



**SPECIAL COUNCIL MEETING  
AGENDA  
FEBRUARY 27 and 28, 2024 at 9:00 AM  
Council Chambers**

A Special Council Meeting will be held on Tuesday and Wednesday, February 27 and 28, 2024 at 9:00 a.m. to discuss the 2024 Budget.

It is noted that there will be a City Council In Camera (closed session) Meeting. City Council will be requested to consider approval of the following resolution in Open Session immediately prior to entering into In Camera session.

**“THAT City Council enter into In Camera session to consider the following items, pursuant to Section 239 of the Municipal Act.**

- In Camera Report No. DHR-2024-02, regarding labour relations or employee negotiations (Pursuant to Section 239(2)(d) of the Municipal Act).”

Page

- 1. Call to Order and Land Acknowledgement**
- 2. ITEM DISPENSED WITH - Moment of Reflection**
- 3. Disclosure of Pecuniary Interest and the General Nature Thereof**
- 4. ITEM DISPENSED WITH - Public Meetings**
- 5. ITEM DISPENSED WITH - Reading and Confirmation of Minutes**
- 6. Deputations**

- 6.1 Trevor Pross, CEO, Belleville Public Library will make a presentation to Council with respect to the 2024 Belleville Public Library Budget.  
Correspondence Item 7.1 refers  
Operating Issue No. D1-1 refers

**Resolution:**

"THAT the presentation by Trevor Pross, CEO, Belleville Public Library, regarding the 2024 Budget be received and referred to Operating Issue No. D1-1."

- 6.2 Board Chair Councillor Tyler Allsopp on behalf of the Belleville Police Services Board will make a presentation to Council with respect to the 2024 Police Budget  
Correspondence Item 7-2 refers  
Operating Issue No. D1-2 refers

**Resolution:**

"THAT the presentation by Board Chair Councillor Tyler Allsopp, regarding the 2024 Police Budget be received and referred to Operating Issue No. D1-2."

- 6.3 Dug Stevenson, Executive Director of the Bay of Quinte Regional Marketing Board (BQRMB) will make a presentation to Council with respect to the 2024 BQRMB Budget  
Operating Issue No. D2-2 refers

**Resolution:**

"THAT the presentation by Dug Stevenson, Executive Director of the Bay of Quinte Regional Marketing Board (BQRMB) regarding the 2024 Budget be received and referred to Operating Issue No. D2-2."

## 7. Correspondence

- 7.1 **2024 BELLEVILLE PUBLIC LIBRARY BOARD BUDGET** 11 - 19

Belleville Public Library 2024 Operating Budget  
Deputations Item 6.1 refers  
Operating Issue No. D1-1 refers  
[Belleville Public Library Letter & 2024 Budget](#)

**Resolution:**

"THAT the Belleville Public Library 2024 Budget be received and referred to Operating Issue No. D1-1."

- 7.2 **2024 BELLEVILLE POLICE SERVICES BOARD BUDGET** 20 - 25

Belleville Police Services Board 2024 Operating Budget  
Deputations Item 6.2 refers  
Operating Issue No. D1-2 refers  
[Belleville Police Services Letter, 2024 Operating Budget](#)

**Resolution:**

"THAT the Belleville Police Services Board 2024 Budget be received

and referred to Operating Issue No. D1-2."

**7.3 2024 BAY OF QUINTE ECONOMIC DEVELOPMENT COMMISSION BUDGET** 26

December 1, 2023 letter from Bay of Quinte Economic Development Commission

Operating Issue No. D2-1 refers

[Bay of Quinte Economic Development 2024 Budget Letter](#)

**Resolution:**

"THAT the December 1, 2023 letter from Bay of Quinte Economic Development Commission be received and referred to Operating Issue No. D2-1."

**7.4 QUINTE WASTE SOLUTIONS** 27 - 32

November 27, 2023 letter from Madonna Howell, Chief Financial Officer, Quinte Waste Solutions

Operating Issue No. D2-3 refers

[Quinte Waste Solutions Letter & 2024 Budget Summary](#)

**Resolution:**

"THAT the November 27, 2023 letter from Madonna Howell, Chief Financial Officer, Quinte Waste Solutions be received and referred to Operating Issue No. D2-3."

**7.5 2024 QUINTE CONSERVATION BUDGET** 33 - 111

October 25, 2023 letter from Bradley McNevin, Chief Administrative Officer, Quinte Conservation

Operating Issue No. D2-4 refers

[Quinte Conservation Letter & 2024 Preliminary Budget](#)

[Quinte Conservation Attachments\(3\) to Letter](#)

**Resolution:**

"THAT the letter dated October 25, 2023 from Bradley McNevin, Chief Administrative Officer, Quinte Conservation be received and referred to Operating Issue No. D2-4."

**7.6 2024 STIRLING-RAWDON & DISTRICT RECREATION CENTRE BUDGET** 112 - 113

Stirling-Rawdon and District Recreation Centre (Arena Board) 2024 Budget

Operating Issue No. D2-5 refers

[Stirling-Rawdon & District Recreation Centre 2024 Budget](#)

**Resolution:**

"THAT the Stirling-Rawdon and District Recreation Centre (Arena Board) 2024 Budget be received and referred to Operating Issue No. D2-5."

**7.7 QUINTE ARTS COUNCIL**

114 - 115

Letter from Quinte Arts Council  
Operating Issue No. D2-7 refers

[Quinte Arts Council 2024 Funding Request](#)

**Resolution:**

"THAT the letter from Quinte Arts Council be received and referred to Operating Issue No. D2-7."

**7.8 2024 HASTINGS COUNTY JOINT SERVICES BUDGETS not yet complete. Report to be provided upon approval of 2024 Hastings County Joint Services Budgets**

**7.9 2024 MPAC FUNDING REQUEST**

116

MPAC 2024 Property Assessment Services and Support Costs-  
Belleville

Operation Issue No. D3-7 refers

[MPAC 2024 - CRM](#)

**Resolution:**

"THAT the MPAC Supporting Information for the Calculation of 2024 Property Assessment Services and Support Costs be received and referred to Operating Issue No. D3-7."

**7.10 2024 HASTINGS PRINCE EDWARD PUBLIC HEALTH**

117 - 127

November 22, 2023, 2024 Budget Package, Hastings Prince Edward  
Public Health

Operating Issue No. D3-8 refers

[HPE Public Health 2024 Budget](#)

**Resolution:**

"THAT the November 22, 2023, 2024 Budget Package - Hastings Prince Edward Public Health be received and referred to Operating Issue No. D3-8."

## 8. Committee of the Whole

### Resolution:

THAT Council rise and go into Committee of the Whole to hear and consider reports, passing of recommendations and resolutions with His Worship Mayor Ellis in the Chair.

### 8.a. Reports

The agenda shall include under Reports items that warrant individual attention from Council.

#### 8.a.1 2024 Operating Budget Presentation

Director of Finance/Treasurer's Presentation

### Resolution:

"THAT the Director of Finance/Treasurer's 2024 Operating Budget Presentation, be received."

#### 8.a.2 2024 Operating Budget - Strong Mayor's Timeline

128 - 130

[DF-2024-03 - Pdf](#)

### Resolution:

"THAT the Director of Finance/ Treasurer's Report No. DF-2024-03,2024 Operating Budget - Strong Mayor's Timeline be received by Council."

#### 8.a.3 2024 Property Assessment Analysis

131 - 136

[MTF-2024-01 - Pdf](#)

### Resolution:

"THAT Report No. MTF-2024-01 regarding 2024 Property Assessment Analysis, be received."

#### 8.a.4 Excluded Expenses as Required by Ontario Regulation 284/09

137 - 139

[DDF-2024-01 - Pdf](#)

### Resolution:

THAT Report No. DDF-2024-01 regarding Excluded Expenses as required by the Municipal Act, 2001, Ontario Regulation 284/09, be received.

- 8.a.5 2024 Final Tax Billing Due Dates and Pre-Authorized Payment Dates for Residential, Multi-Residential, Commercial, Landfills, Industrial, Pipeline, Farm, Managed Forest, and all related Subclasses 140 - 141  
[MTF-2024-02 - Pdf](#)

**Resolution:**

“THAT a by-law to set the final 2024 due dates for the collection of taxes and the payment of taxes by installment and pre-authorized payment plan dates for properties in the Residential, Multi-Residential, Commercial, Landfills, Industrial, Pipeline, Farm, Managed Forest and all related Subclasses, be prepared for Council’s consideration.”

- 8.a.6 Asset Management Contribution 142 - 144  
[AC-2024-01 - Pdf](#)

**Resolution:**

“THAT pursuant to the Accounting Coordinator’s Report No. AC-2024-01; Asset Management Contribution be received and referred to Issue No. D4-1”

- 8.a.7 Proposed Amendments to 2024 Parks, Recreation, and Culture User Fees 145 - 158  
[DCSD-2024-01 - Pdf](#)

**Resolution:**

"THAT pursuant to the Director of Community Services’ Report No. DCSD-2024-01; Proposed Amendments to 2024 Parks, Recreation, and Culture User Fees be received and referred to Issue No. D7-2."

- 8.a.8 Summary of 2024 Operating Budget Staffing Issues 159 - 168  
[DHR-2024-01 - Pdf](#)

**Resolution:**

"THAT pursuant to the Director of Human Resources Report No. DHR-2024-01, Summary of 2024 Operating Budget Staffing Issues, management be directed to proceed with those positions

identified in the report and included in the Operating Budget as presented to Council for consideration."

- 8.a.9 Humane Society – 2024 Funding Request 169 - 173  
[DF-2024-01 - Pdf](#)

**Resolution:**

"THAT Council approve the Humane Society Hastings Prince Edward loan agreement be amended from a term of 10 years to 20 years and;

THAT a bylaw be prepared for Council's consideration."

- 8.a.10 **MOVE INTO IN CAMERA SESSION PURSUANT TO SECTION 239 OF THE MUNICIPAL ACT**

- 8.a.11 **2024 DRAFT DEPARTMENTAL OPERATING PLANS** 174 - 238

2024 Draft Departmental Operating Plans (*Section 1 in Binder*)

[2024 Departmental Plans](#)

**Resolution:**

"THAT the 2024 Draft Departmental Operating Plans be approved."

- 8.a.12 **2024 PROPOSED BASE BUDGET ADJUSTMENTS - TAX SUPPORTED** 239 - 240

2024 Proposed Base Budget Adjustments - Tax Supported (*Section 2 in Binder*)

[2024 Proposed Base Budget Adjustments - Tax Supported](#)

**Resolution:**

"THAT the 2024 Proposed Base Budget Adjustments - Tax Supported be approved."

- 8.a.13 **2024 PROPOSED OPERATING ISSUES - TAX SUPPORTED** 241 - 249

2024 Proposed Operating Issues - Tax Supported (*Section 3 in Binder*)

[2024 Proposed Operating Issues - Tax Supported](#)

**Resolution:**

"THAT the 2024 Proposed Operating Issues D1-1 to D7-2 be approved as amended."

8.a.14 **2024 PROPOSED BUDGET DETAIL - TAX SUPPORTED** 250 - 352

2024 Proposed Budget Detail - Tax Supported (*Section 4 in Binder*)

[2024 Proposed Operating Budget Detail - Tax Supported](#)

8.a.15 **2024 PROPOSED BASE BUDGET ADJUSTMENTS - PARKING SERVICES** 353 - 354

2024 Proposed Base Budget Adjustments - Parking Services (*Section 5 in Binder*)

[2024 Proposed Base Budget Adjustments - Parking Services](#)

**Resolution:**

"THAT the 2024 Proposed Base Budget Adjustments - Parking be approved."

8.a.16 **2024 OPERATING BUDGET DETAIL - PARKING SERVICES** 355

2024 Operating Budget Detail - Parking Services (*Section 5 in Binder*)

[2024 Proposed Operating Budget Detail - Parking Services](#)

**Resolution:**

"THAT the 2024 Operating Budget Detail Parking Services be approved."

8.a.17 **2024 PROPOSED BASE BUDGET ADJUSTMENTS - WATER** 356 - 357

2024 Proposed Base Budget Adjustments - Water (*Section 5 in Binder*)

[2024 Proposed Base Budget Adjustments - Water](#)

**Resolution:**

"THAT the 2024 Proposed Base Budget Adjustments - Water be approved."

8.a.18 **2024 PROPOSED WATER ISSUES** 358

[2024 Proposed Operating Issues - Water](#)



**Resolution:**

"THAT the 2024 Proposed Water Issues be approved as amended."

8.a.19 **2024 PROPOSED BUDGET DETAIL - WATER** 359 - 368

2024 Proposed Budget Detail - Water (*Section 5 in Binder*)  
[2024 Proposed Operating Budget Detail - Water](#)

**Resolution:**

"THAT the 2024 Proposed Budget Detail - Water be approved."

8.a.20 **2024 PROPOSED BASE BUDGET ADJUSTMENTS - WASTEWATER** 369 - 370

2024 Proposed Base Budget Adjustments - Wastewater (*Section 5 in Binder*)  
[2024 Proposed Base Budget Adjustments - Wastewater](#)

**Resolution:**

"THAT the 2024 Proposed Base Budget Adjustments - Wastewater be approved."

8.a.21 **2024 PROPOSED BUDGET DETAIL - WASTEWATER** 371 - 373

2024 Proposed Budget Detail - Wastewater (*Section 5 in Binder*)  
[2024 Proposed Operating Budget Detail - Wastewater](#)

**Resolution:**

"THAT the 2024 Proposed Budget Detail - Wastewater be approved."

8.b. **ITEM DISPENSED WITH - Consent Items**

8.c. **ITEM DISPENSED WITH - Council Information Matters**

8.d. **Rise and Report**

9. **ITEM DISPENSED WITH - By-Laws**

10. **New Business**

11. **ITEM DISPENSED WITH - Motions**
12. **ITEM DISPENSED WITH - Notice of Motions**
13. **ITEM DISPENSED WITH - Announcements**
14. **Confirmatory By-Law**

**Resolution:**

“THAT By-law Number 2024-09, a by-law to confirm the proceedings of Council at its meeting held on February 27 and 28, 2024, be read a first, second and third time and finally passed this 28th day of February, 2024.”

15. **Adjournment**



8 December 2023

Mr. Brandon Ferguson  
City Treasurer and Director of Finance  
City of Belleville  
169 Front Street  
Belleville, ON K8N 2Y8

Dear Director Ferguson:

Please see attached the 2024 Library Board Municipal Operating Grant request submission to Council, as approved by the Library Board. I would also like to make a deputation to Council please when they meet to consider this request.

I have included the excel budget sheet showing our 2023 actuals to date, projected year-end numbers, and proposed 2024 budget targets. Also see attached slide deck for the deputation, to be included with the Council agenda package please.

The services Belleville Public Library and John M. Parrott Art Gallery provide to this region are an integral part of the educational, cultural, and recreational fabric of our community. We have been exceptionally busy lately, with our 2022 circulation hitting a record high of over 400,000 checkouts. We also offered 600 programs and events last year, with a total attendance of 18,605 people. More information is included in the presentation.

We very much appreciate the vital funding we receive from the City of Belleville every year to support our operations. Please let me know if any questions come up regarding our 2024 grant request submission.

Sincerely,

Trevor Pross MLIS  
CEO  
Belleville Public Library and John M. Parrott Art Gallery  
[tpross@bellevillelibrary.ca](mailto:tpross@bellevillelibrary.ca)  
613-968-6731 ext. 2022

Encl. Budget spreadsheet, PPT presentation

cc. Councillor Paul Carr, Chair, Library Board; Brianne MacNevan, Deputy Treasurer, Kyle Bertrand, Finance, City of Belleville

2024  
Library Board Operating Budget: for Council approval

	2023 Actuals as of December 6th	2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
<b>REVENUE</b>						
<b>MUNICIPAL GRANT</b>						
3-7-3100100-3010	Operating Grant	2,555,400	2,555,400	2,555,400	2,655,000	
	<b>TOTAL MUNICIPAL GRANT</b>	<b>2,555,400</b>	<b>2,555,400</b>	<b>2,555,400</b>	<b>2,655,000</b>	3.90%
	Increase over previous year				99,600	
<b>PROVINCIAL GRANTS</b>						
3-7-3100102-3030	Provincial Grant	87,000	4,006	84,500	85,000	
3-7-3100102-3035	Pay Equity Grant	4,000	0	3,857	4,000	
3-7-3100102-3040	Technology Grant	3,500	2,998	7,000	7,000	
3-7-3100102-3051	Summer Work Grant	4,500	0	0	0	
3-7-3100102-3055	Canada Council Grant	0	0	0	0	
	<b>TOTAL PROVINCIAL GRANTS</b>	<b>99,000</b>	<b>7,004</b>	<b>95,357</b>	<b>96,000</b>	-3.03%
<b>HASTINET PARTNERSHIP</b>						
						new Hastinet structure
3-7-3100190-3700	Hastinet Revenue	14,500	0	14,000	0	Discontinue
	<b>TOTAL HASTINET PARTNERSHIP</b>	<b>14,500</b>	<b>0</b>	<b>14,000</b>	<b>0</b>	-100.00%
3-7-3100200-3100	Fines	0	39	30	500	
3-7-3100200-3101	Damage Fees, Lost Books	3,000	2,378	2,600	3,000	
3-7-3100200-3102	Non Resident Fees	3,500	4,443	4,600	4,000	
3-7-3100200-3120	Program & Event Fees	1,000	796	796	2,000	
3-7-3100200-3130	Equipment Rental Fees	0	175	175	0	
3-7-3100200-3135	Room Rental Fees	6,000	5,876	6,200	6,000	
3-7-3100200-3152	Gallery Commission Fees	6,000	4,703	5,500	6,000	
3-7-3100200-3160	Photocopier Fees	6,000	7,096	7,200	7,000	
3-7-3100200-3162	Research Fees	0	80	80	0	
3-7-3100200-3164	Friends Books Store	15,500	12,368	15,500	17,500	
3-7-3100200-3168	Other Sales	0	175	175	0	
3-7-3100200-3170	Cash Over & Short	0	0	0	0	
	<b>TOTAL USER FEES</b>	<b>41,000</b>	<b>38,129</b>	<b>42,856</b>	<b>46,000</b>	12.20%

2024  
Library Board Operating Budget: for Council approval

		2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
	<b>2023 Actuals as of December 6th</b>					
<b>DONATIONS REVENUE</b>						
3-7-3100300-3300	Donations - General	2,500	10,897	11,300	3,000	
3-7-3100300-3305	Donations - Gallery	3,000	2,563	2,600	3,000	
3-7-3100300-3310	Donations - Painting Sponsors	0	0	0	0	
	<b>TOTAL DONATIONS REVENUE</b>	<b>5,500</b>	<b>13,460</b>	<b>13,900</b>	<b>6,000</b>	9.09%
	<b>2023 Actuals as of December 6th</b>					
3-7-3100400-3200	Interest Income - General	0	25,569	26,000	20,000	
3-7-3100400-3205	Interest Income - Trust	10,000	1,520	1,700	5,000	
	<b>TOTAL INVESTMENT INCOME</b>	<b>10,000</b>	<b>27,089</b>	<b>27,700</b>	<b>25,000</b>	150.00%
3-7-3100600-3910	Library Inventory Sales	1,000	384	425	500	
3-7-3100500-7101	Archives Occupancy Contribution	23,000	17,211	22,000	23,500	
NEW	Hastinet Cost Sharing				39,000	New GL Line
3-7-3100500-3999	Development Charge Funds	30,000	0	30,000	30,000	
3-7-3100500-7100	Other Revenue	0	0	0	0	
	<b>TOTAL OTHER REVENUE</b>	<b>54,000</b>	<b>17,595</b>	<b>52,425</b>	<b>93,000</b>	72.22%
<b>RESERVE FUND TRANSFERS</b>						
3-7-3100800-4999	Transfer from Reserves	5,000	0	19,000	25,500	\$20,000 from cap. equipment reserve for furniture and equipment
	<b>TOTAL RESERVE FUND TRANSFERS</b>	<b>5,000</b>	<b>0</b>	<b>19,000</b>	<b>25,500</b>	
3-7-3100900-3900	Trust Funds	1,000	0	7,700	1,000	
	<b>TOTAL TRUST FUNDS</b>	<b>1,000</b>	<b>0</b>	<b>7,700</b>	<b>1,000</b>	
	<b>TOTAL REVENUE</b>	<b>2,785,400</b>	<b>2,658,677</b>	<b>2,828,338</b>	<b>2,947,500</b>	5.82%

2024  
Library Board Operating Budget: for Council approval

	2023 Actuals as of December 6th	2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
<b>EXPENDITURE</b>						
<b>LIBRARY LABOUR - REGULAR</b>						
3-8-3100100-0010	Library Service - Salaries & Wages	1,680,000	1,496,592	1,600,000	1,780,500	5.98%
3-8-3100100-0012	Sick Leave Payout	5,000	0	8,500	5,000	0.00%
3-8-3100100-0020	Library Service - Benefits	230,000	216,567	225,000	235,000	2.17%
3-8-3100100-0030	Library Service - Pensions	175,000	185,309	195,000	195,000	11.43%
3-8-3100100-0990	Library Service - Recovered	0	-787	-787	-2,500	
	<b>TOTAL LIBRARY LABOUR - REGULAR</b>	<b>2,090,000</b>	<b>1,897,681</b>	<b>2,027,713</b>	<b>2,213,000</b>	5.89%
<b>LIBRARY LABOUR - SUMMER</b>						
3-8-3100150-0010	Library Summer - Labour	0	0	0	0	
3-8-3100150-0020	Library Summer - Benefits	0	0	0	0	
3-8-3100150-0030	Library Summer - Pensions	0	0	0	0	
	<b>TOTAL LIBRARY LABOUR - SUMMER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>GALLERY OPERATION</b>						
3-8-3100160-3501	Gallery Operation	2,500	5,483	5,600	2,500	
3-8-3100160-3502	Collection Development and Maintenance	3,500	8,523	8,700	2,500	
	<b>TOTAL GALLERY OPERATION</b>	<b>6,000</b>	<b>14,006</b>	<b>14,300</b>	<b>5,000</b>	-16.67%
	<b>Cost of sales - Inventory</b>	0	22		0	

2024  
Library Board Operating Budget: for Council approval

		2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
<b>2023 Actuals as of December 6th</b>						
<b>LIBRARY MATERIALS - BOOKS</b>						<b>2022 Cost per Circ</b>
3-8-3200100-3005	Books - Adult Fiction	26,000	24,195	25,500	27,000	0.24
3-8-3200100-3010	Books - Adult Non Fiction	21,000	20,721	21,500	22,000	0.69
3-8-3200100-3015	Books - Adult French	1,000	779	800	1,000	2.89
3-8-3200100-3030	Books - Children Fiction	6,500	5,976	6,000	7,500	0.20
3-8-3200100-3031	Books - Children Non-Fiction	6,000	5,324	6,000	5,500	0.41
3-8-3200100-3032	Books - Children Picture	9,000	9,042	9,000	8,500	0.12
3-8-3200100-3035	Books - Children French	500	473	473	500	0.29
3-8-3200100-3050	Books - Young Adult	5,000	4,964	5,100	5,000	0.43
3-8-3200100-3051	Books - Adult Multilingual	500	981	1,000	1,500	6.32
3-8-3200100-3070	Books - Children Multilingual	500	0	1,000	500	9.00
3-8-3200100-3071	Books - Large Print	8,000	7,418	8,200	9,000	0.48
3-8-3200100-3075	Books - Literacy	500	468	468	500	2.39
3-8-3200100-3095	Processing & Binding Supplies	4,000	5,168	5,300	4,000	
<b>TOTAL LIBRARY MATERIALS - BOOKS</b>		<b>88,500</b>	<b>85,509</b>	<b>90,341</b>	<b>92,500</b>	4.52%
<b>2023 Actuals as of December 6th</b>						
<b>LIBRARY MATERIALS - PERIODICALS</b>						
3-8-3200150-3451	Newspapers	1,400	2,215	2,500	2,500	
3-8-3200150-3455	Periodicals	1,600	1,551	1,551	1,000	
<b>TOTAL LIBRARY MATERIALS - PERIODICALS</b>		<b>3,000</b>	<b>3,766</b>	<b>4,051</b>	<b>3,500</b>	16.67%
<b>LIBRARY MATERIALS - DISC MEDIA</b>						<b>2022 Cost per Circ</b>
3-8-3200250-3201	CD Audiobooks	10,000	9,817	10,000	12,000	2.24
3-8-3200250-3230	DVD Movies	22,000	19,125	23,000	20,000	0.50
3-8-3200250-3280	CD Music	0	0	0	0	
<b>TOTAL LIBRARY MATERIALS - DVD</b>		<b>32,000</b>	<b>28,942</b>	<b>33,000</b>	<b>32,000</b>	0.00%
<b>LIBRARY MATERIALS - TOTAL PHYSICAL COLLECTIONS</b>		<b>123,500</b>	<b>118,217</b>	<b>127,392</b>	<b>128,000</b>	3.64%

2024  
Library Board Operating Budget: for Council approval

	2023 Actuals as of December 6th	2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
<b>LIBRARY MATERIALS - ELECTRONIC RESOURCES</b>						
3-8-3200270-3379	Research Databases (formerly electronic database)	19,500	19,401	19,401	16,000	-17.95%
3-8-3200270-3383	Flipster	0	0	0	0	Delete
3-8-3200270-3384	Medici TV	2,500	2,500	2,500	3,000	2022 Cost per Circ
3-8-3200270-3380	Overdrive	20,000	18,783	21,000	30,000	0.27
3-8-3200270-3381	Hoopla	48,000	40,703	48,000	42,000	2.46
3-8-3200270-3382	Kanopy	4,000	2,529	3,500	3,000	1.35
	<b>TOTAL LIBRARY MATERIALS - ELECTRONIC</b>	<b>94,000</b>	<b>83,916</b>	<b>94,401</b>	<b>94,000</b>	0.00%
	<b>TOTAL COLLECTION BUDGET</b>	<b>217,500</b>	<b>202,133</b>	<b>221,793</b>	<b>222,000</b>	2.07%
<b>LIBRARY MATERIALS - MICROFILM</b>						
3-8-3200300-3401	Microfilm	2,500	2,315	2,315	2,500	
3-8-3200300-3402	Circulation supplies	2,500	2,043	2,500	2,500	
	<b>TOTAL LIBRARY MATERIALS - MICROFILM</b>	<b>5,000</b>	<b>4,358</b>	<b>4,815</b>	<b>5,000</b>	0.00%
<b>LIBRARY MATERIALS - PROGRAMS</b>						
3-8-3300100-0220	Programs	4,000	3,726	4,300	4,500	
3-8-3300100-0227	Information services Programs	2,000	3,949	2,100	2,500	
	<b>TOTAL LIBRARY MATERIALS - PROGRAMS</b>	<b>6,000</b>	<b>7,675</b>	<b>6,400</b>	<b>7,000</b>	16.67%



2024  
Library Board Operating Budget: for Council approval

	2023 Actuals as of December 6th	2023 Budget	2023 Actuals	2023 Projected year end	2024 Budget	% Change
<b>FACILITY OPERATION</b>						
3-8-4000100-0040	Facility - Heat	27,000	13,742	17,000	23,000	
3-8-4000100-0041	Facility - Hydro	70,000	54,797	65,000	70,000	
3-8-4000100-0042	Facility - Water	5,000	2,523	3,200	4,000	
3-8-4000100-0043	Facility - Sewer	4,000	1,995	2,500	3,000	
3-8-4000100-0080	Facility - Repairs & Maintenance	35,000	32,511	35,000	40,000	
3-8-4000100-0082	Facility - Maintenance Supplies	12,000	9,131	12,000	12,500	
3-8-4000100-0086	Facility - Security System	1,500	494	700	1,000	
3-8-4000100-0087	Facility - Service Agreements	38,000	42,173	38,000	39,000	
	<b>TOTAL FACILITY OPERATION</b>	<b>192,500</b>	<b>157,366</b>	<b>173,400</b>	<b>192,500</b>	0.00%

2024  
Library Board Operating Budget: for Council approval

	<b>2023 Actuals as of December 6th</b>	<b>2023 Budget</b>	<b>2023 Actuals</b>	<b>2023 Projected year end</b>	<b>2024 Budget</b>	<b>% Change</b>
<b>ADMINISTRATION</b>	<b>2023 Actuals as of December 6th</b>					
3-8-4500100-0050	Administration - Telephone	10,500	8,671	10,000	10,000	
3-8-4500100-0051	Administration - Internet	3,000	2,797	3,000	3,000	
3-8-4500100-0060	Administration - Office Supplies	5,000	5,537	6,000	5,500	
3-8-4500100-0063	Administration - Security Services	75,000	60,411	73,000	75,000	
3-8-4500100-0061	Administration - Postage	6,000	6,415	6,000	6,000	
3-8-4500100-0090	Administration - Insurance	10,000	11,843	11,843	12,000	
3-8-4500100-0110	Administration - Travel	1,500	826	1,000	1,500	
3-8-4500100-0111	Administration - Staff Recognition	2,500	2,042	2,800	3,000	
3-8-4500100-0120	Administration - Advertising & Promotion	3,000	3,926	4,000	3,500	
3-8-4500100-0150	Administration - Contingency	0	0	0	0	
3-8-4500100-0180	Administration - Furniture & Equipment	4,000	4,236	4,236	20,000	
3-8-4500100-0190	Administration - Staff Training	7,500	5,966	7,500	8,500	
3-8-4500100-0210	Administration - Memberships	2,500	1,544	2,000	2,000	
3-8-4500100-0510	Administration - IT Contract Fee	25,000	26,112	26,112	25,000	
3-8-4500100-0511	Administration - IT Equipment	12,000	13,954	14,000	0	IT will now go under furn. & equip.
3-8-4500100-0516	Administration - Web Site	1,000	795	850	1,000	
3-8-4500100-0520	Administration - Consulting Fees (new name)	7,000	2,694	2,694	3,000	
NEW	Administration - Employee Assistance Program	2,500	1,849	2,500	2,500	
3-8-4500100-0530	Administration - Legal	5,000	8,951	9,500	8,000	
3-8-4500100-0540	Administration - Audit	6,500	6,614	6,614	7,000	
3-8-4500100-0550	Administration - Photocopying	9,000	6,945	7,200	9,000	
3-8-4500100-0567	Administration - Meeting Expense	1,500	1,441	1,800	2,000	
3-8-4500100-0720	Administration - Bank Charges	1,700	1,497	1,500	1,500	
	Administration - WiFi Router Loan Program (grant supported)				6,000	NEW
3-8-4600150-0925	Award - Library Board Scholarship	0	500	500	500	name change
	<b>TOTAL ADMINISTRATION</b>	<b>201,700</b>	<b>185,566</b>	<b>204,649</b>	<b>215,500</b>	6.84%

2024  
Library Board Operating Budget: for Council approval

	<b>2023 Actuals as of December 6th</b>	<b>2023 Budget</b>	<b>2023 Actuals</b>	<b>2023 Projected year end</b>	<b>2024 Budget</b>	<b>% Change</b>
<b>HASTINET</b>	<b>Changing to committee structure / m.o.u. agreement</b>					
3-8-5000100-0010	Hastinet - Labour	12,500	10,827	11,500	0	Discontinue
3-8-5000100-0020	Hastinet - Benefits	2,000	1,498	1,800	0	Discontinue
3-8-5000100-0030	Hastinet - Pensions	1,000	649	700	0	Discontinue
3-8-5000100-0061	Hastinet - Courier Service	15,600	13,100	15,700	16,000	2.56%
3-8-5000100-0087	Hastinet - Contract	40,500	39,014	39,014	41,000	1.23%
3-8-5000100-0511	Hastinet - IT Software/Hardware	10,200	9,992	9,992	10,500	2.94%
3-8-5000100-0540	Hastinet - Audit Fees	2,900	2,798	2,798	0	Discontinue
3-8-5000100-9900	Hastinet - Recovered	-42,350	-31,826	-40,752	0	Discontinue
	<b>TOTAL HASTINET</b>	<b>42,350</b>	<b>46,052</b>	<b>40,752</b>	<b>67,500</b>	<b>59.39%</b>
<b>LIBRARY FUND</b>						
3-8-6000100-0830	Transfer - Sick Leave Payout Reserve	5,000	0	5,000	5,000	
3-8-6000100-0983	Transfer - Equipment Reserve	0	0	0	0	
3-8-6000100-0984	Transfer - Capital Reserve	10,000	0	80,000	10,000	
New	Transfer - Main Branch Reno Reserve				5,000	NEW
	Transfer - McConnell Special Projects Reserve			8,000		
	<b>TOTAL TRANSFERS TO RESERVES</b>	<b>15,000</b>	<b>0</b>	<b>93,000</b>	<b>20,000</b>	<b>33.33%</b>
	<b>TOTAL EXPENDITURES</b>	<b>2,776,050</b>	<b>2,514,859</b>	<b>2,786,822</b>	<b>2,947,500</b>	<b>6.18%</b>
	<b>SURPLUS / (DEFECIT)</b>	<b>9,350</b>	<b>143,818</b>	<b>41,516</b>	<b>0</b>	

**BELLEVILLE POLICE SERVICES BOARD**



COUNCILLOR TYLER ALLSOPP  
CHAIR

HEATHER SMITH  
VICE CHAIR

459 SIDNEY STREET  
BELLEVILLE, ON K8P 3Z9

BPS.BOARD@POLICE.BELLEVILLE.ON.CA

December 11, 2023

Mr. Brandon Ferguson  
Director of Finance/Treasurer  
The Corporation of the City of Belleville  
169 Front Street  
Belleville, Ontario K8N 2Y8

Dear Mr. Ferguson:

**Re: Belleville Police Service 2024 Operating Budget**

This is to advise that the Belleville Police Services Board at its December 11, 2023 Special General Meeting approved the following resolution.

**“THAT the Belleville Police Services Board approve and forward the 2024 Belleville Police Service Operating Budget to City Council for consideration during its upcoming Budget deliberations, and;**

**THAT Chair Councillor Allsopp, Chief Callaghan and Deputy Chief Barry be authorized to present the 2024 Operating Budget to City Council.”**

Please find attached a copy of the subject Operating Budget.

Yours truly,

A handwritten signature in blue ink, appearing to read "Tyler Allsopp".

Councillor Tyler Allsopp  
Chair  
Belleville Police Services Board

Attach.

pc: Chief of Police  
Deputy Chief of Police  
Director of Human Resources and Finance

**THE BELLEVILLE POLICE SERVICES BOARD  
SPECIAL GENERAL MEETING AGENDA  
Monday, December 11, 2023  
City Hall Council Chamber, 4<sup>th</sup> Floor  
9:30 a.m.**

It is noted that there will be a Police Services Board In Camera (closed session) Meeting at 9:00 a.m. At 9:00 a.m., the Board will be requested to consider approval of the following resolution. This will take place in a very brief Open session, immediately prior to entering into In Camera session.

“THAT the Belleville Police Services Board enter into In Camera session to consider the following item, pursuant to Subsection 35(4) of the Police Services Act.

- Discussion regarding confidential financial matters (Pursuant to Subsection 35(4)(b) of the Police Services Act)”

- |    |   |      |
|----|---|------|
| 1. | <u>CALL TO ORDER</u>  | PAGE |
| 2. | DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF |      |
| 3. | <u>CONFIRMATION OF AGENDA</u>                                   |      |

**RESOLUTION**

“THAT the Agenda for the Belleville Police Services Board Special General Meeting of Monday, December 11, 2023 be confirmed.”

**DISPENSE WITH THE FOLLOWING ITEMS OF BUSINESS**

4. RECOGNITIONS
  5. DEPUTATIONS, PRESENTATIONS OR APPOINTMENTS
  6. MINUTES
  7. BUSINESS ARISING FROM THE MINUTES
8. REPORTS FOR DECISION

- (a) 2024 Operating Budget (Chief Callaghan)

1

**RESOLUTION**

“THAT the Belleville Police Services Board approve and forward the 2024 Belleville Police Service Operating Budget to City Council for consideration during its upcoming Budget deliberations, and;

THAT Chair Councillor Allsopp, Chief Callaghan and Deputy Chief Barry be authorized to present the 2024 Operating Budget to City Council.”

**DISPENSE WITH THE FOLLOWING ITEMS OF BUSINESS**

- 9. CORRESPONDENCE
- 10. NEW BUSINESS
- 11. BOARD INFORMATION MATTERS

12. NEXT MEETING DATE

Date January 18, 2024  
Place: City Hall, Council Chamber  
Time: 10:00 a.m.

