.54%
5	Maintain Existing Service Levels	City Departments	0.00%
6	Enhance Existing Service Levels	City Departments	0.25%
	Total Budget Impact	- Operating Issues	2.43%



2021 Operating Budget - Taxation

Taxpayer Impact - Residential

	2021	2020	Properties	
Assessment	\$ 250,000	\$ 250,000	18,853	

Residential				
	2021 Taxes	2020 Taxes	2021 vs. 2020	
			\$	%
Belleville Urban				
Municipal	\$ 3,782.11	\$ 3,724.61	\$ 57.51	1.54%
Education	382.50	382.50	-	0.00%
Total	4,164.61	4,107.11	57.51	1.40%
per month	\$ 347.05	\$ 342.26	\$ 4.79	
per day	\$ 11.41	\$ 11.25	\$ 0.16	
Cannifton Urban Fire				
Municipal	\$ 3,607.82	\$ 3,550.70	\$ 57.12	1.61%
Education	382.50	382.50	-	0.00%
Total	3,990.32	3,933.20	57.12	1.45%
per month	\$ 332.53	\$ 327.77	\$ 4.76	
per day	\$ 10.93	\$ 10.78	\$ 0.16	
Cannifton Rural Fire				
Municipal	\$ 3,284.85	\$ 3,259.00	\$ 25.85	0.79%
Education	382.50	382.50	-	0.00%
Total	3,667.35	3,641.50	25.85	0.71%
per month	\$ 305.61	\$ 303.46	\$ 2.15	
per day	\$ 10.05	\$ 9.98	\$ 0.07	
Rural				
Municipal	\$ 2,738.86	\$ 2,729.69	\$ 9.17	0.34%
Education	382.50	382.50	-	0.00%
Total	3,121.36	3,112.19	9.17	0.29%
per month	\$ 260.11	\$ 259.35	\$ 0.76	
per day	\$ 8.55	\$ 8.53	\$ 0.03	



2021 Operating Budget - Taxation

Taxpayer Impact – Farm/Managed Forest

	2021	2020	Properties	
Assessment	\$ 400,000	\$ 400,000	354	

Farm/Managed Forest				
	2021 Taxes	2020 Taxes	2021 vs. 2020	
			\$	%
Belleville Urban				
Municipal	\$ 1,512.85	\$ 1,489.84	\$ 23.00	1.54%
Education	153.00	153.00	-	0.00%
Total	1,665.85	1,642.84	23.00	1.40%
per month	\$ 138.82	\$ 136.90	\$ 1.92	
per day	\$ 4.56	\$ 4.50	\$ 0.06	
Cannifton Urban Fire				
Municipal	\$ 1,443.13	\$ 1,420.28	\$ 22.85	1.61%
Education	153.00	153.00	-	0.00%
Total	1,596.13	1,573.28	22.85	1.45%
per month	\$ 133.01	\$ 131.11	\$ 1.90	
per day	\$ 4.37	\$ 4.31	\$ 0.06	
Cannifton Rural Fire				
Municipal	\$ 1,313.94	\$ 1,303.60	\$ 10.34	0.79%
Education	153.00	153.00	-	0.00%
Total	1,466.94	1,456.60	10.34	0.71%
per month	\$ 122.24	\$ 121.38	\$ 0.86	
per day	\$ 4.02	\$ 3.99	\$ 0.03	
Rural				
Municipal	\$ 1,095.54	\$ 1,091.88	\$ 3.67	0.34%
Education	153.00	153.00	-	0.00%
Total	1,248.54	1,244.88	3.67	0.29%
per month	\$ 104.05	\$ 103.74	\$ 0.31	
per day	\$ 3.42	\$ 3.41	\$ 0.01	



2021 Operating Budget - Taxation

Taxpayer Impact – Multi-Residential

	2021	2020	Properties
Assessment	\$ 1,800,000	\$ 1,800,000	158

Multi Residential				
	2021 Taxes	2020 Taxes	2021 vs. 2020	
			\$	%
Belleville Urban				
Municipal	\$ 54,462.44	\$ 53,634.32	\$ 828.12	1.54%
Education	2,754.00	2,754.00	-	0.00%
Total	57,216.44	56,388.32	828.12	1.47%
per month				
per day				
Cannifton Urban Fire				
Municipal				
Education				
Total				
per month				
per day				
Cannifton Rural Fire				
Municipal				
Education				
Total				
per month				
per day				
Rural				
Municipal	\$ 39,439.56	\$ 39,307.52	\$ 132.04	0.34%
Education	2,754.00	2,754.00	-	0.00%
Total	42,193.56	42,061.52	132.04	0.31%
per month	\$ 3,516.13	\$ 3,505.13	\$ 11.00	
per day	\$ 115.60	\$ 115.24	\$ 0.36	



