#### CITY OF BELLEVILLE 10-Year Capital Plan - Inflated (\$000's)

	Draft Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Total	Total	Total	Total	Total	Total	Total	Total	Total	Total
INFRASTRUCTURE										
Transportation Services										
Asset maintenance & Replacement	17,759	15,236	38,693	44,375	30,878	29,382	23,897	27,020	25,815	32,911
Major Road Reconstruction	11,359	14,250	34,119	31,811	28,271	24,514	18,909	21,197	20,378	24,554
Bridge/Culvert Rehabilitation	6,250	986	4,575	12,564	2,607	4,869	4,989	5,823	5,437	8,357
Signalized Intersections	150	-	-	-	-	-	-	-	-	-
New Asset Acquisition & Development	4,550	4,773	32,185	2,457	10,370	10,428	17,273	28,596	61,418	37,536
Major roads	4,000	4,513	32,185	2,457	10,370	10,428	17,273	28,596	61,418	37,536
Sidewalks	550	259	-	-	-	-	, <u>-</u>	· -	-	-
Total Transportation Services	22,309	20,008	70,878	46,832	41,248	39,810	41,171	55,616	87,233	70,447
Total Transportation Services	22,309	20,008	70,070	40,032	41,240	39,610	41,171	33,616	87,233	70,447
Storm Water Services										
Asset Maintenance & Replacement	-	814	-	-	-	685	-	-	-	-
Stormwater Facilities		814	-	-	-	685	-	-	-	-
New Asset Acquisition & Development	160	-			-			-	-	-
Stormwater (Mains & Ponds)	160	-	-/		-			-	-	-
Total Storm Water Services	160	814	-		-	685		_	_	
Total Otoliii Water Colvidos	100	014				000				
City Facilities/Parks										
Asset maintenance & Replacement	4,551	8,478	13,265	8,564	10,996	3,620	8,098	16,990	6,287	6,327
Transportation Services	150	757	702	754	5,132	-	1,901	2,530	1,890	264
Community Services	4,285	4,270	11,375	2,356	2,658	2,155	4,099	2,503	2,676	2,968
Transit	26	481	-	1,704	968	515	391	652	-	-
Parks	90	2,970	1,124	3,472	2,076	-	1,194	9,786	1,487	2,453
Fire	-	-	64	277	40	950	509	299	234	581
Waste Management	-	-	-	-	122	-	4	1,220	-	61
New Asset Acquisition & Development	2,757	13,428	2,932	5,612	2,994	4,098	6,155	2,311	2,383	2,472
New Parks	2,642	13,428	2,932	5,612	2,994	4,098	6,155	2,311	2,383	2,472
Harbours	115	-	-	-	-	-	-	-	-	-
Total City Facilities/Parks	7,308	21,905	16,197	14,175	13,989	7,718	14,253	19,301	8,670	8,799
		·	·	·		·	·		·	
Fleet & Equipment (Excluding Water Operations)										
Asset maintenance & Replacement	3,246	11,846	7,414	4,167	5,654	5,628	8,563	6,680	11,836	4,561
Building Services		145	-	-	75	- 4 4=0	69	-	- 1	
Transportation Services	2,035	5,291	663	811	2,022	1,453	1,973	1,508	1,693	77
Community Services	50	752	1,844	339	197	1,058	66	65	67	70
Transit Parks	20 611	2,327	2,207 270	2,088 425	2,167 875	2,248 219	2,332 659	2,777	2,882 823	2,605 63
	530	2,301	270 2,431	425 503	875 319	219 649		168		1,748
Fire Waste Management	-	1,031	2,431	503	319 -	-	3,463	1,728 434	6,371	1,748
, and the second										
New Asset Acquisition & Development	1,080	-	-	-	-	-	-	-	-	-
Building Services	700	-	-	-	-	-	-	-	-	-
Transportation Services	180	-	-	-	-	-	-	-	-	-

	Draft Budget 2025 Total	Forecast 2026 Total	Forecast 2027 Total	Forecast 2028 Total	Forecast 2029 Total	Forecast 2030 Total	Forecast 2031 Total	Forecast 2032 Total	Forecast 2033 Total	Forecast 2034 Total
Parks	200	-	-	-	-	-	-	-	-	-
Total Fleet (Excl. Water Operations)	4,326	11,846	7,414	4,167	5,654	5,628	8,563	6,680	11,836	4,561
Information Technology										
Asset maintenance & Replacement	400	305	408	246	396	563	53	5	-	-
Equipment replacement program	400	305	408	246	396	563	53	5	-	-
New Asset Acquisition & Development	850	-	-	-	-	-	-	-	-	-
New IT infrastructure and software	850	-	-	-	-	-	-	-	-	-
Total Information Technology	1,250	305	408	246	396	563	53	5	-	-
PLANNING & ECONOMIC STABILITY Asset maintenance & Replacement	80	-	-	-	-	-	-	-	-	-
New Asset Acquisition & Development	-	87	-	-	-	-		-	-	-
Total Planning & Economic Stability	80	87	-	-	-	-		-	-	-
POLICE Asset maintenance & Replacement	1,093	1,566	4,135	2,426	1,094	1,919	1,989	952	990	2,442
Total Police	1,093	1,566	4,135	2,426	1,094	1,919	1,989	952	990	2,442
					1					·

	1									
	Draft Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	2025			2028		2030			2033	2034
	Total		Total	Total		Total			Total	Total
Water Services										
Asset Maintenance & Replacement	7,615	8,160	9,295	13,592	14,719	7,202	7,916	10,107	4,410	9,262
Watermain Rehab / Replace / Reline	5,770	6,966	8,435	13,257	11,874	6,587	7,460	5,378	3,732	8,836
Water Plant & Pump Stations	1,040	532	_	_	2,502	_	7	4,308	_	140
Fleet & Equipment	205	663	860	335	343	559	449	421	678	286
Information Technology	600	-	-	-	-	56	-	-	-	-
<b>.</b>										
New Asset Acquisition & Development	1,072	2,205	9,580	56	927	3,651	6,704	323	235	10,446
Major Watermains	500	2,205	7,535	56	927	3,651	6,704	323	235	10,446
Buildings	-	-	2,045	-	-	-	-	-	-	-
Fleet & Equipment	572	-	-	-	-	-	-	-	-	-
Total Water Services	8,687	10,365	18,875	13,648	15,646	10,853	14,620	10,430	4,645	19,708
Wastewater Services										
	7.070	40.050	0.040	44.570	25.004	40.000	40 407	7 070	5.070	40 400
Asset Maintenance & Replacement	7,676	18,258	9,918	14,579	25,904	10,339	10,427	7,879	5,070	16,129
Wastewater Main Rehab / Replace / Reline	4,151	6,605	6,256	8,051	12,063	4,221	6,872	5,902	3,676	14,276
Treatment Plant & Pump Stations	3,500	11,555	3,634	6,365	12,686	6,088	3,524	1,750	1,360	1,818
Fleet & Equipment	25	99	27	163	1,155	30	31	226	34	35
New Asset Acquisition & Development	728	2,205	9,957	56	5,272	4,026	6.704	87,205	235	10,794
Major Wastewater Mains	500	2,205	9,957	56	5,272	3,651	6,704	323	235	10,794
Facilities		_,			-,	374	-	86,882		-
Fleet & Equipment	228					-		- 00,002	_	_
ricet a Equipment	220									
Total Wastewater Services	8,404	20,463	19,874	14,635	31,176	14,365	17,131	95,084	5,304	26,923
Parking Services										
Asset Maintenance & Replacement		155	108	112	180	120	125	129	134	326
Parking facilities/equipment		155	108	112	180	120	125	129	134	326
Parking racilities/equipment		155	108	112	180	120	125	129	134	320
Total Parking Services		155	108	112	180	120	125	129	134	326
GRAND TOTAL	\$ 53,617	\$ 87,515	\$ 137,890	\$ 96,240	\$ 109,384	\$ 81,661	\$ 97,903	\$ 188,198	\$ 118,813	\$ 133,207
GRAND TOTAL	- 33,617	- σ ο <i>τ</i> ,515	- 137,090 -	<del>-</del>	- 109,304	- oi, <del>ooi</del>	- <del>31,303</del>	- 100,130	्र । । o, o । s -	<del>ъ</del> 133,207
One ideal Plans Providence has Asset										
Capital Plan Breakdown by Area Taxation	\$ 36,526	\$ 56,532	\$ 99,033	\$ 67,845	\$ 62,382	\$ 56,323	\$ 66,027	\$ 82,555	\$ 108,730	\$ 86,250
Water	8,687	10,365	18,875	13,648	15,646	10,853	14,620	10,430	4,645	19,708
Wastewater	8,404	20,463	19,874	14,635	31,176	14,365	17,131	95,084	5,304	26,923
Parking	-	155	108	112	180	120	125	129	134	326
i diking	53,617	87,515	137,890	96,240	109,384	81,661	97,903	188,198	118,813	133,207
Capital Plan Funding										
Reserve Funds	35,349	54,684	60,278	74,415	77,856	38,175	50,675	55,898	39,881	66,763
Development Charges	245	7,106	710	1,675	2,433	3,661	14,914	22,596	30,743	24,444
Grants/Other	13,023	13,290	12,205	12,584	12,255	12,868	13,511	14,187	14,896	15,641
Debt	5,000	12,435	64,697	7,566	16,840	26,957	18,803	95,517	33,293	26,359
200.	53,617	87,515	137,890	96,240	109,384	81,661	97,903	188,198	118,813	133,207
	33,017	01,313	137,090	30,240	109,304	01,001	91,903	100,130	110,013	133,207