13. ADJOURNMENT

**Belleville Police Service**

**2024 Budget**

Actuals including outstanding purchase orders as of December 4, 2023

Updated December 4, 2023

		2021	2022	2023	2023	2024 Budget			
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Final	% + or (-)
<b>POLICE SERVICES REVENUE</b>									
<b>FEDERAL FUNDING</b>									
	<b>7000102</b>								
Internet Child Exploitation	1-7-7000102-0347	58,133	17,713	-	-		-	-	-
		<b>\$ 58,133</b>	<b>\$ 17,713</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>PROVINCIAL FUNDING</b>									
	<b>7000103</b>								
Police Transportation	1-7-7000103-0156	\$ 25,167	\$ 26,681	\$ 23,708	\$ 29,000		\$ 29,000	\$ 29,000	0.00%
Grant - RIDE	1-7-7000103-0301	11,689	15,418	14,816	14,900		14,900	14,900	0.00%
Court Security Prisoner Transport	1-7-7000103-0312	1,460,327	1,461,635	1,595,853	1,460,000	135,800	1,595,800	1,595,800	9.30%
Ontario Cannabis Legalization Fur	1-7-7000103-0343	14,737	-	-	-		-	-	
Community Safety and Policing Gi	1-7-7000103-0344	188,000	45,047	-	57,900	(57,900)	-	-	-100.00%
Membership Support Grant	1-7-7000103-0348	16,000	-	8,000	8,000		8,000	8,000	0.00%
Strategy to Protect Children	1-7-7000103-0349	12,473	12,750	12,403	12,800		12,800	12,800	0.00%
Strategy to End Human Trafficking	1-7-7000103-0351	17,400	17,400	17,400	-	17,400	17,400	17,400	
Victim Services Grant	1-7-7000103-0352	-	100,000	100,000	100,000		100,000	100,000	0.00%
		<b>\$ 1,745,792</b>	<b>\$ 1,678,931</b>	<b>\$ 1,772,180</b>	<b>\$ 1,682,600</b>	<b>\$ 95,300</b>	<b>\$ 1,777,900</b>	<b>\$ 1,777,900</b>	<b>5.66%</b>
<b>FEES AND SERVICES</b>									
	<b>7000104</b>								
Record Checks and Requests	1-7-7000104-0173	\$ 114,868	\$ 148,552	\$ 143,128	\$ 148,000		\$ 148,000	\$ 148,000	0.00%
Paid Duties	1-7-7000104-0269	121,955	115,915	82,408	118,000		118,000	118,000	0.00%
Licencing - Adult Entertainment	1-7-7000104-0306	-	4,750	3,800	5,000		5,000	5,000	0.00%
Deep River Services	1-7-7000104-0313	67,701	86,661	90,083	90,100	6,795	96,895	96,895	7.54%
Alarm Program	1-7-7000104-0330	5,550	5,245	10,843	5,500	2,000	7,500	7,500	36.36%
		<b>\$ 310,074</b>	<b>\$ 361,123</b>	<b>\$ 330,262</b>	<b>\$ 366,600</b>	<b>\$ 8,795</b>	<b>\$ 375,395</b>	<b>\$ 375,395</b>	<b>2.40%</b>
<b>FINES</b>									
	<b>7000105</b>								
Prov. Offences Revenue Share	1-7-7000105-0350	83,527	122,180	59,280	125,000		125,000	125,000	0.00%
		<b>\$ 83,527</b>	<b>\$ 122,180</b>	<b>\$ 59,280</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>0.00%</b>
<b>OTHER</b>									
	<b>7000106</b>								
Other Miscellaneous	1-7-7000106-0164	19,000	517,932	44,920	26,300	(14,800)	11,500	11,500	-56.27%
Collision Reporting Centre	1-7-7000106-0331	1,917	2,015	2,047	2,000	115	2,115	2,115	5.75%
Contribution from Trust	1-7-7000106-4997	-	30,015	-	-		-	-	
Utilization of Refund Deposit Account						200,000	200,000	200,000	
Contribution from Reserve	1-7-7000106-4999	(16,000)	-	-	-		-	-	
		<b>\$ 4,917</b>	<b>\$ 549,962</b>	<b>\$ 46,967</b>	<b>\$ 28,300</b>	<b>\$ 185,315</b>	<b>\$ 213,615</b>	<b>\$ 213,615</b>	<b>654.82%</b>
<b>TOTAL POLICE SERVICES REVENUE</b>		<b>\$ 2,202,444</b>	<b>\$ 2,729,909</b>	<b>\$ 2,208,689</b>	<b>\$ 2,202,500</b>	<b>\$ 289,410</b>	<b>\$ 2,491,910</b>	<b>\$ 2,491,910</b>	<b>13.14%</b>

**Belleville Police Service**

**2024 Budget**

Actuals including outstanding purchase orders as of December 4, 2023

Updated December 4, 2023

		2021	2022	2023	2023	2024 Budget			
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Final	% + or (-)
<b>EXPENDITURES</b>									-
<b>POLICE GENERAL</b>	<b>7000360</b>								-
Heat	1-8-7000360-0040	\$ 77,028	\$ 65,818	\$ 61,496	\$ 84,000	\$ 1,000	\$ 85,000	\$ 85,000	1.19%
Electricity	1-8-7000360-0041	184,887	170,094	144,675	195,000	(10,000)	185,000	185,000	-5.13%
Water	1-8-7000360-0042	6,696	8,667	4,648	6,600	330	6,930	6,930	5.00%
Sewer	1-8-7000360-0043	5,119	6,271	3,330	7,000	350	7,350	7,350	5.00%
Telephone/Fax & Internet Services	1-8-7000360-0050	103,319	101,162	114,026	120,000	12,500	132,500	132,500	10.42%
Photocopy Service	1-8-7000360-0055	22,281	22,718	24,708	23,000	4,650	27,650	27,650	20.22%
Office Supplies	1-8-7000360-0060	19,049	21,005	18,288	19,000	1,000	20,000	20,000	5.26%
Postage & Courier	1-8-7000360-0061	6,070	5,217	6,110	4,500	1,000	5,500	5,500	22.22%
Building Insurance	1-8-7000360-0090	52,286	63,620	73,922	69,400	13,100	82,500	82,500	18.88%
Insurance Claims	1-8-7000360-0091	9,084	4,306	14,063	10,000		10,000	10,000	0.00%
Clothing	1-8-7000360-0100	306,350	126,984	151,664	140,000	30,000	170,000	170,000	21.43%
Training	1-8-7000360-0115	149,776	148,414	183,796	155,000	54,000	209,000	209,000	34.84%
Equipment	1-8-7000360-0180	-	154,929	107,932	150,000		150,000	150,000	0.00%
Contract Services	1-8-7000360-0370	-	118,344	120,979	120,000	33,500	153,500	153,500	27.92%
		<b>\$ 941,946</b>	<b>\$ 1,017,549</b>	<b>\$ 1,029,637</b>	<b>\$ 1,103,500</b>	<b>\$ 141,430</b>	<b>\$ 1,244,930</b>	<b>\$ 1,244,930</b>	<b>12.82%</b>
<b>ADMINISTRATION DIVISION</b>	<b>7000361</b>								-
Salaries	1-8-7000361-0010	\$ 2,609,249	\$ 2,729,264	\$ 2,665,166	\$ 3,074,500	\$ 252,900	\$ 3,327,400	\$ 3,327,400	8.23%
Benefits	1-8-7000361-0020	470,684	513,269	564,472	584,100	67,100	651,200	651,200	11.49%
Pensions	1-8-7000361-0030	335,027	351,828	388,807	422,100	36,200	458,300	458,300	8.58%
Vehicle Maintenance	1-8-7000361-0071	211,986	224,717	232,999	240,000	10,000	250,000	250,000	4.17%
Vehicle Fuel	1-8-7000361-0076	193,651	260,579	222,709	180,000		180,000	180,000	0.00%
Vehicle Insurance	1-8-7000361-0079	85,475	83,105	96,557	92,900	14,900	107,800	107,800	16.04%
Building Repairs & Maintenance	1-8-7000361-0080	181,547	169,410	184,785	120,000	55,000	175,000	175,000	45.83%
Travel & Memberships	1-8-7000361-0110	675	2,453	1,146	2,500		2,500	2,500	0.00%
Radio Expense	1-8-7000361-0230	69,412	135,275	112,670	117,500	1,000	118,500	118,500	0.85%
Records Management/IT Operatin	1-8-7000361-0511	275,992	310,663	264,164	300,000	381,000	681,000	681,000	127.00%
Transferred to Fixed Assets	1-8-7000361-9999	(23,736)	(11,346)	-	-		-	-	-
		<b>\$ 4,409,961</b>	<b>\$ 4,769,217</b>	<b>\$ 4,733,475</b>	<b>\$ 5,133,600</b>	<b>\$ 818,100</b>	<b>\$ 5,951,700</b>	<b>\$ 5,951,700</b>	<b>15.94%</b>







December 5, 2023

Brandon Ferguson, Director of Finance  
City of Belleville  
169 Front Street  
Belleville, ON K8N 2Y8

**Re: Quinte Economic Development Commission Funding Request**

Dear Brandon,

We appreciate the City of Belleville's continued support of the Quinte Economic Development Commission (QEDC). We are proud to be the regional economic development office representing the City of Belleville, the City of Quinte West, and the Municipality of Brighton. QEDC is committed to supporting the existing industrial companies in our communities, as well as the marketing and promotion of the region on behalf of our member municipalities to attract new industries.

I recently met with the QEDC Executive Committee to review the proposed 2024 budget. The proposed 2024 contribution for the QEDC member municipalities is based on a per capita rate of \$4.57 multiplied by the latest (2021) Census of Population from Statistics Canada. This represents an approximate 2.6% increase over the 2023 contribution which had a rate \$4.45 per capita.

2024 Belleville contribution:  $\$4.57 \times 55,071 = \$251,674.47$

We are finalizing the 2023 Year End Report. The work plan and associated budget will be approved at the AGM in February. Please let me know if you require anything else.

Best Regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Chris King", is written over a light blue horizontal line.

Chris King, Ec.D.  
Chief Executive Officer

cc. Elisha Purchase, Investment Attraction Officer



To: Centre & South Hastings Waste Services Board, Member Municipalities

Cc: Bill Sandison, General Manager, Quinte Waste Solutions

From: MaDonna Howell, Chief Financial Officer

Date: November 27, 2023

RE: 2024 Budget

As a municipal services board under the Municipal Act, this Board provides Waste diversion services to its member municipalities through blue box recycling; hazardous waste, and waste electronics and electrical equipment, disposal solutions; and waste diversion information and assistance. The Board has a signed operating agreement and is subject, as are the member municipalities, to a number of Provincial, as well as Federal, Acts and regulations.

The staff at Quinte Waste Solutions have prepared the Budget for 2024, which will include an increase over the 2023 Budget, at 14.11% as shown in the summary report. Several factors affect the 2024 Budget, including:

- A) Levies are apportioned based on tonnage for 2024 consistent with the Board Agreement
- B) Market price for material continues to sharply decrease year over year since mid-2022.
- C) The Contractor costs increase by the CPI rate listed on Statistics Canada website as at August of the current year. The CPI rate for August 2023 is at 3.9%
- D) The fuel escalation cost is still in effect. The average fuel prices for all of Ontario are still above the \$1.44 price set in the RFP, therefore monthly payments for fuel costs continue to be paid to the contractor.
- E) MRF Plant & Equipment, Building & Yard has increased by \$100K over 2023 based upon a more detailed review of the MRF equipment.
- F) No additional HEW depots are included. PEC are in process of a land acquisition leading to a D & O Plan and an ECA Amendment - depot is anticipated to be a 2025 activity and QW have deferred implementation pending further review.
- G) One full-time staff has been added to HEW Depot. We completed the first year of "full-time" operation and a staffing adjustment is required to meet demand.



The MBOG (Mixed Basket of Goods) price budgeted in 2023 was set at \$80/MT with material revenue set at \$1,188,483. However, with market prices still at a low, we are anticipating that the MBOG will fall below \$80, currently at \$36, which will leave us short in revenue approximately \$880,000. With the uncertainty of the market prices on materials, the MBOG for 2024 is set at \$35.00. QWS staff are anticipating that the markets will recover, and that sales for 2024 will also increase. This in return will hopefully recover the lost revenue from 2023.

The Board also has a \$500,000 operating line-of-credit, with the intention of increasing this to \$1,000,000 that can be utilized when finances are low.



To: Centre & South Hastings Waste Services Board, Member Municipalities

From: MaDonna Howell, Chief Financial Officer

Date: November 27, 2023

RE: 2024 Budget

MOVED by Garnet Thompson – City of Belleville seconded by Larry Rollins – Township of Madoc

THAT, the Board approve the 2024 Budget with an increase of 21.7% over and above the 2023 Budget.

Motion Carried

**AMENDED MOTION- December 5, 2023**

MOVED by Heather Lang – Township of Tyendinaga seconded by Jim Harrison – City of Quinte West

THAT, the Board approve the 2024 Budget with an increase of 14.11% over and above the 2023 Budget.

Motion Carried

***Centre and South Hastings Waste Services Board***

***2024 Operating Budget***

***Approved By Board November 27, 2023***

***November 27, 2023***

**2024 Budget Summary & Comparison**

	<b>2024 Budget</b>	<b>2023 Budget</b>	<b>2022 Budget</b>
Operating Revenue:			
Administration	(47,100.00)	(30,800.00)	(16,700.00)
Blue Box	(51,317.00)	(678,403.47)	(1,311,421.60)
Contract Municipalities (net of costs)	1,143.89	(4,655.89)	(3,016.74)
Communications & Promotion			-
Household Hazardous Waste/Electronics	(128,061.84)	(139,621.84)	(150,738.08)
IC&I & Big Bin (including sales)	-	(159,800.00)	(127,875.00)
<b>Total Operating Revenue:</b>	<b>(225,334.95)</b>	<b>(1,013,281.20)</b>	<b>(1,609,751.42)</b>
Operating Expenses:			
Administration	318,615.00	281,978.36	261,957.21
Blue Box	7,318,588.00	6,914,314.85	6,349,492.81
Communications & Promotion	93,928.00	93,058.17	72,858.75
Household Hazardous Waste/Electronics	625,970.00	546,016.64	447,873.80
IC&I & Big Bin	-	129,460.06	114,322.46
<b>Total Operating Expenses:</b>	<b>8,357,101.00</b>	<b>7,964,828.08</b>	<b>7,246,505.03</b>
Expenses net of Revenues:	8,131,766.05	6,951,546.88	5,636,753.61
Less WDO Projected Subsidy	(2,987,284.00)	(1,928,000.00)	(2,012,000.00)
Less Draw on Reserve Capital/Capital Replacement plus WDO share to contract munic.	-	(500,000.00)	(265,000.00)
plus Projected HST expense	120,000.00	90,000.00	90,000.00
<b>Balance levied to Board Members:</b>	<b>5,264,482.05</b>	<b>4,613,546.88</b>	<b>3,449,753.61</b>
	<b>5,264,482.05</b>	<b>4,613,546.88</b>	<b>3,449,753.61</b>

**2024 APPROVED BUDGET - SUMMARY**

	BLUE BOX	ADMIN	Communication & Promotion	HHW	IC&I	2024	2023 YTD - Sept 30	2023	2022
<b>Gross Program Expense</b>	7,318,587.54	318,615.19	93,928.32	625,970.24		8,357,101.29	5,910,237.31	7,964,828.08	7,246,505.03
Programs Revenue	(51,317.30)	(47,100.00)	-	(128,061.84)		(226,479.14)	(468,755.99)	(1,008,625.31)	(1,606,734.68)
Net Contract Revenue		1,143.89				1,143.89	3,315.77	(4,655.89)	(3,016.74)
RPRAs Subsidy on 2022 recycling	(2,987,284.00)					(2,987,284.00)	(1,020,356.30)	(1,928,000.00)	(2,012,000.00)
Share to Contract Mun - N/A	-					-		-	-
Unrecoverable Portion of HST	-	120,000.00				120,000.00	82,352.97	90,000.00	90,000.00
Draw on Reserves-Operating	-					-	(500,000.00)	(500,000.00)	(265,000.00)
	-					-			
<b>Net 2024 Costs to Members</b>	<b>4,279,986.24</b>	<b>392,659.08</b>	<b>93,928.32</b>	<b>497,908.40</b>	<b>-</b>	<b>5,264,482.04</b>	<b>4,006,793.76</b>	<b>4,613,546.88</b>	<b>3,449,753.61</b>

2024 Levy \$	5,264,482.04	
Change from 2023 Net:	650,935.16	114.11%
Change from 2022 Net:	1,814,728.43	152.60%

**2024 BUDGET COST PER MUNICIPALITY**

MUNICIPALITY	BLUE BOX	ADMIN	COMMUNICATION & PROMOTION	HHW & ELECTRONICS	IC&I	2024 Levy - Tonnage	2023 Levy	2022 Levy
Belleville	1,405,551.55	128,950	30,846	163,514	-	1,728,860.90	1,517,247.70	1,166,799.27
Quinte West	1,281,248.22	117,546	28,118	149,053	-	1,575,964.94	1,419,749.58	1,039,053.19
Centre Hastings	170,796.94	15,669	3,748	19,870	-	210,084.18	172,010.21	124,530.35
Marmora & Lake	163,260.52	14,978	3,583	18,993	-	200,814.21	158,916.97	114,582.85
Prince Edward County	889,473.41	81,603	19,520	103,476	-	1,094,072.86	959,935.73	713,345.43
Tweed	116,272.09	10,667	2,552	13,526	-	143,017.36	117,476.15	94,880.27
Tyendinaga	92,801.67	8,514	2,037	10,796	-	114,148.20	99,285.30	70,839.50
Stirling Rawdon	128,228.54	11,764	2,814	14,917	-	157,724.07	130,107.46	92,145.58
Madoc Township	32,353.31	2,968	710	3,764	-	39,795.32	38,817.78	33,577.19
<b>TOTAL</b>	<b>4,279,986.24</b>	<b>392,659.08</b>	<b>93,928.32</b>	<b>497,908.40</b>	<b>-</b>	<b>5,264,482.04</b>	<b>4,613,546.88</b>	<b>3,449,753.63</b>

**COST SHARING CALCULATIONS**

	Tonnage of Material 2022	Tonnage of Material 31-Oct-23	Tonnage of Material 2024 Budgeted	Percentage for Levy 2024	Percentage for Levy 2023
Belleville	3,717.07	2,954.18	3,545.02	32.84%	32.89%
Quinte West	3,418.91	2,692.92	3,231.50	29.94%	30.77%
Centre Hastings	413.79	358.98	430.78	3.99%	3.73%
Marmora & Lake	376.04	343.14	411.77	3.81%	3.44%
Prince Edward County	2,282.61	1,869.49	2,243.39	20.78%	20.81%
Tweed	284.81	244.38	293.26	2.72%	2.55%
Tyendinaga	237.14	195.05	234.06	2.17%	2.15%
Stirling Rawdon	315.91	269.51	323.41	3.00%	2.82%
Madoc Township	93.40	68.00	81.60	0.76%	0.84%
	11139.68	8995.65	10794.78	100%	100%





613-968-3434 Belleville  
 613-354-3312 Napanee  
 RR2, 2061 Old Hwy 2,  
 Belleville, ON. K8N 4Z2

October 25, 2023

Mr. Rod Bovay, CAO  
 City of Belleville  
 169 Front Street  
 Belleville, ON  
 K8N 2Y8

**RE: Quinte Conservation Preliminary Budget; Asset Management Plan and Fee Policy and Schedules**

Dear Mr. Bovay,

At the October 24<sup>th</sup> Board Meeting, the Executive of Quinte Conservation (QC) unanimously supported the preliminary 2024 budget (Motion QC-23-91) and the 2024 Fee Policy and Schedules (Motion QC-23-90). In addition, at the September 21<sup>st</sup> Board Meeting, the Executive of Quinte Conservation unanimously supported the Capital Asset Management Plan presented by staff (Motion QC-23-078). The purpose of this letter is to communicate with our municipal partners regarding the 2024 budget forecast, newly approved Capital Asset Management Plan and the 2024 Fee Policy and Schedules. In accordance with the Conservation Authorities Act, there is a 30-day review period where partners can provide feedback regarding the proposed budget and supporting documents. We will be taking into consideration all municipal comments prior to our December meeting where the 2024 budget, fee policy and schedules will be officially presented for the required weighted vote. The details for your municipality are provided with this correspondence.

We would ask to receive any comments prior to December 7<sup>th</sup> to allow for information to be shared at our December 21<sup>st</sup> Executive Board meeting.

QC has continued to navigate and implement the changes to the Conservation Authorities Act (CAA) made by the provincial government. Our goal is to ensure we meet the many deadlines and requirements enacted in the various regulatory changes. As part of these changes QC's budget has taken a new look. We have re-organized our budget into Category 1, 2 and 3 programs and services to align with the CAA and regulatory amendments. Staff have taken the previously approved 2023 budget and placed amounts into the appropriate categories to help make some comparisons. We have looked at our capital and operating expenses and separated these items so that we can implement our Asset Management Plan.

Over the past several months, staff have been meeting with municipal CAO's and councils to discuss the required Memorandum of Understanding (MOU) for all Category 2 and Category 3 programs and services. These discussions have been going very well and QC is having success in establishing the required MOUs with our 18 member municipalities. All conservation authorities are required to have MOUs for Category 2 and 3 programs and services signed by December 31st, 2023.

QC staff are our most important asset. As many of you know, retaining good, hard-working staff is very challenging in today's employment market. We must ensure that our compensation rates stay competitive and keep up with rising inflation. QC uses the August CPI to adjust fees, compensation, and

other related items. The 2024 budget includes a 3.1% COLA applied to all staff compensation packages as well as the movement of 13 staff through our salary grid for merit increases to ensure we maintain our approved Pay Equity structure. At the September 21st meeting, the QC Asset Management Plan (all assets excluding Water Control Infrastructure) was approved. This provides our staff and board members the assurance that our important capital works can be achieved and provides us with the ability to apply for grants and funding opportunities to help make these dollars go further.

The Quinte Region has seen significant growth over the past few years. With this growth becomes more demand for programs and services. Based on the Current Value Assessment (CVA) details provided by the province, our region has experienced a 1.3% assessment growth within the QC jurisdiction from 2022 to 2023. The 2024 preliminary budget has an increase to the municipal operating levy of \$126,049. To implement the approved QC Asset Management Plan there is also an increase in our capital expenditure of \$18,934. Together the total increase equates to 0.06% of CVA growth. We continue to maintain the recommendation for the \$25,000 reserve build (itemized in the enabling services section of the budget – Line 1.f.4). Our current operating reserve is \$449,333 and based on prior communication with the QC Board, the goal is to have a \$800,000 operating reserve maintained.

We are entering the third year of our 10 Year Water Control Infrastructure Asset Management plan approved in 2021 and distributed to our municipal partners. This plan has allowed QC to make many improvements to our water control (dam) assets to ensure safety, reduce liability and invest in our aging infrastructure. Having this plan in place allows QC to capitalize on the Water and Erosion Control Infrastructure (WECI) 50% matching grants occurring annually.

The 2024 levy distribution using the CVA is provided in the attachments along with an itemized list for each municipality showing the applicable items.

The following statements have been considered during the development of the 2024 Preliminary Budget:

- This budget includes the values from the approved QC Asset Management Plan that will be circulated to our 18-member municipalities as part of the review period.
- The Watershed Based Resource Management Strategy line item is left blank. This Category 1 item must be completed prior to December 31st, 2024. QC has not included a cost for this as we are going to try to meet this demand using some existing resources.
- A reserve build of \$25,000 has been included under Enabling Services (1.f.4).
- This budget includes costs to reinstate an accounting clerk position. This position is needed to ensure that we can meet demands that will arise as part of our succession planning.
- This budget enables us to continue to do business as normal without implementing any new programs and services.
- This budget does not include the reestablishment of an Enforcement Officer or Legal budget for enforcement related matters (approximate need - \$150,000). Violations for infractions of Section 28 regulations are on the rise but not only in the QC region. Recent discussions with neighbouring CA's have concluded that this is a problem everywhere and continues to get worse. This budget does not have any room to absorb legal fees. If we have any files going to court, this proposed

budget will not handle a single court case and we will need to special levy our municipalities (if a case arises).

- Budget includes cost of living (all staff), and merit increases for 13 staff (movement within the approved salary grid to maintain pay equity).
- This budget assumes that the Ministerial Order on “Freezing Fees” will be lifted starting January 1, 2024, and our proposed Fee Policy and Schedules will be implemented.
- Revenue forecasts are very difficult to make because of the changing economic situation. We have made predictions using the previous year’s self-generated revenue, donations, technical fee revenue, etc. as well as the state of our actual revenue from the current year. Some self-generated revenue items have decreased because of uncertainty.
- Revenue from our carbon-offsetting agreement has been incorporated into the budget. We have done this for the past two years and are anticipated to receive it prior to 20-June-2024 as per the agreement (minimum target of \$600,000).
- Costs for Risk Management Official services are much more than previous agreements (2019-2023). We have completed this service for municipalities with sources of municipal drinking water over the past few years. Historically, we used a 0.2 FTE, but a more realistic cost recovery lies around 0.4 FTE. There are several new policies and increased threats as part of the changes to the Source Protection Plan. QC provides this service for 12 drinking water systems located in 7 municipalities. This shared expense ensures that each municipality does not have to hire their own Risk Management Official/Inspector.
- A portion of the conservation area passes, and parking fees have been included as revenue.
- Maintaining qualified staff is essential to be able to provide the required programs and services to our watershed residents.

The following details are specific to the City of Belleville and will be billed on one invoice in January 2024 upon approval from the Quinte Conservation Board of Directors:

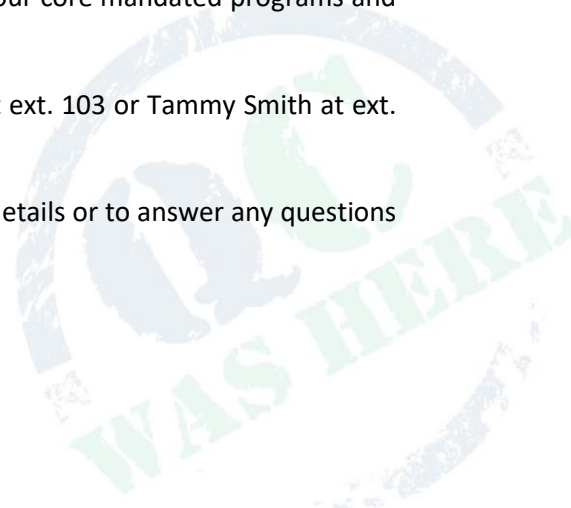
- \$793,452 (General levy for 2024 operations, including reserve build)
- \$ 136,713 (QC Capital Asset Management Plan, approved 2023)
- \$ 146,509 (Water Control Infrastructure Capital Asset Management, approved 2021)
- \$ 77,138 (Category 2 Preventative Maintenance on Ice Control Structures)
- \$ 3,333 (Risk Management Official Services)

It is our priority as an organization to continue to focus our efforts on our core mandated programs and services.

If you have any questions about this information, please contact me at ext. 103 or Tammy Smith at ext. 116.

I am available to attend a meeting at your office to go over any of the details or to answer any questions you may have.

Sincerely,





Bradley A. McNevin  
Chief Administrative Officer  
(613) 968-3434 or (613) 354-3312 ext. 103  
[bmcnevin@quinteconservation.ca](mailto:bmcnevin@quinteconservation.ca)

cc: Chris Malette, Chair – Quinte Conservation Executive Board  
Kathryn Brown, Quinte Conservation Executive Board  
Paul Carr, Quinte Conservation Executive Board  
Brandon Ferguson, Director of Finance  
Matt Macdonald, Clerk



# 2024 QUINTE CONSERVATION Preliminary BUDGET

EXPENDITURES		DESCRIPTION	2023 BUDGET	2024 BUDGET	
CATEGORY 1 - MANDATORY + ENABLING SERVICES	<b>NATURAL HAZARD MANAGEMENT</b>		<i>-Section 28 Permit Administration; Enforcement and Compliance; watershed planning and operations; dam operations; flood forecastin; flood control infrastructure operation and maintenance; low water response team; WECI Major Maintenance;</i>		
	1.a				
	1.a.1	Staffing	-full time, students and contracts	\$1,690,604.98	\$1,634,166.43
	1.a.2	Operating	-includes FFW costs/S39/insurance/health and safety/security checks	\$316,088.25	\$316,088.25
	1.a.3	Capital	-Specific to the approved Water Control Infrastructure Capital Asset Management Plan	\$338,032.15	\$473,245.01
	1.b	<b>PROVINCIAL WATER QUALITY-QUANTITY MONITORING; INTEGRATED WATER AND CLIMATE MONITORING</b>		<i>-Provincial Water Quality Monitoring Network (PWQMN); Provincial Groundwater Monitoring Network (PGMN); Climate monitoring at 5 locations</i>	
	1.b.1	Staffing	-full time, students and contracts	\$238,579.00	\$245,104.00
	1.b.2	Operating	equipment, mileage	\$8,000.00	\$8,000.00
	1.c	<b>DRINKING WATER SOURCE PROTECTION</b>		<i>-Source Protection Area/Region, technical support, Source Protections Committee support, Source Protection Authority reports and meetings. Activities required by the Clean Water Act and regulations.</i>	
	1.c.1	Staffing	-full time, students and contracts	\$303,087.00	\$308,583.75
	1.c.2	Operating	-SWP committee, mileage, overhead, meetings	\$96,375.00	\$102,861.25
	1.d	<b>WATERSHED-BASED RESOURCE MANAGEMENT STRATEGY</b>		<i>-Collate/compile existing resource management plans, watershed plans, studies, and data. Strategy development, implementation, and annual reporting.</i>	
	1.d.1	Staffing	-fulltime, students and contracts	\$0.00	\$0.00
	1.d.2	Operating		\$0.00	\$0.00
	1.e	<b>CONSERVATION AUTHORITY LANDS AND AREAS</b>		<i>-Section 29 Enforcement and Compliance; Conservation Area and Forest Management; Maintenance and capital improvements; Inventoring CA owned lands; land acquisitions and dispositions, lands policy, etc.</i>	
	1.e.1	Staffing	-full time, students and contracts	\$76,169.00	\$100,345.00
	1.e.2	Operating	security, minor/preventative maintenance, inspections, mileage, equipment	\$195,200.00	\$195,200.00
	1.f	<b>ENABLING SERVICES</b>		<i>-Corporate Services / Financial Services / Legal Expenses / Governance / Corp Communications and Outreach / Administration Building Maintenance / IT-GIS Corporate</i>	
	1.f.1	Staffing	-full time, students and contracts	\$277,942.00	\$283,361.54
1.f.2	Operating	board member expenses, equipment, mileage, minor/prevenative maintenance, audit	\$385,218.88	\$433,468.88	
1.f.3	Capital	-capital asset plan for IT, IMS, facilities, CA's, vehicles, equipment, infrastructure, FF&W, FP Mapping	\$333,840.00	\$352,774.00	
1.f.4		-Reserve Build	\$25,000.00	\$25,000.00	
<b>TOTAL EXPENDITURES CATEGORY 1 =</b>			<b>\$4,284,136.26</b>	<b>\$4,478,198.11</b>	
INCOME		DESCRIPTION	2023 BUDGET	2024 BUDGET	
1.g	Provincial Funds	-includes FFW funds S.39 from Government of Ontario	\$166,117.11	\$166,117.11	
1.h	Federal Funds	-student grants	\$40,000.00	\$40,000.00	
1.i	Municipalities - General Levies	-benefits all municipalities - use MCVA method	\$1,921,073.00	\$2,047,241.99	
1.j	Municipalities - Capital Levies	-benefits all municipalities - use MCVA method (10 year plan 2022 - revised every 5 = 2032)	\$338,032.15	\$473,245.01	
1.k	Municipalities - Capital Levies	-capital asset plan -use of MCVA	\$333,840.00	\$352,774.00	
1.l	Legal inquiries and Permit Fees	-related to Regulations and Enforcement (forecasted revenue)	\$270,000.00	\$170,000.00	
1.m	Plan Review Fees	-covered under Natural Hazards (forecasted revenue)	\$218,000.00	\$180,000.00	
1.n	Conservation Land Fees and Leases Income	-Rentals, hunting program, parking fees, carbon (forecasted revenue)	\$228,914.00	\$268,674.00	
1.o	Administered Programs	-n/a at this time	\$0.00	\$0.00	
1.p	Source Water Protection (MECP)	-DWSP for wages, benefits and overhead	\$399,462.00	\$411,445.00	
1.q	General	-Donations, micellaneous income, admin fees, operation of vehicles, tech fees	\$353,701.00	\$353,701.00	
1.r	Rebates and Recoveries	-Recoveries, rebates within category 1, inputs from revenue of other Category 3 programs	\$0.00	\$0.00	
1.s	Miscellaneous Revenue	-Interest on investments/accounts earned	\$15,000.00	\$15,000.00	
1.t	Draw from Surplus or Reserves	-as required	\$0.00	\$0.00	
<b>TOTAL INCOME CATEGORY 1 =</b>			<b>\$4,284,139.26</b>	<b>\$4,478,198.11</b>	

		EXPENDITURES	DESCRIPTION	2023 BUDGET	2024
CATEGORY 2 - NON-MANDATORY	2.a	INFRASTRUCTURE	-Non-QC Owned Flood and Erosion Control Infrastructure Operation and Management (Skootamatta, Belleville Ice Control, Stoco & Downey Weirs)		
	2.a.1		Staffing -full time, students and contracts	\$89,425.74	\$95,979.80
	2.a.2		Operating -preventative maintenance	\$7,500.00	\$7,500.00
	2.b	DRINKING WATER SOURCE PROTECTION	-Source Protection Risk Management Official; Source Protection Education and Outreach		
	2.b.1		Staffing -full time, students and contracts	\$12,500.00	\$25,942.40
	2.b.2		Operating	\$0.00	\$0.00
	2.c	CA LANDS AND AREAS	-Land acquisition - of environmental significant properties		
	2.c.1		Staffing -full time, students and contracts	\$0.00	\$0.00
	2.c.2		Operating	\$0.00	\$0.00
	2.c.3		Capital	\$0.00	\$0.00
<b>TOTAL EXPENDITURES CATEGORY 2 =</b>				<b>\$109,425.74</b>	<b>\$129,422.20</b>
		INCOME	DESCRIPTION	2023 BUDGET	2024 BUDGET
2.d		Provincial Funds	-includes other funded revenue within category 2 from provincial agreements (Skootamatta)	\$15,000.00	\$15,000.00
2.e		Federal Funds		\$0.00	\$0.00
2.f		Municipalities - Benefiting Levies	-benefits specific municipalities - preventative Dam Maintenance for City of Belleville, Tweed and Madoc	\$81,925.74	\$88,479.80
2.g		Rebates and Recoveries	-Inputs from revenue of other programs TO BALANCE EXPENSES	\$0.00	\$0.00
2.h		Municipalities - Special Levies	-Direct apportionment to municipality that QC provides program/service on their behalf	\$0.00	\$0.00
2.i		Municipalities - SWP Agreements	-SWP RMO/RMI and E&O Services for Local Drinking Water Source Protection Services	\$12,500.00	\$25,942.40
2.j		Other Revenue		\$0.00	\$0.00
<b>TOTAL INCOME CATEGORY 2 =</b>				<b>\$109,425.74</b>	<b>\$129,422.20</b>
		EXPENDITURES	DESCRIPTION	2023 BUDGET	2024
CATEGORY 3 - SPECIAL PROJECTS	3.a	CONSERVATION EDUCATION AND OUTDOOR PROGRAMS	-Education not directed to madated programs - centered on watershed and natural environment		
	3.a.1		Staffing -full time, students and contracts	\$98,519.41	\$121,855.41
	3.a.2		Operating -Supplies, Fuel, Equip, etc.	\$54,109.61	\$54,109.61
	3.b	LOCAL WATER QUALITY MONITORING	-Surface Water Quality Monitoring Program		
	3.b.1		Staffing -full time, students and contracts	\$120,500.76	\$150,761.00
	3.b.2		Operating -equip rental, supplies, laboratory costs	\$126,559.20	\$96,298.96
	3.c	STEWARDSHIP, REFORESTATION, COMMUNITY ENGAGEMENT	-Stewardship and Outreach that is not part of QC owned properties or mandate		
	3.c.1		Staffing -full time, students and contracts	\$98,519.41	\$121,855.41
	3.c.2		Operating -Supplies, Fuel, Equip, etc.	\$54,109.61	\$54,109.61
	3.d	DEPOT LAKES CAMPGROUND	-Campground Operations		
3.d.1		Operating -Superintendent, Students, Maintenance, Supplies, Fuel, Equip, etc.	\$50,600.00	\$95,600.00	
<b>TOTAL CATEGORY 3 =</b>				<b>\$602,917.99</b>	<b>\$694,589.99</b>
		INCOME	DESCRIPTION	2023 BUDGET	2024 BUDGET
3.e		Special Agreement Funding	Local Water Quality Monitoring Program	\$247,059.96	\$247,059.96
3.f		Conservation Education and Outdoor Programs	-User fees, grants or donations specific to category 3 -	\$159,532.03	\$169,532.03
3.g		Depot Lakes campground	campsite rentals (seasonal and interior) (forecasted revenue)	\$135,000.00	\$180,000.00
3.h		Stewardship, Reforestation, Community Engagement	-User Fees, grants and donations specific to category 3 - tree/shrub sales, shoreline kits, etc.	\$61,326.00	\$97,998.00
<b>TOTAL INCOME CATEGORY 3 =</b>				<b>\$602,917.99</b>	<b>\$694,589.99</b>
<b>TOTAL QC OPERATING AND CAPITAL BUDGET</b>				<b>\$4,996,479.99</b>	<b>\$5,302,210.30</b>
		General Levies	-Modified current value assessment (MCVA) method using MPAC data	\$2,254,913.00	\$2,400,015.99
		Benefit-based Levies	-specific municipality benefits, except under Clean Water Act	\$338,032.15	\$473,245.01
		Agreement Levies	-Special agreements, where one or some participating municipalities benefit	\$94,425.74	\$114,422.20

**Quinte Conservation  
General Levy to Support Operations**

	% in CA	Municipal Population	Municipal Population in CA Jurisdiction	2022 CVA (Modified) in Watershed	2023 Current Value Assessment (CVA)	2023 CVA (Modified) in Watershed	Difference in CVA in Watershed 2022 over 2023	% Difference in CVA in Watershed 2022 over 2023	CVA Based Apportionment Percentage	2023 Actual Levy	Preliminary Levy 2024	Preliminary Levy \$ increase
City of Belleville	100	37,486	37,486	7,879,433,041	7,957,058,045.00	7,957,058,045	77,625,005	0.99%	38.76	\$ 746,913	\$ 793,452	\$ 46,538
Centre Hastings	56	3,512	1,967	310,682,940	566,296,639.00	317,126,118	6,443,178	2.07%	1.54	\$ 29,392	\$ 31,624	\$ 2,231
Twp. Of Madoc	100	1,796	1,796	242,867,580	246,719,685.00	246,719,685	3,852,105	1.59%	1.20	\$ 23,053	\$ 24,602	\$ 1,549
Marmora & Lake	22	3,146	692	147,188,542	673,839,488.00	148,244,687	1,056,145	0.72%	0.72	\$ 14,024	\$ 14,740	\$ 716
City of Quinte West	23	32,903	7,568	1,390,238,926	6,114,600,081.00	1,406,358,019	16,119,093	1.16%	6.85	\$ 131,786	\$ 140,236	\$ 8,450
Stirling/Rawdon	17	3,901	663	89,322,469	543,446,360.30	92,385,881	3,063,413	3.43%	0.45	\$ 8,453	\$ 9,213	\$ 760
Tudor & Cashel	48	554	266	83,315,750	179,402,405.00	86,113,154	2,797,404	3.36%	0.42	\$ 7,876	\$ 8,598	\$ 722
Municipality of Tweed	100	4,617	4,617	677,747,409	683,796,338.10	683,796,338	6,048,929	0.89%	3.33	\$ 64,164	\$ 68,173	\$ 4,009
Twp. of Tyendinaga	100	3,466	3,466	480,152,630	485,958,735.00	485,958,735	5,806,105	1.21%	2.37	\$ 45,529	\$ 48,520	\$ 2,990
Addington Highlands	44	1,697	747	240,657,932	551,727,070.00	242,759,911	2,101,979	0.87%	1.18	\$ 22,861	\$ 24,157	\$ 1,297
Town of Greater Napanee	53	11,539	6,116	1,258,167,262	2,417,533,460.00	1,281,292,734	23,125,472	1.84%	6.25	\$ 119,299	\$ 127,953	\$ 8,654
Twp. of Stone Mills	100	6,340	6,340	965,434,334	985,552,054.00	985,552,054	20,117,720	2.08%	4.80	\$ 91,443	\$ 98,268	\$ 6,825
Twp. of North Frontenac	1	1,620	16	9,514,091	958,821,135.60	9,588,211	74,121	0.78%	0.05	\$ 961	\$ 1,024	\$ 63
Twp. of South Frontenac	21	15,326	3,218	738,889,207	3,567,016,624.00	749,073,491	10,184,284	1.38%	3.65	\$ 70,119	\$ 74,724	\$ 4,605
Twp. of Central Frontenac	46	3,696	1,700	455,756,598	1,004,266,698.00	461,962,681	6,206,083	1.36%	2.25	\$ 43,224	\$ 46,063	\$ 2,839
Town of Deseronto	100	1,238	1,238	129,681,140	129,523,340.00	129,523,340	-157,800	-0.12%	0.63	\$ 12,295	\$ 12,898	\$ 603
Corp. of Loyalist Twp.	3	13,386	402	71,613,010	2,472,572,240.00	74,177,167	2,564,157	3.58%	0.36	\$ 6,724	\$ 7,370	\$ 646
Prince Edward County	100	19,430	19,430	5,096,326,631	5,172,878,912.00	5,172,878,912	76,552,281	1.50%	25.19	\$ 483,150	\$ 515,700	\$ 32,550
<b>TOTAL QC LEVIES</b>		<b>165,653</b>	<b>97,728</b>	<b>20,266,989,491</b>		<b>20,530,569,164</b>	<b>263,579,673</b>	<b>1.30%</b>	<b>100.00</b>	<b>\$ 1,921,073</b>	<b>\$ 2,047,242</b>	<b>\$ 126,049</b>

**Quinte Conservation  
Levy For Capital Asset Management Plan (Motion QC-23-78)**

	% in CA	2022 CVA (Modified) in Watershed	2023 Current Value Assessment (CVA)	2023 CVA (Modified) in Watershed	CVA Based Apportionment Percentage	2023 Capital Levy	2024 Preliminary Capital Levy	\$ increase
City of Belleville	100	7,879,433,041	7,957,058,045.00	7,957,058,045	38.76	\$ 129,764.00	\$ 136,713	\$ 6,949
Centre Hastings	56	310,682,940	566,296,639.00	317,126,118	1.54	\$ 5,108.00	\$ 5,449	\$ 341
Twp. Of Madoc	100	242,867,580	246,719,685.00	246,719,685	1.20	\$ 4,006.00	\$ 4,239	\$ 233
Marmora & Lake	22	147,188,542	673,839,488.00	148,244,687	0.72	\$ 2,437.00	\$ 2,540	\$ 103
City of Quinte West	23	1,390,238,926	6,114,600,081.00	1,406,358,019	6.85	\$ 22,901.00	\$ 24,165	\$ 1,264
Stirling/Rawdon	17	89,322,469	543,446,360.30	92,385,881	0.45	\$ 1,469.00	\$ 1,587	\$ 118
Tudor & Cashel	48	83,315,750	179,402,405.00	86,113,154	0.42	\$ 1,369.00	\$ 1,482	\$ 113
Municipality of Tweed	100	677,747,409	683,796,338.10	683,796,338	3.33	\$ 11,150.00	\$ 11,747	\$ 597
Twp. of Tyendinaga	100	480,152,630	485,958,735.00	485,958,735	2.37	\$ 7,912.00	\$ 8,361	\$ 449
Addington Highlands	44	240,657,932	551,727,070.00	242,759,911	1.18	\$ 3,973.00	\$ 4,163	\$ 190
Town of Greater Napanee	53	1,258,167,262	2,417,533,460.00	1,281,292,734	6.25	\$ 20,731.00	\$ 22,048	\$ 1,317
Twp. of Stone Mills	100	965,434,334	985,552,054.00	985,552,054	4.80	\$ 15,891.00	\$ 16,933	\$ 1,042
Twp. of North Frontenac	1	9,514,091	958,821,135.60	9,588,211	0.05	\$ 167.00	\$ 176	\$ 9
Twp. of South Frontenac	21	738,889,207	3,567,016,624.00	749,073,491	3.65	\$ 12,185.00	\$ 12,876	\$ 691
Twp. of Central Frontenac	46	455,756,598	1,004,266,698.00	461,962,681	2.25	\$ 7,511.00	\$ 7,937	\$ 426
Town of Deseronto	100	129,681,140	129,523,340.00	129,523,340	0.63	\$ 2,137.00	\$ 2,222	\$ 85
Corp. of Loyalist Twp.	3	71,613,010	2,472,572,240.00	74,177,167	0.36	\$ 1,168.00	\$ 1,270	\$ 102
Prince Edward County	100	<u>5,096,326,631</u>	<u>5,172,878,912.00</u>	<u>5,172,878,912</u>	<u>25.19</u>	<u>\$ 83,961.00</u>	<u>\$ 88,864</u>	<u>\$ 4,903</u>
<b>TOTAL QC LEVIES</b>		<b>20,266,989,491</b>		<b>20,530,569,164</b>	<b>100.00</b>	<b>\$ 333,840.00</b>	<b>\$ 352,774</b>	<b>\$ 18,934</b>



**Quinte Conservation  
Summary of Levy Distribution**

	<b>Levy General</b>	<b>Capital Asset Management</b>	<b>Water Control Infrastructure Capital Asset Management</b>	<b>Preventative Maintenance Water Control Structures &amp; Weir Installs</b>	<b>Risk Management Official</b>	<b>Total Levy</b>
City of Belleville	\$ 793,452	\$ 136,713	\$ 146,509	\$ 77,138	\$ 3,333	\$ 1,157,144
Centre Hastings	\$ 31,624	\$ 5,449	\$ 349	\$ 5,671	\$ 7,373	\$ 50,467
Twp. Of Madoc	\$ 24,602	\$ 4,239	\$ 2,208	\$ -	\$ -	\$ 31,049
Marmora & Lake	\$ 14,740	\$ 2,540	\$ 36,232	\$ -	\$ 1,633	\$ 55,145
City of Quinte West	\$ 140,236	\$ 24,165	\$ -	\$ -	\$ -	\$ 164,401
Stirling/Rawdon	\$ 9,213	\$ 1,587	\$ -	\$ -	\$ -	\$ 10,800
Tudor & Cashel	\$ 8,598	\$ 1,482	\$ -	\$ -	\$ -	\$ 10,080
Municipality of Tweed	\$ 68,173	\$ 11,747	\$ 2,841	\$ 5,671	\$ 1,854	\$ 90,286
Twp. of Tyendinaga	\$ 48,520	\$ 8,361	\$ 26,274	\$ -	\$ -	\$ 83,155
Addington Highlands	\$ 24,157	\$ 4,163	\$ 9,211	\$ -	\$ -	\$ 37,532
Town of Greater Napanee	\$ 127,953	\$ 22,048	\$ 72,713	\$ -	\$ 1,833	\$ 224,547
Twp. of Stone Mills	\$ 98,268	\$ 16,933	\$ 46,595	\$ -	\$ -	\$ 161,796
Twp. of North Frontenac	\$ 1,024	\$ 176	\$ -	\$ -	\$ -	\$ 1,200
Twp. of South Frontenac	\$ 74,724	\$ 12,876	\$ 35,540	\$ -	\$ -	\$ 123,140
Twp. of Central Frontenac	\$ 46,063	\$ 7,937	\$ 31,686	\$ -	\$ -	\$ 85,686
Town of Deseronto	\$ 12,898	\$ 2,222	\$ -	\$ -	\$ 1,336	\$ 16,457
Corp. of Loyalist Twp.	\$ 7,370	\$ 1,270	\$ -	\$ -	\$ -	\$ 8,640
Prince Edward County	\$ 515,700	\$ 88,864	\$ 63,087	\$ -	\$ 8,580	\$ 676,231
<b>TOTAL QC LEVIES</b>	<b>\$ 2,047,242</b>	<b>\$ 352,774</b>	<b>\$ 473,245</b>	<b>\$ 88,480</b>	<b>\$ 25,942</b>	<b>\$ 2,987,755</b>



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# Fee Policy and Schedules

This policy outlines Quinte Conservation's guidelines for setting and charging fees

Approved by the Quinte Conservation Board of Directors

Date Approved: October 20, 2022

Last Revision - October 24, 2023

EFFECTIVE: January 1, 2024

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## POLICY

### Purpose

The purpose of the Fee Policy and Schedules is to inform the public and our municipal partners of the fees charged for programs and services delivered by Quinte Conservation.