2021 Operating Budget - Taxation

Taxpayer Impact – Commercial

	2021	2020	Properties	
Assessment	\$ 800,000	\$ 800,000	1,176	

Commercial				
	2021 Taxes	2020 Taxes	2021 vs. 2020	
			\$	%
Belleville Urban				
Municipal	\$ 23,226.68	\$ 22,873.51	\$ 353.17	1.54%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	30,266.68	32,873.51	(2,606.83)	-7.93%
per month	\$ 2,522.22	\$ 2,739.46	\$ (217.24)	
per day	\$ 82.92	\$ 90.06	\$ (7.14)	
Cannifton Urban Fire				
Municipal	\$ 22,156.32	\$ 21,805.53	\$ 350.79	1.61%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	29,196.32	31,805.53	(2,609.21)	-8.20%
per month	\$ 2,433.03	\$ 2,650.46	\$ (217.43)	
per day	\$ 79.99	\$ 87.14	\$ (7.15)	
Cannifton Rural Fire				
Municipal	\$ 20,172.87	\$ 20,014.14	\$ 158.73	0.79%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	27,212.87	30,014.14	(2,801.27)	-9.33%
per month	\$ 2,267.74	\$ 2,501.18	\$ (233.44)	
per day	\$ 74.56	\$ 82.23	\$ (7.67)	
Rural				
Municipal	\$ 16,819.85	\$ 16,763.54	\$ 56.31	0.34%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	23,859.85	26,763.54	(2,903.69)	-10.85%
per month	\$ 1,988.32	\$ 2,230.30	\$ (241.97)	
per day	\$ 65.37	\$ 73.32	\$ (7.96)	



2021 Operating Budget - Taxation

Taxpayer Impact – Industrial

	2021	2020	Properties	
Assessment	\$ 800,000	\$ 800,000	132	

Industrial				
	2021 Taxes	2020 Taxes	2021 vs. 2020	
			\$	%
Belleville Urban				
Municipal	\$ 29,046.63	\$ 28,604.97	\$ 441.66	1.54%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	36,086.63	38,604.97	(2,518.34)	-6.52%
per month	\$ 3,007.22	\$ 3,217.08	\$ (209.86)	
per day	\$ 98.87	\$ 105.77	\$ (6.90)	
Cannifton Urban Fire				
Municipal	\$ 27,708.07	\$ 27,269.38	\$ 438.69	1.61%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	34,748.07	37,269.38	(2,521.31)	-6.77%
per month	\$ 2,895.67	\$ 3,105.78	\$ (210.11)	
per day	\$ 95.20	\$ 102.11	\$ (6.91)	
Cannifton Rural Fire				
Municipal	\$ 25,227.62	\$ 25,029.12	\$ 198.50	0.79%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	32,267.62	35,029.12	(2,761.50)	-7.88%
per month	\$ 2,688.97	\$ 2,919.09	\$ (230.12)	
per day	\$ 88.40	\$ 95.97	\$ (7.57)	
Rural				
Municipal	\$ 21,034.43	\$ 20,964.01	\$ 70.42	0.34%
Education	7,040.00	10,000.00	(2,960.00)	-29.60%
Total	28,074.43	30,964.01	(2,889.58)	-9.33%
per month	\$ 2,339.54	\$ 2,580.33	\$ (240.80)	
per day	\$ 76.92	\$ 84.83	\$ (7.92)	



2021 Operating Budget - Taxation

Commercial/Industrial Considerations

Measure	Comments
Reduction in Education Tax Rates	<ul style="list-style-type: none">• Commercial Education Tax rate reduced 10.20% in 2021• Industrial Education Tax rate reduced 29.60% in 2021• Based on the Proposed 2021 Operating Budget, these significant reductions result in a drop in the combined tax bill of 7.93% to 10.85% for Commercial and 6.52% to 9.33% for the Industrial classes, depending on billing table.