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST		2028 FORECAST	2029 FORECAST	2030 FORECAST			2033 FORECAST	2034 FORECAST
Combined Services - Reconstruction	21-1.004 - South Foster Ave - Dundas St E to Keegan Pkwy	-	104	-	7,817	-	1	-	-	-	-
Combined Services - Reconstruction	22-1.005 - Foster Ave Dundas to Pine (Originally 'Victoria Ave. to Pine St.')	-	-	54	-	14,483	-	-	-	-	-
Combined Services - Reconstruction	22-1.006 - Farnham Rd. Phase 2 - Kipling to Scott	-	ı	5,382	1	-	1	-	-	-	-
Combined Services - Reconstruction	22-1.090 - Bridge St. E - Herchimer Ave. to Haig Rd Watermain Replacement	5,000	5,188	1	1	-	1	-	-	-	-
Combined Services - Reconstruction	22-1.091 - Coleman St. (Moira River Crossing) Trunk Watermain Replacement	-	1	1	-	-	1,202	-	129	-	10,446
Combined Services - Reconstruction	23.1.007 - Prince of Wales Dr. and Elvins St Reconstruction	-	1	54	-	•	-	-	-	-	-
Combined Services - Reconstruction	23-1.002 - Victoria Ave Herchimer Ave. to Haig Rd Watermain Replacement	-	ı	7,535	7,817	-	-	-	-	-	-
Combined Services - Reconstruction	23-1.006 - Octavia St. (Catharine to N) and Henry St. (Octavia to Murney) - Sewer Separation	5,500			-		,	-	-	-	-
Combined Services - Reconstruction	Alexander Street - Sewer Separation	-	-	54	56	5,793	-	-	-	-	-
Combined Services - Reconstruction	Ann St/Forin St - Sewer Separation and Reconstruction	-	10,375		-	-	-	-	-	-	-
Combined Services - Reconstruction	Bridge St East - Church to Herchimer - Watermain Replacement & Resurfacing - Design	200	52		8,376	8,690	-	-	-	-	-
Combined Services - Reconstruction	Catharine Street - Coleman to Sidney	-	-	431	56	12,166	-	-	-	-	-
Combined Services - Reconstruction	Church Street Reconstruction	-		-,	-	-	601	62	10,999	11,411	-
Combined Services - Reconstruction	Coleman St Reconstruction and Upgrades	-	208	54	7,259	-	-	-	-	-	-
Combined Services - Reconstruction	Craig St Reconstruction - North Front to North Park	-	-	215	56	2,317	-	-	-	-	-
Combined Services - Reconstruction	Great St James St Reconstruction	-	-	-	-	232	60	6,236	-	-	-
Combined Services - Reconstruction	Isabel Street - Sewer Separation	175	52	5,382	-	-	-	-	-	-	-
Combined Services - Reconstruction	MacDonald Ave - Dundas to Victoria	-	-	-	-	-	-	-	259	67	11,839
Combined Services - Reconstruction	Meadowvale & Park Lane - Watermain and Road Reconstruction	-	-	-	-	-	-	-	259	67	9,053
Combined Services - Reconstruction	Starling / Brassey - Sewer Separation	-	-	-	-	-	240	62	6,470	-	-
Combined Services - Reconstruction	George St w/m replacement - S. of Dundas	-	-	-	-	232	60	8,730	-	-	-
Combined Services - Reconstruction	Hariett - Boswell to N. Front incl. storm outfall on Gordon	-	-	-	-	-	-	249	65	7,384	-
Combined Services - Reconstruction	Patterson St, from Pinnacle St to Church St	-	-	-	223	58	2,404	-	-	-	-
Combined Services - Reconstruction	Pinnacle w/m replacement - All	-	-	1,076	56	-	9,016	9,354	-	-	-
Combined Services - Reconstruction	Stanley Park Drive		-	-	-	-	-	-	259	67	6,964
Total Combined Services		10,875	15,978	20,236	31,716	43,971	13,584	24,694	18,439	18,996	38,302
Transportation Services - Major Road Reconstruction	21-1.008 - Old Hwy 2 - Haig Rd. to Pt Anne Rd.	1,000	519	10,764	1,117	579	12,021	-	-	-	-