### Legislative Framework

The Conservation Authorities Act (CAA) Section 21.2 allows for conservation authorities to charge fees for services.

The CAA Section 21.1 Mandatory programs and services and Ontario Regulation (O. Reg.) 686/21 Mandatory Programs and Services outline mandatory (Category 1) programs that may be funded by municipal apportionment, provincial grants, or self-generated revenue with the user pay principal as appropriate.

Section 21.1.1 of the CAA outlines Category 2 Municipal programs and services, “An authority may provide, within its area of jurisdiction, municipal programs and services that it agrees to provide on behalf of a municipality situated in whole or in part within its area of jurisdiction under a memorandum of understanding, or such other agreement as may be entered into with the municipality, in respect of the programs and services.”

Section 21.1.2 of the CAA defines Category 3 Other programs and services, “In addition to programs and services described in sections 21.1 and 21.1.1, an authority may provide, within its area of jurisdiction, any other programs and services that it determines are advisable to further the purposes of this Act.”

### Category 1 Mandatory Programs and Services

These programs and services include:

- Administration of Conservation Authorities Act (CAA) Section 28 and 28.1 including technical advice and studies;
- Enforcement and compliance;
- Response to legal, real estate and public inquiries regarding a CAA Section 28 and 28.1 and natural hazard inquiries under the Planning Act;
- Review and commenting on applications under other legislation noted under the Mandatory Programs and Services Regulation (O. Reg. 686/21) and associated inquiries;
- Access to authority owned or controlled land for recreational activities not requiring direct authority or other staff involvement.
- Flood forecasting and warning;
- Flood and Erosion Control Infrastructure Operation, Management, and Maintenance;



- Low water response;
- Provincial Water Quality Monitoring Network (PWQMN);
- Provincial Groundwater Quality Monitoring (PGMN);
- Drinking Water Source Protection
- Conservation Land Management and activities requiring a permit made pursuant to section 29 of the CAA;
- Enabling Services for the Organization including administration, finance, fleet management, communications, IT.

### **Category 2 Municipal Programs and Services**

Municipal programs and services are offered throughout the watershed to all our partnering municipalities. These programs and services are provided by Quinte Conservation on behalf of our municipal partners.

These programs and services include (but are not limited to):

- Commenting on Planning Act applications for technical and policy matters related to stormwater management or other matters requested by a municipality, county, corporation or individual. This commenting/peer review service provides for a consistent approach across the watershed.
- Drinking Water Source Protection Risk Management Official Services including Education and Outreach.

### **Category 3 Advisable Programs and Services**

Quinte Conservation offers programs and services to our watershed residents that provide an overall benefit to the environmental health of the region.

These programs and services include (but are not limited to):

- Extension Services (e.g. technical advice/implementation of erosion control measures, forest management/tree planting, wildlife/fisheries habitat management, management of forests/recreational land owned by others, technical studies)
- Recreational activities that are provided on land that is owned or controlled by the authority with the direct support or supervision of staff employed by the authority or by another person or body, or with facilities or other amenities maintained by the authority, including equipment rentals and renting facilities for special events.
- Community relations to help establish, maintain, or improve relationships between the authority and community members.
- Public education services to improve awareness of issues relating to the conservation, restoration, development, and management of natural resources in watersheds in Ontario.



## Policy Principles

This Fee Policy and associated Schedules have been prepared in conformity with the Conservation Authorities Act. The Fee Schedules are based on the user-pay principle. The fees and revenues for planning and permitting services are designed to assist with recovering the costs associated with administering and delivering the services on a program basis. These fees do not exceed the cost of the service.

## Process and Public Notification

The Fee Policy and Schedules have been established by the Quinte Conservation (QC) Board of Directors following consultation with local stakeholders and the public.

Consultation includes direct e-mail to key stakeholders (e.g., municipalities) and posting the notice for comment/review and/or revisions to the Fee Policy and Schedules on the QC website for a minimum of 30 days. Comments received will be presented to the Board of Directors prior to any approval.

## Implementation

It is the objective of QC to provide an effective and efficient delivery of services. To achieve this objective:

- Land use proposals will be reviewed in a timely fashion.
- Comments on applications under the Planning Act will be provided in time for the legislated public meeting or hearing.
- Permit applications under the CAA generally will be processed within timelines outlined in Conservation Ontario's "Annual Reporting on Timelines Template for permissions under Section 28 of the Conservation Authorities Act". These timelines were developed by the Timely Review and Approvals Taskforce and received endorsement by the CO Council in December 2019.
- Fees will not exceed the costs to deliver the service.

Exemptions to the application of these fees include:

- Non-profit conservation and/or environmental groups contributing to the protection and restoration of the natural environment, provided the work is occurring on their private lands. Exemptions would be considered for fees associated with permit applications, Planning Act applications, legal inquiries, and site assessments.

## Refunds

Quinte Conservation does not issue refunds for services or products once the application process has started or order is submitted, and the payment has been processed. Under exceptional circumstances, refund requests will be considered and may be approved by the Chief Administrative Officer (CAO). If a refund is approved, a 20% refund fee will apply.



## **Appeal**

The fee appeal process will be based on the principles of fairness, opportunity, and notification. The only fees that would be considered for an appeal are those found under planning and permitting.

Consideration of appeals will be directed to the CAO. The appellant must submit in writing to the CAO the reasons for the appeal request. The CAO will review the request, consult with staff and the proponent. The appeal will be dismissed, upheld or the fee altered. If the appeal is dismissed, the proponent is required to pay the fee amount. If the appeal is upheld, the fee could be waived or varied from the original amount. The applicant will be notified of the CAO's decision.

If the applicant is dissatisfied with the decision from the CAO an appeal to the QC Board of Directors can be requested.

The appellant must submit in writing to the CAO the reasons for the appeal request to the Board of Directors. The written request must identify a request to present the appeal before the Board of Directors. Once heard, the appeal will be dismissed, upheld or the fee altered. If the appeal is dismissed, the proponent is required to pay the fee amount. If the appeal is upheld, the fee could be waived or varied from the original amount. Any appeal decision requires a resolution passed by the Board of Directors. The appellant will be notified of the Board's decision.

## **Date of Effect**

The Fee Policy and Schedules becomes effective as of the date set by the QC Board of Directors.

## **Transition**

The establishment of this Fee Policy and Schedules supersedes and replaces all previous fee policies and/or schedules. The Policy also applies to proposals not previously invoiced, such as draft approved plans of subdivision which predated any fee schedule.

## **Review Process**

This Fee Policy and Schedules will be reviewed annually by QC staff to monitor effectiveness and any changes will be brought forward to the Board of Directors for consideration. Consultation is required if changes are applied to the Policy or Schedules (as noted under Process and Public Notification) prior to Board approval. Approval of the updated Fee Policy and Schedule will require passage of a resolution by the Board of Directors.



## **FEE SCHEDULES**

*Schedule 1: Quinte Conservation Planning and Regulations Fees*

*Schedule 2: Quinte Conservation General Fees*

*Schedule 3: Quinte Conservation Monitoring, Stewardship and Education Services Fees*





### SCHEDULE 1 Planning and Regulations Fees

Fee Type	2023 Fees	PROPOSED 2024 Fee	Notes
<b>Pre-Consultation</b>			
Site Visit – Project Specific	\$450*	\$464*	See reference at bottom of schedule
Site Visit – Standard (1 lot)	\$450*	\$464*	See reference at bottom of schedule
Site Visit – Complex (2 or more lots severed)	\$900	\$927	NEW
Legal Inquiry	\$200	\$206	Increase reflective of COLA
<b>Planning Service Fees</b>			
Technical Study Review (cost per study)	\$500**	\$515**	See reference at bottom of schedule
Consent to sever – Standard (1 lot)	\$450*	\$464*	See reference at bottom of schedule
Consent to sever – Complex (2 or more lots)	\$900	\$927	NEW
Minor Variance/Zoning By-law amendment	\$450*	\$464*	Increase reflective of COLA
Official Plan amendment	\$705	\$726	Increase reflective of COLA
Standard Site Plan review	\$3580	\$3687	Increase reflective of COLA
Minor Site Plan review	\$865	\$891	Increase reflective of COLA
Subdivision review	\$7990	\$8230	Increase reflective of COLA
Subdivision phase review - minor	\$1390	\$1432	Increase reflective of COLA
Subdivision phase review - complex	\$3580	\$3687	Increase reflective of COLA
<b>Permit Applications Fees</b>			
Minor work	\$250***	\$258***	See reference at bottom of schedule
Standard work	\$450*	\$464*	See reference at bottom of schedule
Major work	\$835/\$1335	\$860/\$1375	Increase reflective of COLA
Permit amendment/Permit re-issue	\$100	\$103	Increase reflective of COLA
Request for a Hearing	\$1840	\$1895	Increase reflective of COLA



Violations	Double the normal application fee		
<b>Risk Management Official Services</b>			
Enforcement of Part IV of the Clean Water Act	\$12000	\$25942	Split between those municipalities that require Part IV duties (Belleville, Centre Hastings, Deseronto, Marmora and Lake, Town of Greater Napanee, Prince Edward County, and Tweed)

\*This fee was increased significantly because a site visit is required. Three Regulation Officers completed an independent review of the time necessary to complete one permit or site visit. The three officers determined approximately the same fee. The proposed fee includes travel time, mileage, and administrative time. The new \$450 fee would reflect our minimum cost involved to issue a permit or complete one site visit. Some more complex permits/site visits would take significantly longer time to complete. However, staff normally complete many permits/site visits in a day to reduce costs.

\*\* This technical view fee was approved by the Board in May of this year. Staff soon realized after reviewing numerous reports (e.g. Karst) that the fee was insufficient because the majority of the reports required changes/updates and time-consuming discussions with the consultant and/or other Regulation department staff.

\*\*\* This fee increase reflects the requirement for a site visit for some minor permits.



**SCHEDULE 2 General Service Fees**

Fee Type	2023 Fees	PROPOSED 2024 Fee	Notes
<b>Staff Charge out Rates (per hour)</b>			
Management/Project Management	\$90	\$93	Increase reflective of COLA
Engineering/Technical Resource Staff	\$75	\$77	Increase reflective of COLA
Specialists – IT, GIS, Biologist/Ecologist	\$65	\$67	Increase reflective of COLA
Administration/Technicians	\$50	\$52	Increase reflective of COLA
<b>Conservation Lands</b>			
Group rates for property usage (<50 ppl)	\$250	\$258	These rates do not include closure of property
Group rates for property usage (>50 ppl)	\$450	\$464	These rates do not include closure of property
Special Event rates Requiring Closure of Gathering Area within Property (Weekend)	\$2000	\$2060	These rates will not include any special accommodations (delivery of picnic tables, garbage service, etc.) or additional staffing
Special Event rates Requiring Closure of Gathering Area within Property (Weekday)	\$1500	\$1545	These rates will not include any special accommodations (delivery of picnic tables, garbage service, etc.) or additional staffing
Frink Center	\$150/day	\$154/day	OR \$75 /half day or evening; subject to CAO approval based on number of visitors
Depot Lakes Office Building	\$150/day	\$154/day	OR \$75 /half day or evening; subject to CAO approval based on number of visitors
Main Office Boardroom	\$150/day	\$154/day	OR \$75 /half day or evening; subject to CAO approval based on number of visitors
Annual Access Pass	\$60	\$62	Increase reflective of COLA and Market/Demand
Daily Access Pass – Little Bluff	\$15	\$15	Annual Passes will be accepted



Daily Access – All CA’s (except Little Bluff) – regular passenger vehicle	\$6	\$6	
Daily Access – All CA’s (except Little Bluff) – Other types of vehicles	\$12	\$12	Buses, vehicles with trailers (i.e., horse trailers, boat trailers, canoe racks, etc.)
<b>DEPOT LAKES CAMPGROUND</b>			
Seasonal Sites (annual rate)			
Waterfront Site	\$2000	\$2060	COLA
Non-waterfront Site	\$1500	\$1545	COLA
Interior Sites (weekly rates)			
May and June	\$270	\$50	Changing program – nightly rates now
July and August	\$378	\$50	Changing program – nightly rates now
September and October	\$270	\$50	Changing program – nightly rates now
<b>Hunting Leases</b>			
Cost per Acre	\$3.50	\$3.60	COLA
<b>Administrative Services</b>			
Shipping and Handling	\$15.00	\$15.45	Increase reflects cost to deliver service
NFS Cheques	\$50.00	\$50.52	Increase reflects cost to deliver service
Printing – all printing and sizes	CR	CR	CR – Cost Recovery to deliver the service
Mileage (per km)	.61 cents	.66 cents	Government rate set in January
Freedom of Information Requests	\$5.00	\$5.00	CR – Cost Recovery for document retrieval
Project Fees	15%	18%	More realistic amount for administration costs



**SCHEDULE 3 Monitoring, Stewardship and Education Service Fees**

Fee Type	2023 Fees	PROPOSED 2024 Fee	Notes
<b>Tree Seedlings and Shrubs</b>			
Conifer Stock	1.10	1.13	Sold in bundles of 10 or 25 (minimum order of 100 total trees); COLA
Deciduous Stock	1.50-2.00	1.54-2.06	Sold in bundles of 10 or 25 (minimum order of 100 total trees); COLA
<b>Shoreline Planting Kits</b> (QC provides a stewardship site visit and customized planting plan)			
	Minimum fee of \$425	Minimum fee of \$438	A kit is a minimum of 50 plants and is subsidized by grants. Kit price may exceed \$425 in 2023 pending grants received. COLA
<b>Shoreline Planting Services</b>			
	\$7/plant + 0.66/km	\$7.21/plant + 0.67/km	Landowners can hire QC to have their shoreline kit planted; COLA on KM
<b>Large Scale Tree Planting Program</b> (heavily subsidized for 2023 through grants)			
	\$0.30 to \$0.50 per tree for landowner	\$0.31 to \$0.51 per tree for landowner	Large scale tree planting program is subsidized by Forest Ontario Grants as well as other grants and sponsors. Landowner fee will vary depending on subsidies acquired
<b>Education/Outreach</b>			
In-school Watershed Workshop	No Cost	No Cost	40-minute curriculum-connected watershed workshops K-8
Outdoor Education Programs K-12	\$8-\$14 per student	\$8.24-\$14.42 per student	We charge for outdoor programs at a rate of \$8 per student for half day programs (or min \$160) and \$14 per student for full day programs (or min fee of \$280 for full day programs).



Stream of Dreams School Water Edu Program	\$3/student	\$3/student	Minimum fee of \$300
<b>Aquatic Science Equipment Rental (Daily Rates)</b>			
AbraScan	\$6	\$6.18	Increase reflective of COLA
Backpack Electrofishing Unit	\$162	\$167	Increase reflective of COLA
Benthic Gear	\$22	\$22.06	Increase reflective of COLA
Electrofishing Boat	\$325	\$335	Increase reflective of COLA
Boat Stanley	\$220	\$227	Increase reflective of COLA
Canoe	\$8	\$8.24	Increase reflective of COLA
Flow Tracker	\$22	\$22.66	Increase reflective of COLA
GPS Unit	\$22	\$22.66	Increase reflective of COLA
John Boat	\$22	\$22.66	Increase reflective of COLA
Kayak	\$8	\$8.24	Increase reflective of COLA
Larval Net	\$54	\$56	Increase reflective of COLA
Passive Netting Gear	\$108	\$111	Increase reflective of COLA
Pygmy Meter	\$22	\$22.66	Increase reflective of COLA
YSI Multimeter	\$22	\$22.66	Increase reflective of COLA
PGMN Workbook	\$11	\$11.33	Increase reflective of COLA
PGMN Generator	\$22	\$22.66	Increase reflective of COLA
<b>Water Quality Monitoring</b>			
Provincial Water Quality Monitoring Network in the Moira Region (per event - monthly)	\$1390	\$1432	QC performs this monitoring once per month at 13 stations; Increase reflective of COLA
Provincial Water Quality Monitoring Network in the Napanee Region (per event - monthly)	\$561	\$746	QC performs this monitoring once per month at 3 stations; Increase reflective of COLA
Provincial Water Quality Monitoring Network in Prince Edward County (per event - monthly)	\$1100	\$1133	QC performs this monitoring once per month at 12 stations; Increase reflective of COLA



Provincial Groundwater Monitoring Network (average cost per well per visit)	\$992	\$1022	QC has 23 wells as part of the provincial program, increase reflective of COLA
Ontario Benthos Bio-monitoring Network (average cost per station per visit)	\$340	\$350	QC samples 47 stations to ensure water quality changes can be tracked; Increase reflective of COLA
Baseflow (average cost per day)	\$648	\$667	QC samples at multiple locations throughout a given sub-watershed that are completed in a single day; Increase reflective of COLA



Quinte  
CONSERVATION



2023

# CAPITAL ASSET MANAGEMENT PLAN



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## Executive Summary

Quinte Conservation's Capital Asset Management Plan (AMP) outlines the strategic approach to effectively manage and maintain the organization's physical assets. The plan aims to optimize asset performance, ensure long-term sustainability, and support Quinte Conservation's mission of preserving and restoring the natural environment. By implementing best practices in asset management, Quinte Conservation will enhance operational efficiency, reduce lifecycle costs, and maximize the value of its assets.



## Introduction

### 1.1 Purpose

Conservation Authorities are responsible for the management of a diverse range of capital assets. In addition to significant land holdings, there are many other major classes of tangible capital assets (TCA) that support basic authority services related to conservation, restoration, development, and management of natural resources.

Figure 1 illustrates this diversity of TCA. The purpose of this AMP is to establish a comprehensive framework for the management and maintenance of Quinte Conservation's assets. It aims to prioritize investments, assess risks, and ensure the efficient utilization of resources to deliver sustainable environmental stewardship.



## 1.2 Background & Scope

This plan encompasses the management of tangible assets such as buildings, infrastructure, equipment, vehicles, and natural areas. It also includes intangible assets such as data and information systems necessary for effective asset management.

Quinte Conservation's (QC) infrastructure is aging while demand for better public services is growing in response to higher standards of safety, health, environmental protection, and growth. In 2009, standards within the Public Sector Accounting Board (PSAB) were amended and requires Conservation Authorities to report on our tangible capital assets in our Audited Financial Statements. QC has followed this direction since the implementation to ensure compliance. Under the new standards, the full cost of acquisition or construction of an asset is no longer recognized as an expenditure in the year in which it occurs. Instead, the cost of the asset is spread over the asset's estimated useful life as an amortization expense.

To comply with the standards in 2009, QC gathered information on the assets they owned, and created a database to track current assets and assets purchased in subsequent years. This information was used primarily as part of the audit process. This database provides the foundation for improving asset management practices at QC. The information required to be PSAB compliant was primarily backward looking. It considered historical cost (or reasonable estimates where necessary), annual amortization, accumulated amortization, and the resultant current net book value of assets. Looking forward, this AMP will take the PSAB information and introduce life expectancy based on actual asset condition, expected rates of deterioration, future required service levels, and estimated future replacement costs.

Although this is a new practice for QC, the development of an AMP is an essential part of QC's ongoing fiscal responsibility framework. It will guide the purchase, use, maintenance, and disposal of every asset QC needs to conduct business. The goal of every AMP is to define the use of assets in efforts to streamline productivity and delivery with minimal loss of capital.

The AMP will support QC's budgeting, planning, and forecasting processes and inevitably improve transparency, efficiency, and collaboration between user groups. The plan will improve and enhance data quality and reliability. This plan seeks to identify what we have, what condition it is in, and what the anticipated needs are to maintain our infrastructure as we move forward. It will also discuss estimates regarding future needs both from the perspective of preserving existing infrastructure and anticipated future new asset acquisitions and capacity enhancements.

The AMP was coordinated and developed with input from staff of several departments within QC regarding their applicable assets. A determination was made of which assets need to be managed and replaced based on an estimated life cycle of 5, 10, 15, 20, 30 or 40-years depending on the asset classification.

For dam infrastructure the life cycle was estimated at a 40-year cycle. In 2019, QC commissioned a consulting firm to focus on the Water and Erosion Control Infrastructure Assets held by QC. Maintenance forecasts for the water management infrastructure assets was forecasted over a 10-year cycle in efforts to improve the safety and reliability of these 40 structures. QC recognizes the significance of these assets and through the support of the Board of Directors and our benefitting municipalities, a 10-year capital plan was approved and includes annual contributions by way of a special levy to be held in reserve accounts for major capital works to ensure our dams and weirs are maintained. The water management infrastructure asset management plan will be phased into the AMP at a later date.

## Asset Inventory and Condition Assessment

### 2.1 Information Technology Infrastructure

QC has a heavy operational dependency on Information Technology (IT) and Information Management (IM), including wide and local area networks, application and database servers, intranet, internet, public facing web assets and webservers, telecommunications, personal computers, and email. The potential loss of operational control of essential services and impact on stakeholders (e.g., clients or personnel) that may occur in the event of an interruption to IT/IM services, necessitates the need for continued preparation, implementation, and maintenance of a comprehensive IT/IM business continuity strategy.

Currently, QC maintains a network utilizing hypervisor technology to deliver the high availability of day-to-day operations. Several virtual machines run the following primary applications: MS Server and Active Directory, database servers, file servers, watershed monitoring applications, enterprise content management systems, accounting systems, GIS, and webservers. These servers, coupled with various network hardware components (e.g., routers, switches, and network storage) and other cloud-based SaaS (Software as a Service) resources are critical to the daily operations of QC and play a vital role in key program areas such as flood forecasting and warning.

#### 2.1.1 Network Infrastructure Replacement Initiative

To maintain the high standards and availability of QC's network infrastructure, critical components must be replaced within the predicted lifespan of the hardware. The initiative will see the renewal of infrastructure actively planned and renewed on a regular basis to ensure QC is on pace to meet the needs of its users and clients. The set schedule of renewal will ensure continually sustainable work environments that are free from disruption and failure. The risks associated with not renewing network infrastructure include, but are not limited to:

- Unplanned downtime leading to disruption of QC business;
- Unplanned expenses related to unexpected server, switch, and storage renewal;
- Loss of data;
- Increased negative perception of technology due to aging infrastructure;
- Unplanned loss and ability to respond in emergency situations;
- Potential loss of ability to communicate with partners during critical emergencies;

#### 2.1.2 Cybersecurity Initiative

Not to be overlooked, the implementation of an effective cybersecurity program at QC is a crucial component in protecting IT/IM resources from damaging digital attacks and costly data recovery efforts. With an ever-increasing dependency on digital resources and the constant threat of new and evolving attack vectors, it is imperative that QC maintains an exceptional and proactive approach to cybersecurity management. Consequently, QC should protect IT/IM infrastructure through:

- Conducting routine cybersecurity training/campaign programs with staff to reduce the risk associated with human error.
- Routinely assessing the effectiveness of chosen detection and response platforms (upgrading as necessary)
- Ensuring network security best practices are implemented, routinely reviewed, and amended as required.



### 2.1.3 Server Room Maintenance Initiative

To maintain the business continuity of QC's network infrastructure and communication systems, the maintenance and repairs to the server room location needs to be reviewed on an annual basis. The maintenance and repairs include the following:

- Cooling systems renewal for server room;
- Back-up power systems renewal for main office

When a server room is not maintained correctly it presents significant risk related to:

- Early failure of equipment due to inadequate cooling;
- Disruption of service or loss of data due to power failures for power conditioning;
- Exposure to liability for inadequate record retention if servers damaged;

The maintenance of these systems will ensure the longevity of the hardware and ensure sustainability and high tolerance. QC has budgeted for the replacement of cooling systems after 10 years and the battery back-ups every 5 years.



#### 2.1.4 Workstation Replacement Initiative

QC has recognized a need to budget the replacement of workstations to maintain business continuity. The initiative will see the renewal of workstations actively planned and executed on an annual basis. The set schedule of renewal will ensure a continually sustainable work environment that is free from disruption and failure. The risks associated with not renewing workstations include:

- Unplanned downtime leading to disruption of QC business;
- Unplanned expenses related to unexpected computer renewal;
- Loss of data;
- Increased negative perception of technology due to aging infrastructure.

Workstations have been budgeted for a five-year replacement cycle. The workstations required by users at QC are dedicated by their software and hardware requirements. Several resource intensive client-side applications are in use at QC including:

- GIS applications
- CAD applications
- Graphic design / photo and video editing applications
- Environmental modelling and statistical applications

Users whose primary job function is the intensive use of the above-mentioned application categories are referred to as “Technical Workstation Users”. Staff members who use the software on a periodic basis are referred to as “Business Advanced Users”. The remaining staff are considered “Business Standard Users” and do not use resource intensive client-side applications and predominantly rely on office or server-side applications.

### 2.1.5 Software requirements

- Technical Workstation Users
  - GIS applications; CAD applications; graphic design / photo and video editing applications; environmental modelling and statistical applications; office and server-side applications
  - Example users: GIS staff, communications staff.
  - Workstations will be extended core machines, those which have additional CPUs, RAM, and dedicated video cards.
  
- Business Advanced Users
  - CAD applications; environmental modelling and statistical applications; office and server-side applications
  - Example users: water resources staff, monitoring staff.
  - Workstations will be extended core machines, those which have additional CPUs and RAM.
  
- Business Standard Users
  - Office and server-side applications
  - Example users: administration, field operations staff, forestry staff, planning and regulations staff, meeting room computers, summer staff.
  - Workstations considered to be core machines, those which have average performance CPU and RAM allocations.

This strategy has a phased approach since workstation requirements from various groups cannot be completely fulfilled at present time. Workstations coming out of full-time staff use are to be set aside for students and employment programs, as required.

Each of these classes requires the maintenance of a battery backup system at the workstation location. These battery backup systems are intended to provide the user time to save and shut down the computer in the event of a power outage and provide limited power during a brownout or power “Flicker”. These battery backup systems are considered part of each of these desktop computer systems and are therefore included in the replacement costs moving forward with the strategy.

### 2.1.6 Phone System Replacement Initiative

The current phone system includes both a Private Branch Exchange (PBX) desk top phone set as well as mobile devices for many staff. The mobile devices form part of QC’s essential communication plan. Currently, the mobile phone package includes 30 devices ranging from 2017 – 2023. The PBX system is approximately 10 years old and no longer compatible with QC’s automated system for some features. The aging infrastructure will cause higher likelihood of service disruption. The risks associated with not keeping the phone system current include:

- Unplanned downtime leading to a disruption in service and administration of QC functions;
- Unplanned loss and ability to respond in emergency situations;
- Unplanned expenses related to unexpected equipment failure;
- Loss of voicemail data;
- Increased negative perception of technology due to aging equipment.

Mobile devices are budgeted for a 5-year life cycle. The PBX system is budgeted for a 15-year life cycle.

### 2.1.7 Standard Office Equipment

Quinte Conservation has a variety of office equipment required to perform administrative duties. This equipment includes copiers, printers, a wide-format plotter/scanner, and a variety of audio/visual equipment (board room TV, meeting room monitors, postage meter, etc.). This type of equipment has a 10-year replacement schedule.



## 2023 Capital Asset Management Plan Asset Inventory and Condition Assessment

**2.1.8 Information Technology Infrastructure Financial Implications**

QC's core servers, storage network, computer and office equipment are in reasonably good condition while some of the remainder of our network infrastructure is in fair condition. The financial implications (estimated cost per year for the strategy described) to replace the aging infrastructure and to maintain licensing fees is described below.

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
\$76,706	\$99,507	\$76,726	\$118,475	\$92,059	\$106,662	\$87,889	\$79,817	\$109,357	\$103,309

Annual Average
\$95,051

Some notes regarding the values include the following:

- CPI adjustments at 2.5% per year;
- Replacement costs not used (using acquisition costs for calculations) - in some cases, replacements are cheaper, in others, higher);
- Monitors not factored into PC replacements (their useful life tends to be significant, and replacement is infrequent);
- QC has many users with both desktop and laptop - business/cost savings strategy will be to move away from desktops and run 1 machine only for most users by 2030 (some exceptions to this exist);
- See appendices for a detailed list.

For budgeting purposes, the average 10-year capital cost of \$95,051 will be incorporated into the 2024 budget onwards as a capital expenditure. Any part of the budget that is unspent in the current year is to be carried forward and placed in a reserve account to ensure QC has the necessary funds to support the annual costs of maintaining the Information Technology infrastructure throughout QC.



## 2.2 Vehicles

QC owns and maintains a small fleet of vehicles to deliver various programs and services. QC's current fleet includes 14 vehicles used for monitoring, forestry operations, dam operations and inspections, regulations and planning, stewardship, and a variety of other corporate services such as attending meetings and general uses. Some of these vehicles are used to carry and trailer equipment including boats, canoes, surveying equipment, generators, pumps, sampling equipment, electro-fishing equipment and specialized dam operation gear. During peak months, vehicles are fully utilized, and staff are occasionally required to use personal vehicles as necessary.

All Terrain Vehicles (ATV) and trailers that are used in conjunction with our vehicles are also included in the vehicle section of the Asset Management Plan. ATVs are used to access remote locations within QC's jurisdiction to perform dam operations and inspections as well as forestry operations.

The Forwarder is a specialized piece of equipment used in several different program areas. As an example, staff would utilize it to perform operations and maintenance of booms at our water control structures, hazardous tree and log removal as part of our conservation area maintenance program and for forestry operations.

Some notes regarding the values include the following:

- CPI adjustment at 2.5 % per year on the annual summary value (not applied to each individual asset);
- All replacements costs used in the plan are estimates based on a value range from Autotrader in July 2023;
- All current values have been reduced by 5% each year following 2024;
- See appendices for a detailed list.

The following table shows the vehicle fleet, acquisition date and estimated 2023 value:

Description	Acquisition Year	Current Value
2008 Dodge Ram	2008	\$6,500
2008 Ford 3 Ton (Dump)	2008	\$20,000
2008 Ford F150	2008	\$7,000
2011 Chevy Silverado	2011	\$12,995
2012 Dodge Caravan	2014	\$2,000
2012 Dodge Ram	2012	\$14,000
2012 Honda Civic	2012	\$5,000
2014 Jeep Cherokee	2014	\$9,000
2015 Dodge Caravan	2015	\$7,000
2016 Ford F150	2016	\$15,000
2017 Ford Focus (Electric)	2017	\$14,000
2022 GMC - Lease (\$900/month)	2022	N/A
2022 Chevy - Lease (\$900/month)	2022	N/A
2022 Chevy - Lease (\$900/month)	2022	N/A
Flatbed Trailer	2000	\$2,000
ATV Trailer	2000	\$2,000
Forwarder (logging and dam operations)	2000	\$5,000
ATV x4	2015 - 2018	\$4,500

## 2023 Capital Asset Management Plan Asset Inventory and Condition Assessment

The risks associated with not replacing QC's vehicle fleet include:

- High maintenance and repair costs;
- Health and Safety concerns;
- Liability concerns;
- Disruption in services.

### 2.2.1 Vehicle Financial Implications

QC's fleet of vehicles is in fair condition but requires some immediate investment. Vehicle ages range from new (3 newly leased vehicles in 2022) to several vehicles beyond their life expectancy of 15-20 years (depending on asset). The financial implications to bring the vehicle fleet to meet operational needs is as follows:

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
\$58,350	\$60,629	\$83,689	\$90,085	\$94,600	\$47,588	\$68,540	\$88,713	\$32,760	\$23,888

Annual Average
\$64,884

For budgeting purposes, the average 10-year capital cost of \$64,884 will be incorporated into the 2024 budget onwards as a capital expenditure. Any part of the budget that is unspent in the current year is to be carried forward and placed in a reserve account to ensure QC has the necessary funds to support the annual costs of the Vehicle fleet.



## 2.3 Facilities and Conservation Areas

QC maintains lands and infrastructure throughout the entire watershed. In total, QC owns and manages approximately 30,000 acres of land. There are several buildings located on QC properties that all require general upkeep and maintenance to ensure they remain safe and in good standing. Some of these building assets remain locked or are rented to external agencies. QC's main administrative building is located at Potters Creek Conservation Area in Quinte West with the primary location for Field Operations staff and equipment being located at the Vanderwater Conservation Area. Other locations that have infrastructure and buildings include the Frink Centre, Depot Lakes, O'Hara Mill and Macaulay Mountain properties. The O'Hara Mill property is primarily maintained by a volunteer association and has not been included with this plan because the group is responsible for all assets located on the property.

A legacy building and workshop remain at the Macaulay Mountain Conservation Area. These buildings were the former Prince Edward Region main office and are no longer used by Quinte Conservation. Currently the location is leased to a cadet group. Signage, walkways, trails, bridges, parking lots, gates, picnic shelters and tables are some of the features located at our twelve conservation areas that form our destination sites in accordance with the QC Lands Committee recommendations and QC Board approval.

The following Facilities and Conservation Areas will require capital improvements over the next 10 years and include the following generalized items:

- Beaver Meadow Conservation Area - parking lot and access improvements, picnic tables, signage, trail improvements;
- Deerrock Lake Access – building upgrades, boat launch improvements, washroom facility upgrades (privy);
- Depot Lakes Conservation Area – accessibility improvements, trail network and bridge maintenance, gate system and maintenance, parking lot, picnic shelter, picnic tables, washroom maintenance, signage, building maintenance including flooring, roof, washroom, septic, windows;
- Frink Centre Conservation Area – boardwalk replacement, gate, parking lot, pavilion (roof, painting, etc.), picnic tables, washrooms, signage, trail maintenance and upgrades;
- Little Bluff Conservation Area – fencing, gate maintenance; parking and access, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Macaulay Mountain Conservation Area - building and workshop demolition, gate system and maintenance, parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Potters Creek Conservation Area and Administrative Building – appliance replacement, lunchroom upgrades, cooling system, heating system, back-up generator replacement, board room upgrades to audio visual, tables and chairs, exterior and interior upkeep, office roof, sewage system, storage facility maintenance, pavilion upgrades to exterior and interior; pavilion roof, general access Improvements, Other properties abandoned water wells on QC land, legal surveys for land holdings, gate system and maintenance, parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Massassauga Point Conservation Area – fencing, gate system and maintenance, parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Sheffield Conservation Area - parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Sidney Conservation Area - parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades;
- Vanderwater Conservation Area - gate system upgrade and maintenance, parking lot and access improvements, picnic shelter, picnic tables, washrooms, signage, trail maintenance and upgrades, concrete repairs to building, building maintenance, washroom upgrades and sewage system, heating, and cooling system replacement.

The risks associated with not maintaining and upgrading our facilities and conservation areas include:

- Loss of revenue;
- Disruption of services;
- Increased maintenance and repair costs;
- Health and safety concerns for staff and the public.