2021 Operating Budget - Taxation

Commercial/Industrial Considerations

Measure	Comments
Optional Small Business Property Tax Subclass	<ul style="list-style-type: none">• In the 2020 Provincial budget, the Province provided municipalities with the ability to create a special “small business” subclass within the Commercial class. The regulations have yet to be provided. There are many issues with respect to this concession including:<ul style="list-style-type: none">➤ The definition of a small business (set by each municipality) and related criteria➤ The taxation shift to other property classes including Residential and Industrial➤ The measurable impact to small businesses as a whole; i.e. many rent facilities and would be excluded from any benefit <p>A further review will be necessary once the Regulation is provided. Staff will review the option in reference to the development of tax rate policy for 2022.</p>



Billing Tables & Services

	Belleville Urban	Cannifton Urban Fire	Cannifton Rural Fire	Rural
Share of Taxes	81.27%	2.10%	7.69%	8.95%
Core	X	X	X	X
Fire - Urban	X	X		
Fire – Urban - Debt	X	X		
Fire - Rural			X	X
Fire – Rural - Debt			X	X
Police - Urban	X	X	X	
Police - Rural				X
Transit	X			
Streetlights	X	X	X	



Taxes Paid by Property Class

Property Class	Share of Taxation	Number of Properties
Residential	55.22%	18,853
Multi-Residential	7.83%	158
Commercial	30.67%	1,176
Industrial	5.65%	132
Other (Farms, Pipelines)	0.63%	354
Totals	100.00%	20,673



Property Assessment

2020-2021 Assessment Analysis

Property Class	City of Belleville - Total Assessment							
	Total 2020 Assessment	2020 to 2021			Total 2021 Assessment	2020 to 2021		
		Growth	Phase In (Equity)	Total		Growth	Phase In (Equity)	Total
Residential	\$ 4,123,473,817	\$ 96,400,824	\$ -	\$ 96,400,824	\$ 4,219,874,641	2.34%	0.00%	2.34%
Multi-Residential	292,148,600	1,841,200	-	1,841,200	293,989,800	0.63%	0.00%	0.63%
Commercial	1,168,233,719	4,629,076	-	4,629,076	1,172,862,795	0.40%	0.00%	0.40%
Industrial	173,613,400	5,771,100	-	5,771,100	179,384,500	3.32%	0.00%	3.32%
Farms	25,161,000	330,000	-	330,000	25,491,000	1.31%	0.00%	1.31%
Other	103,301,500	648,900	-	648,900	103,950,400	0.63%	0.00%	0.63%
Total Taxable	5,885,932,036	109,621,100	-	109,621,100	5,995,553,136	1.86%	0.00%	1.86%
Exempt	442,213,600	(1,715,400)	-	(1,715,400)	440,498,200	-0.39%	0.00%	-0.39%
Total Assessment	\$ 6,328,145,636	\$ 107,905,700	\$ -	\$ 107,905,700	\$ 6,436,051,336	1.71%	0.00%	1.71%





Property Assessment

Growth Contribution to Tax Base

Property Class	2021 Growth	2020 Tax Rates	Estimated Change in Taxation
Residential	\$ 96,400,824	\$ 0.01489842	\$ 1,436,220
Multi-Residential	1,841,200	\$ 0.02979684	54,862
Commercial	4,629,076	\$ 0.02859189	132,354
Industrial	5,771,100	\$ 0.03575621	206,353
Farms	330,000	\$ 0.00372461	1,229
Other	648,900	\$ 0.01838435	11,930
Total Taxable	109,621,100		1,842,947
Exempt	(1,715,400)	\$ -	-
Total Assessment	\$ 107,905,700		\$ 1,842,947



Property Tax Ratios

Property Class	Description	2021	2020
		Current Ratio	Current Ratio
RT	Residential/farm	1.000000	1.000000
CT/GT	Commercial Taxable	1.919122	1.919122
CU	Commercial Excess	1.343385	1.343385
IT	Industrial Taxable	2.400000	2.400000
IU	Industrial Excess	1.560000	1.560000
<i>JT/KH/KT</i>	<i>Industrial New Construction (Full)</i>	2.400000	2.400000
MT	Multi-residential	2.000000	2.000000
<i>NT</i>	<i>Multi-residential New Construction</i>	1.000000	1.000000
PT	Pipelines	1.233980	1.233980
FT	Farmlands	0.250000	0.250000
TT	Managed Forest	0.250000	0.250000
HF	Landfill - Full	0.914659	0.914659