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST
Transportation Services - Major Road Reconstruction	21-1.009 - Phillipston Rd. Reconstruction (Originally 'Phillipston Rd Mudcat Rd. to Bethel Rd.')	-	830	8,073	8,376	-	-	-	-	-	-
Transportation Services - Major Road Reconstruction	Bell Blvd - Replacement of Concrete Section	480	-	-	-	-	-	-	-	-	-
Transportation Services - Major Road Reconstruction	Putman Industrial Road, from Casey Road to Dead End	-	-	-	-	-	240	62	5,176	-	-
Transportation Services - Bridge/Culvert Rehabilitation	18-1.013 - Upper Bridge Rehabilitation	4,000	-	-	-	-	-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	22-1.016 - Dundas St. Bridge (Moira River) Rehabilitation	-	519	-	10,051		-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	23-1.014 - McWilliams Bridge (Blessington Rd) Replacement	2,000	-	ı	-	-		1	1	-	-
Transportation Services - Bridge/Culvert Rehabilitation	23-1.015 - Airport Parkway Culvert Replacement	250	-	-	-	-	-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Reid St. Culvert Rehabilitation & Cannifton Rd. Culvert Replacement - Design	-	259	4,306		-		-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Annual Bridge Rehab - structure to be determined	-	-		-	-	-	-	5,176	5,370	-
Transportation Services - Bridge/Culvert Rehabilitation	Bethel Rd. Culvert (Str. 46) - Replacement	-	-	215	56	2,317	-	1	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Blessington Road Culvert (Str. 50) - Replacement	-	208	54	2,234	-	-	1	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Moira Street Bridge (Str. 58) - Replacement	-		-	-	-	-	-	647	67	8,357
Transportation Services - Bridge/Culvert Rehabilitation	Wallbridge Loyalist Road Culvert (Str. 38) - Repairs/Rehabilitation	-	-	-	223	58	4,808	1	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Zion Rd. Culverts (Str. 42 and Str. 43) and Bryant Crescent Culvert (Str. 49) - Repairs/Rehabilitation	-		-	-	232	60	4,989	-	-	-
Transportation Services - Sidewalk Rehabilitations	Sidewalk Repair Program	300	311	323	335	348	361	374	388	403	418
Transportation Services - Signalized Intersections	Intersection Improvement Program	150	-	-	-	-	-	-	-	-	-
Transportation Services - Surface Treatment/Resurfacing	Surface Treatment/Resurfacing Program	4,250	4,498	4,760	5,037	5,330	5,641	5,969	6,317	6,685	7,074
Total Transportation Services		12,430	7,143	28,494	27,428	8,864	23,131	11,394	17,704	12,525	15,849
Stormwater Services - Stormwater	Stormwater Facilities	-	814	-	-	-	685	-	-	-	-
Total Stormwater Services		-	814	-	-	-	685	-	-	-	-
Water - Watermain Relining	Watermain Rehab / Replace / Reline Program	2,275	3,023	3,417	5,383	895	2,319	1,364	817	880	1,872
Water - Water Plant & Pump Stations	Adam Street Booster Pumping Station	-	-	-	-	1,911	-	-	-	-	-
Water - Water Plant & Pump Stations	Belleville Water Treatment Plant	800	-	-	-	-	-	-	4,308	-	-
Water - Water Plant & Pump Stations	Bulk Water Fill Station - Sidney	190	-	-	-	-	-	7	-	-	-
Water - Water Plant & Pump Stations	Hillcrest Elevated Storage Tank	-	405	-	-	177	-	-	-	-	-
Water - Water Plant & Pump Stations	Pine St Pumping Station And Reservoir	50	-	-	-	415	-	-	-	-	-
Water - Water Plant & Pump Stations	Point Anne Water Treatment Plant	-	127	-	-	-	-	-	-	-	85
Water - Water Plant & Pump Stations	Water Treatment Plant Reservoir & Vent House	-	-	-	-	-	-	-	-	-	55
Water - Information Technology	IT Equipment Replacements	600	-	-	-	-	56	-	-	-	-

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST	2027 FORECAST	2028 FORECAST		2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST
Water - Water Distribution	Water Meter Replacements	180	187	194	201	209	216	224	233	242	251
Water - Fleet & Equipment	Equipment	-	5	117	-	-	-	-	-	403	-
Water - Fleet & Equipment	Tools & Small Equipment	25	26	27	28	29	30	31	32	34	35
Water - Fleet & Equipment	Heavy duty vehicles	-	-	151	-	-	-	-	-	-	-
Water - Fleet & Equipment	Light & medium duty vehicles	-	405	371	84	39	313	193	155	-	-
Water - Fleet & Equipment	Trailers	-	40	-	22	67	-	-	-	-	-
Total Water		4,120	4,218	4,277	5,718	3,741	2,934	1,820	5,545	1,558	2,297
Wastewater - Wastewater Main Relining	Wastewater Main Rehab / Replace / Reline Program	2,100	2,662	1,238	1,155	1,084	1,156	777	1,341	823	-
Wastewater - Treatment Plant & Pump Stations	Avonlough SPS	-	439	-	-		-	-	-	-	-
Wastewater - Treatment Plant & Pump Stations	Belleville Water Pollution Control Plant	900	10,926	2,979	1,346	10,301	5,301	2,752	1,636	1,321	9
Wastewater - Treatment Plant & Pump Stations	Bridge Street West SPS	-	-	25	13	95	-	29	-	-	-
Wastewater - Treatment Plant & Pump Stations	Cascade SPS	-	-	630	ı	120	-	37	-	-	-
Wastewater - Treatment Plant & Pump Stations	East End SPS	•	-		-	355	-	-	-	-	732
Wastewater - Treatment Plant & Pump Stations	Forest Hill SPS	-	156	1	4,467	-	-	-	-	-	-
Wastewater - Treatment Plant & Pump Stations	Front Street SPS				-	413	-	-	-	-	850
Wastewater - Treatment Plant & Pump Stations	Jane Forrester Treatment Facility	-	-	1	-	444	-	683	71	-	-
Wastewater - Treatment Plant & Pump Stations	Millennium SPS	-		-	379	120	-	-	-	40	-
Wastewater - Treatment Plant & Pump Stations	Moira Lea SPS	-	35	-	-	136	463	-	43	-	-
Wastewater - Treatment Plant & Pump Stations	Sherwood SPS	570	•		15	109	-	-	-	-	226
Wastewater - Treatment Plant & Pump Stations	Symington SPS	1,030	ı	-	131	129	-	23	-	-	-
Wastewater - Treatment Plant & Pump Stations	West Moira SPS	1,000	-	-	13	465	325	-	-	-	-
Wastewater - Fleet & Equipment	Equipment	-	-	-	-	985	-	-	-	-	-
Wastewater - Fleet & Equipment	Tools & Small Equipment	25	26	27	28	29	30	31	32	34	35
Wastewater - Fleet & Equipment	Heavy duty vehicles	-	-	-	-	81	-	-	-	-	-
Wastewater - Fleet & Equipment	Light & medium duty vehicles	-	73	-	135	61	-	-	194	-	-
Total Wastewater		5,625	14,316	4,899	7,683	14,926	7,274	4,332	3,317	2,217	1,853
Parking - Parking facilities/equipment	Lighting	-	51	-	1	-	-	-	-	-	81
Parking - Parking facilities/equipment	Meters	-	104	108	112	116	120	125	129	134	139
Parking - Parking facilities/equipment	Parking lots	-	-	-	-	-	-	-	-	-	105
Parking - Parking facilities/equipment	Light & medium duty vehicles	-	-	-	-	64	-	-	-	-	-
Total Parking		-	155	108	112	180	120	125	129	134	326
City Facilities/Parks - Transportation Services	Public Works Building - Ritz	-	116	702	4	-	-	155	-	-	264
City Facilities/Parks - Transportation Services	Public Works Building - Wallbridge	150	17	-	716	4,240	-	1,746	-	828	-
City Facilities/Parks - Transportation Services	Public Works Quonset Hut - Wallbridge	-	91	-	-	-	-	-	-	-	-
City Facilities/Parks - Transportation Services	Public Works Sand Dome - Wallbridge	-	-	-	-	324	-	-	-	-	-
City Facilities/Parks - Transportation Services	Public Works Scale House - Wallbridge	-	1	-	4	11	-	-	-	4	-
City Facilities/Parks - Transportation Services	Public Works Vehicle Storage - Wallbridge	-	532	-	-	-	-	-	132	-	-
City Facilities/Parks - Transportation Services	Salt And Equipment Shed - Ritz	-	-	-	-	557	-	-	-	-	-
City Facilities/Parks - Transportation Services	Transportation And Operations Building	-	-	-	31	-	-	-	2,398	1,058	-
City Facilities/Parks - Community Services	QSWC	1,867	1,573	1,632	2,286	1,756	1,822	1,890	1,961	2,035	2,111
City Facilities/Parks - Community Services	City Hall	421	1,748	-	-	-	-	-	-	-	-