## 2023 Capital Asset Management Plan Asset Inventory and Condition Assessment

### 2.3.1 Facilities and Conservation Areas Financial Implications

QC facilities and conservation areas are in fair to good condition, and QC must continue to meet health and safety standards as well as provide the public the necessary facilities to enjoy these destination properties. The financial implications to ensure QC facilities and conservation areas meet requirements are as follows:

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
\$110,500	\$110,700	\$105,000	\$110,188	\$100,650	\$106,875	\$112,700	\$109,863	\$97,200	\$103,206

Annual Average
\$106,688

Some notes regarding the annual values include the following:

- CPI adjustment at 2.5 % per year on the annual summary value (not applied to each individual value);
- Pricing is estimated based on current available information;
- Any investment in our assets made prior to 2023 has been included within our schedules (i.e., new storage facility, some gate systems) but not included as an annual cost;
- See appendices for a detailed list.

For budgeting purposes, the average 10-year capital cost of \$106,688 will be incorporated into the 2024 budget onwards as a capital expenditure. Any part of the budget that is unspent in the current year is to be carried forward and placed in a reserve account to ensure the necessary funds required to support the annual costs of QC's facilities and conservation areas.





## 2.4 Flood Forecasting and Warning and Watershed Monitoring Equipment

QC owns and manages 30,000 acres of land, 43 water control structures, a hydro-electric facility, campground, office buildings and 12 destination areas. With this comes the need to have lots of different equipment including power tools, boats, tractors, trailers etc. QC field staff require a tractor with various attachments for everyday maintenance work. QC relies on landscaping equipment to complete general maintenance around conservation areas. QC's extensive trail network is maintained with the same equipment as well as groomers for cross country skiing. Staff require chainsaws, brush saws, pole saws, and other equipment to assist in dam operations, trail maintenance, hazard tree removal, snow removal and more.

All this equipment is considered a necessity for Quinte Conservation to conduct business.

### 2.4.1 Flood Forecasting and Warning

QC owns and operates a variety of monitoring stations to collect weather and hydrologic data that is used in flood and drought monitoring as well as supporting other programs (e.g., watershed planning, climate change, Bay of Quinte, Provincial Groundwater Monitoring Network, Provincial Water Quality Monitoring Network, etc.). QC also relies on Environment Canada's hydrometric network stations where some QC owned sensors such as rain gauges, air and water temperature probes, soil probes, snow depth sensors, etc. have been installed. In addition, QC has groundwater sampling locations where the sites are operated and maintained by QC, but the equipment is owned by the province.

The equipment that QC owns and relies on for timely flood and drought monitoring must be maintained to a high standard to ensure data accuracy. Most monitoring stations consist of data loggers, sensors, solar panels, and some have equipment shelters.

A full list of QC's networks of gauge stations and equipment can be found in the appendix. Some equipment is essential to the Flood Forecasting and Warning program as well as the drought preparedness program. This equipment must be maintained to a high standard. In the past, QC has often accepted generous donations of equipment from Environment, Climate Change Canada (ECCC), the Ministry of Natural Resources and Forestry (MNR) and Ministry of Environment, Conservation and Parks (MECP) such as data loggers, rain gauges, lake level gauges, etc. Having the ability to receive these types of donations is a tremendous help in upgrading our hydrometric monitoring network, however they cannot be expected on a continuous basis. If QC's equipment and network are at risk of falling due to lack of maintenance/replacement, QC risks losing important data, dealing with more difficult repairs, increased costs associated with repairs and a loss of credibility with the public because QC will not be able to provide accurate and up to date information during emergencies.

### 2.4.2 Watershed Planning and Monitoring Equipment

QC has an extensive watershed monitoring program to meet not only the provincial requirements set out in the Conservation Authorities Act but also to demonstrate the health and well being of our natural resources within the Quinte region. QC's team examines the biological, physical, and chemical components of the watershed including surface water, groundwater, aquatic, wildlife, wetland, and terrestrial components. The monitoring programs provide important information used by QC staff, and many watershed stakeholders including our municipal partners and other government agencies, developers, consultants, academia, ENGO's and residents. Overall watershed health is evaluated as well as assessment of important indicators and components of the watershed. The data and information collected provide point in time information and identifies trends and change over time in watershed health. The work QC completes as part of their robust monitoring network not only informs QC's management programs but also informs federal and provincial programs including species at risk, forest bird inventories, Great Lakes Wetland Health, provincial biodiversity programs, and Ontario invasive species programs. The information collected through some of the monitoring programs is submitted to provincial and federal databases in accordance with agreements, collection permits and licences.

To carry out the various monitoring programs, a variety of equipment is necessary. This equipment includes highly specialized items such as boats, electrofisher, water chemistry meters, safety gear, scales, and many other important items.

### 2.4.3 Financial Implications of Flood Forecasting and Warning and Watershed Monitoring Equipment

Having reliable equipment is essential to being able to deliver QC's programs and services. Equipment is shared amongst all departments and program areas to ensure QC maximizes the value of our equipment and reduces the financial burden on QC. Our inventory of equipment has a variety of life expectancies with most items ranging from a 2-year to 20-year life expectancy. Some of the more expensive assets such as boats, motors, tractors, etc. are rated on a 30-year life expectancy.

The risk associated with not replacing equipment include:

- Unreliable or lost data;
- High maintenance and repair costs;
- Disruption of service to residents and visitors;
- Increased maintenance and repair costs;
- Health and safety concern for public and staff;
- Liability concerns.

The financial implications are as follows:

2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
\$77,201	\$81,181	\$80,806	\$84,572	\$84,281	\$88,134	\$87,932	\$91,877	\$91,768	\$93,759

Annual Average
\$86,151

For budgeting purposes, the average replacement cost of \$86,151 will be incorporated into the 2024 budget onwards as a capital expense. This value includes a CPI adjustment over 10 years at a rate of 2.5% annually. Any part of the budget that is unspent in the current year is to be carried forward and placed in a reserve account to ensure we have the necessary funds to support the annual costs of Quinte Conservations equipment. See appendices for a detailed list.



## 2.5 Water Management Infrastructure

Quinte Conservation owns, operates, and/or maintains 43 water management structures throughout the watershed. These structures range from historical remnants of an once functioning dam to seasonal weirs to large flood control structures. In 2018, Quinte Conservation contracted D.M. Wills Associates Ltd. to complete a Water Control Structure Condition Assessment. The purpose of the assessment focused on determining the priority capital projects for the next 10 years. As part of the work, each structure was inspected, and recommendations were provided. The recommendations focused on how to properly maintain the structure to ensure safe operation, public safety, and longevity.

In 2021, the Quinte Conservation Executive Board approved a motion (QC-021-079) directing staff to contact each of our municipal partners regarding the 10-year plan to allow each municipality benefitting from the water management structures to financially plan for capital maintenance into 2032.

Although the Water Management Infrastructure already has an approved capital asset management plan and payment schedule, it is important to recognize this plan as part of QC's overall Asset Management Plan. QC will also continue to keep the Water Management Infrastructure Plan as a separate special levy budget item because of the complexity around which municipalities are benefitting from each structure.

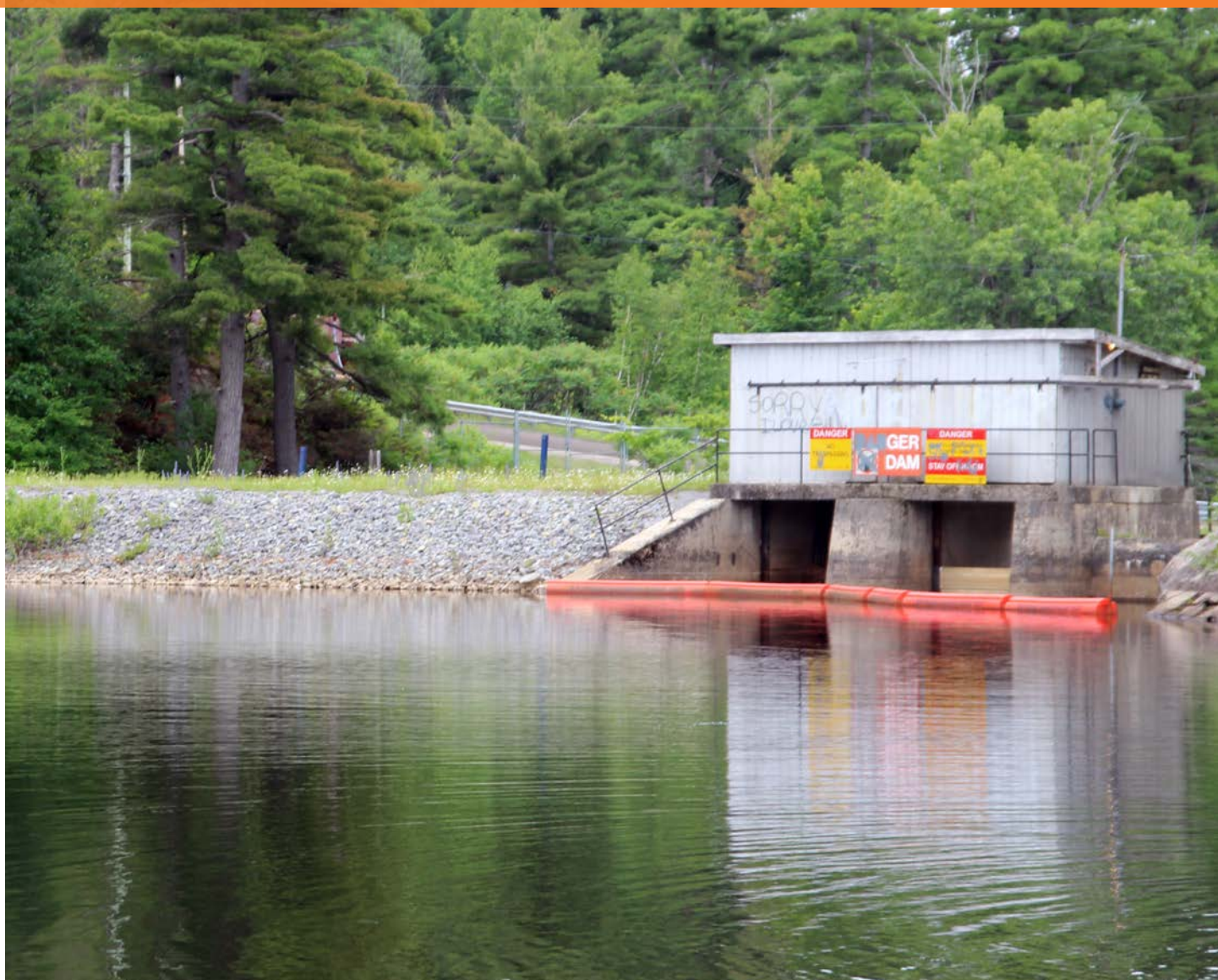
QC prepared this 10-year plan showing the cost increasing for the initial five years. The payment schedule started in 2022 on an annual basis by the benefitting municipalities and the funds are held in a reserve account specific for water management infrastructure capital maintenance.

The following list of dams and weirs are part of the water management infrastructure asset management plan and form an integral part of QC business:



## 2023 Capital Asset Management Plan Asset Inventory and Condition Assessment

<b>Water Control Infrastructure</b>	<b>Main Function</b>	<b>Secondary Function</b>
Arthur Holgate Dam	Ice Control Dam	Flood & Erosion Control
Belleville Yardmen Dam	Ice Control Dam	Flood & Erosion Control
Catons Weir	Recreational (Stoco Lake)	
Chapman's Weir	Recreational (Stoco Lake)	
Deerrock Lake Dam	Flood & Erosion Control	Low Flow Augmentation
Deloro Dam	Water supply for Deloro Mine	
Downey's Weir	Recreational (Moirra Lake)	
Flinton Dam	Recreational and Water Supply	
George & Lois Wishart Dam	Ice Control Dam	Flood & Erosion Control
Harry Mulhall Dam	Ice Control Dam	Flood & Erosion Control
Lingham Lake Dam	Flood & Erosion Control	Low Flow Augmentation
Lott Dam	Ice Control Dam	Flood & Erosion Control
McLeod Dam	Hydro Electric Generation	Flood & Erosion Control
O'Hara Mill Dam	Recreational/Historic	
Skootamatta Lake Dam	Flood & Erosion Control	Recreation; Low Flow Augmentation
13 Island Lake	Recreation	Low Flow Augmentation
2nd Depot Lake	Flood & Erosion Control	
3rd Depot Lake	Flood & Erosion Control	
Bellrock Main Dam	Fire supply	Recreation
Bellrock Mill Dam	Recreational/Historic	
Breeze Dam	Flood & Erosion Control	
Colebrook Dam	Flood & Erosion Control	
Dead Creek Dam	Conservation/Wetland Preservation	
Hardwood Creek Dam	Historical	
James Lazier Dam	Flood & Erosion Control	
Kingsford Weir	Recreation - No longer installed	
Laraby Rapids Dam	Low Flow Augmentation	Recreation
Lower Arden Dam	Recreation	
Middle Arden Dam	Recreation	
Newburgh Weir	Fire supply	Recreation- no longer installed
Springside Park Dam	Municipal water intake	Recreation
Upper Arden Dam	Low Flow Augmentation	Recreation
Varty Lake Dam	Recreation	
Woods Dam	Historical/Recreation	
Beaver Meadow Dam	Conservation/Wetland Preservation	Recreation
Bloomfield Dam	Flood & Erosion Control	CWP/Recreation
Consecon Mill Dam	Flood & Erosion Control	Fire supply/LFA/Recreation
Demorestville Dam	Flood & Erosion Control	Fire supply
Harry Smith Dam	Conservation/Wetland Preservation	Recreation
Macaulay Mountain Dam	Flood & Erosion Control	Recreation
Milford Dam	Flood & Erosion Control	Fire supply/Recreation
Roblin Lake Dam	Low Flow Augmentation	Recreation
Whitney Dam	Flood & Erosion Control	LFA



### 2.5.1 Financial Implications of the Water Management Infrastructure

The risk associated with not replacing or maintaining our water control infrastructure include:

- Disruption of service to residents and visitors;
- Increased maintenance and repair costs;
- Health and safety concern for public and staff;
- Liability concerns;
- Risk to life and property.

The financial implications are as follows:

2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
\$202,819	\$338,032	\$473,245	\$608,458	\$743,671	\$878,884	\$878,884	\$878,884	\$878,884	\$878,884

For budgeting purposes, the approved payment schedule for the Water Management Capital Plan will continue to be billed separately on an annual basis to the benefitting municipalities.

## Conclusion

### 3.0 Conclusion

QC's Asset Management Plan outlines a comprehensive approach to sustainably manage and maintain its physical and intangible assets. By prioritizing asset performance, risk management, and resource optimization, QC will enhance its operational efficiency, minimize lifecycle costs, and ensure the long-term sustainability of its environmental resources. Through continuous improvement and effective asset management practices, QC will continue to fulfill its vision of advancing watershed knowledge and collective actions to strengthen our natural ecosystems.

QC's historical approach has been "reactive" to situations. This approach is problematic when a problem or need arises, QC requests funding from partner municipalities with little to no ability to plan for said funding nor time to apply for matching grant dollars. This plan not only creates a solid foundation for planning the future of QC but also allows QC to access provincial, federal, and private grants that occasionally become available.

The following is a summary table of the annual costs associated with the AMP that will be billed annually to our 18 member municipalities. An important note is that this is not additional financial support but reflects a similar dollar amount that was historically included in our operating budget. We have simply reorganized our budget so that it clearly accounts for capital expenditures. The total cost will be billed in accordance with the Current Value Assessment modified to the watershed boundary. This method is consistent with the way our operating budget is distributed. The values shown below exclude the Water Infrastructure Capital Asset Management information that was approved in 2020.

Asset Class	IT and IMS	Facilities and Lands	Vehicles	Flood Forecasting and Warning and Watershed Monitoring Equipment
Annual Cost	\$95,051	\$106,688	\$64,884	\$86,151
<b>Total Cost</b>	<b>\$352,774</b>			









# 2023 Capital Asset Management Plan Appendices

## 4.2 Vehicles

Department	Description	Life Expectancy	Acquisition Year	Current Age	Replacement Year	Acquisition Cost	Replacement Cost	Current Value (Lowest estimated)	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Vanderwater	2008 Dodge Ram	15	2008	15	2023		\$66,000	\$6,500		\$59,150									\$59,150
Vanderwater	2008 Ford 3 Ton (Dump)	20	2008	15	2028		\$100,000	\$20,000					\$86,000						\$86,000
Vanderwater	2008 Ford F150	15	2008	15	2023	\$31,399	\$66,000	\$7,000	\$59,350										\$86,350
Vanderwater	2011 Chevy Silverado	15	2011	12	2026		\$66,000	\$17,995											\$83,995
Corporate Services	2012 Dodge Caravan	15	2012	9	2029	\$12,895	\$26,000	\$2,000					\$16,600						\$18,600
Monitoring	2012 Chevy Express	15	2012	11	2027		\$46,000	\$14,000				\$53,000							\$67,000
Engineering	2012 Honda Civic	15	2012	11	2027	\$13,365	\$39,000	\$5,000			\$24,750								\$51,750
Engineering	2014 Jeep Cherokee	15	2014	9	2029	\$30,389	\$36,000	\$9,000			\$27,000		\$23,700						\$37,700
Vanderwater	2015 Dodge Caravan	15	2015	8	2030	\$22,698	\$26,000	\$7,000					\$20,450						\$20,450
Vanderwater	2016 Ford F150	15	2016	7	2031	\$33,873	\$36,000	\$15,000					\$66,000						\$56,000
Corporate Services	2017 Ford Focus (Electric)	15	2017	6	2032		\$36,000	\$14,000				\$10,000	\$27,300						\$27,300
Regs.	2022 GMC - Lease (\$900/month)	5	2022	1	2027	\$10,000	\$70,000	\$45,000				\$10,000							\$10,000
Vanderwater	2022 Chevy - Lease (\$900/month)	5	2022	1	2027	\$10,000	\$70,000	\$45,000				\$10,000							\$10,000
Vanderwater	2022 Chevy - Lease (\$900/month)	5	2022	1	2027	\$10,000	\$70,000	\$45,000				\$10,000							\$10,000
Vanderwater	2000 Ford F150	30	2000	23	2023		\$16,000	\$2,000							\$13,700				\$13,700
Vanderwater	2008 Chevy	30	2008	15	2023		\$16,000	\$2,000							\$13,700				\$13,700
Vanderwater	2008 Chevy	30	2008	15	2023		\$16,000	\$2,000							\$13,700				\$13,700
Vanderwater	2018 Ford Focus (logging and dam operations)	30	2018	23	2030		\$20,000	\$5,000					\$16,750						\$16,750
Landis	ATV	15	2018	5	2033		\$12,000	\$4,500											\$9,750
Vanderwater	ATV	15	2018	5	2033		\$12,000	\$4,500											\$9,750
Vanderwater	ATV	15	2015	8	2030		\$12,000	\$4,500							\$9,750				\$9,750
Vanderwater	ATV	15	2015	8	2030		\$12,000	\$4,500							\$9,750				\$9,750
Vanderwater	ATV	15	2015	8	2030		\$12,000	\$4,500							\$9,750				\$9,750
																			\$591,204

\*Lease vehicle - used the acquisition cost for plan to get into a new lease as estimate  
 \*\*Lease vehicle replacement cost = Acquisition cost x lease length yrs  
 \*\*Lease vehicle replacement cost = Acquisition cost x lease length yrs  
 \*\*Lease vehicle replacement cost = Acquisition cost x lease length yrs  
 \*Lease vehicle replacement cost = Acquisition cost x lease length yrs  
 \*Lease vehicle replacement cost = Acquisition cost x lease length yrs  
 \*Lease vehicle replacement cost = Acquisition cost x lease length yrs

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
Summary	\$38,630	\$59,629	\$33,689	\$30,085	\$34,500	\$47,988	\$61,540	\$68,173	\$97,760	\$27,888	
	Annual Average used in Asset Plan										

Auto Trader on July 19, 2023  
 -2011 Dodge Caravan - \$19,650  
 -2012 Dodge Caravan - \$2,000 - \$17,000  
 -2012 Chevy - range from \$4,500 - \$17,000  
 -2014 Jeep Cherokee range from \$8,995 - \$23,755  
 -2015 Dodge Caravan range from \$7,000 - \$17,000  
 -2016 Trucks range from \$15,984 - \$54,924  
 -2017 - Electric range from \$13,995 - \$19,650

### 4.3 Facilities and Conservation Areas

Description	Estimated Project Value	Prior Years Projects	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total	Average
			\$110,500	\$110,700	\$105,000	\$110,188	\$100,650	\$106,875	\$112,700	\$109,863	\$97,200	\$103,206		
Beaver Meadow CA - Picnic Tables/Washrooms/Signage	\$5,000												\$5,000	\$500
Beaver Meadow CA - Picnic Tables/Washrooms/Signage	\$2,000											\$2,000	\$2,000	\$200
Beaver Meadow CA - Trails	\$1,000		\$1,000										\$1,000	\$100
Deerrock Building & Outhouse	\$5,000					\$5,000							\$5,000	\$500
Depot Lakes Accessibility	\$7,500		\$7,500										\$7,500	\$750
Depot Lakes CA - Bridge	\$10,000								\$10,000				\$10,000	\$1,000
Depot Lakes CA - Gate	\$40,000	\$40,000											\$0	\$0
Depot Lakes CA - Gate Maintenance	\$5,000		\$500		\$500		\$500					\$500	\$5,000	\$500
Depot Lakes CA - Parking Lot	\$10,000												\$10,000	\$1,000
Depot Lakes CA - Picnic Shelter	\$5,000												\$5,000	\$500
Depot Lakes CA - Picnic Tables/Washrooms/Signage	\$2,000			\$2,000									\$2,000	\$200
Depot Lakes CA - Trails	\$1,000		\$1,000										\$1,000	\$100
Depot Lakes Facility Improvement Business Plan	\$15,000			\$7,500		\$5,000		\$7,500					\$15,000	\$1,500
Depot Lakes Flooding	\$5,000												\$5,000	\$500
Depot Lakes Office	\$3,000		\$3,000										\$3,000	\$300
Depot Lakes Office Roof	\$10,000									\$10,000			\$10,000	\$1,000
Depot Lakes Washroom and septic	\$125,000	\$125,000											\$0	\$0
Depot Office Windows	\$20,000				\$20,000								\$20,000	\$2,000
Frank CA - Boardwalk (annual cost to build for replacement)	\$50,000			\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000			\$50,000	\$5,000
Frank CA - Gate	\$40,000	\$40,000											\$0	\$0
Frank CA - Parking Lot	\$25,000	\$25,000											\$0	\$0
Frank CA - Pavilion	\$100,000	\$100,000											\$0	\$0
Frank CA - Pavilion (roof, painting, etc.)	\$15,000	\$15,000				\$15,000							\$15,000	\$1,500
Frank CA - Picnic Tables/Washrooms/Signage	\$2,000		\$2,000										\$2,000	\$200
Frank CA - Trails	\$1,000		\$1,000										\$1,000	\$100
Little Bluff CA - Fencing	\$12,000	\$12,000											\$0	\$0
Little Bluff CA - Gate	\$40,000	\$40,000											\$0	\$0
Little Bluff CA - Gate Maintenance	\$5,000		\$500		\$500		\$500					\$500	\$5,000	\$500
Little Bluff CA - Parking Lot	\$15,000							\$7,500					\$15,000	\$1,500
Little Bluff CA - Picnic Shelter	\$5,000												\$5,000	\$500
Little Bluff CA - Picnic Tables/Washrooms/Signage	\$2,000		\$2,000										\$2,000	\$200
Little Bluff CA - Trails	\$1,000		\$1,000										\$1,000	\$100
Macaulay Mountain - Building removal	\$40,000		\$40,000										\$40,000	\$4,000
Macaulay Mountain CA - Gate	\$40,000		\$40,000										\$40,000	\$4,000
Macaulay Mountain CA - Gate Maintenance	\$5,000		\$500		\$500		\$500					\$500	\$5,000	\$500
Macaulay Mountain CA - Parking Lot and Entrance	\$40,000		\$20,000										\$40,000	\$4,000
Macaulay Mountain CA - Picnic Shelter	\$5,000					\$5,000							\$5,000	\$500
Macaulay Mountain CA - Picnic Tables/Washrooms/Signage	\$2,000		\$2,000										\$2,000	\$200
Macaulay Mountain CA - Trails	\$1,000		\$1,000				\$1,000						\$1,000	\$100
Main Office - Appliance/Lunch room	\$10,000			\$5,000	\$5,000				\$5,000				\$10,000	\$1,000
Main Office - Cooling/Heating/Back-up Generator	\$80,000			\$5,000	\$5,000	\$15,000		\$25,000	\$15,000	\$15,000		\$5,000	\$80,000	\$8,000
Main Office - Board Room Upgrades - Tables and Chairs	\$15,000			\$3,000	\$3,000	\$4,000		\$4,000	\$4,000				\$15,000	\$1,500
Main Office - Exterior	\$15,000			\$5,000	\$5,000	\$5,000		\$5,000			\$7,500		\$15,000	\$1,500
Main Office - Interior	\$15,000							\$7,500					\$15,000	\$1,500
Main Office - New Storage Facility	\$525,000	\$525,000											\$0	\$0
Main Office - Pavilion - Exterior	\$8,000							\$8,000					\$8,000	\$800
Main Office - Pavilion - roof	\$10,000						\$10,000						\$10,000	\$1,000
Main Office - Roof	\$30,000											\$30,000	\$3,000	
Main Office - sewage system (peat replacement)	\$6,750											\$30,000	\$6,750	\$675
Main Office - General - Other Properties (Gates, access, etc.)	\$35,000		\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$35,000	\$3,500
Main Office - General - Access Improvements	\$100,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000	\$10,000
Main Office - General - Abandoned water wells on QC lanc	\$15,000		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$15,000	\$1,500
Main Office - General - Surveys	\$60,000		\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$60,000	\$6,000



2023 Capital Asset Management Plan Appendices

Description	Estimated Project Value	Prior Years Projects	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total	Average
Massassauga Point CA - Fencing	\$10,000			\$10,000									\$10,000	\$1,000
Massassauga Point CA - Gate	\$40,000	\$40,000											\$0	\$0
Massassauga Point CA - Gate Maintenance	\$5,000		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$5,000	\$500
Massassauga Point CA - Parking Lot	\$10,000					\$10,000							\$10,000	\$1,000
Massassauga Point CA - Picnic Shelter	\$5,000									\$5,000			\$5,000	\$500
Massassauga Point CA - Picnic Tables/Washrooms/Signage	\$2,000						\$2,000						\$2,000	\$200
Massassauga Point CA - Trails	\$1,000							\$1,000					\$1,000	\$100
Potters Creek CA - Boardwalk	\$10,000									\$10,000			\$10,000	\$1,000
Potters Creek CA - Gate (North and South)	\$80,000	\$80,000											\$0	\$0
Potters Creek CA - Gate (North and South) Maintenance	\$10,000		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$10,000	\$1,000
Potters Creek CA - Parking Lot	\$25,000									\$35,000			\$35,000	\$3,500
Potters Creek CA - Picnic Tables/Washrooms/Signage	\$3,000						\$3,000						\$3,000	\$300
Potters Creek CA - Trails	\$1,000							\$1,000					\$1,000	\$100
Sheffield CA - Parking Lot	\$10,000				\$5,000								\$10,000	\$1,000
Sheffield CA - Picnic Tables/Washrooms/Signage	\$3,000								\$3,000				\$3,000	\$300
Sheffield CA - Trails	\$1,000									\$1,000			\$1,000	\$100
Sidney CA - Parking Lot	\$5,000				\$5,000								\$5,000	\$500
Sidney CA - Picnic Tables/Washrooms/Signage	\$3,000									\$3,000			\$3,000	\$300
Sidney CA - Trails	\$1,000										\$1,000		\$1,000	\$100
Vanderwater CA - Gate	\$40,000												\$0	\$0
Vanderwater CA - Gate Maintenance	\$5,000		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$5,000	\$500
Vanderwater CA - Parking Lot	\$10,000						\$10,000						\$10,000	\$1,000
Vanderwater CA - Picnic Tables/Washrooms/Signage	\$3,000										\$3,000		\$3,000	\$300
Vanderwater CA - Trails	\$1,000											\$1,000	\$1,000	\$100
Vanderwater Office - Concrete Repairs to Structure	\$10,000				\$10,000								\$10,000	\$1,000
Vanderwater Office Building Maintenance	\$25,000		\$15,000				\$5,000				\$2,500	\$2,500	\$25,000	\$2,500
Vanderwater Office Sewage System	\$15,000										\$15,000		\$15,000	\$1,500
Vanderwater Office Heating and Cooling	\$25,000										\$12,500	\$12,500	\$25,000	\$2,500
Vanderwater Office - Washrooms (2)	\$20,000		\$10,000				\$10,000						\$20,000	\$2,000
<b>TOTAL</b>	<b>\$2,021,250</b>	<b>\$1,067,000</b>											<b>\$964,250</b>	<b>\$96,425</b>

\*CPI of 2.5% applied annually to yearly total

## 4.4 Flood Forecasting and Warning and Watershed Monitoring Equipment

Description	Estimated Value/Unit	Quantity	Estimated Value (Total)	Matching Grants	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Tipping bucket rain gauges	\$1,000	10	\$3,573,600		\$53,773	\$55,117	\$56,495	\$57,907	\$59,355	\$60,839	\$62,360	\$63,919	\$65,517	\$67,154	\$548,661
Snow sensor	\$800	1	\$800		\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$800
Air temperature sensor	\$400	5	\$2,000		\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,000
Water temperature sensor	\$400	5	\$2,000		\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$2,000
Second Depot weather station - snow, temp, weighing gauge, moisture	\$30,000	1	\$30,000		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$30,000
Quinte office weather station - Geonor	\$8,000	1	\$8,000		\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,500
Second Depot Lake Dam gauge	\$8,000	1	\$8,000		\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$8,000
Water level monitors (AquaSwift)	\$2,500	1	\$2,500		\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$2,500
Incidental tools, calibration, repair consumables	\$1,000	1	\$1,000		\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,000
Campbell scientific snow depth and air temperature sensor	\$15,000	3	\$4,500		\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$4,500
Vanderwater climate change decagon unit	\$2,500	1	\$2,500		\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$2,500
Decagon soil probes	\$400	2	\$800		\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$800
Sutron tipping bucket and pole	\$2,000	6	\$12,000		\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$6,000
Skotomatta climate station	\$15,000	1	\$15,000		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$15,000
FTS - LTI with pressure transducer	\$6,000	9	\$54,000		\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$54,000
FTS tipping bucket rain gauge	\$1,000	2	\$2,000		\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$2,000
equipment enclosure	\$1,000	5	\$5,000		\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$1,250
mast	\$500	1	\$500		\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$13	\$125
Parks Creek doghouse	\$1,000	1	\$1,000		\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$250
Rain gauges requiring servicing or not deployed	\$1,000	5	\$5,000		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$5,000
Mudoc weighing gauge	\$15,000	1	\$15,000		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$15,000
FTS - LTI with pressure transducer - NEW	\$6,000	7	\$42,000		\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$42,000
logger - NEW	\$5,000	1	\$5,000		\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$2,500
Floodplain mapping projects	\$45,000	30	\$1,350,000	25%	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$13,500	\$135,000
Floodplain mapping cost per km of mapping	\$2,500	800	\$2,000,000	25%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$200,000

SUMMARY TABLE FOR REPORTING

Description	Quantity	Estimated Value (Total)
Rain gauges and accessories	26	\$52,500
Climate stations	3	\$47,500
Auxiliary sensors - snow, temperature, soil moisture	16	\$107,000
Transducer gauges/pressure transducers	18	\$86,000
Incidentals	1	\$1,000
<b>Floodplain mapping projects</b>	<b>30</b>	<b>\$3,360,000</b>
<b>TOTAL</b>		<b>\$3,573,600</b>



## 4.5 Water Management Infrastructure

City of Belleville												
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total	
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	13%	100%
10 YR Municipal Budget	\$2,092,985.07	\$ 62,789.55	\$ 104,649.25	\$ 146,508.95	\$ 188,368.66	\$ 230,228.36	\$ 272,088.06	\$ 272,088.06	\$ 272,088.06	\$ 272,088.06	\$ 2,092,985.07	
County of Prince Edward												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$901,242.00	\$ 27,037.26	\$ 45,062.10	\$ 63,086.94	\$ 81,111.78	\$ 99,136.62	\$ 117,161.46	\$ 117,161.46	\$ 117,161.46	\$ 117,161.46	\$ 901,242.00	
Municipality of Warmora and Lake												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$517,600.00	\$ 15,528.00	\$ 25,880.00	\$ 36,232.00	\$ 46,584.00	\$ 56,936.00	\$ 67,288.00	\$ 67,288.00	\$ 67,288.00	\$ 67,288.00	\$ 517,600.00	
Municipality of Tweed												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$40,579.90	\$ 1,217.40	\$ 2,029.00	\$ 2,840.59	\$ 3,652.19	\$ 4,463.79	\$ 5,275.39	\$ 5,275.39	\$ 5,275.39	\$ 5,275.39	\$ 40,579.90	
Municipality of Centre Hastings												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$4,986.77	\$ 149.60	\$ 249.34	\$ 349.07	\$ 448.81	\$ 548.54	\$ 648.28	\$ 648.28	\$ 648.28	\$ 648.28	\$ 4,986.77	
Township of Tyndinaga												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$375,345.56	\$ 11,260.37	\$ 18,767.28	\$ 26,274.19	\$ 33,781.10	\$ 41,288.01	\$ 48,794.92	\$ 48,794.92	\$ 48,794.92	\$ 48,794.92	\$ 375,345.56	
Town of Greater Napanee												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$1,038,763.69	\$ 31,162.91	\$ 51,938.18	\$ 72,713.46	\$ 93,488.73	\$ 114,264.01	\$ 135,039.28	\$ 135,039.28	\$ 135,039.28	\$ 135,039.28	\$ 1,038,763.69	
Township of Stone Mills												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$665,641.96	\$ 19,969.26	\$ 33,282.10	\$ 46,594.94	\$ 59,907.78	\$ 73,220.62	\$ 86,533.45	\$ 86,533.45	\$ 86,533.45	\$ 86,533.45	\$ 665,641.96	
Township of Addington Highlands												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$131,592.17	\$ 3,947.77	\$ 6,579.61	\$ 9,211.45	\$ 11,843.30	\$ 14,475.14	\$ 17,106.98	\$ 17,106.98	\$ 17,106.98	\$ 17,106.98	\$ 131,592.17	
Township of Madoc												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$31,540.28	\$ 946.21	\$ 1,577.01	\$ 2,207.82	\$ 2,838.63	\$ 3,469.43	\$ 4,100.24	\$ 4,100.24	\$ 4,100.24	\$ 4,100.24	\$ 31,540.28	
Township of Central Frontenac												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$452,655.35	\$ 13,579.66	\$ 22,632.77	\$ 31,685.87	\$ 40,738.98	\$ 49,792.09	\$ 58,845.20	\$ 58,845.20	\$ 58,845.20	\$ 58,845.20	\$ 452,655.35	
Township of South Frontenac												
Percentage Levied each year	3%	5%	7%	9%	11%	13%	13%	13%	13%	13%	100%	
10 YR Municipal Budget	\$507,710.26	\$ 15,231.31	\$ 25,385.51	\$ 35,539.72	\$ 45,693.92	\$ 55,848.13	\$ 66,002.33	\$ 66,002.33	\$ 66,002.33	\$ 66,002.33	\$ 507,710.26	

\$ 202,819.29 \$ 338,032.15 \$ 473,245.01 \$ 608,457.87 \$ 743,670.73 \$ 878,883.59 \$ 878,883.59 \$ 878,883.59 \$ 878,883.59 \$ 878,883.59 \$ 878,883.59

2023 Capital Asset Management Plan Appendices

4.6 Summary

Asset Class	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>1. IT and IMS</b>	\$95,051		\$76,706	\$99,507	\$76,726	\$118,475	\$92,059	\$106,662	\$87,889	\$79,817	\$109,357	\$103,309	\$950,506
<b>2. Facilities and CA's</b>	\$106,688		\$110,500	\$110,700	\$105,000	\$110,188	\$100,650	\$106,875	\$112,700	\$109,863	\$97,200	\$103,206	\$1,066,881
<b>3. Vehicles</b>	\$64,884		\$58,350	\$60,629	\$83,689	\$90,085	\$94,600	\$47,588	\$68,540	\$88,713	\$32,760	\$23,888	\$648,841
<b>4. Equipment</b>	\$25,908		\$23,429	\$26,065	\$24,311	\$26,665	\$24,926	\$27,296	\$25,573	\$27,958	\$26,252	\$26,604	\$259,078
<b>5. FF&amp;W and FP Mapping</b>	\$60,243		\$53,773	\$55,117	\$56,495	\$57,907	\$59,355	\$60,839	\$62,360	\$63,919	\$65,517	\$67,154	\$602,434
<b>TOTAL Billed Annually:</b>	<b>\$352,774</b>		<b>\$322,757</b>	<b>\$352,017</b>	<b>\$346,222</b>	<b>\$403,319</b>	<b>\$371,590</b>	<b>\$349,258</b>	<b>\$357,061</b>	<b>\$370,268</b>	<b>\$331,086</b>	<b>\$324,161</b>	<b>\$3,527,740</b>
<b>6. Water Control Structures</b>	\$62,790	\$104,649	\$146,509	\$188,369	\$230,228	\$272,088	\$272,088	\$272,088	\$272,088	\$272,088	\$272,088	\$272,088	\$2,082,985
Belleville	\$27,037	\$45,062	\$63,087	\$81,112	\$99,137	\$117,161	\$117,161	\$117,161	\$117,161	\$117,161	\$117,161	\$117,161	\$901,242
PEC	\$15,528	\$25,880	\$36,232	\$46,584	\$56,936	\$67,288	\$67,288	\$67,288	\$67,288	\$67,288	\$67,288	\$67,288	\$517,600
Marmora and Lake	\$1,217	\$2,029	\$2,841	\$3,652	\$4,464	\$5,275	\$5,275	\$5,275	\$5,275	\$5,275	\$5,275	\$5,275	\$40,580
Tweed	\$150	\$249	\$349	\$449	\$549	\$648	\$648	\$648	\$648	\$648	\$648	\$648	\$4,987
Centre Hastings	\$11,260	\$18,767	\$26,274	\$33,781	\$41,288	\$48,795	\$48,795	\$48,795	\$48,795	\$48,795	\$48,795	\$48,795	\$375,346
Tyendinaga	\$31,163	\$51,938	\$72,713	\$93,489	\$114,264	\$135,039	\$135,039	\$135,039	\$135,039	\$135,039	\$135,039	\$135,039	\$1,038,764
Greater Napanee	\$19,969	\$32,282	\$46,595	\$59,908	\$73,221	\$86,533	\$86,533	\$86,533	\$86,533	\$86,533	\$86,533	\$86,533	\$665,602
Stone Mills	\$3,948	\$6,580	\$9,211	\$11,843	\$14,475	\$17,107	\$17,107	\$17,107	\$17,107	\$17,107	\$17,107	\$17,107	\$131,592
Addington Highlands	\$946	\$1,577	\$2,208	\$2,839	\$3,469	\$4,100	\$4,100	\$4,100	\$4,100	\$4,100	\$4,100	\$4,100	\$31,540
Madoc	\$13,580	\$22,633	\$31,686	\$40,739	\$49,792	\$58,845	\$58,845	\$58,845	\$58,845	\$58,845	\$58,845	\$58,845	\$452,655
Central Frontenac	\$15,231	\$25,386	\$35,540	\$45,694	\$55,848	\$66,002	\$66,002	\$66,002	\$66,002	\$66,002	\$66,002	\$66,002	\$507,710
South Frontenac													
<b>Total Billed Annually:</b>	<b>\$202,819</b>	<b>\$338,032</b>	<b>\$473,245</b>	<b>\$608,458</b>	<b>\$743,671</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$878,884</b>	<b>\$6,760,643</b>