2021 Tax Rate Change - Analysis

Breakdown of Changes to the Property Tax Rate by Area

BELLEVILLE URBAN	Residential	Multi-Residential	Commercial	Industrial	Managed Forests/Farms	Pipelines
Change in Tax Rates						
2020 Rates	\$ 0.014898	\$ 0.029797	\$ 0.028592	\$ 0.035756	\$ 0.003725	\$ 0.018384
Impact of Re-assessment	\$ (0.000227)	\$ (0.000454)	\$ (0.000435)	\$ (0.000545)	\$ (0.000057)	\$ (0.000280)
Impact of Multi-Res Ratio Change	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Impact 2021 Budget Increase	\$ 0.000457	\$ 0.000914	\$ 0.000877	\$ 0.001097	\$ 0.000114	\$ 0.000564
2021 Rates	\$ 0.015128	\$ 0.030257	\$ 0.029033	\$ 0.036308	\$ 0.003782	\$ 0.018668
Impact of Re-assessment	-1.523%	-1.523%	-1.523%	-1.523%	-1.523%	-1.523%
Impact of Multi-Res Ratio Change	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Impact 2021 Budget Increase	3.067%	3.067%	3.067%	3.067%	3.067%	3.067%
- Net Change to Tax Rate 2021 vs 2020	1.544%	1.544%	1.544%	1.544%	1.544%	1.544%



2021 Tax Rate Change - Analysis

Breakdown of Changes to the Property Tax Rate by Area

CANNIFTON URBAN	Residential	Multi-Residential	Commercial	Industrial	Managed Forests/Farms	Pipelines
Change in Tax Rates						
2020 Rates	\$ 0.014203	\$ 0.028406	\$ 0.027257	\$ 0.034087	\$ 0.003551	\$ 0.017526
Impact of Re-assessment	\$ (0.000220)	\$ (0.000440)	\$ (0.000422)	\$ (0.000527)	\$ (0.000055)	\$ (0.000271)
Impact of Multi-Res Ratio Change	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Impact 2021 Budget Increase	\$ 0.000448	\$ 0.000897	\$ 0.000860	\$ 0.001076	\$ 0.000112	\$ 0.000553
2021 Rates	\$ 0.014431	\$ 0.028863	\$ 0.027695	\$ 0.034635	\$ 0.003608	\$ 0.017808
Impact of Re-assessment	-1.547%	-1.547%	-1.547%	-1.547%	-1.547%	-1.547%
Impact of Multi-Res Ratio Change	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Impact 2021 Budget Increase	3.156%	3.156%	3.156%	3.156%	3.156%	3.156%
- Net Change to Tax Rate 2021 vs 2020	1.609%	1.609%	1.609%	1.609%	1.609%	1.609%



2021 Tax Rate Change - Analysis

Breakdown of Changes to the Property Tax Rate by Area

CANNIFTON RURAL	Residential	Multi-Residential	Commercial	Industrial	Managed Forests/Farms	Pipelines
Change in Tax Rates						
2020 Rates	\$ 0.013036	\$ 0.026072	\$ 0.025018	\$ 0.031286	\$ 0.003259	\$ 0.016086
Impact of Re-assessment	\$ (0.000231)	\$ (0.000463)	\$ (0.000444)	\$ (0.000555)	\$ (0.000058)	\$ (0.000285)
Impact of Multi-Res Ratio Change	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Impact 2021 Budget Increase	\$ 0.000335	\$ 0.000669	\$ 0.000642	\$ 0.000803	\$ 0.000084	\$ 0.000413
2021 Rates	\$ 0.013139	\$ 0.026279	\$ 0.025216	\$ 0.031535	\$ 0.003285	\$ 0.016214
Impact of Re-assessment	-1.774%	-1.774%	-1.774%	-1.774%	-1.774%	-1.774%
Impact of Multi-Res Ratio Change	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Impact 2021 Budget Increase	2.567%	2.567%	2.567%	2.567%	2.567%	2.567%
- Net Change to Tax Rate 2021 vs 2020	0.793%	0.793%	0.793%	0.793%	0.793%	0.793%



