

# City of Belleville

Report No: DF-2024-09

Meeting Date: May 13, 2024



To: Mayor and Members of Council

Department: Finance

Staff Contact: Brandon Ferguson, Director of Finance, Treasurer

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**Subject: Value for Money Review for Policing**

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## Recommendation:

"THAT the Director of Finance/ Treasurer's Report No. DF-2024-09; Value for Money Review for Policing be received ."

## Strategic Plan Alignment:

The City of Belleville's Strategic Plan identifies nine strategic themes. This report aligns with each of the City's nine strategic themes and the City's mission statement by providing innovative and efficient services in support of our community's vision.

## Background:

At the February 26, 2024 Council Meeting the following resolution was made under New Business;

*"Request a staff report outlining options and process for **the City to conduct** a Value for Money Review for Policing in the City of Belleville; and,*

*THAT such a review consider the efficiency and effectiveness of how public funds are being utilized; and,*

*THAT such a review include the following objectives:*

- 1. Cost-Effectiveness of operations compared to other municipalities **including** those under contractual arrangements (including cost per property).*
- 2. Service Quality including response times in all tax areas, crime prevention measures and community engagement efforts.*
- 3. Resource Allocation including efficient use of resources, scale of procurement as well as operating and capital expenditures.*
- 4. Performance Indicators such as crime rates, clearance rates, and citizen satisfaction.*

5. *Community Impact including perceptions of safety and overall well-being of residents.*
6. *Innovation and Best Practices being adopted to improve efficiency and effectiveness."*

The Belleville Police service is a local police force with oversight for the operation delivered through the Police Service Board, and governed by the Police Service Act.

To complete a Value for Money Review/ Audit, it will require detailed operational information and active engagement of the Police service. To ensure an independent review, these engagements are most appropriately performed and provided through a professional services organization.

### **Financial/Analysis:**

Value for money review service costs can vary based on the scope of the review and size of the Police force. Preliminary estimates of cost would be in the range of \$125,000 - \$225,000 to complete the above scope of work. As the Police Service board provides oversight for the police operations they would be in the best and most appropriate position to initiate this request.

It is recommended that the best course of action for this initiative would be to request the Police Service Board consider a Value for Money review, as outlined in the February 26th motion, as part of the 2025 Operating Budget request.

### **Conclusion:**

THAT the Director of Finance/ Treasurer's Report No. DF-2024-09; Value for Money Review for Policing be received.

#### **Approved by:**

Matt MacDonald, Director Corporate Services  
Rod Bovay, Chief Administrative Officer

#### **Status:**

Approved - 30 Apr 2024  
Approved - 02 May 2024