## 4.7 Levy

**Quinte Conservation  
Capital Asset Management Plan**

	% in CA	2023 Current Value Assessment (CVA)	2023 CVA (Modified) in Watershed	CVA Based Apportionment Percentage	Proposed 2024 AMP Annual Capital Levy
City of Belleville	100	7,957,058,044.50	7,957,058,045	38.76	\$ 136,725
Centre Hastings	56	566,296,639.00	317,126,118	1.54	\$ 5,449
Twp. Of Madoc	100	246,719,685.00	246,719,685	1.20	\$ 4,239
Marmora & Lake	22	673,839,488.00	148,244,687	0.72	\$ 2,547
City of Quinte West	23	6,114,600,081.15	1,406,358,019	6.85	\$ 24,165
Stirling/Rawdon	17	543,446,360.30	92,385,881	0.45	\$ 1,587
Tudor & Cashel	48	179,402,405.00	86,113,154	0.42	\$ 1,480
Municipality of Tweed	100	683,796,338.10	683,796,338	3.33	\$ 11,750
Twp. of Tyendinaga	100	485,958,735.00	485,958,735	2.37	\$ 8,350
Addington Highlands	44	551,727,070.00	242,759,911	1.18	\$ 4,171
Town of Greater Napanee	53	2,417,533,459.75	1,281,292,734	6.24	\$ 22,016
Twp. of Stone Mills	100	985,552,054.00	985,552,054	4.80	\$ 16,935
Twp. of North Frontenac	1	958,821,135.60	9,588,211	0.05	\$ 165
Twp. of South Frontenac	21	3,567,016,623.60	749,073,491	3.65	\$ 12,871
Twp. of Central Frontenac	46	1,004,266,698.00	461,962,681	2.25	\$ 7,938
Town of Deseronto	100	129,523,340.00	129,523,340	0.63	\$ 2,226
Corp. of Loyalist Twp.	3	2,472,572,240.00	74,177,167	0.36	\$ 1,275
Prince Edward County	100	5,172,878,911.90	5,172,878,912	25.20	\$ 88,885
<b>TOTAL QC LEVIES</b>			<b>20,530,569,163</b>	<b>100.00</b>	<b>\$ 352,774</b>



## Quinte CONSERVATION

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Belleville, ON K8N 4Z2

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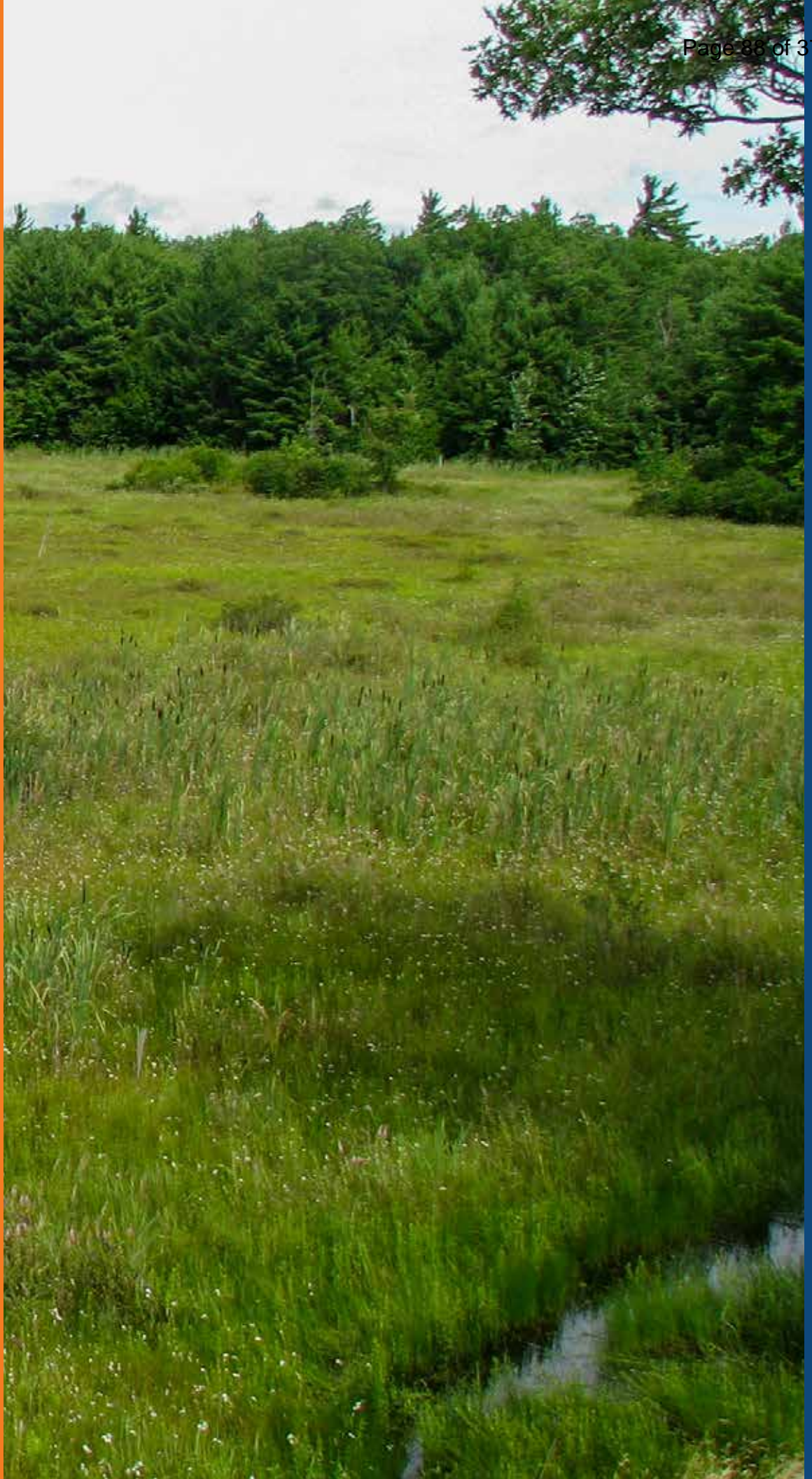
## Watershed Municipalities

City of Belleville  
City of Quinte West  
County of Prince Edward  
Loyalist Township  
Madoc Township  
Municipality of Centre Hastings  
Municipality of Marmora and Lake  
Municipality of Tweed  
Town of Deseronto  
Town of Greater Napanee  
Township of Addington Highlands  
Township of Central Frontenac  
Township of North Frontenac  
Township of South Frontenac  
Township of Stirling-Rawdon  
Township of Stone Mills  
Township of Tudor and Cashel  
Township of Tyendinaga



Quinte  
CONSERVATION

# CONSERVATION LANDS STRATEGY 2023







## Preface

The intent of this document is to fulfill the requirements of Ontario Regulation 686/21 under the Conservation Authorities Act, which requires Ontario's Conservation Authorities to describe the management objectives of their land holdings.

The following report is focused on the properties owned and managed by Quinte Conservation. Further, the attached mapping broadly indicates the categories of land use. This report acts as a guide for Quinte Conservation staff to manage its vast land holdings and provide clarity to the public on its roles and responsibilities.

At a minimum, this report should be reviewed for relevance every five years.

## Introduction

The ecological condition of the Quinte Conservation's property holdings has been greatly affected by the last 200 years of land use. Deeply rooted in the pioneer settlement era, forested areas were extensively and repeatedly over harvested, resulting in grazing and fires in the northern portion of the watershed, and the clearing of land for agriculture in the southern portion. These activities greatly reduced the watershed's forest cover and caused massive soil erosion and downstream flooding.

It was from these conditions that Conservation Authorities were established with a broad mandate to implement conservation measures.

The Conservation Authorities Act was introduced in 1946 and enabled programs and services that furthered watershed-based conservation, restoration, development, and management of natural resources in Ontario. Under the Act, Conservation Authorities were created at the request of local municipalities through shared funding from the province.

The purchase of private, patented land, which was environmentally degraded and often referred to as a 'barren wasteland' by Conservation Authorities, represented a long-term partnership between the province and its municipalities.

Most of the 12,000 hectares (or 30,000 acres) of vacant property owned by Quinte Conservation was purchased with provincial support before 1975. This acquisition of land removed the potential for commercial exploitation, thus assisted in preventing flooding, erosion, drought, and deforestation.

Over the past 40 years, these land holdings have naturalized, and now protect lands on a permanent watercourse (creek, river, or lake) and demonstrate the benefits of protecting fragile lands from economic exploitation.

The land holdings operate for a variety of activities including water management (weirs and dams), conservation areas (recreational use), commercial forestry (good forest management practices), and conservation reserves (providing ecosystem services to the watershed). Often, several of these uses overlap on a single land holding, therefore representing an integrated approach to management.

## Guiding Principles

Quinte Conservation's land holdings form a stable ownership; with its land use based on the best available conservation strategy of the day. In order to continue providing ecosystem goods and services to watershed residents, the individual properties will be managed in accordance with the following general statements:

- Protect, maintain and, where possible, restore biodiversity, geological, and natural heritage features including species at risk, managed wildlife populations, and generalist species and their requisite habitats. This will assist in overall ecosystem stability during expected climate change of years to come.
- Maintain safe, compatible, multi-use natural areas by providing outdoor recreational pursuits such as bird watching, picnicking, hiking, cross country skiing, snow shoeing, canoeing, photography, nature appreciation and hunting.
- Support demonstration activities of sustainable land uses, including good forest management practices and wetland management projects, and providing sites for research activities and other ecosystem restoration techniques.
- Provide spaces to public and private school groups, and community-based groups for activities related to natural resource management.
- Where appropriate, support the sustainable management of fish and wildlife by allowing public access for licensed fishing and hunting activities.
- Provide local employment opportunities through sustainable forest management practices at appropriate properties.
- Property holdings may assist in providing a source of revenue to fulfill the objectives of Quinte Conservation through lease agreements, provided that the use does not conflict with the objectives of natural resource conservation.
- Document the existing natural heritage and cultural features found on its land holdings and provide appropriate protection measures.
- Document Quinte Conservation activities in an attempt to provide a record of land use for future study.



## Objectives

By maintaining the land cover in a natural state, Quinte Conservation properties will protect vegetation and erodible soils. This will assist in protecting natural heritage and biodiversity values, while providing compatible natural resource management opportunities for the long-term interest of the public.

As such, the priority for objectives continues to be as follows (from highest to lowest priority):

### Environmental Protection

The management of forest cover and wetlands will help retain water on the landscape, increasing recharge and slowing run-off while slowing erosive forces. Further, wildlife habitat and protection of sensitive natural areas assists in providing recreational activities for the public.

### Recreation and Education

Conservation Areas provide public access to large sections of natural cover and to permanent waterbodies. These areas will be maintained for routine use by establishing entrance areas and trail systems. These areas will assist with educating the public on the perils of exploitative land uses and their long-lasting affects on the watershed.

### Wood Products and Income

The production of forest products (commercial forest harvest) will demonstrate state-of-the-art science while maintaining forest health and providing local employment opportunities. Income generated from the sale of standing timber, carbon offsets and hunting leases will be utilized for municipal property taxes, access improvements, and boundary management including legal surveys, signage, fencing, etc.



## Land Use Categories

In order to assist in sorting such a large and diverse holding, broad categories and activities of existing uses have been developed. Each of the land use categories have a clear and direct association to the cultivation of a land ethic for the general public.

### Conservation Areas and Water Control Structure Properties

Quinte Conservation maintains 12 conservation areas which are open daily from sunrise to sunset for public recreational use. Recommended activities include:

- » **Hiking**
  - Cross-country skiing
  - Dog walking
  - Snow shoeing
  - Walking
- » **Boat Launching**
  - Fishing boats
  - Kayaking
  - Other small craft launching
- » **Camping** (offered at Depot Lakes Conservation Area)
  - Seasonal sites for trailers
  - Interior/back-country boat-in only sites
- » **Passive Activities**
  - Bird watching
  - Group activities
  - Nature and portrait photography
  - Picnicking

### Conservation Reserves

(not to be confused with crown land terminology)

As these properties range from barely accessed to those with managed municipal road frontage, the properties are generally maintained in a natural state in order to provide long-term ecological stability to the watershed. Although not widely advertised, these properties provide access for outdoor recreational pursuits, including hiking, wildlife viewing, and recreational hunting/fishing. In order to reduce conflicts and generate revenue to pay for municipal property taxes, hunting activities are regulated under a lease agreement with Quinte Conservation.

### Commercial Forests

Of the 30,000 acres of property owned by Quinte Conservation, only 4,000 acres have been identified as priorities for commercial forest harvesting. These property holdings have economic concentrations of plantation forest and natural stands of commercially viable species composition. Furthermore, these blocks are geographically centred close to Provincial Highways with access to municipally maintained roads - making transportation of raw material to mills efficient, thus utilizing the services available in nearby towns for fuel, equipment repair, casual labour, food, and accommodations.

Existing landings with stockpiled logs and forest access with trails have been created by past forest thinning activities. By targeting commercial forest activities onto these properties, staff time (conducting inventories, liability/risk analysis, developing harvest agreements, confirming insurance, resolving property boundary discrepancies and harvest monitoring) can be focused on the areas with the greatest income returns.



## Programs and Services on Quinte Conservation Lands

### Public Education

Several of Quinte Conservation properties are the focus for the development of education facilities, structures, interpretive signage, and scientific instrumentation demonstration by other groups and agencies. Primary examples include the Frink Outdoor Education Centre - which is operated by two local school boards, O'Hara Mill Homestead - which is operated by volunteers who demonstrate the local pioneer lifestyle circa 1800s, and Sheffield Conservation Area - which sparks an interest in astronomy at the Dark Skies Viewing Deck which is operated by the County of Lennox and Addington.

### Demonstration

Properties with this overlapping category represent areas that will be utilized for public demonstration of restoration techniques including forest, savanna and wetland enhancement efforts which contribute to ecosystem restoration.

### Hunting Leases

The hunting of provincially regulated large game species on Quinte Conservation lands is controlled by a lease program. The two main objectives are to assist with recouping a portion of the property taxes being paid by Quinte Conservation for its holdings, and to provide a level of control over access to the property.

### Depot Lakes Campground

Depot Lakes Conservation Area offers both a seasonal trailer campground and an interior/back-country camping experience with boat-in-only sites at Second Lake. The trailer sites are rented seasonally by Quinte Conservation from May to September, while the interior/back-country sites are rented by the week. The revenue from these rentals are utilized to maintain conservation area infrastructure and staffing.

*Note: Depot Lakes Campground is the only activity Quinte Conservation actively supervises.*



## Land Use Policies - All Property Holdings

### General Activity

- Changes in land use policy or major incidents will be reported to the Quinte Conservation Executive Board by staff annually at a minimum.
- Commercial use of Quinte Conservation property will be discouraged.
- Commercial power generation development will be limited to waterpower on water control structure properties only.
- Other types of commercial power generation, namely wind and solar, will not be allowed.
- Whenever necessary, Quinte Conservation will consult with professionals and employ local contractors in order to maintain the integrity of the land holding.
- Littering, dumping or placement of unauthorized signs is prohibited on all Quinte Conservation property.
- Overnight camping is not allowed on any property (with the exception of Depot Lakes Conservation Area, which charges a fee for camping on regulated interior and seasonal camping sites).
- All Quinte Conservation properties are open to appropriate research activities relating to natural resource conservation with appropriate restrictions outlined in a property use agreement.
- Quinte Conservation will not formalize permanent access across its property holdings in the interest of the private landowners. Temporary or seasonal access to adjacent Crown lands may be considered with conditions.
- Any infringement on the use of Quinte Conservation lands will be resolved by contacting the appropriate police and/or conservation officers for the subject area. Further, Quinte Conservation will retain the right to terminate any property lease (if applicable). If necessary, the unauthorized removal of forest products from Quinte Conservation lands will involve recuperating the monetary value of the estimated timber volumes by legal means.
- The mapping and control of invasive species is a priority on Quinte Conservation lands as opportunities, funding and new science becomes available.

#### » **Horseback Riding**

- Guided horseback riding (as a commercial venture) is not allowed.
- Horseback riding occurs on many of the Quinte Conservation's vacant properties and is allowed provided no new trails are established for this use.
- Vanderwater Conservation Area is the only Conservation Area where horseback riding is allowed due to the historic use of the property for this activity.



## General Activity continued

### » *Collection/Disposal of Natural Items*

- Aggregate extraction will not be permitted on Quinte Conservation property. Should funding become available for the rehabilitation of former aggregate pits, proposals to do so should be considered. This includes changes to the slope and seeding to encourage bank stabilization.
- Prospecting, exploration activities, and disposition of mining rights is not allowed.
- Fuelwood harvest is not allowed on Quinte Conservation property, including the removal of treetops remaining from forest harvest operations.
- Littering, dumping or disposal of any foreign material, cutting, pruning, digging or gathering of trees, shrubs and/or groundcover are prohibited on all Quinte Conservation property.
- When maintaining vegetation within Ontario Hydro corridors which cross Quinte Conservation lands, staff will request that no herbicide spray is used, that brush is loped and scattered (rather than chipped), and that any heavy equipment is utilized only when necessary for the safety of their staff.

### » *Hunting/Trapping/Fishing*

Many of the vacant land holdings of Quinte Conservation are leased for exclusive hunting rights from the beginning of September through to the end of December annually. Currently, the lease period is for a three-year term. Once this term expires, current lease holders are given first right of refusal, followed by adjacent property owners, and then those on the waiting list.

*NOTE: Outside of the Sept-Dec timeframe, all Quinte Conservation vacant land parcels are open to the general public for regulated hunting purposes. Hunting is strictly prohibited on any Conservation Area property.*



- Commercial activities like guiding for hunting/fishing, bait fish collection and fur harvesting are not allowed.
- Management of beaver activities (through trapping of nuisance animals) may be necessary in order to reduce damage to adjacent landowners and municipal infrastructure (roads).
- Hunting of regulated wildlife is allowed only on commercial forest and conservation reserve properties and is subject to Federal and/or Provincial regulations. Further, Quinte Conservation authorizes hunting leases (for which a fee is collected) specifically for the large game seasons of White Tailed Deer, Moose, Elk, and Black Bear on many properties. Hunting is not permitted on Conservation Area and/or water management structure properties.
- Only portable hunting stands and blinds are permitted during legal hunting seasons and must be removed at the end of the hunting lease.
- Licensed fishing activities are allowed provided they follow Provincial regulations and are not endangering other users of the property (i.e. fishing should not occur where swimmers congregate).
- Adjacent landowners will be given the first right to lease the property for the large game hunting lease program. If not interested, either a waiting list or advertisement will be pursued in order to lease the property.
- Baiting of Black Bears is not allowed.
- Hunting with dogs is permitted by Hunting Lease Holders only.
- Fishing is allowed on Quinte Conservation property subject to Provincial regulations. Bait fish harvesting will be permitted for personal use only (not commercial collection).



## Conservation Area and Water Management Structure Specific

- Conservation areas are open daily from sunrise to sunset for public use.
- Visitors to these areas should be encouraged to 'take only pictures and leave only footprints' during their stay.
- Garbage collection facilities shall not be provided. Visitors should be prepared to take their garbage with them.
- Any special event that will require the closure of the area to the general public shall require a 'Property Use Agreement' and monetary charge (as determined on a case-by-case basis).
- Weddings or special events (such as family reunion picnics or photography sessions) will be allowed at no charge, provided that all of the rules of the conservation area are followed and under the understanding that the activity will not restrict the normal usage for other visitors.
- Motorboat sports (water skiing, tubing, racing, etc.) are not allowed on Quinte Conservation controlled lakes (Mellon Lake at Sheffield and 2nd/3rd Lakes at the Depot Lakes).
- Dogs are required to be on a leash at all times while visiting a conservation area. 'Stoop and scoop' will be required for visiting pets.

## Conservation Area Prohibited Activities

- Open fires
- Discharge of firearms, and all hunting and/or trapping activities
- Alcohol consumption
- Target practice and paintball games
- Trailer or tent camping in undesignated areas
- Riding any type of motorized vehicle
- Off-leash pets
- Unsanctioned creation of new trails and/or structures for mountain bikes
- Public nudity and indecent acts

## Conservation Area Reserve Specific

- Species at risk records, reports, and inventories shall be compiled by Quinte Conservation staff for each property as they are encountered.
- Stewardship activities that improve wildlife habitat, restore degraded areas, or manage habitat for sensitive species will be encouraged.
- Staff activities such as plantation thinning and planting of appropriate native species in the understory will be encouraged.
- Management of wetland habitat in partnership with non-government groups (e.g. Ducks Unlimited Canada) are encouraged.



## Commercial Forest Specific

Commercial forests have been designated based on several factors like: concentrations of plantation forest, ease of access, and proximity to the Provincial Highway network. Through forest certification, an approximate 10 year forest harvest operation schedule has been developed. Following the scheduled plantation thinning regime encourages the re-growth of natural forest in the understory (plantations were established in abandoned agricultural fields). Neighbouring property owners are contacted in order to clarify any concerns (like property boundaries). Each forest stand of interest is inventoried (i.e. re-measured) and a prescription is developed by a Professional Forester. Subsequently, trees are marked for removal (with reference to the prescription) by certified tree marking technicians. Harvest contracts are developed and signed with a forest harvest contractor. The harvest contractor is made aware of any on site limitations (like areas difficult to access or areas of natural sensitivity), and staff routinely monitor the work for compliance.

- The commercial forest blocks will serve as encouragement and support for private landowners and the forest industry by providing an example of good forestry practices and wise forest stewardship.
- All forest management activities will be managed in a sustainable manner for the benefit of present and future generations.
- All harvests will be practiced in a manner that is environmentally sustainable, and encourages natural succession of native species, improves wildlife habitat and/or addresses forest health concerns.
- Quinte Conservation is committed to documenting forest harvest activities and major insect or disturbance events (wind or flooding) for future forest managers.
- Maintenance of existing roads, access routes and trails will be performed while maintaining the ecological integrity of the property.
- Quinte Conservation staff will only consider new road and/or trail development through further detailed planning which strives to avoid sensitive natural areas.
- Cultural heritage sites associated with past human activities, endeavours, or events (including surface artifacts, subsurface strata of human origin or incorporating cultural deposits, remains of structural features, or a combination of these attributes) shall be protected from disturbance wherever possible.
- Identified species at risk and their habitat should be mapped and protected from possible disruption by other land uses wherever possible.

*Note: Quinte Conservation is committed to working with partners to allow access to all properties for the purpose of natural heritage inventories.*

## Acquisition and Disposition Policy

The long-term objective of retiring fragile lands from exploitation has greatly assisted with stabilizing the watershed ecosystem, provided the public with recreational opportunities, and contributed to the protection of ecologically sensitive areas. Limited commercial forest harvest activities provide local employment opportunities and demonstrate high standards of management.

Any new acquisition or disposition of property should be considered on a case-by-case basis by the Executive Board through the provision of a staff report and recommendation.

### Acquisitions

The acquisition of property represents a one-time capital expense and a relatively low overhead for management as property taxes, insurance and staffing are already needed for the existing holding. By targeting new purchases and/or donations to priority areas, the values associated with the existing land holding will be enhanced over time. The acquisition of property is of interest to Quinte Conservation when there is no net burden placed on Quinte Conservation's finances. As such, Quinte Conservation will seek the donation of vacant property as its primary means of increasing its landholding. With any donation of property, Quinte Conservation will cover all costs associated with the transaction once reviewed and approved by the Executive Board. This may include the cost of a legal survey, appraisal for a charitable donation receipt, any land transfer taxes, as well as legal fees for both parties.

As such, the priority for property acquisitions will be as follows (from highest to lowest priority):

- Vacant land parcels of any size that are adjacent to properties already owned by Quinte Conservation.
- Parcels which have frontage on a permanent waterbody (e.g. creek, river or lake).
- Properties with significant natural features (e.g. large wetland(s), areas of natural scientific interest, deer wintering yards, headwater of wetlands, watercourses with groundwater springs, uncommon geological features such as karst or cliffs, those that fill voids within natural corridors, or properties designated by Municipalities as ecologically sensitive).
- Parcels which are adjacent to another public body or non-government organization's holding which is intended to be managed for the protection of natural values over the long term (e.g. Municipal Park, Provincial Park or Land Trust nature reserve).
- Vacant land which is large enough to support the objectives of Quinte Conservation land ownership; generally being parcels which retain natural cover and are at least 40 acres (or 16 hectares) in area.



## Dispositions

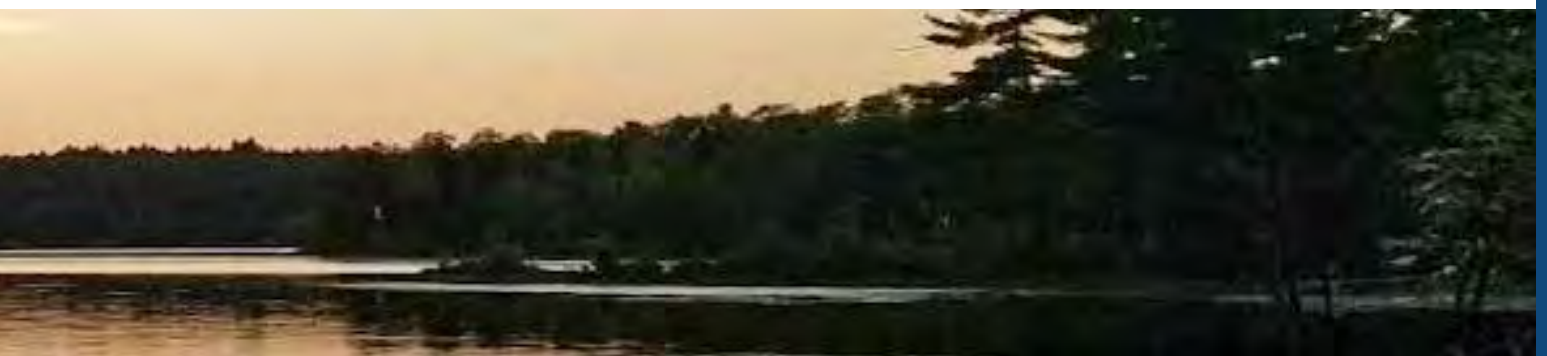
Dispositions (transfer/sale/right-of-way/easement) to a public body (e.g. a public agency, member Municipality, or Crown) will be considered by staff subject to the goals and objectives for Quinte Conservation property and/or an appropriate land tenure agreement, if required.

A disposition to the general public will go through a public tender process. The cost of the disposition should be borne by the proponent, and not inflict a financial burden on Quinte Conservation. Any funds provided by a disposition should be allocated toward property management activities including further acquisition, inventories, stewardship demonstrations, boundary surveys, signage, or other such activities.

Generally, the disposal of land is discouraged unless there are outstanding circumstances which would allow for a net gain by Quinte Conservation. Any cost of the disposition (including lease agreements) should be borne by the proponent and not inflict a financial burden on Quinte Conservation. Typically, any disposition requires an appraisal of the value, a legal survey and public notification including the Crown. Any funds provided by a disposition should be allocated toward property management activities including further property acquisition, inventories, stewardship demonstrations, boundary surveys, signage, or other such activities on the existing land holding.

As such, the priority for property dispositions will be as follows (from highest to lowest priority):

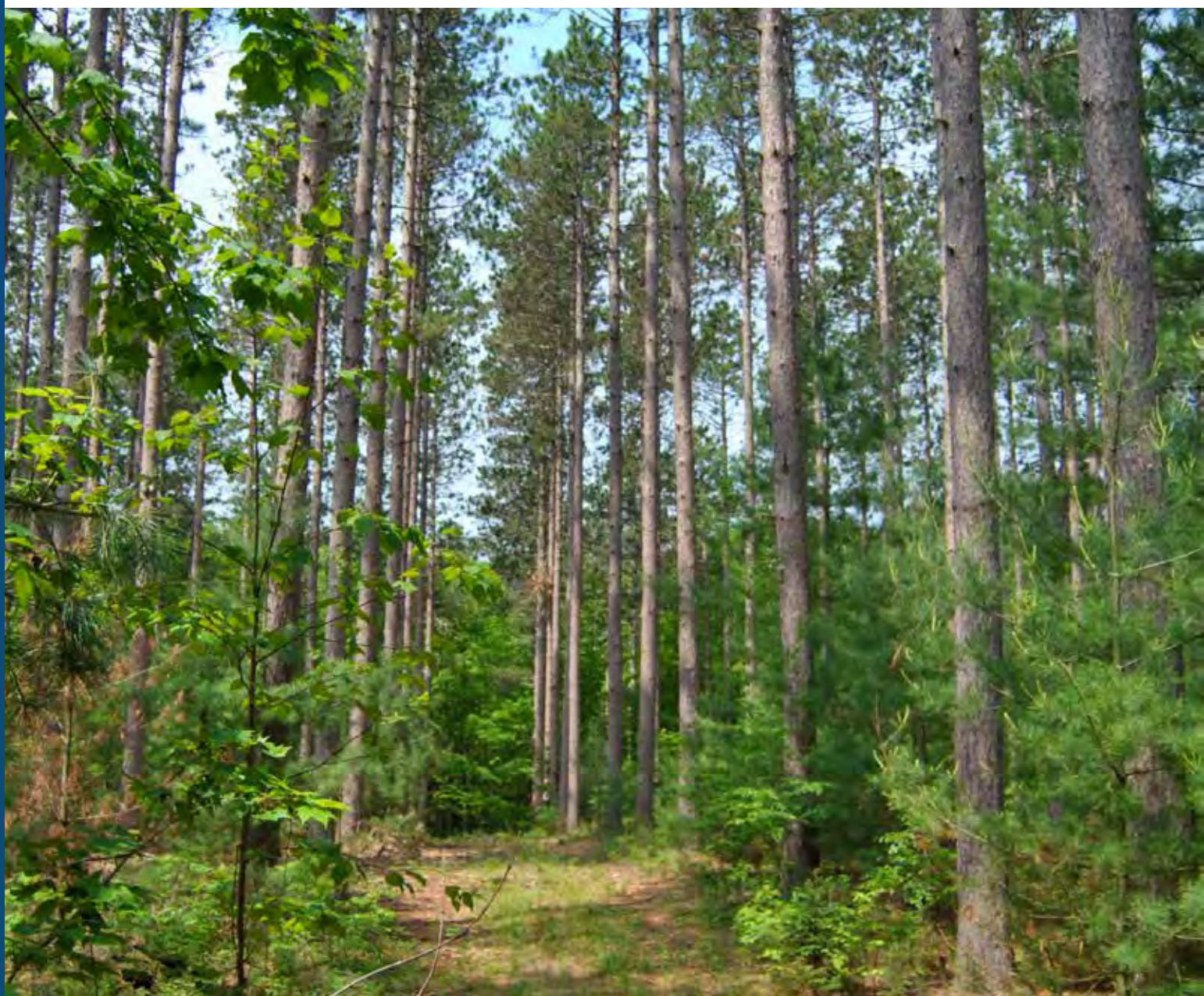
- Easements or rights-of-way over Quinte Conservation property in the interest of a Municipality.
- Properties which are utilized as local area parks and are managed by the local Municipality (e.g. the Kingsford, Forest Mills, Colebrook, Newburgh, Camden East, Harry Smith, Allisonville, Bloomfield Mill Pond, Milford Mill Pond, Demorestville, Sunset Lookout, Riverside Park and Whytock Park).
- Parcels that are not eligible for inclusion within the Managed Forest Tax Incentive Program or Conservation Land Tax Incentive Program due to small area size or lack of ecologically sensitive features.
- A disposition which involves an easement or right-of-way over Quinte Conservation property in the interest of a private property owner.



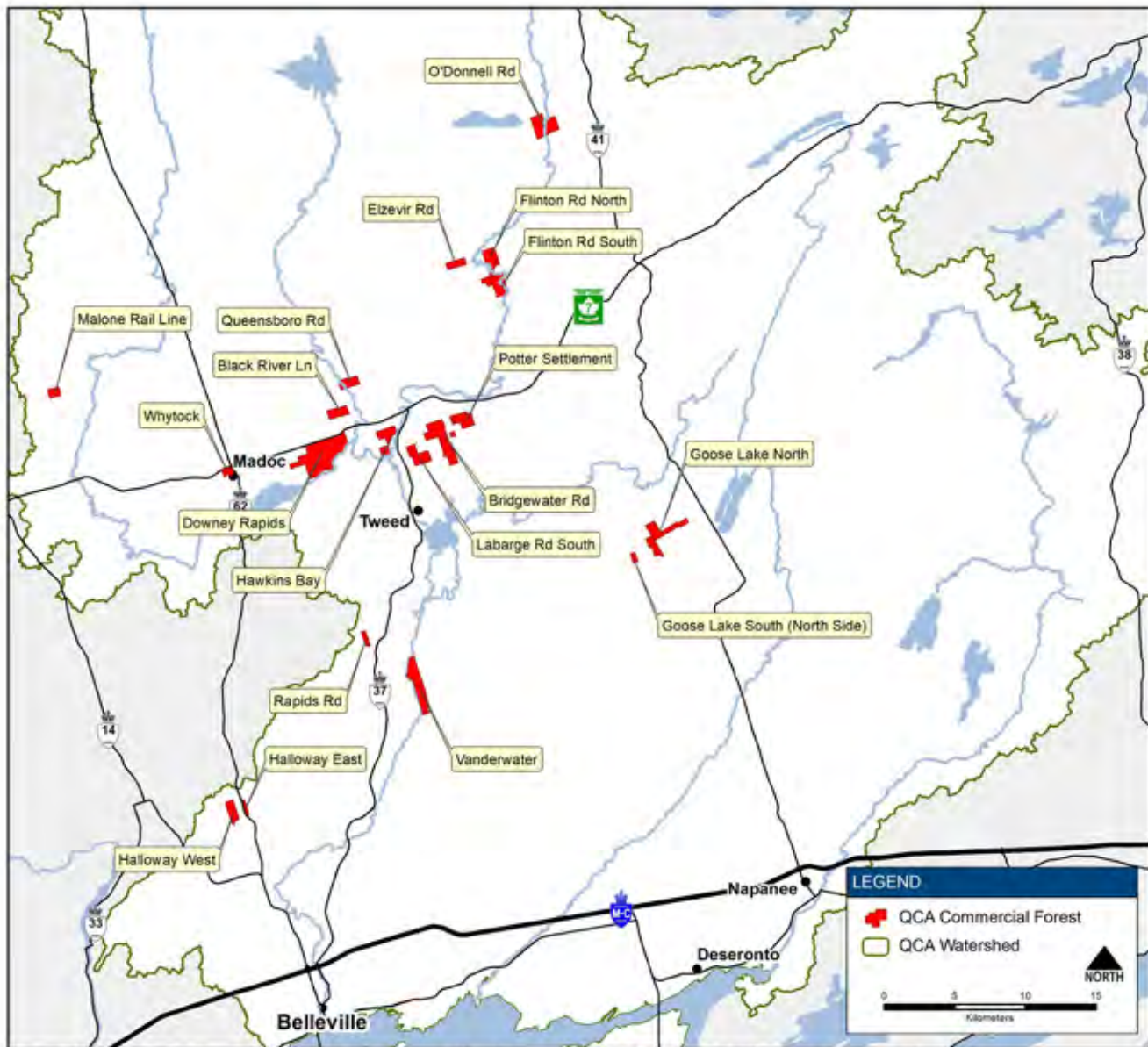
## Maps

The following maps indicate Quinte Conservation's land inventory. Each map represents one of the categories mentioned under the Property Land Use section of this report and are as follows:

- Commercial Forests
- Conservation Areas
- Conservation Reserves (North)
- Conservation Reserves (South)
- Educational Properties
- Water Management Structures
- Master Map



## Commercial Forests



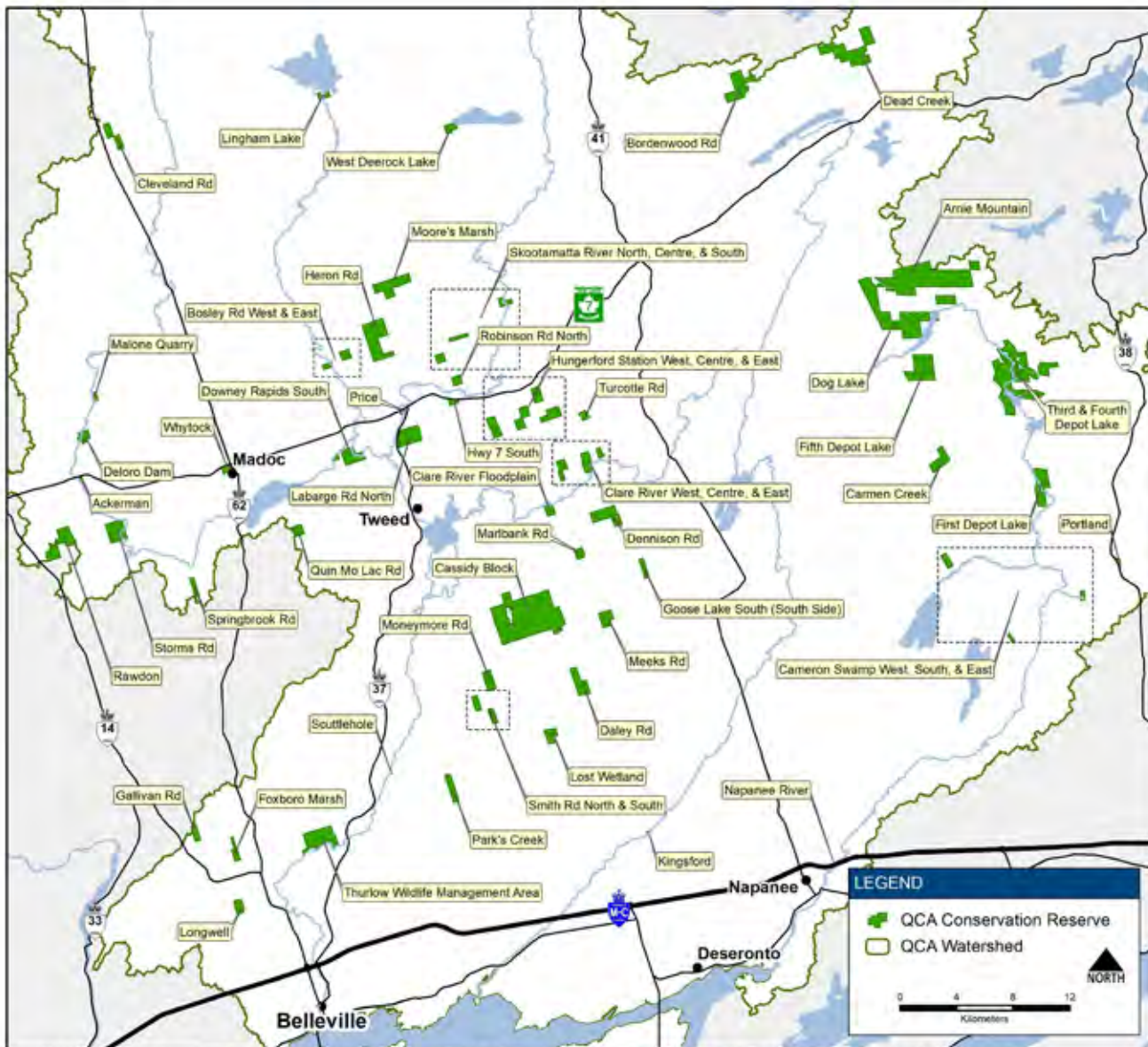
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# Conservation Areas



## Conservation Reserves (North)



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## Conservation Reserves (South)