2021 Tax Rate Change - Analysis

Breakdown of Changes to the Property Tax Rate by Area

RURAL	Residential	Multi-Residential	Commercial	Industrial	Managed Forests/Farms	Pipelines
Change in Tax Rates						
2020 Rates	\$ 0.010919	\$ 0.021838	\$ 0.020954	\$ 0.026205	\$ 0.002730	\$ 0.013474
Impact of Re-assessment	\$ (0.000198)	\$ (0.000396)	\$ (0.000380)	\$ (0.000475)	\$ (0.000049)	\$ (0.000244)
Impact of Multi-Res Ratio Change	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Impact 2021 Budget Increase	\$ 0.000235	\$ 0.000469	\$ 0.000450	\$ 0.000563	\$ 0.000059	\$ 0.000290
2021 Rates	\$ 0.010955	\$ 0.021911	\$ 0.021025	\$ 0.026293	\$ 0.002739	\$ 0.013519
Impact of Re-assessment	-1.813%	-1.813%	-1.813%	-1.813%	-1.813%	-1.813%
Impact of Multi-Res Ratio Change	0.000%	0.000%	0.000%	0.000%	0.000%	0.000%
Impact 2021 Budget Increase	2.149%	2.149%	2.149%	2.149%	2.149%	2.149%
- Net Change to Tax Rate 2021 vs 2020	0.336%	0.336%	0.336%	0.336%	0.336%	0.336%



2021 Operating Budget

Section B – User Rate Funded

- **Water**
- **Wastewater**
- **Parking**



2021 Operating Budget – User Rate

Water Budget Summary

	Amount	Budget Impact %
2020 Water Budget	\$ 15,999,000	
Base Adjustments	573,400	3.58%
COVID-19 Adjustments	13,700	0.09%
Operating Issues	-	0.00%
2021 Proposed Water Budget	\$ 16,586,100	3.67%



2021 Operating Budget – User Rate

Water Budget

	<i>% of Total Budget</i>	Proposed 2021	Approved 2020	% Change 2021-2020
Water Revenue				
Metered	54.55%	9,048,200	8,830,000	2.47%
Bulk	3.29%	545,000	526,600	3.49%
Flat Rate	0.32%	52,500	52,500	0.00%
Water Sales	58.16%	9,645,700	9,409,100	2.51%
Service Charges	29.88%	4,956,600	4,791,300	3.45%
Fire Protection	7.58%	1,257,800	1,195,200	5.24%
Fixed Charges	37.46%	6,214,400	5,986,500	3.81%
Customer Fees	0.61%	101,000	93,000	8.60%
Other Revenue	3.77%	625,000	510,400	22.45%
Total Water Revenue	100.00%	16,586,100	15,999,000	3.67%
Water Expenditures				
Water Treatment	20.39%	\$ 3,382,600	\$ 3,359,800	0.68%
Water Distribution	16.30%	2,702,900	2,563,200	5.45%
Financing (Debt)	10.75%	1,783,300	1,783,300	0.00%
Customer Service / Administration	3.95%	654,900	660,700	-0.88%
Meter Reading	0.51%	85,000	85,000	0.00%
Information Technology	0.12%	20,000	20,000	0.00%
Transfer to Capital	47.98%	7,957,400	7,527,000	5.72%
Total Water Expenditures	100.00%	16,586,100	15,999,000	3.67%



2021 Operating Budget – User Rate

Wastewater Budget Summary

	Amount	Budget Impact %
2020 Wastewater Budget	\$ 10,253,600	
Base Adjustments	1,101,700	10.74%
COVID-19 Adjustments	-	0.00%
Operating Issues - net of Funding	-	0.00%
2021 Proposed Wastewater Budget	\$ 11,355,300	10.74%



2021 Operating Budget – User Rate

Wastewater Budget

	<i>% of Total Budget</i>	Proposed 2021	Approved 2020	% Change 2021-2020
Wastewater Revenue				
Metered	98.04%	\$ 11,133,800	\$ 10,134,600	9.86%
Work Orders	0.26%	29,000	30,000	-3.33%
Local Improvements	1.17%	132,500	19,000	597.37%
Other	0.53%	60,000	70,000	-14.29%
Total Wastewater Revenue	100.00%	11,355,300	10,253,600	10.74%
Wastewater Expenditures				
Collection (incl Work Orders)	11.03%	1,252,000	1,095,600	14.28%
Pumping Stations	2.39%	270,900	315,100	-14.03%
Treatment (incl Grinder Pumps)	30.82%	3,500,000	3,538,000	-1.07%
Administration	18.11%	2,056,700	1,897,800	8.37%
Transfer to Capital Reserve	37.65%	4,275,700	3,407,100	25.49%
Total Wastewater Expenditures	100.00%	\$ 11,355,300	\$ 10,253,600	10.74%