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST			2029 FORECAST	2030 FORECAST				
City Facilities/Parks - Community Services	City Hall - Accomodation of Office Space, 2nd Floor	-	325	-	-	-	-	-	-	-	-
City Facilities/Parks - Community Services	City Professional Building (Storam)	-	-	-	-	-	-	9	88	207	
City Facilities/Parks - Community Services	DI Storey, Pinnacle Playhouse	-	-	-	8	-	-	-	-	-	
City Facilities/Parks - Community Services	Foster Ward Community Centre	16	-	10	-	-	-	6	-	87	-
City Facilities/Parks - Community Services	Glanmore Museum	155	-	153	-	82	-	-	-	-	-
City Facilities/Parks - Community Services	Hillcrest Community Centre	-	-	4	-	108	-	-	-	-	137
City Facilities/Parks - Community Services	Kinsmen Club / Outdoor Pool	-	4	-	-	63	-	-	-	-	20
City Facilities/Parks - Community Services	Library	-	55	ı	-	560	-	1,214	-	-	-
City Facilities/Parks - Community Services	Log Cabin - Chamber Of Commerce	-	-	7	11		-	-	-	-	-
City Facilities/Parks - Community Services	Meyers Pier	1,246	164	9,569	50	89	-	-	-	-	-
City Facilities/Parks - Community Services	Parkdale Community Centre	75	-	-	-	-	-	4	-	58	129
City Facilities/Parks - Community Services	Property Section Operations Building	-	-	-	-	-	41	3	-	60	-
City Facilities/Parks - Community Services	Tennis Court Building	-	-	-	-	-	76	-	-	-	52
City Facilities/Parks - Community Services	Thurlow Community Centre	-	110	-	-	-	-	-	-	-	281
City Facilities/Parks - Community Services	Meyers Pier Docks	155	42		-	-	-	-	-	-	-
City Facilities/Parks - Community Services	Victoria Park Docks	-	-	-	-	-	216	973	453	229	237
City Facilities/Parks - Community Services	Energy Conservation Replacement Program	200	100	-	-	-	-	-	-	-	-
City Facilities/Parks - Community Services	Accessibility Replacement / Improvement Program	150	150		-	-	-	-	-	-	-
City Facilities/Parks - Economic Development	North East Industrial Park Gateway Signage	80	-	_	-	-	-	-	-	-	-
City Facilities/Parks - Transit	Transit Garage And Mechanic Shop	-	453	-	1,245	968	515	391	364	-	-
City Facilities/Parks - Transit	Transit Terminal	26	29	-	459	-	-	-	288	-	-
City Facilities/Parks - Parks	Alemite Park Washroom Building	-	-	-	-	-		-	1,327	-	-
City Facilities/Parks - Parks	Corby Park Storage	-	-	-	-	93	-	-	-	43	-
City Facilities/Parks - Parks	Elgin Street Building	-	208	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Mary Anne Sills Park - Field House	-	85	27	-	143	-	51	-	-	-
City Facilities/Parks - Parks	Mary Anne Sills Park - Parks Storage	-	-	-	-	-	-	-	-	-	25
City Facilities/Parks - Parks	Mary Anne Sills Park - Pump House	-	-	-	-	-	-	-	-	-	34
City Facilities/Parks - Parks	Mary Anne Sills Park - Timing Tower	-	-	-	-	46	-	-	-	-	-
City Facilities/Parks - Parks	North Park - Carpenter Shop And Storage	-	79	145	-	65	-	-	47	47	-
City Facilities/Parks - Parks	North Park - Greenhouses	-	-	-	148	197	-	-	80	-	-
City Facilities/Parks - Parks	North Park - Park Services Building	33	7	-	-	-	-	144	-	-	93
City Facilities/Parks - Parks	Parkdale Splash Pad Building	-	-	-	-	348	-	-	-	-	-
City Facilities/Parks - Parks	Riverside Park Washroom Building	-	142	_	-	-	-	254	-	<u> </u>	142
City Facilities/Parks - Parks	South George Street Canteen	33	_	-	-	29	-	154	351	33	
City Facilities/Parks - Parks	Thurlow Park Washrooms	-	-	-	-	41	-	148	-	-	82
City Facilities/Parks - Parks	Thurlow Storage And Washrooms	_	_	_	945	-	-	-	_	<del>                                     </del>	<del></del>
City Facilities/Parks - Parks	Victoria Harbour Washroom Building	24	-	27		170	-	195	-	_	68
City Facilities/Parks - Parks	West Zwicks Island - Hilltop Pavilion	-	58	-	_		_	-	_		77
City Facilities/Parks - Parks	West Zwicks Island - Lions Pavilion	_	-	65	_	_	_	249	_	<del>-</del>	139
City Facilities/Parks - Parks	West Zwicks Island - Tom Gavey Pavillion	_	_		_	_		243		<del>-</del>	56
City Facilities/Parks - Parks	West Zwicks Island - Washroom Buildings		192		229					148	
City Facilities/Parks - Parks	Bruce Faulds - Sports Field	-	132		- 229	_	_	<del>-</del>	809		109

SERVICE AREA	PROJECT	2025 DRAFT BUDGET		2027 FORECAST		2029 FORECAST					
City Facilities/Parks - Parks	Canniff Mills Park - Playground	-	-	-	50	-	-	-	-	-	-
City Facilities/Parks - Parks	Cascade Park - Amenity	-	493	1	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Cascade Park - Playground	-	67	1	-	-	-	-	1	-	-
City Facilities/Parks - Parks	Centennial Park - Amenity	-	1	1	-	-	-	-	81	-	-
City Facilities/Parks - Parks	Centennial Park - Sports Field	-	-	-	-	434	-	-	-	- '	-
City Facilities/Parks - Parks	Churchill Heights Park	-	182	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Churchill Heights Park - Playground	-	-	-	1,893	-	-	-	-	-	-
City Facilities/Parks - Parks	Clarence Bird Park - Playground	-	67	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Exhibition Park - Amenity	-	-	-	-	-	-	-	926	-	-
City Facilities/Parks - Parks	George Ellis Athletic Field - Sports Field	-	778	135	-		-	-	-	-	-
City Facilities/Parks - Parks	Haig Park - Amenity	-	-	-	-	-	-	-	59	-	-
City Facilities/Parks - Parks	Haig Park - Playground	-	36	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Kinsmen Park - Playground	-	-	_	-	-	-	-	_	503	_
City Facilities/Parks - Parks	Kiwanis East Bayshore Trail - Amenity		-	-	-	-	-	-	32		_
City Facilities/Parks - Parks	Kiwanis East Bayshore Trail - Playground			-	-	-	-	-	-	436	_
City Facilities/Parks - Parks	Mary-Ann Sills Park - Sports Field			296	-	_	_	_	_	-	_
City Facilities/Parks - Parks	Orchard Drive Park - Playground		-			-	_	_	_		453
City Facilities/Parks - Parks	Other - Amenity		157		206		_	_	18	262	
City Facilities/Parks - Parks	Parkdale Veterans Park - Amenity		- 107		- 200	-	_	_	71	- 202	<del>-</del>
City Facilities/Parks - Parks	Parkdale Veterans Park - Playground			161		_	_	_	, 1		<del> </del>
City Facilities/Parks - Parks	Potters Creek Park - Playground			101		_		_	_		209
City Facilities/Parks - Parks	Riverside Park East - Amenity	_		-	-	-	-	_	97		203
City Facilities/Parks - Parks	Stanley Park - Playground	_	311		-	-	-	_	37		<del>                                     </del>
City Facilities/Parks - Parks	Stanley Parkette	-	311		-	-	-	-	63		<del>                                     </del>
City Facilities/Parks - Parks	Stanley Parkette - Playground	-		135	-	-	-	-	03		<del>-</del>
City Facilities/Parks - Parks  City Facilities/Parks - Parks	Thurlow Park - Amenity	-	-	135	-	-	-	-	32	-	<del>-</del>
City Facilities/Parks - Parks  City Facilities/Parks - Parks	Thurlow Park - Amerity  Thurlow Park - Sports Field	-	-	135	-	-		-	32	-	<del>-</del>
City Facilities/Parks - Parks  City Facilities/Parks - Parks		-	-	135	-	-	-	-	- 40	- '	<del>                                     </del>
,	Tom Gavey Alemite Park - Amenity	-	-	-	-	-	-	-	49	-	- 440
City Facilities/Parks - Parks	Tom Gavey Alemite Park - Playground	-	-	-	-	-	-	-	-	-	418
City Facilities/Parks - Parks	Tom Gavey Alemite Park - Sports Field	-	-	-	-	116	-	-	-	-	
City Facilities/Parks - Parks	Victoria Park	-	-	-	-	-	-	-	37	-	-
City Facilities/Parks - Parks	Victoria Park - Amenity	-	104	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	West Hill Green Space	-	-	-	-	-	-	-	5,699	- '	-
City Facilities/Parks - Parks	West Hill Green Space - Amenity	-	4	-	-	-	-	-	-	- '	-
City Facilities/Parks - Parks	West Park Village Park - Playground	-	-	-	-	377	-	-	-		-
City Facilities/Parks - Parks	Zwicks Centennial Park - Amenity	-	-	-	-	17	-	-	9	13	
City Facilities/Parks - Parks	Zwicks Centennial Park - Playground	-	-	1	-	-	-	-	-		383
City Facilities/Parks - Fire	Fire Hall #1	-	-	-	-	-	848	324	-		433
City Facilities/Parks - Fire	Fire Hall #2	-	-	64	181	-	-	185	277	228	96
City Facilities/Parks - Fire	Fire Hall #3	-	-	-	10	-	-	-	17		_
City Facilities/Parks - Fire	Fire Hall #4	-	-	-	83	40	102	-	5		_
City Facilities/Parks - Fire	Fire Hall #5	-	-	-	3	-	-	-	-	6	52
City Facilities/Parks - Waste Management	Thurlow Landfill	-	-	-	-	122	-	4	1,220		61