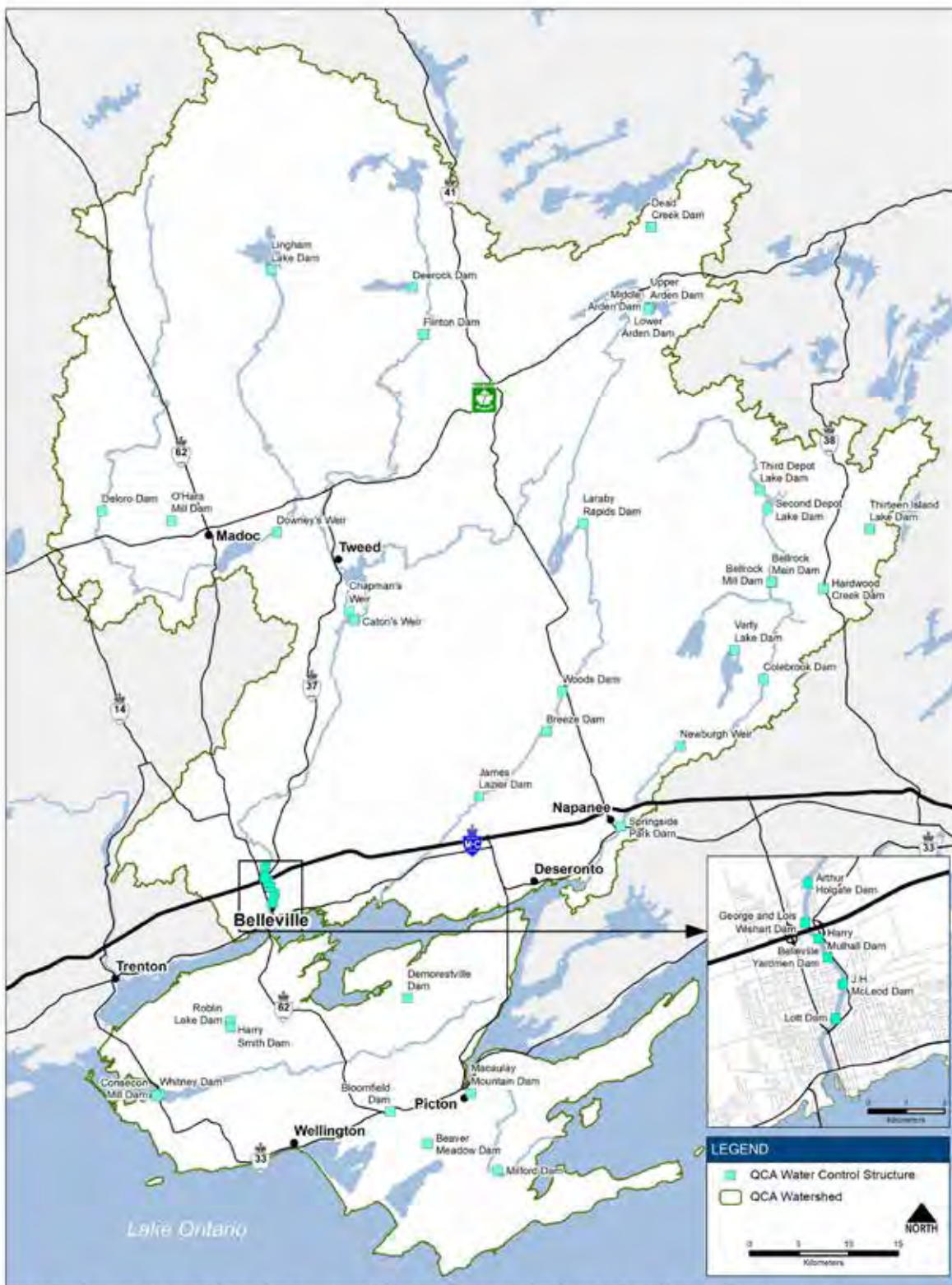
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# Educational Properties



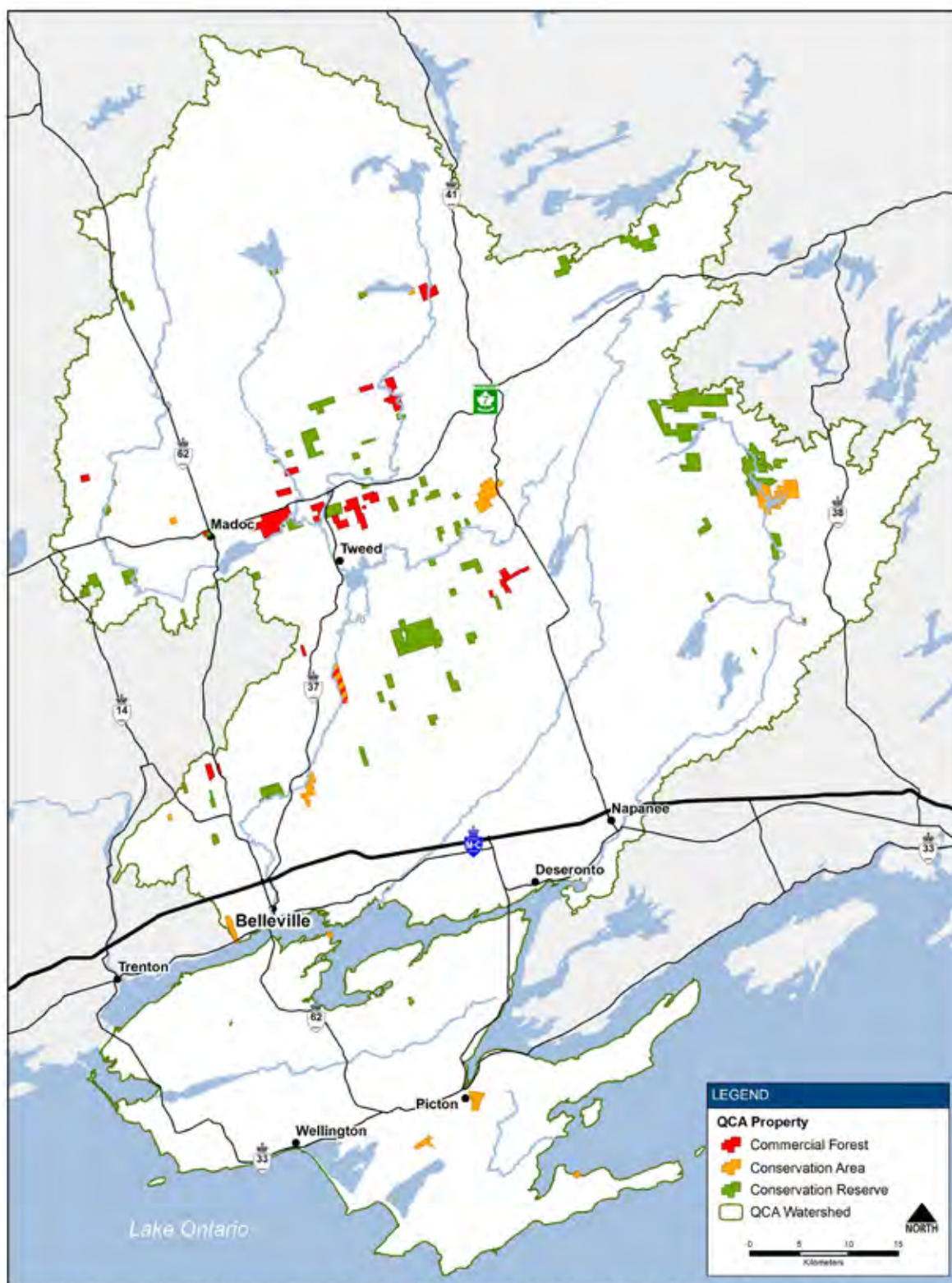
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# Water Management Structures



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## Master Map





## Quinte CONSERVATION

2061 Old Highway 2, RR#2,  
Belleville, ON K8N 4Z2

quinteconservation.ca  
(613) 968-3434 or (613) 354-3312  
info@quinteconservation.ca



## Watershed Municipalities

City of Belleville  
City of Quinte West  
County of Prince Edward  
Loyalist Township  
Madoc Township  
Municipality of Centre Hastings  
Municipality of Marmora and Lake  
Municipality of Tweed  
Town of Deseronto  
Town of Greater Napanee  
Township of Addington Highlands  
Township of Central Frontenac  
Township of North Frontenac  
Township of South Frontenac  
Township of Stirling-Rawdon  
Township of Stone Mills  
Township of Tudor and Cashel  
Township of Tyendinaga

**Stirling-Rawdon and District Recreation Centre**

<b>Account Number/Descriptions</b>	<b>2023 Budget</b>	<b>2023 Actual - Nov. 22, 2023</b>	<b>2024 Budget</b>	<b>2024 Budget Notes</b>
0-400 Ice Rentals	162,500.00	115,661.27	183,700.00	Men's increase to \$154 and Youth to \$121
0-401 Ice Family/Pub Skate	2,500.00	825.00	2,500.00	sign rental and family skate
0-402 Surface	15,000.00	14,078.18	17,000.00	Surface increase \$67.80 to \$70.50
0-403 Hall	0.00	0.00	0.00	
0-404 Canteen	4,336.00	3,716.82	4,336.00	two years left on present contract
0-405 Curling Club	25,000.00	23,898.90	25,000.00	
0-406 Room Rental	5,300.00	5,300.00	5,300.00	
0-407 Sign Rental	13,100.00	4,775.00	13,100.00	
0-408 Skate Sharpener	500.00	500.00	500.00	
0-409 Phone Receipts	791.00	0.00	791.00	Bell Canada - internet extender
0-410 Miscellaneous	0.00	0.00	0.00	
0-411 Lions Club	500.00	0.00	500.00	charge for garbage, etc.
0-412 Municipal Contributions	298,402.00	298,402.00	229,278.00	pending surplus/deficit
0-413 Investment Income	1,000.00	4,184.97	2,500.00	interest earned rates unknown
0-414 Donations	1,500.00	1,500.00	1,500.00	Lions club
0-415 Village Loans	0.00	0.00	0.00	
0-416 Surplus Previous Year	0.00	0.00	0.00	depending on year end
0-417 Insurance Proceeds	0.00	0.00	0.00	
0-418 Pepsi Revenue	0.00	0.00	0.00	
0-419 Contributions from Reserve	0.00	0.00	0.00	
0-420 Contributions from funds - ca	0.00	0.00	0.00	
<b>Total Revenue</b>	<b>530,429.00</b>	<b>472,842.14</b>	<b>486,005.00</b>	
0-500 General Administration	2,000.00	887.07	2,000.00	
0-501 Payroll	220,000.00	177,407.79	228,500.00	
0-502 Hydro	100,000.00	59,479.89	100,000.00	
0-503 Propane	3,000.00	2,264.35	3,000.00	
0-504 Cleaning Supplies	0.00	0.00	0.00	
0-505 Maintenance	42,000.00	50,503.66	50,000.00	
0-506 Alarm System Mtce.	755.00	753.00	755.00	
0-507 Union Gas/Union Energy	10,000.00	7,123.31	12,000.00	
0-508 Miscellaneous	0.00	7.00	0.00	
0-509 Snow Removal	10,000.00	7,212.50	10,000.00	two more years left with present contract
0-510 Specials	0.00	0.00	0.00	
0-511 Capital Expenditures	0.00	0.00	0.00	
0-512 Insurance	48,000.00	48,000.00	48,000.00	pending renewal
0-513 Cable	850.00	847.90	850.00	
0-514 Working Capital Reserve	15,000.00	15,000.00	15,000.00	
0-515 Loan Payments	0.00	0.00	0.00	
0-516 Uncollectable Expense	0.00	0.00	0.00	
0-517 Deficit from Previous Year	61,374.00	61,373.54	0.00	depending on year end
0-518 Pepsi Expense	0.00	0.00	0.00	
0-519 Phone	2,000.00	1,356.15	2,000.00	
0-520 Audit	3,000.00	0.00	3,000.00	
0-521 Training	750.00	0.00	2,500.00	
0-522 Water/Sewer	11,000.00	16,815.40	8,000.00	
0-523 Memberships/Licencing	700.00	179.97	400.00	
<b>Total Expenditures</b>	<b>530,429.00</b>	<b>449,211.53</b>	<b>486,005.00</b>	



2024		<u>General Levy</u>	<u>Capital Reserve</u>	<u>2024 total</u>	
Stirling-Rawdon	38.29%	\$ 82,047.05	\$ 5,743.50	\$	87,790.55
Quinte West	32.52%	\$ 69,683.21	\$ 4,878.00	\$	74,561.21
City of Belleville	24.12%	\$ 51,683.85	\$ 3,618.00	\$	55,301.85
Centre Hastings	5.07%	\$ 10,863.89	\$ 760.50	\$	11,624.39
		\$ 214,278.00	\$ 15,000.00	\$	229,278.00
2023		<u>General Levy</u>	<u>Capital Reserve</u>	<u>Deficit</u>	<u>2023 Total</u>
Stirling-Rawdon	38.29%	\$ 85,014.52	\$ 5,743.50	\$ 23,500.10	\$ 114,258.13
Quinte West	32.52%	\$ 72,203.51	\$ 4,878.00	\$ 19,958.82	\$ 97,040.33
City of Belleville	24.12%	\$ 53,553.15	\$ 3,618.00	\$ 14,803.41	\$ 71,974.56
Centre Hastings	5.07%	\$ 11,256.82	\$ 760.50	\$ 3,111.66	\$ 15,128.98
		\$ 222,028.00	\$ 15,000.00	\$ 61,374.00	\$ 298,402.00



Quinte Arts Council  
36 Bridge St E Belleville ON  
613 962 1232

w: [quinteartscouncil.org](http://quinteartscouncil.org)

fb: [@QuinteArtsCouncil](https://www.facebook.com/QuinteArtsCouncil)

insta: [@qac1967](https://www.instagram.com/qac1967)

tw: <https://twitter.com/QAC1967>

## **Investments in Arts and Culture is an investment in all residents**

Dear Mayor Ellis, Councillors, friends and neighbours,

Belleville's cultural sector understands the difficult challenge Councillors are facing—keeping the tax increase affordable for residents while investing in City services areas of high need.

Culture is also feeling this challenge.

Even with an increase of the City's Arts and Cultural Grant Funding Envelope in 2019, from \$25,000 to \$50,000, sustainability and growth will remain an ongoing challenge. The Arts and Culture Fund invests in all types of culture: heritage, arts groups, festivals, and independent artists of all kinds. The City has done incredible work in recent years with the programs this fund supports.

Looking to the future, cultural organizations are asking themselves: how can funding programs grow to invest in new priorities and historically underrepresented groups while also ensuring sector stability and growth to the many cultural organizations who rely on this funding to deliver their programs and services to residents?

The arts & culture sector contributes significantly to our City, in economic returns and providing jobs and innovation, and equally in delivering important social services, community engagement, programs and events to residents and tourists. Cultural leaders and creative people are entrepreneurs who drive innovation. Culture makes Belleville a vibrant place to live, work, play, visit and do business.

Growth in the City's cultural initiatives and the Arts and Culture Fund, will be key to talent attraction and retention for the region—growing opportunities for artists, techs, and cultural workers to build careers here in Belleville; this is essential to the economic and social impacts of culture-making.

Council also wants to make Belleville a liveable and safe place for all. Culture makes Belleville a place where we all want to live. It animates our neighbourhoods and contributes to public safety. It inspires our children to be creative and grow. It transforms lives. Yet, only .00003% of the City's total budget went towards the Arts and Culture Fund supporting local

organizations and professional artists in the 2023 funding year. For this and other reasons outlined above, the Quinte Arts Council is asking that for the 2024 Budget, Council:

- Increase operating funding to Quinte Arts Council by \$5000 per year over the next 5 years.
- Approve a minimum 2.5% increase to overall Cultural Funding Envelope
- Appoint the QAC to administer the Arts and Culture Fund, saving City resources and keeping the decision within the arts and culture community (with a City Councillor appointed to committee decision making body).
- Prioritize development of the Municipal Culture Plan.

We urge you to grow the important investments you are making in our community. Culture is needed and a key part of making Belleville a vibrant, liveable and inclusive place.

Thank you for your time and consideration,

Quinte Arts Council

Janet Jarrell, Executive Director

Brit Johnston, Chair, Board of Directors

A handwritten signature in blue ink, appearing to be 'Janet Jarrell', with a large, stylized flourish at the beginning.



MUNICIPAL PROPERTY ASSESSMENT CORPORATION

**SUPPORTING INFORMATION FOR THE CALCULATION OF 2024  
PROPERTY ASSESSMENT SERVICES AND SUPPORT COSTS**

<b>Municipality</b>	<b>City of Belleville</b>			
<b>Legislated Cost Recovery Formula</b>	= $\frac{(A+B)}{2} \times C$			
	<b>City of Belleville</b>	<b>Province</b>	<b>Municipality's Share</b>	<b>% Change</b>
<b>Assessment Value (A)</b>				
<b>2024</b>	6,723,483,245	\$3,137,961,380,222	0.2143%	
<b>2023</b>	6,645,176,445	\$3,086,433,080,578	0.2153%	-0.48%
<b>Property Count (B)</b>				
<b>2024</b>	21,329	5,612,845	0.3800%	
<b>2023</b>	21,098	5,547,280	0.3803%	-0.09%
	<b>2024</b>	<b>2023</b>	<b>% Change</b>	
<b>MPAC Cost Recovery (C)</b>	\$219,431,945.34	\$214,918,653.61	2.10%	
<b>Average of (A) and (B)</b>	0.2971%	0.2978%	-0.23%	
<b>Municipality's Share of Levy</b>	\$652,004.88	\$640,063.56	1.87%	
<b>Quarterly Payment</b>	\$163,001.22			

\* **A** is the Municipality's share of the total province's assessment value.

\* **B** is the Municipality's share of the total province's property count.

\* **C** is the total amount required by MPAC from all municipalities in the province as a payment for service.

**Main Office – Belleville**

179 North Park Street, Belleville, ON K8P 4P1

**T:** 613-966-5500 | 1-800-267-2803 | **F:** 613-966-9418**TTY:** 711 or 1-800-267-6511[hpePublicHealth.ca](http://hpePublicHealth.ca)

January 9, 2024

Mr. Rod Bovay,  
Chief Administrative Officer  
Corporation of the City of Belleville  
169 Front Street  
Belleville, ON K8N 2Y8

Via email: [rbovay@belleville.ca](mailto:rbovay@belleville.ca)

Dear Mr. Bovay:

**Re: 2024 Health Unit Budget and Municipal Levy Assessment**

The Board of Health for Hastings Prince Edward Public Health approved the 2024 Budget in December, 2023.

In accordance with Section 72(5) of the *Health Protection and Promotion Act*, notice is hereby provided that the 2024 Budget for the Board of Health is set at \$15,022,700 for Ministry of Health cost shared programs.

As per the Accountability Agreement, the Ministry of Health is providing the required base funding of \$10,614,900. The Board of Health has approved a transfer from Municipal Reserves of \$459,000 to balance the 2024 budget, while maintaining as many staffing positions as possible.

Based on the 2021 Statistics Canada population figures, your share of the 2024 levy is \$1,238,351.80. Invoices are attached for the quarterly payments.

If you have any questions, please contact me at 613-966-5500 ext. 336 or at [djohnston@hpeph.ca](mailto:djohnston@hpeph.ca).

Yours sincerely,

A handwritten signature in black ink, appearing to read "David Johnston", with a long horizontal flourish extending to the right.

David Johnston  
Director of Corporate Services

cc: Brandon Ferguson, Treasurer/Director, Finance  
Via email: [bferguson@belleville.ca](mailto:bferguson@belleville.ca)

**North Hastings**

1P Manor Ln., L1-024, PO Box 99, Bancroft, ON K0L 1C0  
**T:** 613-966-5500 | **F:** 613-332-5418

**Prince Edward County**

Suite 1, 35 Bridge St., Picton, ON K0K 2T0  
**T:** 613-966-5500 | **F:** 613-476-2919

**Quinte West**

499 Dundas St. W., Trenton, ON K8V 6C4  
**T:** 613-966-5500 | **F:** 613-965-6535



HASTINGS PRINCE EDWARD  
**Public Health**

**2024 BUDGET PACKAGE**

*For Finance Committee Approval November 22, 2023*

## HASTINGS PRINCE EDWARD PUBLIC HEALTH

### 2024 BUDGET- Executive Summary

#### For Finance Committee Approval November 22, 2023

The 2024 budget was developed to maximize service delivery of crucial public health programs to the community, while acknowledging the reality of recent changes to Ministry of Health (MoH) funding. In addition, budget plans reflect recent news that local public health units are likely to engage in mergers in late 2024, early 2025.

**Strategic Direction** – With the initiation of merger discussions, Hastings Prince Edward Public Health (HPEPH) has decided to extend its current strategic plan for one further year into 2024. The ministry has also announced a review of the public health standards, which may impact the nature of public health operations. As a result, continuity of core public health services remains a priority over the development of new programming.

**Technology** – Cybersecurity continues to be a crucial consideration for public health. HPEPH has implemented a comprehensive suite of cyber security tools and policies to help ensure safe and stable networks. Further, physical risks to IT hardware (fire, flood, etc.) are being mitigated in 2023/24 by co-locating our servers to an off-site data centre. With hybrid work and virtual meetings normalized, ongoing investments in IT support are vital for operational efficiency and continuity of operations.

#### **Key Revenue Highlights and Assumptions:**

- Revenues from the provincial ministries and federal agencies have been impacted by several recent changes. The MoH has announced a return to the 75/25 funding formula with municipalities and has committed to an annual growth increase to funding of 1% for 2023, 2024 and 2025 respectively. The ministry has also announced limits to one-time funding requests, the end of COVID-19 specific funding and, the end of funding specific to school-focused nurses. These changes require HPEPH to make several adjustments in its approach to planning and budgeting.
- HPEPH is requesting a levy increase of 4.63% from municipalities for the 2024 budget year. This increase, along with access to operational reserves will ensure that reasonable service and staffing levels are maintained in 2024, as we prepare for potential amalgamations.
- To balance the 2024 budget and retain full-time equivalent staff (FTEs), HPEPH is seeking the use of operational reserves. Reserves will remain above the minimum values outlined in our financial policies.

**Key Expenditure Highlights and Assumptions:**

- The 2024 budget will address significant inflationary impacts to the cost of maintaining program delivery. Post-bargaining wage adjustments, increased costs for employee benefits, significant increases to insurance costs (20%+) and increases to the cost of supplies will exceed the MoH 1% budget increase.
- To maintain current operations within available budget, HPEPH anticipates a reduction of six FTEs. The reduction of FTEs is accomplished through expiring employment contracts and the attrition of staff through retirements. These changes include FTE loss at the management level, which will be accomplished through restructuring and redistribution of some management portfolios.
- Investments in staff training at the program level, and training for the purposes of safety and compliance (e.g., WHIMIS), have been maintained. However, large investments in overarching organizational training have been greatly reduced from prior years. Instead, in 2024 HPEPH will focus on the deeper implementation of prior training investments (e.g., LEADS, Crucial Conversations).

Throughout 2024, HPEPH will remain dedicated to providing efficient, high-quality, and impactful public health services to our community as we pursue organizational synergies in the process of Strengthening Public Health.



**HASTINGS PRINCE EDWARD PUBLIC HEALTH**  
**2023 Forecast Actuals & 2024 Proposed BUDGET**  
**For Finance Committee Approval November 22, 2023**

	2023 Forecast Actuals	2023 Board of Health Approved Budget	2023 Variance Budget vs Actual	2024 Proposed Budget	Variance (2024 Proposed Budget vs 2023 Approved Budget)	% Variance
<b>REVENUES</b>						
1 <b>Ministry of Health</b>						
a) Mandatory Programs - Cost shared	9,366,550	9,436,252	(69,702)	10,614,900	1,178,648	12%
b) 100% Programs - Seniors Dental Program	1,275,450	1,307,200	(31,750)	1,597,000	289,800	22%
c) Annual Grants and One-Time Grants	500,000	500,000	-	108,000	(392,000)	-78%
d) Mitigation Funding	1,120,000	1,120,000	-	-	(1,120,000)	-100%
e) COVID-19 Extraordinary Funding	295,000	290,000	5,000	-	(290,000)	-100%
2 <b>Municipal Levy</b>	4,304,107	4,304,107	-	3,798,300	(505,807)	-11.8%
a) <b>Municipal Levy Mitigation Funding</b>	(674,000)	(674,000)	-	-	674,000	-100.0%
3 <b>Ministry of Children, Community &amp; Social Services</b>	1,160,543	1,160,543	-	1,160,543	-	0.0%
4 <b>Public Health Agency of Canada</b>	-	89,988	(89,988)	-	(89,988)	-100%
5 <b>Health Canada</b>	39,000	39,000	-	39,000	-	0%
6 <b>Expenditure Recoveries</b>	142,569	122,700	19,869	150,500	27,800	23%
7 <b>Transfer from Municipal Reserves</b>	-	-	-	459,000	459,000	0%
<b>TOTAL REVENUES</b>	<b>17,529,219</b>	<b>17,695,790</b>	<b>(166,571)</b>	<b>17,927,243</b>	<b>231,453</b>	<b>1.3%</b>
<b>EXPENSES</b>						
1 <b>Salaries &amp; Wages</b>	10,444,615	10,686,790	(242,175)	10,791,743	104,953	1.0%
2 <b>Employee Benefits</b>	2,939,690	3,014,000	(74,310)	3,113,000	99,000	3.3%
3 <b>Staff Training</b>	139,323	202,000	(62,677)	174,000	(28,000)	-13.9%
4 <b>Travel Expenses</b>	149,331	178,000	(28,669)	166,000	(12,000)	-6.7%
5 <b>Building Occupancy</b>	1,031,949	1,052,000	(20,051)	1,032,000	(20,000)	-1.9%
6 <b>Office Expenses, Printing, Postage</b>	69,723	65,000	4,723	65,000	-	0.0%
7 <b>Program Materials, Supplies</b>	475,290	437,000	38,290	361,000	(76,000)	-17.4%
8 <b>Professional &amp; Purchased Services</b>	1,124,307	1,092,000	32,307	1,265,000	173,000	15.8%
9 <b>Communication Costs</b>	120,675	129,000	(8,325)	121,500	(7,500)	-5.8%
10 <b>Information Technology</b>	597,217	550,000	47,217	578,000	28,000	5.1%
11 <b>Capital Expenditures</b>	87,952	30,000	57,952	-	(30,000)	
12 <b>Transfer to Capital/Operating Funds</b>	260,000	260,000	-	260,000	-	
<b>TOTAL EXPENSES</b>	<b>17,440,072</b>	<b>17,695,790</b>	<b>(255,718)</b>	<b>17,927,243</b>	<b>231,453</b>	<b>1.3%</b>
<b>SURPLUS/DEFICIT</b>	<b>89,147</b>	<b>-</b>	<b>89,147</b>	<b>(0)</b>	<b>(0)</b>	

**ANALYSIS OF SURPLUS BALANCE**

MOH Grant Funds	
MOH Grant Fund Deferrals to March 2024	70,938
Federal Programs Deferrals to March 2024	18,209
	<u>89,147</u>

**HASTINGS PRINCE EDWARD PUBLIC HEALTH**  
**Budgeted Revenues - For the period January 1, 2024 to December 31, 2024**  
*For Finance Committee Approval November 22, 2023*

Revenue Source	Ministry of Health		TOTAL Ministry of Health Programs	Other Grants & Contracts			TOTAL Other Grants & Contracts	Consolidated Budget
	Mandatory Programs	100% Seniors Dental Program		Ministry of Health	Healthy Babies Healthy Children	Federal Grants		
<b>PROVINCIAL &amp; MUNICIPAL FUNDING</b>								
Ministry of Health								
Mandatory and 100% Programs	10,614,900	1,597,000	12,211,900				-	12,211,900
Annual and one-time grants			-	108,000			108,000	108,000
Mitigation Funding			-				-	-
COVID-19 Extraordinary Funding			-				-	-
Municipal Levy	3,798,300		3,798,300				-	3,798,300
Municipal Levy Mitigation Funding			-				-	-
Transfer from Municipal Reserves	459,000		459,000				-	459,000
Ministry of Children, Community & Social Services			-		1,160,543		1,160,543	1,160,543
<b>TOTAL PROVINCIAL &amp; MUNICIPAL GRANTS</b>	<b>14,872,200</b>	<b>1,597,000</b>	<b>16,469,200</b>	<b>108,000</b>	<b>1,160,543</b>	<b>-</b>	<b>1,268,543</b>	<b>17,737,743</b>
<b>FEDERAL FUNDING</b>								
Public Health Agency of Canada							-	-
Health Canada						39,000	39,000	39,000
<b>EXPENDITURE RECOVERIES</b>								
Contraceptive Sales	5,000		5,000				-	5,000
OHIP Payments	10,800		10,800				-	10,800
Food Handler Course Registrations	-		-				-	-
Menactra Vaccine	20,000		20,000				-	20,000
Human Papilloma Virus (HPV) Vaccine	16,000		16,000				-	16,000
Flu Vaccine	3,000		3,000				-	3,000
Seniors Dental Program	38,000		38,000				-	38,000
Interest/Other	57,700		57,700				-	57,700
	150,500	-	150,500	-	-	39,000	39,000	189,500
<b>TOTAL REVENUES</b>	<b>15,022,700</b>	<b>1,597,000</b>	<b>16,619,700</b>	<b>108,000</b>	<b>1,160,543</b>	<b>39,000</b>	<b>1,307,543</b>	<b>17,927,243</b>

**HASTINGS PRINCE EDWARD PUBLIC HEALTH**  
**2024 BUDGET - Explanatory Notes and Variance Analysis - REVENUES**  
**For Finance Committee Approval November 22, 2023**

	Approved Budget MoH/Board 2023	Budget 2024	Variance 2024 vs 2023
<b>1. MINISTRY OF HEALTH</b>			
a) <b><u>Mandatory Programs - Cost shared, change to 75/25</u></b>	\$ 9,389,800	\$ 10,614,900	\$ 1,225,100
<i>The Ministry of Health (MoH) issues an accountability agreement each year outlining the terms of transfer payments to public health. In 2023, MoH announced a return to 75/25 funding levels. For 2024, the MoH has committed to 1% growth funding. The following program areas are covered by cost shared funding:</i>			
<b>Foundational Standards</b>			
Population Health Assessment			
Health Equity			
Effective Public Health Practice			
Emergency Management			
<b>Program Standards</b>			
Chronic Disease Prevention and Well-being			
Food Safety			
Healthy Environments			
Healthy Growth and Development			
Immunization			
Infectious and Communicable Diseases Prevention and Control			
Safe Water			
School Health			
Substance Use and Injury Prevention			
b) <b><u>100% Programs - Seniors Dental Program</u></b>	1,307,200	1,597,000	289,800
<b>Total Ministry of Health Accountability Agreement</b>	<b>\$ 10,697,000</b>	<b>\$ 12,211,900</b>	<b>\$ 1,514,900</b>
c) <b><u>Annual Grants and One-Time Grants</u></b>			
<i>A Compensation Grant is provided on an annual basis to offset the total compensation of the Medical Officer of Health. Funding will be requested for two students to complete their PHI Practicum at HPEPH over the summer of 2024.</i>			
MOH Compensation Grant	64,000	76,000	12,000
Public Health Inspector Practicum Student	20,000	32,000	12,000
Purpose Built Vaccine Fridge	12,000	-	(12,000)
ISPA Catch up	150,000	-	(150,000)
Ontario Seniors Dental Care Program	133,000	-	(133,000)
COVID-19 School-Focused Nurses Initiative	400,000	-	(400,000)
<b>Total Annual and one-time funding Ministry of Health Grants</b>	<b>779,000</b>	<b>108,000</b>	<b>(671,000)</b>
d) <b>Mitigation Funding</b>	1,120,000	-	(1,120,000)
<i>One-time funding to offset the increased costs to municipalities as a result of the 70% (provincial) and 30% (municipal) cost-sharing change for mandatory programs. Discontinued at December 31, 2023.</i>			
e) <b>COVID-19 Extraordinary Funding</b>	290,000	-	(290,000)
<i>One-time funding to offset extraordinary costs associated with COVID-19. Discontinued at December 31, 2023.</i>			

**2. MUNICIPAL LEVY**

*Municipal levies have been increased in the 2024 budget by one per cent. However, this has been offset due to mitigation fund changes and the return to 75/25.*

City of Belleville	1,403,259	1,238,352	(164,907)
City of Quinte West	1,186,391	1,046,970	(139,421)
Hastings County	1,059,496	934,987	(124,509)
Prince Edward County	654,961	577,992	(76,969)
	<u>4,304,107</u>	<u>3,798,300</u>	<u>(505,807)</u>

**a) MUNICIPAL LEVY MITIGATION FUNDING ADJUSTMENT**

*Provincial funding distribution of mitigation funds.*

City of Belleville	(219,743)	-	219,743
City of Quinte West	(185,782)	-	185,782
Hastings County	(165,911)	-	165,911
Prince Edward County	(102,563)	-	102,563
	<u>(673,999)</u>	<u>-</u>	<u>673,999</u>

**3. MINISTRY OF CHILDREN, COMMUNITY & SOCIAL SERVICES**

*MCCSS funds the Healthy Babies, Healthy Children program; no increase is anticipated for this contract. The HBHC contract is based on a March 31 fiscal year.*

1,160,543	1,160,543	-
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**4. PUBLIC HEALTH AGENCY OF CANADA (PHAC)**

*HPEPH stopped offering the Canadian Prenatal Nutrition Program (CPNP) after COVID. CPNP was replaced with the Nurse Family Partnership (NFP). The internationally recognized NFP program is expected to have a more significant impact across the community. NFP program resources and training are shared between numerous local public health units.*

-	-	-
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**5. HEALTH CANADA**

*Health Canada funds the Children's Oral Health Program (COHP); no increase is anticipated for this contract. The program has a March 31 fiscal year.*

39,000	39,000	-
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**6. EXPENDITURE RECOVERIES**

*Expenditure recoveries include OHIP reimbursements, vaccine recoveries, seniors dental recoveries, contraceptives and interest earnings on transfer payments. Recoveries are slowly increasing as we return to pre-COVID levels of operation.*

122,700	150,500	27,800
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**7. TRANSFER FROM RESERVES**

200,000	459,000	259,000
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**TOTAL BUDGETED REVENUES**

<u>\$ 18,712,350</u>	<u>\$ 17,927,243</u>	<u>\$ (785,107)</u>
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**HASTINGS PRINCE EDWARD PUBLIC HEALTH**  
**Budgeted Expenses - For the period January 1, 2024 to December 31, 2024**  
**For Finance Committee Approval November 22, 2023**

Expense Item	Ministry of Health	Other Grants & Contracts			TOTAL Other Grants & Contracts	Consolidated Budget
	Mandatory, Related and 100% Programs	Annual Grants and one-time grants	Healthy Babies Healthy Children	Federal Grants		
Salaries & Wages	9,854,069	100,760	810,307	26,607	937,674	10,791,743
Employee Benefits	2,868,531	7,240	228,936	8,293	244,469	3,113,000
Staff Training	171,000	-	3,000	-	3,000	174,000
Travel Expenses	140,000	-	25,000	1,000	26,000	166,000
Building Occupancy	989,700	-	42,300	-	42,300	1,032,000
Office Expenses, Printing, Postage	63,000	-	2,000	-	2,000	65,000
Program Materials, Supplies	356,000	-	4,000	1,000	5,000	361,000
Professional & Purchased Services	1,260,900	-	2,000	2,100	4,100	1,265,000
Communication Costs	110,600	-	10,900	-	10,900	121,500
Information Technology	545,900	-	32,100	-	32,100	578,000
Capital Expenditures	-	-	-	-	-	-
Transfer to Capital/Operating Funds	260,000	-	-	-	-	260,000
<b>TOTAL EXPENDITURES</b>	<b>16,619,700</b>	<b>108,000</b>	<b>1,160,543</b>	<b>39,000</b>	<b>1,307,543</b>	<b>17,927,243</b>

**HASTINGS PRINCE EDWARD PUBLIC HEALTH**  
**2024 BUDGET - Explanatory Notes and Variance Analysis - EXPENSES**  
**For Finance Committee Approval November 22, 2023**

**1. SALARIES & WAGES**

*The 2024 budget is prepared with an expectation that HPEPH will explore merger options.*

*This budget represents 126 full-time equivalent (FTE) positions, which is a reduction of 6 FTEs from 2023. The reduction of FTEs is accomplished by not replacing all leaves, and the attrition of staff through retirements. There are no anticipated overtime expenses included.*

**2. EMPLOYEE BENEFITS**

*Employee benefits are expected to increase at a significant rate due to the rising expense of group benefits. Overall, benefits amount to 28 per cent of salaries. This includes statutory benefits (CPP, EI, EHT and WSIB), OMERS pension plan contributions, group health, dental and life insurance and a per cent in lieu for part-time and contract staff.*

**3. STAFF TRAINING**

*The 2024 budget shows a reduction in corporate training as we focus on deeper implementation of prior training investments (LEADS, Crucial Conversations). Training required for program delivery (e.g., NFP, equity, etc.) and compliance training (e.g., WHIMIS) remain intact.*

**4. TRAVEL EXPENSES**

*Travel expenses account for staff travel throughout Hastings and Prince Edward Counties to deliver services including the inspection of food and water premises, immunization and dental clinics in the community and home visits. We are expecting a continued reduction in travel expenses; however, program enhancements and the addition of a mobile dental clinic will offset savings.*

**5. BUILDING OCCUPANCY**

*Building occupancy expenses include the building loan, leases, maintenance costs, cleaning services and supplies for all locations of the organization. Inflationary increases are forecast to all ongoing maintenance costs.*

**6. OFFICE EXPENSES, PRINTING, POSTAGE**

*Office expenses are expected to remain steady for 2024. We anticipate continued high postage expenses as we catch up on school immunizations.*

**7. PROGRAM MATERIALS, SUPPLIES**

*Program materials and supplies budget has decreased based on individual program plans and expectations for 2024. The Ministry of Health recently announced additional Harm Reduction supply availability from the province which has an impact to expenses within this program.*

**8. PROFESSIONAL & PURCHASED SERVICES**

*Similar to previous years, the majority of budget for professional and purchased services reflects dental, denturist and lab fees in the Seniors Dental program. The addition of information technology support contracts are reflected here.*

**9. COMMUNICATION COSTS**

*Continued savings in this area due to reductions in the need for mobile data support for program delivery.*

**10. INFORMATION TECHNOLOGY**

*There are some inflationary increases to service agreements. With the potential for mergers, we have limited our investments in network hardware for 2024 as we consider the potential alignment of technology with future partners. To address potential physical risks (fire, flood, etc.) to critical server hardware, they are being moved to an off-site data centre.*

**11. CAPITAL EXPENDITURES**

*There are no planned capital expenditures in 2024.*

**12. TRANSFER TO CAPITAL/OPERATING FUNDS**

*Transfers represent retainable funds that will be held for future building and/or critical service requirements as per the Accounting Practices Policy. Ongoing investment in these funds helps ensure continuity of service and availability of funds for future capital costs.*

# City of Belleville

Report No: DF-2024-03

Meeting Date: February 27, 2024



**To:** Mayor and Members of Council

**Department:** Finance

**Staff Contact:** Brandon Ferguson, Director of Finance, Treasurer

**Subject: 2024 Operating Budget - Strong Mayor's Timeline**

## Recommendation:

"THAT the Director of Finance/ Treasurer's Report No. DF-2024-03, 2024 Operating Budget - Strong Mayor's Timeline be received by Council."

## Strategic Plan Alignment:

The City of Belleville's Strategic Plan identifies nine strategic themes. This report aligns with each of the City's nine strategic themes and the City's mission statement by providing innovative and efficient services in support of our community's vision.

## Background:

At the October 3, 2023 Council meeting the 2024 Operating Budget timeline was approved and is outlined below;

Oct. 2023	Nov. 2023	Dec 2023	Jan. 2024	Feb. 2024
<ul style="list-style-type: none"> <li>- Budget Plan Approval (FC / Council)</li> <li>- Operating Survey #1 Released</li> <li>- 2024 Budget templates</li> </ul>	<ul style="list-style-type: none"> <li>- Operating Budget departmental compilation</li> <li>- Review and analysis</li> </ul>	<ul style="list-style-type: none"> <li>- Operating Budget Guideline approval</li> <li>- Operating Budget departmental meetings</li> <li>- EMT workgroup review</li> </ul>	<ul style="list-style-type: none"> <li>- EMT &amp; Finance Committee Review</li> </ul>	<ul style="list-style-type: none"> <li>- Operating Budget Release</li> <li>- Operating Survey #2</li> <li>- Budget deliberations Feb 27 -28</li> </ul>



The 2024 Operating budget is prepared under the Strong Mayors legislation (O.Reg. 530/22), and requires the Mayor prepare and present a budget to Council before February 1st. While there are changes to the timeline and requirements, the budget process will remain fairly consistent with the process in previous years, as well as align with the requirements of the City's Budget and Financial Controls policy.