2021 Operating Budget – User Rate

Parking Budget Summary

	Amount	Budget Impact %
2020 Parking Budget	\$ 611,000	
Base Adjustments	138,000	22.59%
COVID-19 Adjustments	-	0.00%
Operating Issues	-	0.00%
2021 Proposed Parking Budget	\$ 749,000	22.59%



2021 Operating Budget – User Rate

Parking Budget

	<i>% of Total Budget</i>	Proposed 2021	Approved 2020	% Change 2021-2020
Parking Revenue				
Meters	38.72%	\$ 290,000	\$ 165,500	75.23%
Permits	23.10%	173,000	96,600	79.09%
Fines & Violations	38.18%	286,000	156,900	82.28%
Reserve Fund Contribution	0.00%	-	192,000	0.00%
Total Parking Revenue	100.00%	\$ 749,000	\$ 611,000	22.59%
Parking Expenditures				
Lots & Maintenance	38.10%	\$ 285,400	\$ 225,900	26.34%
Enforcement	15.35%	115,000	95,000	21.05%
Financing (Debt)	9.20%	68,900	68,900	0.00%
Operations	28.48%	213,300	221,200	-3.57%
Contribution to Reserve	8.87%	66,400	-	0.00%
Total Parking Expenditures	100.00%	\$ 749,000	\$ 611,000	22.59%



Debt

- Debt Policy was updated in early 2020 to permit borrowing for a maximum term not to exceed 25 years or the estimated life of the asset being financed per the City's Tangible Capital Asset Policy
- **Annual Debt Repayment Limit (ADRL) & City Debt Policy**
 - Maximum annual debt servicing costs limited to 25% of operating revenue or \$37.2 million for 2021
 - Per the City's Debt Policy, servicing costs cannot exceed 12% of operating revenue (2021 \$17.9 million)
- In 2021 we will issue \$31.3 million in debt for:
 - Mineral & Maitland Road \$10.5 million
 - Police Station \$19.4 million
 - Agricultural Site Relocation \$ 1.4 million



Debt

- Outstanding Debt Forecast (Millions):

	2020	2021	2022	2023	2024	2025	2026
Opening	\$ 105.8	\$ 119.2	\$ 144.0	\$ 152.6	\$ 153.7	\$ 156.0	\$ 146.9
Additions *	19.7	31.3	16.0	9.1	10.8	-	-
Principal	(6.3)	(6.5)	(7.4)	(8.0)	(8.5)	(9.1)	(9.4)
Closing	\$ 119.2	\$ 144.0	\$ 152.6	\$ 153.7	\$ 156.0	\$ 146.9	\$ 137.5

<i>Taxation</i>	\$ 100.6	\$ 126.6	\$ 136.3	\$ 138.6	\$ 142.1	\$ 134.6	\$ 126.9
<i>User Rates</i>	\$ 18.6	\$ 17.4	\$ 16.3	\$ 15.1	\$ 13.9	\$ 12.3	\$ 10.6

*Debt issue timing may vary depending on project progress



Reserves

- **Discretionary Reserves and Reserve Funds:**
 - Most are allocated to specific areas pursuant to By-Law
 - Some are dedicated to funding infrastructure i.e. Road Renewal, Casino - Infrastructure Maintenance, Capital Levy
 - Others are designated to fund certain operating activities i.e. Winter Control, Tax Rate Stabilization, Elexicon Revenue
 - Others support Rate Funded functions i.e. Water, Wastewater and Parking
- **Obligatory Reserve Funds:**
 - Designated by regulation to segregate specific municipal funding, i.e. Building Code Act Revenue, Gas Tax
- **Development Charge Reserve Funds:**
 - Funds collected pursuant to current and past Development Charge Background Studies; must be utilized for specific capital works identified in the Studies
- **Reserve funds were utilized to buffer the effect of COVID-19 on City finances for 2020 and refunded with Safe Restart grant**



Closing Remarks

- Tax Rates will be forwarded to the April 12 Council meeting for approval and Property Tax bills will be mailed the last week of July; Remaining Tax Instalments are due on August 27 and October 28
- COVID-19 Grant funding to supplement for OLG Casino revenue losses continues to be actively solicited;
- City user fees and rates will be subject to an overall review by City departments commencing in September 2021 with recommendations provided in late 2021 for implementation in 2022
- Re-assessment originally scheduled for January 1, 2022 may now be deferred until January 1, 2023
- Asset Management Plan will be finalized in June and will provide guidance for development of 2022 Capital Budget
- Parks & Recreation Master Plan will be completed shortly and will provide recommendations for future related Capital and operational needs