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST	2027 FORECAST	2028 FORECAST		2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST
Total City Facilities/Parks		4,631	8,478	13,265	8,564	10,996	3,620	8,098	16,990	6,287	6,327
Fleet - Building Services	Light & medium duty vehicles	-	145	-	-	75	-	69	-	-	-
Fleet - Transportation Services	Equipment	-	2,434	484	46	58	463	-	-	-	-
Fleet - Transportation Services	Heavy duty vehicles	885	1,198	-	486	1,257	559	1,060	602	624	-
Fleet - Transportation Services	Light & medium duty vehicles	1,070	1,544	86	218	643	365	830	828	915	-
Fleet - Transportation Services	Trailers	25	57	33	-	-	-	15	7	81	-
Fleet - Transportation Services	Tools & Small Equipment	55	57	59	61	64	66	69	71	74	77
Fleet - Community Services	Arena Equipment	-	259	26	279	139	968	-	-	-	-
Fleet - Community Services	Harbour Equipment	-	440	1,764	4	-	30	4	-	-	-
Fleet - Community Services	Tools & Small Equipment	50	52	54	56	58	60	62	65	67	70
Fleet - Transit	Mobility Bus	-	387	-	-	-	-	-	241	250	-
Fleet - Transit	Buses	-	1,919	1,991	2,066	2,144	2,224	2,307	2,394	2,484	2,577
Fleet - Transit	Light & medium duty vehicles	-	-	194	-	-	-	-	116	121	-
Fleet - Transit	Tools & Small Equipment	20	21	22	22	23	24	25	26	27	28
Fleet - Parks	Equipment	566	2,254	222	375	823	165	603	110	763	-
Fleet - Parks	Tools & Small Equipment	45	47	48	50	52	54	56	58	60	63
Fleet - Fire	Aerials	-	-	-	-	-	-	3,118	-	2,953	-
Fleet - Fire	Boats And Trailers	-	20	14	-	-	60	2	-	-	-
Fleet - Fire	Equipment	-	482	-	-	-	54	-	7	1,840	-
Fleet - Fire	Tools & Small Equipment	275	285	296	307	319	331	343	356	369	383
Fleet - Fire	Light & medium duty vehicles	255	244	183	195	-	204	-	97	-	-
Fleet - Fire	Pumper - Rural	-	-	1,938	-	-	-	-	-	1,208	-
Fleet - Fire	Pumper - Urban	-	-	-	-	-	-	-	1,268	-	1,365
Fleet - Waste Management	Landfill Equipment	-	•	-	-	-	-	-	434	-	-
Total Fleet		3,246	11,846	7,414	4,167	5,654	5,628	8,563	6,680	11,836	4,561
Information Technology - Equipment replacement program	End User Device (Desktop And Laptop) Replacement Program	150	54	161	168	174	180	-	-	-	-
Information Technology - Equipment replacement program	Network, Services, And Switches - Various Locations	250	99	239	79	222	373	1	-	-	-
Information Technology - Equipment replacement program	General Equipment	-	152	9	1	-	10	53	5	-	-
Total Information Technology		400	305	408	246	396	563	53	5	-	-
City Facilities/Parks - Police	Police Facilities	66	-	-	-	-	-	-	-	-	-
Fleet - Police	Police Fleet	637	1,566	4,135	2,426	1,094	1,919	1,989	952	990	2,442
Information Technology - Police	Police	390	-	-	-	-	-	-	-	-	-
Total Police		1,093	1,566	4,135	2,426	1,094	1,919	1,989	952	990	2,442
Grand Total - Maintenance & Replacement		42,420	64,818	83,237	88,060	89,821	59,458	61,067	69,761	54,542	71,958