Additional requirements under the Strong Mayors legislation that have been included in the budget timeline are;

- Council will have the ability to provide amendments to the budget within the 30 day deadline
- The Mayor will have the ability to veto amendments (in writing) within 10 days after the expiry of the 30 day period above
- Council will have the ability to override the Mayor's veto (if utilized) with a 2/3 vote within 15 days of the expiry of the veto

After the expiry of the time period for council to override the Mayor's veto, the proposed budget is deemed to be adopted by the municipality and does not require a vote of Council.

## **Financial/Analysis:**

The following outlines the budget adoption steps and requirements in line with legislative requirements;

### **Presentation of the Budget (February 1 - posted)**

Under the legislation the Mayor shall prepare and present the proposed budget to each Member of Council and the Clerk by February 1st. The proposed budget must also be made available to the public

***To meet the above requirement; the City will be posting and circulating the 2024 Operating Budget Agenda on February 1st. This will be posted publicly and provided to each member of Council and the Clerk.***

The agenda will serve as the official presentation of the Mayor's proposed Budgets

### **Amendment Period (February 1 - March 1)**

In accordance with the legislation council may pass a resolution making an amendment to the proposed budget within 30 days of receiving the proposed budget.

***To facilitate the above requirement; the City will be holding a Special Council Meeting on February 27 - 28, for the purpose of reviewing the 2024 Proposed Operating Budget and allow for any and all council resolutions to amend the proposed budget.***

*It will be important that any and all amendments are presented during this time, as a Council meeting is required for a council resolution to be passed and there is no further meetings scheduled between February 28th and March 1st when the amendment period expires. If no amendment resolutions are passed, the budget will be deemed adopted on March 1, 2024.*

This process will be very similar to previous Operating budget meetings which allowed for Council to make amendments to the proposed budget.

**Veto Period** **(March 2 - March 11)**

In accordance with the legislation the Mayor can veto, in writing to each Council member and the Clerk, Council budget amendments within 10 days after the expiry of the amendment period. If the Mayor vetoes a resolution it shall be deemed not to have been passed by council. If the Mayor does not veto a budget amendment resolution within 10 days or the shorten the veto period, the proposed budget shall be deemed to be adopted.

Additionally, any Mayoral decision made pursuant to this section will be posted on the City's Strong Mayor Powers and Duties webpage.

**Overriding a Veto** **(March 12 - March 26)**

In accordance with the legislation Council may override the Mayor's veto if two-thirds (2/3) of the members of council vote to override the veto. The Mayor may vote as a member of council in the resolution to override a veto.

***To facilitate the above requirement a section on the March 25th Regular Council meeting will be made available for Council to bring forward any overrides. This will avoid the requirement for a Special Council meeting to be held on the expire day of March 26. Council should provide the override of the veto proposed to the Clerk no later than March 19th so they can be included in the agenda.***

**Conclusion:**

THAT the Director of Finance/ Treasurer's Report No. DF-2024-03,2024 Operating Budget - Strong Mayor's Timeline be received by Council

**Approved by:**

Matt MacDonald, Director Corporate Services

**Status:**

Approved - 31 Jan 2024

# City of Belleville

**Report No: MTF-2024-01**

**Meeting Date: February 27, 2024**



**To:** Mayor and Members of Council  
**Department:** Finance  
**Staff Contact:** Andrea Steenburgh, Manager of Taxation

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**Subject: 2024 Property Assessment Analysis**

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## **Recommendation:**

“THAT Report No. MTF-2024-01 regarding 2024 Property Assessment Analysis, be received.”

## **Strategic Plan Alignment:**

The City of Belleville’s Strategic Plan identifies nine strategic themes. This report aligns with each of the City’s nine strategic themes and the City’s mission statement by providing innovative and efficient services in support of our community’s vision.

## **Background:**

The 2020 assessment roll represented the final year of the province-wide assessment update based on the January 1, 2016, valuation date. Eligible assessment increases were phased-in over the 4-year period 2017-2020. Any decreases in assessment at the January 1, 2016, valuation date were recognized in their entirety in 2017.

Pursuant to regulation, 2021 was planned to be the first year of the next assessment cycle with properties to be based on January 1, 2019, values. To mitigate the effects of the COVID-19 pandemic, the Province elected to defer the re-assessment and the municipality is still awaiting confirmation on when the next assessment cycle will be.

Assessed values continue to be based on a January 1, 2016 valuation date, with changes in assessment representing new or supplementary assessments added and tax adjustments through appeals, classification adjustments, etc.

## **Financial/Analysis:**

### **2024 Returned Assessment**

Based on the 2024 returned assessment, the City of Belleville has 21,329 taxable properties with a total value for property taxation purposes of \$6.7 billion. Included in this total is \$446.4 million in “exempt” assessment which represents 6.64% of total assessment for the City. Examples of some of the significant exempt properties include but are not limited to Municipal property, Schools, Hospitals, and Churches.

The City’s assessment base is comprised of various property classes as shown in the following table comparative to 2023:

City of Belleville Assessment								
	2023 to 2024				2023 to 2024			
	Total 2023 Assessment	Growth	Phase In (Equity)	Total	Total 2024 Assessment	Growth	Phase In (Equity)	Total
<b>Residential</b>	4,421,957,350	52,888,700	-	52,888,700	4,474,846,050	1.20%	0.00%	1.20%
<b>Multi-Residential</b>	289,021,800	10,278,800	-	10,278,800	299,300,600	3.56%	0.00%	3.56%
<b>Commercial</b>	1,179,661,995	7,769,900	-	7,769,900	1,187,431,895	0.66%	0.00%	0.66%
<b>Industrial</b>	181,799,500	2,286,300	-	2,286,300	184,085,800	1.26%	0.00%	1.26%
<b>Farmland</b>	101,807,500	3,520,200	-	3,520,200	105,327,700	3.46%	0.00%	3.46%
<b>Other</b>	25,667,000	402,000	-	402,000	26,069,000	1.57%	0.00%	1.57%
<b>Total Taxable</b>	<b>6,199,915,145</b>	<b>77,145,900</b>	-	<b>77,145,900</b>	<b>6,277,061,045</b>	<b>1.24%</b>	<b>0.00%</b>	<b>1.24%</b>
<b>Exempt</b>	445,261,300	1,160,900	-	1,160,900	446,422,200	0.26%	0.00%	0.26%
<b>Total Assessment</b>	<b>6,645,176,445</b>	<b>78,306,800</b>	-	<b>78,306,800</b>	<b>6,723,483,245</b>	<b>1.18%</b>	<b>0.00%</b>	<b>1.18%</b>

As there is no phase-in for 2024, the change in assessment is solely attributable to new assessment (growth) net of any reductions in assessment. Assessment growth reflects construction, additions, improvements, and changes in property use. Reductions in assessment can occur due to the settlement of requests for reconsideration, appeals, demolition and change in property use.

#### Residential Assessment

In 2023, residential assessment increased by 1.20% or \$52.9M. Assessment in this area has slowed from the prior year, however the Cannifton Rural area continues to see stable residential assessment growth.

#### Multi-Residential Assessment

In 2023, the finalization and occupancy of Multi-Residential properties provided a positive increase to this assessment base. Several new properties have been identified and assessment added. Growth in this area is also positive and in line with strategic housing priorities of delivering more housing units within the community.

#### Commercial Assessment

Many assessment appeals launched with the Assessment Review Board (ARB) in prior years had a backlog due to COVID-19, with a number of these appeals being related to retail, hospitality and office buildings. That backlog continued to be cleared in 2023. This has resulted in some reductions to assessment, reducing the overall growth in the assessment classification to 0.66%.

#### Farmland Assessment

Assessment has increased due to significant approvals for conversion of Residential and Commercial properties to Farmland classification. Farm assessments in 2024 are now similar to the overall assessed values seen in 2020 and 2021.

### Tax Rate Billing Tables

The following table outlines the relative shift in assessment by billing table from 2023 to 2024 as well as their proportionate share of total assessment:

<b>Property Area</b>	<b>Total 2023 Assessment (\$)</b>	<b>Total 2024 Assessment (\$)</b>	<b>Change in Assessment (\$)</b>	<b>% Change in Assessment (%)</b>	<b>Share of Total Assessment (%)</b>
Belleville Urban	4,958,004,036	4,983,344,736	25,340,700	0.51%	74.12%
Cannifton Urban	75,981,400	77,425,600	1,444,200	1.90%	1.15%
Cannifton Rural	654,641,809	697,198,109	42,556,300	6.50%	10.37%
Rural	956,549,200	965,514,800	8,965,600	0.94%	14.36%
<b>Total Assessment</b>	<b>6,645,176,445</b>	<b>6,723,483,245</b>	<b>78,306,800</b>	<b>1.18%</b>	<b>100.00%</b>

Within the City's four billing tables, Cannifton Rural continues to experience the highest percent change in assessment at 6.50% (2023 - 7.67%). This increase continues to be spurred by residential property growth in this area. The Belleville Urban area continues to have the largest proportion of property assessment at 74%. Growth in this area was fairly evenly split across residential, multi-residential and commercial property types.

Based on 2023 City Tax Rates, the incremental (growth) assessment of \$78.3 million would generate approximately \$1.23 million in municipal property taxation.

### Assessment at Risk

Assessment at Risk results from appeals launched by taxpayers. Taxpayers in all classes, who disagree with MPAC's assessment of their property value or classification, can submit a Request for Reconsideration (RFR) to MPAC. The deadline for submitting a RFR is provided on each Property Assessment Notice. As all municipalities issue tax bills based on returned assessment, any subsequent appeal constitutes a potential liability for the City. In recent years, we have witnessed many Commercial appeals which have resulted in significant reductions in assessment.

Since 2016, there have been 1,280 properties with Assessment Appeals of which 2 properties for multiple years remain open and unresolved. While the number of unresolved appeals is small, the overall value being appealed is quite significant and would have a large financial impact if successful.

The municipal law as it relates to property taxation continues to be subject to challenge. In reaction to the effects of the COVID-19 pandemic, some large commercial property owners, ineligible for government relief programs, filed claims for Section 357 tax relief due to the emergent issues created by the pandemic. While these claims were denied by the Assessment Review Board (ARB), the ruling has been challenged in court. Municipalities across Ontario and the ARB are awaiting decision. The remaining assessment at risk is approximately \$793 million.

City of Belleville Reconsiderations & Appeals								
Effective Tax Year	Property Count		Total City CVA Assessment	Original		Current Outstanding		
	Total Per	Properties		CVA	Appealed	Appeal	CVA	Municipal Taxes
2016	18,903	185	5,571,198,452	574,440,068	10.31%	0	0	0
2017	19,252	459	5,759,634,625	850,366,083	14.76%	0	0	0
2018	19,487	153	6,015,628,625	739,143,119	12.29%	0	0	0
2019	20,200	148	6,268,028,738	769,931,909	12.28%	0	0	0
2020	20,428	151	6,463,913,042	646,922,100	10.01%	0	0	0
2021	20,645	107	6,591,691,139	663,207,239	10.06%	2	266,711,559	8,058,570
2022	20,777	49	6,656,376,533	563,976,791	8.47%	2	264,155,000	8,136,949
2023	21,098	28	6,721,930,615	352,812,000	5.25%	2	263,061,000	8,391,048
2024	21,329	0	6,723,483,245	0	0.00%	0	0	N/A
<b>Total</b>		<b>1,280</b>	<b>56,771,885,014</b>	<b>5,160,799,309</b>		<b>6</b>	<b>793,927,559</b>	<b>24,586,568</b>

As a rough estimate, using the Commercial tax rates for the years in question, an appeal decision rendering an average 25% reduction in the remaining assessment at risk would produce a liability for the City of approximately \$6.15 million. As tax appeals commonly take several years to be resolved, the eventual expenditures resulting from current outstanding claims would be determined over years to come. It should be noted that this calculation does not include any potential assessment appeal in 2024 for these properties.

Since 2017, the City has paid out approximately \$12.3 million in tax adjustments from Assessment Review Board and Request for Reconsideration Appeals, Post Roll Amendments, Amended Notice Adjustments, and Classification changes:

Year	Tax Adjustments Processed	Budget
2017	3,521,674	3,500,000
2018	1,385,892	3,500,000
2019	409,594	3,500,000
2020	2,458,910	3,500,000
2021	166,362	3,500,000
2022	3,766,955	3,575,000
2023	553,712	3,242,000
	<b>12,263,099</b>	<b>24,317,000</b>

The City has budgeted aggressively for appeals and tax adjustments since 2017, with residual funds being allocated to the Tax Rate Stabilization reserve fund to provide funding availability for assessment at risk. Below is the projected transfer to the Tax Rate Stabilization Reserve fund based on the preliminary 2023 tax adjustments and supplemental taxes:

<b>2023 Preliminary Results</b>	<b>Budget</b>	<b>Actual</b>	<b>Variance</b>
<b>A. Tax Adjustments - Municipal Only</b>			
Charity Rebates	115,200	108,164	7,036
Seniors & Disabled Rebates	306,000	316,703	(10,703)
Taxes Written off City Properties	-	6,258	(6,258)
	421,200	431,125	(9,925)
<b>B. Tax Adjustments - Assessment change</b>			
Tax Adjustments - Core and Other	3,175,000	464,932	2,710,068
Tax Adjustments - PILS	67,000	81,645	(14,645)
	3,663,200	977,702	2,685,498
<b>C. Supplementary Taxes</b>			
	(1,900,000)	(1,162,184)	(737,816)
<b>Projected Transfer at Year End</b>			<b>1,937,757</b>

As the timing of an appeal decision is generally unknown and the magnitude of successful appeals can be significant, it is critical that funding is maintained in the Tax Rate Stabilization Reserve Fund to adequately accommodate against these potential financial risks. For 2023, approximately \$2M is projected to be transferred to this reserve fund.

For 2024, a budget of \$3.1 million is proposed. This funding combined with the reserve fund balance are important to allow the City to fund outstanding and potential appeal settlements in 2024 and beyond.

### **Supplementary and Omitted Assessments**

Assessment increases that occur after the annual assessment roll has been returned are liable for property taxation. These assessment increases can be supplementary - arising from changes to property values (triggered by building construction), classification, or tax-exempt status - or omissions from the roll when it was returned. Omitted assessments can only be issued for the two preceding tax years.

MPAC is responsible for notifying property owners of any change in property value resulting from a supplementary or omitted assessment. The City issues supplementary/omitted tax bills upon notification by MPAC. A summary of annual supplementary and omitted tax bills is outlined below:

Year	Supplementary Tax Bills	Budget
2017	3,041,656	1,000,000
2018	1,988,612	1,000,000
2019	1,882,636	1,500,000
2020	1,963,228	1,600,000
2021	1,911,123	1,800,000
2022	1,061,130	1,900,000
2023	1,162,184	1,900,000
	<b>13,010,569</b>	

For 2024, staff are proposing a budget for supplementary and omitted taxes of \$4.4 million. Over the course of 2022 and 2023 there were significant increases in Building Permit valuations for new construction. At the end of 2023 certain identifiable occupancy permits have been issued supporting significant increases in assessment that has occurred, and should be added to the assessment base in 2024.

### **Conclusion:**

The City has benefited from considerable residential growth in recent years. However, continuing commercial tax appeals have and continue to pose a significant cost and financial risk to the City. Staff continues to monitor these issues and has developed Operating Budget provisions to ensure any future liabilities are addressed.

Respectfully submitted,

Andrea Steenburgh,  
Manager of Taxation

### **Approved by:**

Brandon Ferguson, Director of Finance, Treasurer  
Matt MacDonald, Director Corporate Services

### **Status:**

Approved - 31 Jan 2024  
Approved - 31 Jan 2024



# City of Belleville

Report No: DDF-2024-01

Meeting Date: February 27, 2024



**To:** Mayor and Members of Council  
**Department:** Finance  
**Staff Contact:** Brianne MacNevin, Treasury - Deputy Treasurer

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**Subject: Excluded Expenses as Required by Ontario Regulation 284/09**

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## Recommendation:

THAT Report No. DDF-2024-01 regarding Excluded Expenses as required by the Municipal Act, 2001, Ontario Regulation 284/09, be received.

## Background:

Commencing in 2011, Ontario Regulation 284/09 requires municipalities to prepare and adopt a report regarding excluded expenses before adopting the annual budget.

The implementation of PSAB standards and full accrual accounting in 2009 placed tangible capital assets and amortization on municipal financial statements. These standards do not currently apply to the preparation of municipal budgets and for this reason most municipalities continue to prepare budgets on a modified cash basis. Section 290 of the Municipal Act requires the preparation of balanced budgets which include all municipal revenues and expenditures for the taxation year. Under Regulation 284/09, a municipality or local board may exclude from budgeted expenses amounts for non-cash expenses as follows:

1. Amortization expenses
2. Post-employment benefits expenses
3. Solid waste landfill closure and post-closure expenses

## Financial/Analysis:

### 1. Amortization expenses

Amortization also known as depreciation, is the allocation of the cost of an asset to expense over the estimated useful life of the asset (PSAB 3150.22). 2022 Amortization expense was \$27.1 million. When additions for 2023 are considered, estimated amortization for 2023 will approximate \$27.6 million.

Amortization expenses are not budgeted as municipalities have traditionally prepared budgets on a cash basis and used funds held in reserve to finance asset replacements.

Amortization may be regarded as a broad indicator of future annual asset replacements. However it is calculated using historical costs so it does not include components such as inflation, growth or service level enhancements. A continued commitment to asset management funding is imperative to ensure that assets may be replaced as required without large swings in the tax rate or debt issuance. Commencing in 2011, Council approved an annual contribution to the Capital Levy to address a variety of asset management concerns. The proposed 2024 Operating budget allocations to the various capital reserve accounts totals \$28,432,600.

Table 1 compares amortization expenses for the City to traditional capital asset financing for 2022 through 2024.

Table 1	Actual	Forecast	Budget
<b>Amortization vs. Capital Asset Financing</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Amortization Expense</b>	<b>\$27,135,492</b>	<b>\$27,625,335</b>	<b>\$28,115,178</b>
<b>Capital Asset Financing</b>	<b>\$5,704,500</b>	<b>\$-</b>	<b>\$-</b>
Operating Budget Transfer to Capital			
Transfers to Capital Related Reserves			
Asset Management	\$3,500,000	\$9,597,500	\$11,209,200
Capital Equipment	540,000	505,000	515,000
Police	1,199,947	620,500	620,500
Recreational Facilities	-	-	-
Environment	100,000	100,000	100,000
Facility	45,000	39,000	39,000
Energy	143,600	143,600	143,600
Infrastructure Oversizing	100,000	100,000	50,000
Wastewater	-	5,006,900	6,206,500
Water	8,584,184	9,212,100	9,548,800
	\$14,212,731	\$25,324,600	\$28,432,600
<b>Total Capital Asset Financing</b>	<b>\$19,917,231</b>	<b>\$25,324,600</b>	<b>\$28,432,600</b>
<b>Funding Shortfall (Surplus)</b>			<b>(\$317,422)</b>

## 2. Post-employment benefits expenses

The City provides certain employee benefits which will require funding in future periods. An actuarial valuation of future liabilities was updated in 2023 and forms the basis for the estimated liability reported for 2023 and estimated in the 2024 budget.

The City has annually budgeted for the current year costs of post employment benefits but does not budget for the total future liability, estimated at \$17,956,428 at December 31, 2023.

Table 2 compares the actual funding provision for post-employment benefit expenses to the total estimated liability for 2022 through 2024.

<b>Table 2 - Post Employment Benefit Expenses</b>	<b>Actual 2022</b>	<b>Forecast 2023</b>	<b>Budget 2024</b>
<b>Liability for Post Retirement Benefits based on current Actuarial Report</b>	<b>\$18,093,192</b>	<b>\$17,956,428</b>	<b>\$17,792,517</b>
Annual Budget Provision for Post Retirement Benefit Payments	550,000	550,000	550,000
Less: Funding for Vested Sick Leave Payouts	(432,924)	(496,400)	(463,000)
<b>Accumulated Reserve for Post Retirement Benefit Payments</b>	<b>8,609,536</b>	<b>8,663,136</b>	<b>8,750,136</b>
<b>Funding Shortfall</b>			<b>\$9,042,381</b>

### 3. Solid waste landfill closure and post-closure expenses

The Ontario Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. The estimated liability for these costs is recognized based on the cumulative capacity used to date, compared to total estimated landfill capacity. At December 31, 2023, the estimated liability for the Thurlow landfill was \$2,900,600 based on the present value of closure and post-closure costs estimated at \$3,555,036.

The 2024 Operating Budget includes an annual contribution of \$90,000 to the reserve fund, as well as estimated interest of \$12,000.

Table 3 provides a comparison of the estimated liability for closure costs with the actual provision set aside in the City's reserve fund.

<b>Table 3 - Solid Waste Landfill Expenses</b>	<b>Actual 2022</b>	<b>Forecast 2023</b>	<b>Budget 2024</b>
<b>Estimated Liability for Thurlow Landfill</b>	<b>\$2,798,300</b>	<b>\$2,900,600</b>	<b>\$3,005,900</b>
Annual Budget Provision for Closure Costs	\$80,000	\$86,000	\$102,000
<b>Accumulated Reserve for Thurlow Landfill Closure Expenses</b>	<b>980,800</b>	<b>1,060,800</b>	<b>1,162,800</b>
<b>Funding Shortfall</b>			<b>\$1,843,100</b>

## **Conclusion:**

This Report is presented to satisfy the requirements of Regulation 284/09 and to highlight to Council the significance of these municipal expenses. If it were necessary to add these items to the City's operating budgets (taxation and user rate funded), the cumulative effect would be an additional expense in 2024 of

\$10,568,059 representing a municipal expenditure increase of 5.64%.

### **Approved by:**

Brandon Ferguson, Director of Finance, Treasurer  
 Matt MacDonald, Director Corporate Services  
 Rod Bovay, Chief Administrative Officer

### **Status:**

Approved - 24 Jan 2024  
 Approved - 25 Jan 2024  
 Approved - 25 Jan 2024

# City of Belleville

**Report No: MTF-2024-02**

**Meeting Date: February 27, 2024**



**To:** Mayor and Members of Council  
**Department:** Finance  
**Staff Contact:** Andrea Steenburgh, Manager of Taxation

**Subject:** **2024 Final Tax Billing Due Dates and Pre-Authorized Payment Dates for Residential, Multi-Residential, Commercial, Landfills, Industrial, Pipeline, Farm, Managed Forest, and all related Subclasses**

## **Recommendation:**

“THAT a by-law to set the final 2024 due dates for the collection of taxes and the payment of taxes by installment and pre-authorized payment plan dates for properties in the Residential, Multi-Residential, Commercial, Landfills, Industrial, Pipeline, Farm, Managed Forest and all related Subclasses, be prepared for Council’s consideration.”

## **Strategic Plan Alignment:**

The City of Belleville’s Strategic Plan identifies nine strategic themes. This report aligns with each of the City’s nine strategic themes and the City’s mission statement by providing innovative and efficient services in support of our community’s vision.

## **Background:**

The City will issue final tax bills in accordance with Sections 342 and 343 of the Municipal Act, 2001 S.O. 2001, c.25, subsequent to approved budgets, requisition and or rates of all entitlements for which the City is required to levy and collect. The due dates must be at least twenty-one (21) days after the date of mailing of the tax bill. In accordance with the City of Belleville’s “Property Tax Collection Policy” 07-01-03 final taxes are payable in two (2) installments, due three (3) banking days prior to end of the months of June and September, unless unusual or unforeseen technical or administrative issues result in the delay of the final billing process.

Final taxes are also payable through the Pre-Authorized Payment Plan (PAP) program by application. The PAP program is provided for and in accordance with the City of Belleville’s

"Property Tax Collection Policy" 07-01-03, of which restrictions, guidelines and enforcement of the PAP is described in the policy and on the application forms. Due date options for the PAP program are available on regular installment due dates and on a monthly plan 12 months of the year for various dates in the month.

### Financial/Analysis:

Final taxes will be billed on all property classes within the municipality. Multiple property classes on a property will appear together on one bill.

<b>Comparison of 2023 and 2024 installment due dates</b>			
<b>2023 Tax Due Dates</b>	<b>2023 Installments</b>	<b>2024 Tax Due Dates</b>	<b>2024 Installments</b>
February 24, 2023	Interim 1	February 27, 2024	Interim 1
April 26, 2023	Interim 2	April 26, 2024	Interim 2
June 28, 2023	Final 1	June 26, 2024 (Proposed)	Final 1
September 27, 2023	Final 2	September 26, 2024 (Proposed)	Final 2

Taxpayers registered with the City's Pre-Authorized Payment Program will have payments due in either two installments (matching the above due dates) or six-monthly installments (Interim Levies Only) payable as per By-law 2018-62 as amended.

### Conclusion:

It is recommended that the 2024 final tax billing be levied by May 10, 2024, and payable in two installments as listed in above table, or through the City's PAP Program.

#### Approved by:

Brandon Ferguson, Director of Finance, Treasurer  
Rod Bovay, Chief Administrative Officer  
Matt MacDonald, Director Corporate Services

#### Status:

Approved - 25 Jan 2024  
Approved - 25 Jan 2024  
Approved - 25 Jan 2024

# City of Belleville

Report No: AC-2024-01

Meeting Date: February 27, 2024



**To:** Mayor and Members of Council  
**Department:** Finance  
**Staff Contact:** Kyle Bertrand, Accounting Coordinator

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**Subject: Asset Management Contribution**

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## Recommendation:

“THAT pursuant to the Accounting Coordinator’s Report No. AC-2024-01; Asset Management Contribution be received and referred to Issue No. D4-1”

## Strategic Plan Alignment:

Infrastructure: Develop asset management strategies and programs to resolve delivery shortfalls and protect our investment in existing infrastructure

## Background:

Ontario Regulation 588/17 was introduced on December 27, 2017 and will require the City to significantly increase its efforts and governance surrounding asset management. On June 27, 2019 the City passed the Strategic Asset Management Policy as required under the first phase of O.Reg 588/17. The policy not only provides a consistent framework for implementing asset management throughout the organization, but it provides transparency, accountability and demonstrates to stakeholders the legitimacy of decision-making processes which combine strategic plans, budgets, service levels and risks.

In June 2022, Council approved the 2020 City of Belleville Comprehensive Citywide Asset Management Plan, which was updated from the 2014 version to meet the new O.Reg 588/17 standards. At that time the Replacement Value of the City’s infrastructure had grown to \$2.3 billion, representing a \$1.2 billion, or nearly 100%, increase since 2014.

## Financial/Analysis:

The City’s Asset Management Plan incorporates the City’s operations and other corporate plans into an asset focused service delivery plan. Over the years it has become very apparent

that Municipalities have significant infrastructure gaps, and the successful delivery of their services is deeply tied to proper asset management.

A critical component of capital funding is the Asset Management contribution from the Operating budget. These contributions are added to the Asset Management Reserve funds maintained by the City, and moving forward will provide the majority of the funding for the City's Capital Budget. This is consistent with the approach utilized in User funded areas.

For 2024 the proposed contribution to capital (inclusive of Police) amounts to \$12,627,300 as outlined below:

	<b><i>Proposed 2024</i></b>
City – Asset Management Contribution	11,209,200
Police - Asset Management Contribution	620,500
Fleet, Facility, Other- Asset Management Contributions	797,600
<b><i>Total – AM Contribution</i></b>	<b><i>\$ 12,627,300</i></b>

Contributions required (2020-2029) under the 2020 Asset Management Plan are outlined below:

<b>Asset Management Contributions</b>		<b>(\$ million)</b>
Contributions recommended	2020-2029	176.3
Less: Actual contributions	2020-2023	42.2
<b>Balance to be Funded</b>	<b>2024-2029</b>	<b>\$ 134.1</b>
<b>Average Contribution – annual</b>		<b>\$ 22.4</b>

As shown, to fund the shortfall over the period 2024-2029, an annual contribution of \$22.4 million is required. To reach that optimal level immediately in 2024, this would mean adding \$11.3 million to the Operating Budget, which represents a municipal tax levy increase of 9.61%. To mitigate the tax impact, the following contribution schedule is recommended:

	(\$ million)	Tax Levy Increase
<b>2024</b>	12.6	1.38%
<b>2025</b>	16.3	2.93%
<b>2026</b>	20.1	2.93%
<b>2027</b>	24.1	2.93%
<b>2028</b>	28.3	2.93%
<b>2029</b>	32.7	3.08%
	<b>\$ 145.1</b>	

It is critical to maintaining existing service levels that these contributions continue to increase annually as outlined above. These contributions will be reviewed and updated annually in conjunction with asset management plan updates, and all future increases will require council approval.

### **Conclusion:**

It is recommended that an increase of \$600,000 is made to the Asset Management Contribution for the 2024 Operating Budget.

### **Approved by:**

Rod Bovay, Chief Administrative Officer

### **Status:**

None



# City of Belleville

**Report No: DCSD-2024-01**

**Meeting Date: February 27, 2024**



**To:** Mayor and Members of Council  
**Department:** Community Services Department  
**Staff Contact:** Dean Hustwick, Director Community Services

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**Subject: Proposed Amendments to 2024 Parks, Recreation, and Culture User Fees**

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## **Recommendation:**

"THAT pursuant to the Director of Community Services' Report No. DCSD-2024-01; Proposed Amendments to 2024 Parks, Recreation, and Culture User Fees be received and referred to Issue No. D7-2."

## **Strategic Plan Alignment:**

The City of Belleville's Strategic Plan identifies nine strategic themes. This report aligns with each of the City's nine strategic themes and the City's mission statement by providing innovative and efficient services in support of our community's vision.

## **Background:**

The user fees for parks, recreation, and culture services, despite some minor adjustments, have remained stable since 2015. This is due to various factors, including the impact on users of the CAA arena renovation, results from fee comparisons with other municipalities and operational challenges created by the COVID-19 pandemic.

In July 2023, City staff engaged a consultant to conduct a comprehensive user fee review to evaluate the City's current fee schedule and property tax subsidization rates against comparable municipalities and industry standards.

While the goal had been to present the final report and recommendations to Council prior to completion of the City's 2024 Operating Budget, the complexity of the review process, combined with an expedited budget schedule, means the final report will not be presented to Council until later this year.

Feedback received by 707 respondents through the City's preliminary draft operating budget survey highlighted a desire to prioritize non-discretionary service areas funded by the City's property tax levy. This engagement strategy helped to shape the 2024 Operating Budget guidelines that were approved by Council, the most significant being:

- That the overall residential property tax rate increase should not exceed 5%; and
- That the 2024 draft operating budget consider the service areas prioritized through public input received.

### **Financial/Analysis:**

Community Services staff are working to identify current property tax subsidization rates for the Department's various programs and services, with the goal of reducing those rates as much as feasible. As part of this process, staff are also striving to improve the allocation of costs between parks, recreation and cultural programs to further improve the accuracy of its subsidization rates.

Although the user fees review is not yet complete, the consultants have provided an early draft of their findings and recommendations, which suggest that many of Belleville's fees are lower than its local and provincial comparator communities. Therefore, the consultants will be recommending that the City increase those fees.

Furthermore, in order to achieve the 2024 Operating Budget guidelines, City staff have proposed amendments to the 2024 fee schedule for parks, recreation and culture programs and services that are closely aligned with the consultant's preliminary recommendations.

This tax-relief measure will generate approximately \$210,000 in additional user fee revenue for the 2024 fiscal year, based on timing of seasonal bookings. Furthermore, this would reduce the residential property tax rate by approximately 0.16%. This proposal is deemed necessary given the rising costs of providing programs and services.

As the City's level of parks, recreation and cultural services have evolved in the past decade, this approach not only acknowledges the economic reality but also ensures the continued quality and sustainability of parks, recreation and cultural programs, services and capital infrastructure.

### **Conclusion:**

Proposed parks, recreation and culture fee increases are attached as Schedule A to this report. It is recommended that this be referred to Issue No. D7-2 in the 2024 draft operating budget to align with approved guidelines pending the completion of the user fee review later this year.

### **Attachments:**

[2024 Proposed Parks, Recreation, and Culture User Fees](#)

#### **Approved by:**

Brandon Ferguson, Director of Finance, Treasurer

#### **Status:**

Approved - 30 Jan 2024

Matt MacDonald, Director Corporate Services

Approved - 30 Jan 2024

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Arenas - Ice Rentals HST Extra unless Otherwise Indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	<b>Effective Date</b>
<b>Non-Prime Adult</b> Weekday(6am-10am)	\$87.00	94.00	<b>July 1 2024</b>
<b>Non-Prime Minor Sports</b> (6am-10am) Weekday	\$78.00	80.35	<b>July 1 2024</b>
<b>School Board Course</b> Weekday (Non-Prime)	\$26.00	26.80	<b>July 1 2024</b>
<b>Non-Prime Adult</b> Weekday(10am-4pm)	\$111.00	119.90	<b>July 1 2024</b>
<b>Non-Prime Minor Sports</b> Weekday (10am-4pm)	\$99.00	102.00	<b>July 1 2024</b>
<b>Prime Time Adult</b> Weeknights (4pm-11pm) Weekend (6am-11pm)	\$172.00	185.80	<b>July 1 2024</b>
<b>Minor Sports Discounted Prime</b> Weeknights 4-6pm & 9-11pm Weekends 7-9am & 9-11pm	\$152.00	156.60	<b>July 1 2024</b>
<b>Minors Sports Prime</b> Weeknight 6-10pm Weekends 9am-9pm	\$163.00	167.90	<b>July 1 2024</b>
<b>Benefit Ex Games</b>	\$450.00 Plus expenses	\$486.00 Plus expenses	<b>July 1 2024</b>
<b>Arena Ball Hockey &amp; Event Rentals HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Floor Rental – Adults</b> Per hour	\$74.50	80.50	<b>April 1 2024</b>
<b>Floor Rental – Minor Sports</b> Per hour	\$63.25	65.15	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Ice In – 1 day**	\$3,700 Plus Expenses	\$4,070.00 Plus Expenses	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Ice Out – 1 day**	\$3,015 Plus Expenses	\$3,320.00 Plus Expenses	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Ice Out 3 or more days **	\$2,330 Plus Expenses	\$2565.00 Plus Expenses	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Non-profit/Service Clubs Ice In – 1 day **	\$3,625	3,990.00	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Non-profit/Service Clubs Ice Out – 1 day**	\$2,015	2,220.00	<b>April 1 2024</b>
<b>CAA Arena Day Rental (spectator events)</b> Non-profit/Service Clubs Ice Out 3 days or more **	\$1,585	1,745.00	<b>April 1 2024</b>
<b>Bar Privileges (extra charge)</b>	\$250	275.00	<b>April 1 2024</b>

\*\*\* Last Minute Discount – 5 days' notice up to 25% off, 3 days' notice up to 33% off – at the CS Department discretion

\*\*\* Sponsored Skates – (ice rate + expenses) \*\*\* Stat Holidays – Prime Time Rate All Day

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Event Rentals – FDC, Mackay and Wally Dever HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Floor Rental</b> Ice In – 1 day **	\$2,935	\$3,230.00	April 1 2024
<b>Floor Rental</b> Ice Out – 1 day **	\$2,435	\$2,680.00	April 1 2024
<b>Floor Rental</b> Ice Out – 3 days or more **	\$1,830	\$2,015.00	April 1 2024
<b>Floor Rental</b> Non Profit/Service Clubs Ice In – 1 day **	\$2,935	\$3,230.00	April 1 2024
<b>Floor Rental</b> Non Profit/Service Clubs Ice Out – 1 day **	\$1,590	\$1,750.00	April 1 2024
<b>Floor Rental</b> Non Profit/Service Clubs Ice Out – 3 days or more **	\$1,315	\$1,450.00	April 1 2024

\*\* Day rate or 10% of the gross gate, whichever is greater + \$0.50 cents per ticket surcharge + applicable expenses (covering the floor, boards, insurance, forklift, electrical, SOCAN, extra labour etc.)

<b>Fitness Areas HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Full Gym hourly rate</b> Prime Time	\$71.50	78.65	April 1 2024
<b>Full Gym hourly rate</b> Non-Prime	\$60.00	66.00	April 1 2024
<b>Half Gym hourly rate</b> Prime Time	\$50.00	55.00	April 1 2024
<b>Half Gym hourly rate</b> Non-Prime	\$39.00	42.90	April 1 2024
<b>Daily Rental **</b>	\$585.00	643.50	April 1 2024
<b>Daily Rental with alcohol**</b>	\$755.00	830.50	April 1 2024
<b>Fitness Room – Hourly Rate</b>	\$38.00	41.80	April 1 2024
<b>Recreational – Pay as you go</b> Gym, Swim, Skate or Workout Studio (HST included)	\$3.00	\$4.00 - Child/Youth \$5.00 - Adult	April 1 2024
<b>Shinny/Ticket Ice - Pay as you go</b> (HST included)	\$5.50	\$6.00	April 1 2024
<b>Adult Sports - Pickleball, Badminton, Basketball &amp; Volleyball etc - Pay as you go</b> (HST included)	\$3.00	\$6.00	April 1 2024

Please note: Gym /Fitness Rooms rental fees are plus applicable expenses. Staff: \$26.80, \$36.05 or \$46.35/ hour plus tax, depending on the activity. Rentals are not permitted to be in direct competition with our programs or leases.

<b>Kinsmen Pool HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
Kinsmen Pool – Whole Pool Includes 2 lifeguards	\$107.00	\$113.45	June 1 2024
Kinsmen Pool – Half Pool Includes 2 lifeguards	\$63.00	\$66.80	June 1 2024
Kinsmen – Whole Pool Minor Sports Includes 1 lifeguard	\$92.00	\$94.80	June 1 2024
Kinsmen – Half Pool Minor Sports Includes 1 lifeguard	\$55.25	\$56.90	June 1 2024
Kinsmen – Per Lane (maximum 2 lanes) No lifeguard, shared pool only	\$16.00	\$17.00	June 1 2024
<b>Recreational – Pay as you go</b> Gym, Swim, Skate or Workout Studio (HST included)	\$3.00	\$4.00 - Child/Youth \$5.00 - Adult	June 1 2024

Please note: All private pool rentals are for up to 30 people. Additional lifeguards may be required depending on participant number, equipment requested, or rental details. All pool rental rates are hourly.

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Templeman Aquatic Centre HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Main Pool – Prime Time</b> up to 30 people Includes 2 lifeguards	180.00	190.80	<b>July 1 2024</b>
<b>Main Pool - Non-Prime Time</b> up to 30 people Includes 2 lifeguards	167.00	177.05	<b>July 1 2024</b>
<b>Half Main Pool - Prime Time</b> Includes 2 lifeguards	116.00	123.00	<b>July 1 2024</b>
<b>Half Main Pool - Non-Prime Time</b> Includes 2 lifeguards	103.00	109.20	<b>July 1 2024</b>
<b>Lane Rentals – per hour</b> 3 lane maximum No lifeguards/shared pool only	16.00	17.00	<b>July 1 2024</b>
<b>Therapy Pool/Preschool Pool</b> Prime Time Includes 2 lifeguards	107.00	113.45	<b>July 1 2024</b>
<b>Therapy Pool/Preschool Pool</b> Non-Prime Time Includes 2 lifeguards	94.00	99.65	<b>July 1 2024</b>
<b>Main Pool - Minor Sports</b> Prime Time Includes 1 lifeguard	139.00	143.20	<b>July 1 2024</b>
<b>Main Pool - Minor Sports</b> Non-Prime Time Includes 1 lifeguard	113.00	116.40	<b>July 1 2024</b>
<b>Half Main Pool - Minor Sports</b> Prime Time Includes 1 lifeguard	75.00	77.25	<b>July 1 2024</b>
<b>Half Main Pool - Minor Sport</b> Non-Prime Time Includes 1 lifeguard	62.00	63.90	<b>July 1 2024</b>
<b>Lane Rental – Minor Sports –hourly</b> Non-Prime No lifeguards	12.75	13.15	<b>July 1 2024</b>
<b>Therapy Pool/Preschool Pool</b> Minor Sports - Prime Time Includes 1 lifeguard	92.00	94.80	<b>July 1 2024</b>
<b>Therapy Pool/Preschool Pool</b> Minor Sports - Non-Prime Includes 1 lifeguard	79.00	81.40	<b>July 1 2024</b>
<b>Per Extra Lifeguard</b>	26.00	26.80	<b>July 1 2024</b>
<b>Recreational – Pay as you go</b> Gym, Swim, Skate or Workout Studio (HST included)	\$3.00	\$4.00 – Child/Youth \$5.00 - Adult	<b>April 1 2024</b>

Please note: All private pool rentals are for up to 30 people. Additional lifeguards may be required depending on participant number, equipment requested, or rental details. All pool rental rates are hourly. Prime Time – (4-10pm Monday to Friday & All Day Saturday & Sunday) Non-Prime Time (6am-4pm Monday to Friday). All pool rental rates are hourly.