# CITY OF BELLEVILLE 10-Year Capital Plan (\$000s) - Inflated Project Listing - New Acquisitions

SERVICE AREA	PROJECT	2025 DRAFT				2029	2030	2031	2032	2033	2034
		BUDGET	FORECAST								
Combined Services	23-1.081 - Northeast Industrial Park Expansion	5,000	1	48,438	-	-	-	-	-	-	6,964
Combined Services	23-1.008 - Redevelopment of the Old Fairgrounds Site	-	1	1	223	3,476	1	1	1	268	2,786
Combined Services	22-1.008 - Dundas St. W - Avonlough to Wallbridge - Sewer Extension	-	1	54	-	8,690	1	1	ı	-	-
Combined Services	20-1.005 - Bridge St/Marshall Rd - Watermain Extension and Reconstruction	-	1	1	-	232	180	14,343	1	-	-
Combined Services	18-1.017 - Sidney St. / College St. W Intersection Widening	-	7,781	1	-	-	-	-	-	-	-
Combined Services	21-1.082, 23-1.009 - Tracey St. / Fahey St. Sanitary Sewer Oversizing	-	1,038	1,076	-	•	14,425	11,225	1	-	-
Combined Services	Avonlough Road Reconstruction - Dundas Street West to Moira Street West	-	-	-	-	-	-	1,247	1,294	671	34,820
Combined Services	New Outdoor Mechanical Ice Rink	-	-	-	-	-	-	3,742	-	-	-
Combined Services	North Front Street Upgrade, Bell Blvd to College St	-		•	-	1,159	1,202	-	-	-	14,067
Total Combined Services		5,000	8,819	49,569	223	13,556	15,808	30,556	1,294	940	58,637
Transportation Services - Sidewalks	24-1.033 - Ashley Street Sidewalk - Ducette to Foxboro Public School	550	-	-	-	-	-	1	1	-	-
Transportation Services - Sidewalks	21-1.022 - Dundas St. W Sidewalk - 449 Dundas St W to Avonlough Rd	-	259	·	-	-	-	1	1	-	-
Transportation Services - Roads	23-1.010 - Dundas St East - CPR Grade Separation	-	-	-	-	579	1,803	1,871	25,879	-	-
Transportation Services - Roads	BEAR (Highway 401 to Airport Parkway, including interchange)	-	-	•	2,234	2,317			-	60,814	-
Transportation Services - Major Road Reconstruction	Wallbridge Loyalist Road Widening - Loyalist College to Hwy 401 (4 lanes) - Shared w QW	-	-	-	-	-	-	1,871	1,941	-	-
Transportation Services - Trails	22-1.021 - Multi-Use Trail - Hydro Corridor - Construction - Phase 1	1,000	1,297	-	-	-	-	-	-	-	-
Transportation Services - Traffic Calming	Annual Traffic Calming Program	-	104	108	112	116	120	125	129	134	139
Total Transportation Services		1,550	1,660	108	2,345	3,012	1,923	3,866	27,949	60,948	139
Stormwater Services - Stormwater	Dundas St E Stormwater OGS Addition	160	-	-	-	-	-	-	-	-	-
Total Stormwater Services		160	-	-	-	-	-	-	-	-	-
Water - Water Plant & Pump Stations	WTP Second Feed - Construction		-	2,045	-	-	-	-	-	-	-
Water - Fleet & Equipment	Equipment	47	-	-	-	-	-	-	-	-	-
Water - Fleet & Equipment	Heavy duty vehicles	525	-	-	-	-	-	-	-	-	-
Total Water		572	-	2,045	-	-	-	-	-	-	-
Wastewater - Treatment Plant & Pump Stations	Wastewater Treatment Plant	-	-	-	-	-	-	-	86,882	-	-
Wastewater - Treatment Plant & Pump Stations	Moira Lea Court Pumping Station	-	-	-	-	-	374	-	-	-	-
Wastewater - Fleet & Equipment	Equipment	228	-	-	-	-	-	-	-	-	
Total Wastewater		228	-	-	-	-	374	-	86,882	-	_
City Facilities/Parks - Parks	Baseball Diamonds	-	519	538	558	579	-	-	-	-	-
City Facilities/Parks - Parks	Rectangular Fields - Land Acquisition	-	4,669	-	-	-	-	-	-	-	_
City Facilities/Parks - Parks	Rectangular Fields - Construction	-	2,075	-	-	-	-	-	-	-	-

# CITY OF BELLEVILLE 10-Year Capital Plan (\$000s) - Inflated Project Listing - New Acquisitions

SERVICE AREA	PROJECT	2025 DRAFT BUDGET	2026 FORECAST	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST
City Facilities/Parks - Parks	Tennis and Pickleball Courts	-	1,427	-	3,071	-	1,653	-	-	-	-
City Facilities/Parks - Parks	Emerging Sports	-	-	160	-	345	-	186	-	-	-
City Facilities/Parks - Parks	Basketball Courts	-	311	323	-	-	=	-	-	-	-
City Facilities/Parks - Parks	Bird Park - Phase 2	-	664	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Clifford Sonny Belch	1,000	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Playgrounds	-	521	-	-	-	298	-	-	-	-
City Facilities/Parks - Parks	Parks Seating Areas	-	-	-	-	13	14	14	15	-	-
City Facilities/Parks - Parks	Community Gardens	-	104	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	General Parkland Acquisitions	-	1,660	1,722	1,787	1,854	1,923	1,995	2,070	2,148	2,229
City Facilities/Parks - Parks	Annual Parks Parking Lot Program	175	182	188	195	203	210	218	226	235	244
City Facilities/Parks - Parks	Elgin Park	245	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Thurlow Park	37	-	-	-			-	-	-	-
City Facilities/Parks - Parks	Riverstone Park	185	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Victoria Harbour	115	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Facilities	Industrial Land Lot Clearing	-	87	•		-		-	-	-	-
Total City Facilities/Parks		1,757	12,218	2,932	5,612	2,994	4,098	2,413	2,311	2,383	2,472
Fleet - Building Services	Light & medium duty vehicles	700	-	-	-	-	-	-	-	-	-
Fleet - Transportation Services	Light & medium duty vehicles	160	-	-	-	-	-	-	-	-	-
Fleet - Transportation Services	Equipment	20	-	-	-	-	-	-	-	-	-
Fleet - Parks	Equipment	125									
Fleet - Parks	Light & medium duty vehicles	75									
Total Fleet		1,080	-	-	-	-	-	-	-	-	-
Information Technology - New Equipment/Software	Human Resource Information System (HRIS)	350	-	-	-	-	-	-	-	-	-
Information Technology - New Equipment/Software	Asset Management Software - Enhancement	500	-		-	-	1	-	-	-	-
Total Information Technology		850	-	-	-	-	-	-		-	-
Grand Total - New Acquisitions		11,197	22,697	54,653	8,180	19,563	22,203	36,836	118,436	64,271	61,249
Grand Total - 10 Year Capital Plan		53,617	87,515	137,890	96,240	109,384	81,661	97,903	188,198	118,813	133,207

# 10-Year Capital Plan Asset Management Plan 2024 - Annual Capital Needs vs 10 Year Capital

	Forecast										
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Total Asset Management Plan 2024 - Annual Capital Needs											
Annual Growth & Upgrade	46,490,000	48,233,000	50,041,000	51,918,000	53,865,000	55,884,000	57,980,000	60,155,000	62,410,000	64,751,000	551,727,000
Annual Renewal	46,665,000	48,413,000	50,230,000	52,112,000	54,067,000	56,095,000	58,198,000	60,380,000	62,645,000	64,993,000	553,798,000
Total Asset Management Plan	93,155,000	96,646,000	100,271,000	104,030,000	107,932,000	111,979,000	116,178,000	120,535,000	125,055,000	129,744,000	1,105,525,000
Annual Growth & Upgrade	11,197,000	22,696,719	54,653,010	8,180,351	19,562,509	22,202,994	36,835,574	118,436,428	64,270,789	61,248,971	419,284,344
Annual Renewal	42,419,700	64,817,854	83,236,760	88,060,107	89,821,204	59,458,475	61,067,439	69,761,228	54,542,092	71,957,636	685,142,495
Total 10 year Capital - All Areas	53,616,700	87,514,572	137,889,770	96,240,458	109,383,713	81,661,469	97,903,014	188,197,656	118,812,880	133,206,607	1,104,426,840
Annual Growth & Upgrade	(35,293,000)	(25,536,281)	4,612,010	(43,737,649)	(34,302,491)	(33,681,006)	(21,144,426)	58,281,428	1,860,789	(3,502,029)	(132,442,656)
Annual Renewal	(4,245,300)	16,404,854	33,006,760	35,948,107	35,754,204	3,363,475	2,869,439	9,381,228	(8,102,908)	6,964,636	131,344,495
Difference - Over Spend (Under spend)	(39,538,300)	(9,131,428)	37,618,770	(7,789,542)	1,451,713	(30,317,531)	(18,274,986)	67,662,656	(6,242,120)	3,462,607	(1,098,160)
Tax Funded											
Annual Growth & Upgrade	29,143,000	30,236,000	31,370,000	32,546,000	33,767,000	35,033,000	36,347,000	37,710,000	39,124,000	40,591,000	345,867,000
Annual Renewal	34,074,000	35,351,000	36,677,000	38,052,000	39,479,000	40,960,000	42,496,000	44,089,000	45,743,000	47,458,000	404,379,000
Total Asset Management Plan - Tax Funded	63,217,000	65,587,000	68,047,000	70,598,000	73,246,000	75,993,000	78,843,000	81,799,000	84,867,000	88,049,000	750,246,000
Annual Growth & Upgrade	9,397,000	18,287,344	35,116,408	8,068,674	13,363,729	14,526,024	23,428,405	30,907,721	63,800,924	40,008,566	256,904,795
Annual Renewal	27,128,700	38,244,843	63,915,932	59,777,760	49,017,934	41,797,173	42,599,647	51,646,655	44,927,879	46,241,231	465,297,755
Total 10 year Capital - Tax Funded	36,525,700	56,532,187	99,032,341	67,846,434	62,381,663	56,323,197	66,028,052	82,554,376	108,728,803	86,249,797	722,202,550
Annual Growth & Upgrade	(19,746,000)	(11,948,656)	3,746,408	(24,477,326)	(20,403,271)	(20,506,976)	(12,918,595)	(6,802,279)	24,676,924	(582,434)	(88,962,205)
Annual Renewal	(6,945,300)	2,893,843	27,238,932	21,725,760	9,538,934	837,173	103,647	7,557,655	(815,121)	(1,216,769)	60,918,755
Difference - Over Spend (Under spend) - Tax Funded	(26,691,300)	(9,054,813)	30,985,341	(2,751,566)	(10,864,337)	(19,669,803)	(12,814,948)	755,376	23,861,803	(1,799,203)	(28,043,450)
<u>Water</u>											
Annual Growth & Upgrade	2,090,000	2,168,000	2,249,000	2,334,000	2,421,000	2,512,000	2,606,000	2,704,000	2,805,000	2,910,000	24,799,000
Annual Renewal	2,013,000	2,088,000	2,167,000	2,248,000	2,332,000	2,420,000	2,510,000	2,604,000	2,702,000	2,803,000	23,887,000
Total Asset Management Plan - Water	4,103,000	4,256,000	4,416,000	4,582,000	4,753,000	4,932,000	5,116,000	5,308,000	5,507,000	5,713,000	48,686,000
Annual Growth & Upgrade	1,072,000	2,204,688	9,579,844	55,839	926,920	3,651,378	6,703,585	323,487	234,932	10,446,101	35,198,773
Annual Renewal	7,615,000	8,160,221	9,295,466	13,591,687	14,719,311	7,201,649	7,915,922	10,106,648	4,410,425	9,261,514	92,277,843
Total 10 year Capital - Water	8,687,000	10,364,909	18,875,310	13,647,525	15,646,231	10,853,027	14,619,507	10,430,135	4,645,358	19,707,615	127,476,616
Annual Growth & Upgrade	(1,018,000)	36,688	7,330,844	(2,278,161)	(1,494,080)	1,139,378	4,097,585	(2,380,513)	(2,570,068)	7,536,101	10,399,773
Annual Renewal	5,602,000	6,072,221	7,128,466	11,343,687	12,387,311	4,781,649	5,405,922	7,502,648	1,708,425	6,458,514	68,390,843
Difference - Over Spend (Under spend) - Water	4,584,000	6,108,909	14,459,310	9,065,525	10,893,231	5,921,027	9,503,507	5,122,135	(861,642)	13,994,615	78,790,616
Wastewater											
Annual Growth & Upgrade	15,150,000	15,718,000	16,307,000	16,919,000	17,553,000	18,211,000	18,894,000	19,603,000	20,338,000	21,101,000	179,794,000
Annual Renewal	10,342,000	10,730,000	11,132,000	11,549,000	11,983,000	12,432,000	12,898,000	13,382,000	13,884,000	14,404,000	122,736,000
Total Asset Management Plan - Wastewater	25,492,000	26,448,000	27,439,000	28,468,000	29,536,000	30,643,000	31,792,000	32,985,000	34,222,000	35,505,000	302,530,000
Annual Growth & Upgrade	728,000	2,204,688	9,956,758	55,839	5,271,859	4,025,592	6,703,585	87,205,220	234,932	10,794,304	127,180,776
Annual Renewal	7,676,000	18,258,034	9,917,721	14,578,983	25,904,368	10,339,443	10,427,152	7,878,530	5,069,540	16,128,870	126,178,643
Total 10 year Capital - Wastewater	8,404,000	20,462,722	19,874,479	14,634,822	31,176,228	14,365,035	17,130,737	95,083,750	5,304,472	26,923,174	253,359,420
Annual Growth & Upgrade	(14,422,000)	(13,513,313)	(6,350,242)	(16,863,161)	(12,281,141)	(14,185,408)	(12,190,415)	67,602,220	(20,103,068)	(10,306,696)	(52,613,224)
Annual Renewal	(2,666,000)	7,528,034	(1,214,279)	3,029,983	13,921,368	(2,092,557)	(2,470,848)	(5,503,470)	(8,814,460)	1,724,870	3,442,643
Difference - Over Spend (Under spend) - Wastewater	(17,088,000)	(5,985,278)	(7,564,521)	(13,833,178)	1,640,228	(16,277,965)	(14,661,263)	62,098,750	(28,917,528)	(8,581,826)	(49,170,580)

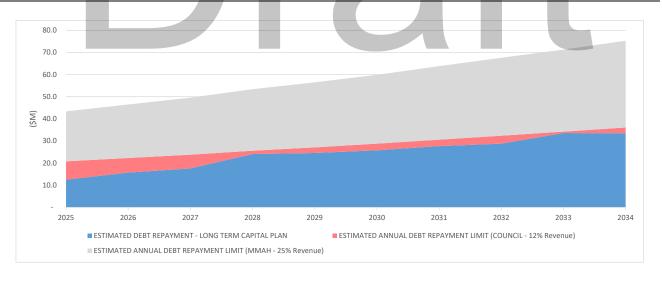
## Asset Management Plan 2024 - Annual Capital Needs vs 10 Year Capital

	Forecast										
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
<u>Parking</u>											
Annual Growth & Upgrade	107,000	111,000	115,000	119,000	124,000	128,000	133,000	138,000	143,000	149,000	1,267,000
Annual Renewal	236,000	244,000	254,000	263,000	273,000	283,000	294,000	305,000	316,000	328,000	2,796,000
Total Asset Management Plan - Parking	343,000	355,000	369,000	382,000	397,000	411,000	427,000	443,000	459,000	477,000	4,063,000
Annual Growth & Upgrade	-	-	-	-	-	-	-	-	-	-	-
Annual Renewal	-	154,755	107,641	111,677	179,591	120,210	124,718	129,395	134,247	326,020	1,388,253
Total 10 year Capital - Parking	-	154,755	107,641	111,677	179,591	120,210	124,718	129,395	134,247	326,020	1,388,253
Annual Growth & Upgrade	(107,000)	(111,000)	(115,000)	(119,000)	(124,000)	(128,000)	(133,000)	(138,000)	(143,000)	(149,000)	(1,267,000)
Annual Renewal	(236,000)	(89,245)	(146,359)	(151,323)	(93,409)	(162,790)	(169,282)	(175,605)	(181,753)	(1,980)	(1,407,747)
Difference - Over Spend (Under spend) - Parking	(343,000)	(200,245)	(261,359)	(270,323)	(217,409)	(290,790)	(302,282)	(313,605)	(324,753)	(150,980)	(2,674,747)



## 10-Year Capital Plan CORPORATE DEBT ANALYSIS

	Forecast										
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Tax Supported											
Existing / Committed Debt Payments	10,705,125	12,289,420	13,272,525	13,379,999	13,381,118	13,382,279	13,383,500	13,255,721	11,425,538	9,347,313	
Estimated New Debt Payments	-	354,762	1,092,346	4,988,454	5,521,327	6,342,092	8,158,715	9,144,066	11,174,084	13,519,655	
Parking Services											
Existing Debt Payments	68,900	68,900	68,900	68,900	68,900	68,900	68,900	1	-	-	
Estimated New Debt Payments	-	-	-		-		-		-	-	
Water Services											
Existing Debt Payments	1,105,903	1,287,828	1,287,828	1,287,829	1,287,829	1,287,830	1,287,832	1,287,829	1,138,175	928,650	
Estimated New Debt Payments	-	-	-	1	-	1	-	1	-	-	
Wastewater Services											
Existing Debt Payments	596,983	1,698,483	1,698,481	3,499,161	3,499,163	3,499,162	3,499,162	3,499,164	3,412,363	3,290,840	
Estimated New Debt Payments	-	-	144,703	838,994	842,956	1,217,008	1,313,058	1,661,840	6,408,973	6,425,642	
Total Debt Payments	12,476,911	15,699,393	17,564,783	24,063,337	24,601,293	25,797,271	27,711,166	28,848,620	33,559,134	33,512,100	
	1								1		
Total Revenue (estimate)	173,649,311	186,074,084	198,234,074	213,523,960	226,116,041	239,659,877	255,070,311	270,354,143	285,229,096	301,163,176	
Annual Repayment Limit (25% of Revenue)	43,412,328	46,518,521	49,558,518	53,380,990	56,529,010	59,914,969	63,767,578	67,588,536	71,307,274	75,290,794	
Annual Repayment Limit (DEBT POLICY - 12%)	20,837,917	22,328,890	23,788,089	25,622,875	27,133,925	28,759,185	30,608,437	32,442,497	34,227,492	36,139,581	
Percent of Annual Repayment Limit Used	59.88%	70.31%	73.84%	93.91%	90.67%	89.70%	90.53%	88.92%	98.05%	92.73%	
Percent of Total Operating Revenue	7.19%	8.44%	8.86%	11.27%	10.88%	10.76%	10.86%	10.67%	11.77%	11.13%	
D											
Revenues:	407.000.005	440.040.544	450 700 074	470 004 050	101 011 015	100 005 074	240 000 445	204 200 207	007 470 500	054 754 400	
Taxation	137,890,325	148,946,514	159,782,371	173,681,953	184,814,345	196,825,371	210,626,415	224,220,287	237,470,522	251,751,168	
Water	17,369,803	17,818,928	18,177,628	18,554,229	18,949,529	19,364,730	19,800,632	20,258,429	20,589,375	20,884,350	
Wastewater	17,530,483	18,407,007	19,327,358	20,293,725	21,308,412	22,373,832	23,492,524	24,667,150	25,900,508	27,195,533	
Parking	858,700	901,635	946,717	994,053	1,043,755	1,095,943	1,150,740	1,208,277	1,268,691	1,332,126	
=	173,649,311	186,074,084	198,234,074	213,523,960	226,116,041	239,659,877	255,070,311	270,354,143	285,229,096	301,163,176	



#### 10-YEAR CAPITAL PLAN RESERVE FUND ANALYSIS

	Forecast										
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
Tax Supported											
Asset Management											
Asset Management Reserve Fund Balance	23,108,745	21,787,439	21,033,220	7,370,950	6,551,188	20,314,672	26,926,793	31,870,451	53,150,660	82,203,022	
Asset Management Reserve Fund Target Balance	105,299,000	109,247,700	113,344,500	117,594,900	122,004,700	126,579,900	131,326,600	136,251,400	141,360,800	146,661,800	
% of target	21.95%	19.94%	18.56%	6.27%	5.37%	16.05%	20.50%	23.39%	37.60%	56.05%	
Development Charge				-							
Development Charge Reserve Fund Balance	39,180,915	37,224,328	41,586,400	45,087,433	48,193,938	52,968,526	49,900,777	54,192,969	31,078,072	13,685,399	
Development Charge Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Casino		.,,		,	,				.,,		
Casino Reserve Fund Balance	6,434,123	6,816,409	7,219,627	7,644,878	8,093,319	8,566,168	9,064,706	9,590,277	10,144,296	10,728,252	
Casino Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
OCIF	147.		.,,,,	147.1	14// 1						
OCIF Reserve Fund Balance	6,471,330	7,346,358	7,713,676	8,099,360	8,504,328	8,929,544	9,376,022	9,844,823	10,337,064	10,853,917	
OCIF Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
MAT	14// 1	14// 1	14// 1	14// 1	14// 1	13// 3	14// 3	14// 1	13// 1	13// 1	
MAT Reserve Fund Balance	1,825,912	1,910,430	1,998,971	2.091.730	2,188,911	2,290,729	2,397,410	2.509.188	2,626,313	2,749,043	
MAT Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	2,397,410 N/A	2,509,166 N/A	N/A	N/A	
PGT	TV/A	14//	IV/A	19/75	19/75	IN/A	IVA	IV/A	19/75	19/75	
PGT Reserve Fund Balance	3,777,426	2,221,636	1,300,265	1,349,053	1,416,506	1,487,331	1,561,698	1,639,782	1,721,772	1,807,860	
PGT Fund Target Balance	N/A	N/A	N/A	N/A	1,410,500 N/A	N/A	N/A	N/A	N/A	N/A	
FGT Fund Target Balance	IN/A	IN/A	IN/A	IVA	IN/A	IN/A	IN/A	IN/A	IN/A	IN/A	
FGT Reserve Fund Balance	382,329	393,799	FF4 220	570,855	781,181	1,007,476	1,250,703	1,511,877	1,792,068	2,092,408	
FGT Reserve Fund Balance FGT Fund Target Balance	362,329 N/A	N/A	554,228 N/A	N/A	761,161 N/A	1,007,476 N/A	1,250,703 N/A	1,511,677 N/A	1,792,066 N/A	2,092,408 N/A	
FGT Fund Target Balance	IN/A	IN/A	IN/A	N/A	IN/A	IN/A	IN/A	IN/A	IN/A	N/A	
Parking Services											
Parking Reserve Fund Balance	667,182	684,256	761,804	849,572	882,588	990,940	1,111,702	1,316,759	1,538,214	1,584,855	
Parking Fund Target Balance	1,335,300	1,385,300	1,437,300	1,491,200	1,547,100	1,605,100	1,665,300	1,727,800	1,792,600	1,859,800	
% of target	49.97%	49.39%	53.00%	56.97%	57.05%	61.74%	66.76%	76.21%	85.81%	85.22%	
Water Services											
Water											
Water Reserve Fund Balance	45,346,821	43,250,888	33,992,325	26,175,922	5,745,293	5,705,774	5,432,371	4,210,702	35,952,727	26,567,729	
Water Reserve Fund Target Balance	31,452,600	32,632,100	33,855,800	35,125,400	36,442,600	37,809,200	39,227,100	40,698,100	42,224,300	43,807,700	
% of target	144.17%	132.54%	100.40%	74.52%	15.77%	15.09%	13.85%	10.35%	85.15%	60.65%	
Development Charge											
Development Charge Reserve Fund Balance	45,346,821	43,250,888	33,992,325	26,175,922	5,745,293	5,705,774	5,432,371	4,210,702	35,952,727	26,567,729	
Development Charge Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Wastewater Services											
Wastewater											
Wastewater Reserve Fund Balance	7,739,775	_	_	-	_	11,982,257	25,827,678	43,269,840	35,949,498	45,425,715	
Wastewater Reserve Fund Target Balance	33,505,500	34,762,000	36,065,600	37,418,100	38,821,300	40,277,100	41,787,500	43,354,500	44,980,300	46,667,100	
% of target	23.10%	0.00%	0.00%	0.00%	0.00%	29.75%	61.81%	99.80%	79.92%	97.34%	
Development Charge	25370	0.0070	0.0070	3.3370	3.5576	25 570	00170	33.3370	. 0.0270	33470	
Development Charge Reserve Fund Balance	20,249,599	22,011,752	23,882,476	24,664,366	25,536,545	23,752,204	22,896,798	3,023,495	3,588,417	4,318,711	
Development Charge Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	