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Meeting Rooms HST extra unless otherwise included</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Training Room, Gym Meeting Room, Youth/Pool Room, Pro-shop Meeting Room</b>			
<b>2 hour Maximum – Non Profit</b>	34.00	\$37.40	<b>April 1 2024</b>
<b>2 hour Maximum – Private</b>	53.00	\$58.30	<b>April 1 2024</b>
<b>Half Day– Non –Profit 4 hour maximum</b>	51.00	\$56.10	<b>April 1 2024</b>
<b>Half Day– Private 4 hour maximum</b>	75.00	\$82.50	<b>April 1 2024</b>
<b>Full Day – Non Profit</b>	72.50	\$79.75	<b>April 1 2024</b>
<b>Full Day – Private</b>	99.00	\$108.90	<b>April 1 2024</b>
<b>Fireplace Room &amp; Minor Sports Meeting Room</b>			
<b>2 hour Max – Non-Profit</b>	41.00	\$45.10	<b>April 1 2024</b>
<b>2 hour Max – Private</b>	56.00	\$61.60	<b>April 1 2024</b>
<b>Half Day– Non-Profit 4 hour maximum</b>	76.50	\$84.15	<b>April 1 2024</b>
<b>Half Day– Private 4 hour maximum</b>	99.00	\$108.90	<b>April 1 2024</b>
<b>Full Day – Non Profit</b>	118.00	\$129.80	<b>April 1 2024</b>
<b>Full Day – Private</b>	181.00	\$199.10	<b>April 1 2024</b>
<b>Multipurpose Room &amp; McFarland Pub</b>			
<b>Hourly Rate Non-Profit</b>	34.00	37.40	<b>April 1 2024</b>
<b>Hourly Rate Private</b>	52.00	57.20	<b>April 1 2024</b>
<b>Half Day – Non-Profit (4 hours max)</b>	100.00	110.00	<b>April 1 2024</b>
<b>Half Day – Private (4 hours max)</b>	152.00	167.20	<b>April 1 2024</b>
<b>Full Day – Non-Profit</b>	178.00	195.80	<b>April 1 2024</b>
<b>Full Day – Private</b>	298.00	327.80	<b>April 1 2024</b>
<b>Kitchenette - Non-Profit (extra)</b>	26.00	28.60	<b>April 1 2024</b>
<b>Kitchenette – Private (extra)</b>	26.00	28.60	<b>April 1 2024</b>
<b>Audio Visual Equipment - Non-Profit</b>	N/A	N/A	
<b>Audio Visual Equipment - Private</b>	60.00	66.00	<b>April 1 2024</b>

Non Profit – no admission/no selling add \$25.00 per rental if selling/admission

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

Meeting Rooms HST extra unless otherwise indicated	EFFECTIVE JANUARY 2023	PROPOSED FOR 2024	
<b>50+ Centre – (Restricted Availability &amp; Uses)</b>			
<b>2 Hour Max – Non-Profit</b>	41.00	45.10	<b>April 1 2024</b>
<b>2 Hour Max – Private</b>	56.00	61.60	<b>April 1 2024</b>
<b>Half Day – Non-Profit</b> 4 hour maximum	76.50	84.15	<b>April 1 2024</b>
<b>Half Day – Private</b> 4 hour maximum	99.00	108.90	<b>April 1 2024</b>
<b>Full Day – Non-Profit</b>	118.00	129.80	<b>April 1 2024</b>
<b>Full Day – Private</b>	181.00	199.10	<b>April 1 2024</b>
<b>Hall Rental (i.e. Parkdale Community Centre)</b>			
<b>Hourly Rate</b>	37.00	\$40.70	<b>April 1 2024</b>
<b>Half Day</b> 4 hour maximum	73.00	\$80.30	<b>April 1 2024</b>
<b>Three Quarter (3/4) Day</b> 6 hours maximum	124.00	\$136.40	<b>April 1 2024</b>
<b>Full Day</b> 8 hours maximum	175.00	\$192.50	<b>April 1 2024</b>
<b>Gerry Masterson - Main Hall</b>			
<b>Friday or Saturday Rental</b>	300.00	\$330.00	<b>April 1 2024</b>
<b>Event with Alcohol</b>	400.00	\$440.00	<b>April 1 2024</b>
<b>Sunday Rental</b>	150.00	\$165.00	<b>April 1 2024</b>
<b>Monday to Thursday</b>	100.00	\$110.00	<b>April 1 2024</b>
<b>Gerry Masterson - Multi Occasion Room</b>			
<b>Full Day (seminars/workshops)</b>	75.00	\$82.50	<b>April 1 2024</b>
<b>1/2 Day (4hours) (seminars/workshops)</b>	50.00	\$55.00	<b>April 1 2024</b>
<b>6 hour (parties/showers)</b>	100.00	\$110.00	<b>April 1 2024</b>



**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Sports Fields HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Ball Diamonds &amp; Field &amp; Artificial Turf ****</b>			
<b>"A" Field - Nightly Rate</b> Adult (up to 4 hours)	\$40	42.40	<b>April 1 2024</b>
<b>"A" Field - Nightly Rate</b> Youth (up to 4 hours)	\$32.75	33.75	<b>April 1 2024</b>
<b>"B" Field - Nightly Rate</b> Adult (up to 4 hours)	\$35	37.10	<b>April 1 2024</b>
<b>"B" Field - Nightly Rate</b> Youth (up to 4 hours)	\$27.75	28.60	<b>April 1 2024</b>
<b>Lights Nightly - Extra Fee</b>	\$26	26.00	<b>April 1 2024</b>
<b>Tournaments/Special Events (Fields, Track, Fishing etc.. Per Complex plus applicable expenses)</b>			
<b>One Day Tournament - Adult</b>	\$280.50 or \$107.00./day/field	\$297.40 or \$113.45./day/field	<b>April 1 2024</b>
<b>One Day Tournament - Minor</b>	\$224.00 or \$78./day/field	\$230.75 or \$80.35/day/field	<b>April 1 2024</b>
<b>Two Day Tournament - Adult</b>	\$338 or \$124./day/field	\$358.30 or \$131.45/day/field	<b>April 1 2024</b>
<b>Two Day Tournaments - Minor</b>	\$280.50 or \$104./day/field	\$288.95 or \$107.15/day/field	<b>April 1 2024</b>
<b>Three Day Tournament - Adult</b>	\$366 or \$136./day/field	\$388.00 or \$144.20/day/field	<b>April 1 2024</b>
<b>Three Day Tournament - Minor</b>	\$310 or \$104./day/field	\$319.30 or \$107.15/day/field	<b>April 1 2024</b>
<b>Lights Nightly - Extra Fee</b>	\$26	\$26.00	<b>April 1 2024</b>

A Diamonds – Rotary Park, Field of Abilities, Tom Gavey, Al Kelleher, Legion Park  
 B Diamonds – Thurlow Park, Parkdale #1  
 A Soccer Pitches – M.A. Sills Park, Zwick's Park  
 B Soccer Pitches – Thurlow Park, Riverside Park, Hillcrest Park  
 \*\*\*\* Artificial Turf Field - 25% increase for Spring Rentals (before Victoria Day) and Fall Rentals (After September 30) due to extra demand and maintenance requirements.\*\*\*

<b>Sports Fields HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	
<b>Track</b>			
Track – Adult – Nightly rate	\$40	\$42.40	<b>April 1 2024</b>
Track –Minor – Nightly rate	\$32.75	\$33.75	<b>April 1 2024</b>
Track Meets – Private/High schools Daily rate	\$595 plus expenses	\$612.85 plus expenses	<b>April 1 2024</b>
Track Meets – Elementary Schools Daily Rate	\$329 plus expenses	\$338.90 plus expenses	<b>April 1 2024</b>

\*\*\* Track Memberships are for regular use/season)

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Glanmore National Historic Site HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>
Wedding Photos (3hrs) evening/weekend	\$300	\$300.00
Wedding Photos (3hrs) weekday	\$200	\$200.00
Breakfast Room/Lower Level (3hrs) weekday	\$250	\$250.00
Breakfast Room/Lower Level (3hrs) Evening/weekend	\$400	\$400.00
After Museum hrs. (4:30) per hr. weekend	\$75	\$75.00
After Museum hrs. (4:30) per hour weekday	\$50	\$50.00
Set up/take down fee – extra fee	\$100	\$100.00
Use of Kitchen –extra fee	\$75	\$75.00
Grounds only events (3hrs) evening/weekend	\$300	\$300.00
Grounds only event (3hrs) weekday	\$250	\$250.00
Grounds only – photos anytime	\$50	\$50.00
Filming Rates – per day filming Mon-Fri (8-4:30pm)	\$3000	\$3,000.00
Filming Rates – for site prep Mon-Fri (8-4:30pm)	\$1000	1,000.00
Filming Rates – per hr. site supervisor after 4:30pm weekday	\$50	50.00
Filming Rate – per hr. site supervisor weekends	\$75	75.00
Filming Rate – per hr. site clean up after filming	\$50	50.00
Admission – Adults	\$8	8.00
Admission – Seniors (55+)/Students	\$6.50	6.50
Admission – 5-12 yrs.	\$4.50	4.50
Family	\$25	25.00
Group Tour (minimum of 10)	\$6.50	6.50
Education Program	\$4.50	4.50
<b>Glanmore Membership</b>		
Individual Family	\$30	\$30.00
Corporate	\$50	\$50.00
	\$100	\$100.00
<b>“Museum Kids” Discover Kits</b>		
Mini Regular	\$12	\$12.00
	\$20	\$20.00
<b>Toymaker Time Machine</b>		
Child 8+ Adult	\$40	\$40.00
	\$60	\$60.00
<b>Special Events (i.e. Halloween/ Christmas// Gaslight Tour) Adult</b>	\$10	\$10.00
Student/ Senior Child	\$8.50	\$8.50
Under 5	\$6.50	\$6.50
	Free	Free
<b>Evening/ Weekend Group Tours</b>		
Regular Group Rate (Minimum 10 people)	NEW \$6.50/ per person Plus \$75/ hour	NEW \$6.50/ per person Plus \$75.00/ hour

Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES

Harbours HST extra unless otherwise indicated	EFFECTIVE JANUARY 2023	PROPOSED FOR 2024	
<b>Meyers Pier</b>			
Seasonal Mooring per foot of Boat	\$47.50	\$52.25	April 1 2024
<b>Victoria Park</b>			
Seasonal Mooring per foot of Boat	\$44.50	\$48.95	April 1 2024
<b>Other Harbour Fees</b>			
Monthly rate per foot of boat	\$19.50	\$21.45	April 1 2024
Personal Watercraft (seadoo/jet ski) per foot of boat added to existing boat slip	\$11.00	\$12.10	April 1 2024
Seasonal Dock Personal Watercraft	\$700	\$770.00	April 1 2024
Power 15 amp	\$125/ season	\$137.50/ season	April 1 2024
Power 30 amp	\$200/ season	\$220/ season	April 1 2024
Power 50 amp or 30 amp x 2	\$300/ season	\$330/ season	April 1 2024
Pumpouts	\$17.70/each	\$19.50/each	April 1 2024
Transient Dock – Serviced Per foot of boat	\$1.70	\$1.90	April 1 2024
Transient Pier Wall - Unserviced Per foot of boat	\$1.15	\$1.30	April 1 2024
<b>Boat Ramps</b>			
Daily	\$6.00 (including taxes)	\$6.00 (including taxes)	
Seasonal Pass	\$58	\$58	
Commercial Season (3 passes)	\$106	\$106	

Parks Facilities HST extra unless otherwise indicated	EFFECTIVE JANUARY 2023		
<b>Market Square &amp; Bernice Parrott Stage **</b>			
City of Belleville Function	\$0.00	\$0.00	
Non Profit Groups Daily Rate	\$59	\$62.55	April 1 2024
Commercial or Private Function Daily Rate	\$102	\$108.15	April 1 2024
Commercial or Private Function – Charging Admission Daily Rate	\$503	\$533.20	April 1 2024
<b>Parks Special Events **</b>			
Covered Sites – Daily Rate	\$119	\$126.15	April 1 2024
Large Uncovered Site – Daily Rate	\$79	\$83.75	April 1 2024
Small Uncovered Site – Daily Rate	\$55	\$58.30	April 1 2024
Lion's Pavilion with Alcohol – Daily Rate	\$596	\$631.80	April 1 2024
Lion's Pavilion Non-Profit – Daily Rate	\$119	\$126.15	April 1 2024
Lion's Pavilion Private – Daily Rate	\$177	\$187.65	April 1 2024
Wedding Ceremony (4 hours)	\$119	\$126.15	April 1 2024
Wedding Pictures (2 hours)	\$55	\$58.30	April 1 2024
Wedding Reception	\$351	\$372.10	April 1 2024
Large Park Events (up 2000/day) - No Admission Daily Rate	\$214	\$226.85	April 1 2024
Large Park Events (up 2000/day) – Admission Charged Daily Rate	\$823	\$872.40	April 1 2024
Tent Fee	\$25.50	\$27.05	April 1 2024
Locates	\$60	\$63.60	April 1 2024

\*\* Daily rate or 10% of the gross gate, whichever is greater + applicable expenses (electrical, fencing, SOCAN, insurance, security, paid duty alcohol, staging, Parks fees etc.)\*\*

\*\*\* If events are charging for parking, approval must be given by Council. All costs are subject to Parks Service Fees.

Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES

Advertising HST extra unless otherwise indicated	EFFECTIVE JANUARY 2023	PROPOSED FOR 2024	April 1 2024
<b>Arena Boards/Wall Boards/Wall Decals</b> Per item (\$50.00 less for additional purchased)	\$535	\$588.50	April 1 2024
<b>In-Ice Logos</b> Per ice logo (\$100.00 less for additional logo)	\$510-\$1000	\$561-\$1100	April 1 2024
<b>Digital TV LCD</b> per week	\$25	\$27.50	April 1 2024
<b>Framed Wall Posters</b> Medium Size - per month	\$25	\$27.50	April 1 2024
<b>Framed Wall Posters/Digital TV LCD</b> Large Size frame each/Digital TV LCD Digital TV per month	\$50	\$55.00	April 1 2024
<b>Framed Wall Posters – Medium Size</b> 6 month prepaid contract \$50.00 less for additional purchased	\$125	\$137.50	April 1 2024
<b>Framed Wall Posters – Medium Size</b> 12 month prepaid contract \$50.00 less for additional purchased	\$250	\$275	April 1 2024
<b>Framed Wall Posters – Large Size</b> 6 month prepaid contract \$50.00 less for additional purchased	\$250	\$275	April 1 2024

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

<b>Advertising HST extra unless otherwise indicated</b>	<b>EFFECTIVE JANUARY 2023</b>	<b>PROPOSED FOR 2024</b>	<b>April 1 2024</b>
<b>Framed Wall Poster - Large Size</b> 12 month prepaid contract \$50.00 less for additional purchased	\$500	\$550	<b>April 1 2024</b>
<b>Digital TV LCD Digital TV</b> per 6 month prepaid contract	\$270	\$297	<b>April 1 2024</b>
<b>Digital TV LCD Digital TV</b> per 12 month prepaid contract	\$480	\$528	<b>April 1 2024</b>
<b>Marquee Sign – 2 sided LED Video Board per week QSWC</b>	\$60	\$66	<b>April 1 2024</b>
<b>Marquee Sign – 2 sided LED Video Board per week Zwick's</b>	\$25	\$27.50	<b>April 1 2024</b>
<b>Marquee Sign – 2 sided LED Video Board per month</b>	\$200	\$220	<b>April 1 2024</b>
<b>Marquee Sign – 2 sided LED Video Board per year</b>	\$2000	\$2200	<b>April 1 2024</b>
<b>Zamboni Wrap</b> <input type="checkbox"/> Two Panels	\$300	\$330	<b>April 1 2024</b>
<b>Sportfield Advertising</b>	\$250 - \$1000	\$275 - \$1100	<b>April 1 2024</b>

**Schedule A - PARKS, RECREATION, AND CULTURE  
PROPOSED 2024 USER FEES**

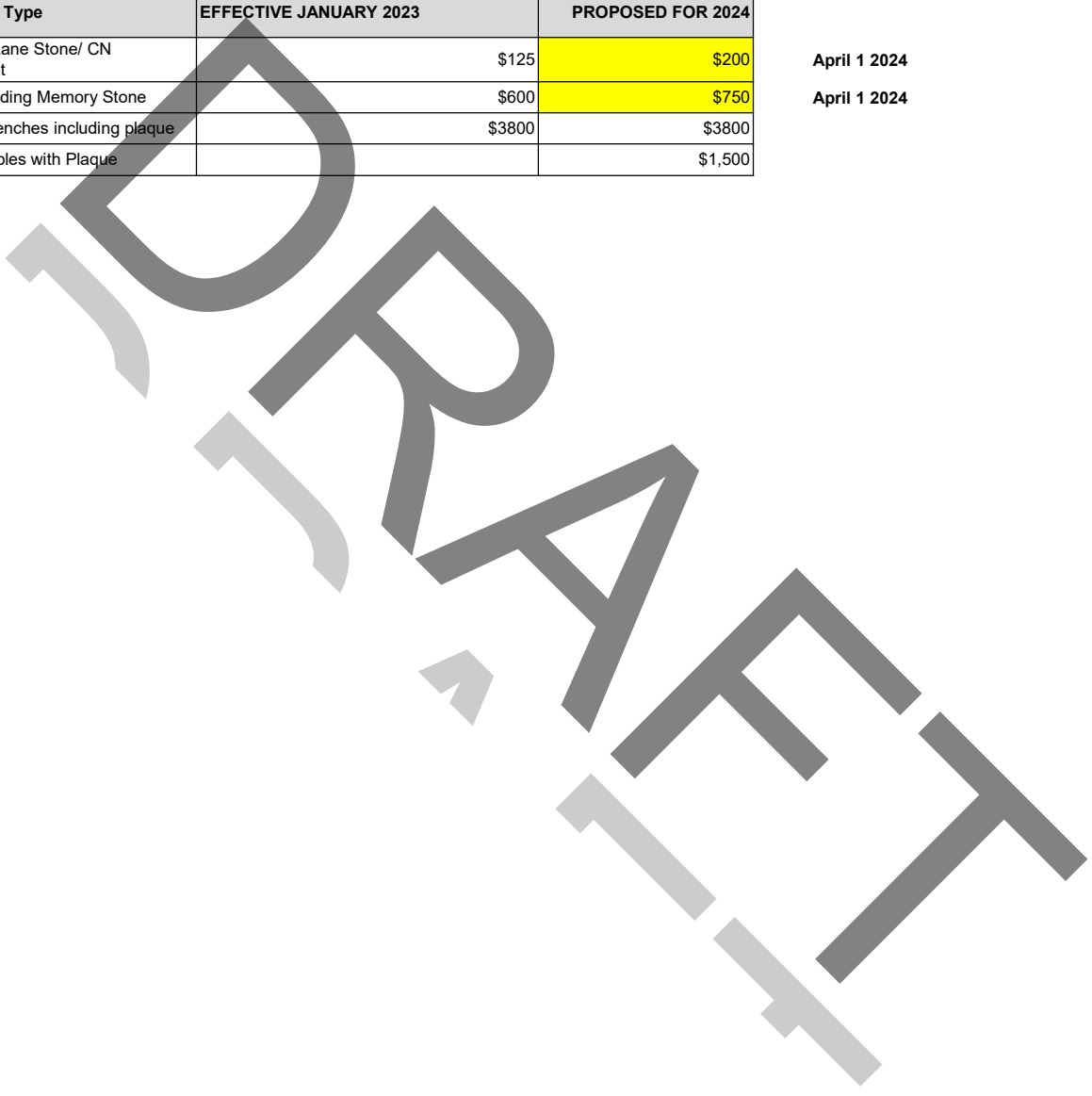
Archives (HST included)	EFFECTIVE JANUARY 2023	PROPOSED FOR 2024
Scanning Images	\$5 per image (or by donation)	\$5 per image (or by donation)
Black & White Copies	\$0.25 per page	\$0.25 per page
Colour Prints	\$1 per page	\$1 per page

**DONATION PROGRAM - PARKS**

Donation Type	EFFECTIVE JANUARY 2023	PROPOSED FOR 2024
Memory Lane Stone/ CN Monument	\$125	\$200
Tree including Memory Stone	\$600	\$750
Park Benches including plaque	\$3800	\$3800
Picnic Tables with Plaque		\$1,500

April 1 2024

April 1 2024



# City of Belleville

**Report No: DHR-2024-01**

**Meeting Date: February 27, 2024**



**To:** Mayor and Members of Council  
**Department:** Human Resources  
**Staff Contact:** Marie Doherty, Director of Human Resources

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**Subject: Summary of 2024 Operating Budget Staffing Issues**

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## **Recommendation:**

"THAT pursuant to the Director of Human Resources Report No. DHR-2024-01, Summary of 2024 Operating Budget Staffing Issues, management be directed to proceed with those positions identified in the report and included in the Operating Budget as presented to Council for consideration."

## **Strategic Plan Alignment:**

General (All Objectives)

## **Background:**

During the Executive Management Team & Finance Committee Operating Budget discussions on January 18th, a number of staffing requests were brought forward. This report will provide budget, operational and labour relations impacts associated with staffing requests.

### 1. Budget Item #D4-2

Transportation and Operations Services (TOS) - Parks  
 Category - Legislative/Health & Safety  
 Parks and Playground Technician (CUPE)

With the increased liability risk associated with the ongoing maintenance and upkeep of our playgrounds and parks infrastructure, this position would do our obligated, legislative inspections of playgrounds and parks facilities to ensure the safety of our users and residents. We record all of the inspections, repairs and concerns on a web form Called Reliable Reporting. All of the information is logged with pictures so each playground has its own record in case we need any information from the past and highlight upcoming repairs required. This

person needs to be a Certified Playground Inspector to do this work. This person is trained and certified to do this work to make the Playgrounds safe and to mitigate the liability and risk to the City of Belleville.

It is recommended that another Parks and Playground Tech position be created for the following reasons:

- Growth of the city's parks infrastructure;
- Legislated requirements to meet required CSA Inspections;
- Reduce the amount of overtime worked

## 2. Budget Item #D4-3

Transportation and Operations Services (TOS) - Roads

Category - Legislative/Health & Safety

Traffic Technician

As the City has grown, the City has increased our Traffic Lights that require maintenance. Currently we are not maintaining them and are at liability risk. We propose the hiring of a 3rd Traffic Technician.

Metrics and areas of focus to be improved by hiring of a Traffic Technician:

- While this initiative will not increase our LOS, and it will decrease our liability as we will be meeting our inspection requirements.

Creation of a new Full-Time traffic technician position was recommended in 2023. This new position is required within the TOS department, traffic signals section, to meet the required minimum maintenance standards. The department currently has two technicians who are responsible for 80 intersections; in addition to the city streetlights, flashing beacons, school zone flashers, and traffic studies.

The minimum maintenance standards require that each intersection has preventative maintenance performed at least once per calendar year and that the conflict monitors are calibrated and changed twice every 12 months. This legislated requirement leaves the city in a vulnerable position as two technicians are barely able to keep up with the day to day maintenance and cannot keep up with the yearly maintenance required. Due to after-hour requirements, currently the technicians are on call every other week. The amount of overtime worked is extremely high for both technicians. Adding another technician will help reduce the amount of overtime and also help retain employees in the department with a better work schedule and a less stressful work environment.

Comparison of other municipalities and ratio of traffic signals each tech is responsible for:

City	# of Signalized Intersections	# of Traffic Technicians	Intersections per Traffic Technician
City of Belleville	80	2	40
City of Quinte West	32	3	10.6
City of Kingston	200	10	20



It is recommended that another Traffic Technician position be created for the following reasons:

- Growth of the city's traffic infrastructure;
- Legislated requirements to meet required minimum maintenance standards;
- Reduce the amount of overtime worked
- Create a better work environment to help retain staff
- Ability to finish projects in timely manner

Metrics and areas of focus to be improved by hiring of the Traffic Technician:

- While this initiative will not increase our LOS, it will increase our liability to only maintain service levels, it will significantly decrease the turnover of trained staff.
- Decrease issues with equipment damage and down time for re-training of staff.

### 3. Budget Item #D5-2

Transportation and Operations Services (TOS) - Parks

Category - Maintain Service Levels

General Operators (2) - Outdoor Operations in Parks (CUPE)

Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increased demand throughout the year savings and efficiencies will be found when staff are trained and FT.

Parks maintained by the City of Belleville staff has increased from 202 hectares in 2016 to 227 hectares in 2017; an increase of approximately 12%. Winter snow and ice control service level requirements have increased due to motor vehicle liability and slip and fall concerns in the 19 parking lots maintained by the Parks and Open Space Section. Trails maintained by the Parks and Open Space Section have increased from 25.4 kilometers in 2011 to 48 kilometers now. An active community is utilizing Recreational Trails year round.

The potential for lawsuits resulting from slip and fall injuries at civic building entrances and on recreational trails during the winter months has increased. The installation, maintenance, dismantling and storage of Belleville Civic Christmas displays requires a significant commitment of parks labour in the winter months. A robust Canadian economy has made recruitment and retention of appropriately skilled casual parks equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.

Management is recommending that two (2) full-time permanent operator positions be created for the following reasons:

- Recruitment and retention of appropriately skilled temporary/casual staff is increasingly difficult, staff are not willing to work in temporary roles. The turn-over of casual staff has grown from approximately 20% in 2010, to 50% in 2018.
- Increased investments in training casual staff are required to meet legislative, safety, productivity requirements. The investment in training is lost when casual staff do not return to the City for employment. Reduced equipment repair costs are also achieved when hiring full time operators, rather than temporary positions.

Metrics and areas of focus to be improved by hiring of two (2) Full time Operators:

- While this initiative will not increase our LOS, and only maintain service levels, it will significantly decrease the turnover of trained staff.
- Decrease issues with equipment damage and down time for re-training of staff.

#### 4. Budget Item #D5-3

Transportation and Operations Services (TOS) - Roads

Category - Maintain Service Levels

General Operators (2) - Outdoor Operations in Roads (CUPE)

Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increase requirements of MMS, Level of Service, increased asset networks, and liability/risk two (2) General Operators are recommended to maintain assets within our municipality we have taken on over the past few years. A robust Canadian economy has made recruitment and retention of appropriately skilled casual equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.

Management is recommending that two (2) full-time permanent operator positions be created for the following reasons:

- Recruitment and retention of appropriately skilled temporary/casual staff is increasingly difficult, staff are not willing to work in temporary roles.
- Increased investments in training casual staff are required to meet legislative, safety, productivity requirements. The investment in training is lost when Casual Staff do not return to the City for employment. Reduced equipment repair costs are also achieved when hiring full time operators, rather than temporary positions.

Metrics and areas of focus to be improved by hiring of two (2) Full time Operators:

- While this initiative will not increase our LOS, and only maintain service levels, it will significantly decrease the turnover of trained staff.
- Decrease issues with equipment damage and down time for re-training of staff.

#### 5. Budget Item #D5-4

Transportation and Operations Services (TOS) - Transit

Category - Maintain Service Levels

Transit Analyst

With the redesign of transit routes and engaging a schedule consultant, a Transit Analyst position is critical to achieving the benefits of a new service plan and ensuring compliance of KPIs and monitoring efficiency.

Hiring a Transit Analyst will significantly contribute to the improvement of Transit system. The role of a Transit Analyst involves analyzing data, identifying trends, and making recommendations to enhance the efficiency, effectiveness, and overall quality of transit services. This position was recommended and endorsed by the Transit Master Plan.

Metrics and areas of focus to be improved by hiring of the Transit Analyst:

-Ridership Metrics: Analyze current ridership numbers and trends, identify peak and off-peak hours to optimize scheduling develop strategies to attract new ridership and retain existing passengers, evaluate the punctuality of transit services, identify causes of delays and recommend solutions, review and optimize existing routes for efficiency.

-Service Accessibility: Assess the accessibility of transit services for different demographic groups, identify areas with inadequate coverage and propose adjustments, and improve accessibility for individuals with disabilities.

-Cost Effectiveness: Evaluate the cost-effectiveness of different routes and services, identify opportunities for cost savings without compromising quality and implement budget-friendly strategies for service improvements.

-Customer Satisfaction

#### 6. Budget Item #D5-5

Transportation and Operations Services (TOS) - Transit

Category - Maintain Service Levels

Fleet Mechanic

As the transit fleet grows an additional transit mechanic will be required by Belleville Transit. Identified and approved as a recommendation in the Transit Master Plan. 2024 fiscal costs will be offset by a reduction in Fleet repairs and maintenance the Urban Fire department.

It is recommended that another Fleet Mechanic position be created for the following reasons:

- Aging fleet of transit buses
- Increase in requirements by the Ministry of Transportation for annual inspections

Metrics and areas of focus to be improved by hiring of the Fleet Mech:

- Maintenance of Fire fleet to reduce external costs and provide a better level of service
- Asset maintenance and proactive maintenance for transit and fire fleet

#### 7. Budget Item #D6-2

Transportation and Operations Services (TOS) - Admin

Category - Enhance Service Levels

Transportation Technologist

TOS Asset Management, Data Analysis, Traffic Analysis - This position would support AM initiative, additional requirements being tasked to TOS and data analysis for traffic data and counts.

Hiring a Transportation Technician is crucial for optimizing traffic flow, ensuring road safety, and implementing effective transportation management strategies.

It is recommended that Transportation Tech position be created for the following reasons:

-contribute to creating a safer, more efficient, and sustainable transportation system for the community

Metrics and areas of focus to be improved by hiring of the Transportation Tech:

- Infrastructure Maintenance: Assess the condition of roads, bridges, and other transportation infrastructure.
- Roadside Safety: Evaluate and enhance safety features on roadsides, such as guardrails and barriers, Implement measures to reduce the risk of accidents and protect road users, conduct safety audits of road infrastructure.
- Traffic/Transportation Data Collection/ASE: Utilize technology to collect traffic data for analysis, implement traffic counting systems to understand usage patterns, contribute to the development of data-driven transportation solutions.
- Community Engagement: Participate in public outreach programs to educate the community on transportation safety initiatives.

#### 8. Budget Item #D6-3

Engineering and Development Services (EDS) - Engineering  
 Category - Enhance Service Levels  
 Additional Senior Project Manager

EDS, Grade Level 7 to deliver current capital program including the major Avonlough PS project and additional Council projects. Further, recently projects have become increasingly complex (excess soils legislation, regulatory approvals and grant funding now require indigenous consultation which has become more formalized and time consuming, onerous and delayed approval processes from outside agencies such as CN, CP, DFO, utility providers, MTO, etc.).

#### 9. Budget Item #D6-6

Engineering and Development Services (EDS) - Policy Planning/ Strategic Growth & Sustainability  
 Category - Enhance Service Levels  
 Building and Infrastructure Analyst

The City is committed to fully integrate building monitoring (and DC collections) with planning and infrastructure requirements. This includes modernizing land-use regulations, improve planning and approval processes, as well as upgrading and expanding infrastructure to unlock new housing supply. In order for the City to meet its ambitious housing commitments and meet the demands of a higher growth rate, we need a skilled staff member with a background in municipal finance and development to track and monitor Belleville's growth, including housing supply, and to ensure that the cost of growth is offset by development charges and responsible municipal investment in infrastructure. This position will oversee the annual consultation process for the City's 10-year Capital Plan. This position will coordinate the upcoming Development Charges Background Study. They will be responsible for the new Infrastructure Master Plan which will inform prioritization of development areas and cost-recovery policies. On a daily basis, this position will assist all sections of EDS including:

- Reviewing and confirming development charges calculations through the building department
- Conducting negotiations between the City and the developer to determine costs of development which the developer will be responsible for vs costs attributed to DCs.
- Monthly review of Development Charges collected to determine necessary adjustments of projects.

## 10. Budget Item #D6-9

Human Resources (HR)

Category - Enhance Service Levels

Casual HR Admin Assistant

Human Resources requires an administrative resource to support and clear the back log of filing and other administrative work that has grown in the past year. Further, with the recruitment specialist attempting to deal with the pent up demand for recruitment, they require assistance with posting jobs, providing support with interview packages and other general administration that has been neglected for most of 2023. This assistance is currently budgeted for 6 months.

## 11. Budget Item #6-10

Various In-Camera items detailed in separate report

**Financial/Analysis:**

The overall financial impact and addition to staffing levels is as follows:

	<b>Net Fiscal</b>	<b>Annual</b>	<b>FTE</b>
Positions Identified in KPMG Reorganization	\$108,500	\$285,000	3.0
Positions Not Identified in KPMG Reorganization	\$218,200	\$723,700	12.0
<b>Total 2024 Operating Budget LabourIssues</b>	<b>\$326,700</b>	<b>\$1,008,700</b>	<b>14.0</b>

For additional details and breakdown see the attachment to this report.

**Conclusion:**

Requests within this report focus on compliance and safety issues; enhancing our ability to implement cost recovery functions; protection of the City's assets and, re-organizing our work teams to provide additional efficiencies, effectiveness and future growth for the Corporation. Many of the positions identified are required due to changing legislation and new responsibilities being placed on the City. The City is growing significantly and additional staff resources are required to serve the needs of residents.

**Attachments:**

[2024 Operating Issues - Staffing](#)

**Approved by:**

Brandon Ferguson, Director of Finance, Treasurer

**Status:**

Approved - 31 Jan 2024

Matt MacDonald, Director Corporate Services

Approved - 31 Jan 2024

**2024 OPERATING BUDGET ISSUES - STAFFING**

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	INCLUDED IN KPMG REORGANIZATION REPORT (Yes/No)	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
<b>CATEGORY 4 - LEGISLATIVE / HEALTH &amp; SAFETY</b>										
D4-2	TOS - Parks	1-84300822-0010 1-84300822-0020 1-84300822-0030	H. Community Health Safety and Security	No	<b>Parks and Playground Technician</b> With the increased liability risk associated with the ongoing maintenance and upkeep of our playgrounds and parks infrastructure, this position would do our obligated, legislative inspections of playgrounds and parks facilities to ensure the safety of our users and residents.  <i>Start Date: May 2024</i>	\$ 49,300	\$ -	\$ 49,300	\$ 84,600	1.0
D4-3	TOS - Roads	1-8-3251500-0010 1-8-3251500-0020 1-8-3251500-0030	D. Transportation and Mobility	No	<b>Traffic Technician</b> As the City has grown, the City had increased our Traffic Lights that require maintenance. Currently we are not maintaining them and are at liability risk. We propose the hiring of a 3rd Traffic Technician. Business case has been prepared.  <i>Start Date: October 2024</i>	\$ 22,300	\$ -	\$ 22,300	\$ 89,800	1.0
<b>CATEGORY 5 - MAINTAIN SERVICE LEVELS</b>										
D5-2	TOS - Parks	Various	H. Community Health Safety and Security	No	<b>General Operators (2) - Outdoor Operations in Parks (CUPE)</b> Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increased demand through out the year savings and efficiencies will be found with staff are trained and FT.  Parks maintained by the City of Belleville staff has increased from 202 hectares in 2016 to 227 hectares in 2017; an increase of approximately 12%. Winter snow and ice control service level requirements have increased due to motor vehicle liability and slip and fall concerns in the 19 parking lots maintained by the Parks and Open Space Section. Trails maintained by the Parks and Open Space Section have increased from 25.4 kilometers in 2011 to 48 kilometers in now. An active community is utilizing Recreational Trails year round.  The potential for lawsuits resulting from slip and fall injuries at civic building entrances and on recreational trails during the winter months has increased. The installation, maintenance, dismantling and storage of Belleville Civic Christmas displays requires a significant commitment of parks labour in the winter months. A robust Canadian economy has made recruitment and retention of appropriately skilled casual parks equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.		\$ -	\$ -	\$ 57,800	2.0
D5-3	TOS - Roads	Various	D. Transportation and Mobility	No	<b>General Operators (2) - Outdoor Operations in Roads (CUPE)</b> Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increase requirements of MMS, Level of Service, increased asset networks, and liability/risk two (2) General Operators are recommended to maintain assets with in our municipality we have taken on over the past few years. A robust Canadian economy has made recruitment and retention of appropriately skilled casual equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.		\$ -	\$ -	\$ 56,100	2.0
D5-4	TOS - Transit	1-8-9000485-0010 1-8-9000485-0020 1-8-9000485-0030	D. Transportation and Mobility	No	<b>Transit Analyst</b> With the redesign of transit routes and engaging a schedule consultant, a Transit Analyst position is critical to achieving the benefits of a new service plan and ensuring compliance of KPIs and monitoring efficiency. Approved in the Transit Master Plan.  <i>Start Date: July 2024</i>	\$ 40,400	\$ -	\$ 40,400	\$ 81,000	1.0
D5-5	TOS - Transit	1-8-9000488-0010 1-8-9000488-0020 1-8-9000488-0030	D. Transportation and Mobility	No	<b>Fleet Mechanic</b> As the transit fleet grows an additional transit mechanic will be required by Belleville Transit. Identified and approved as a recommendation in the Transit Master Plan.  2024 fiscal costs will be offset by a reduction in Fleet R&M within the Urban Fire department.  <i>Start Date: October 2024</i>	\$ 15,300	\$ -	\$ 15,300	\$ 101,700	1.0

**2024 OPERATING BUDGET ISSUES - STAFFING**

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	INCLUDED IN KPMG REORGANIZATION REPORT (Yes/No)	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
<b>CATEGORY 6 - ENHANCE SERVICE LEVELS</b>										
D6-2	TOS - Admin	1-8-3101000-0010 1-8-3101000-0020 1-8-3101000-0030	D. Transportation and Mobility	Yes	<b>Transportation Technologist</b> TOS Asset Management, Data Analysis, Traffic Analysis - This position would support AM initiative, additional requirements being tasked to TOS and data analysis for traffic data and counts.  <i>Start Date: December 2024</i>	\$ 6,500	\$ -	\$ 6,500	\$ 81,000	1.0
D6-3	EDS - Engineering	1-8-3000400-0010 1-8-3000400-0020 1-8-3000400-0030	C. Growth & Housing	No	<b>Additional Senior Project Manger</b> EDS, Grade Level 7 to deliver current capital program including the major Avonlough PS project and additional Council projects. Further, recently projects have become increasingly complex (excess soils legislation, regulatory approvals and grant funding now require indigenous consultation which has become more formalized and time consuming, onerous and delayed approval processes from outside agencies such as CN, CP, DFO, utility providers, MTO, etc.).  <i>Start Date: July 2024 (75% of salary is charged to Capital Projects)</i>	\$ 17,200	\$ -	\$ 17,200	\$ 34,300	1.0
D6-6	Policy Planning/ Strategic Growth & Sustainability	Staffing: 50% Policy Planning & 50% Building Services	C. Growth & Housing	Yes	<b>Building and Infrastructure Analyst (Pay Level 7 - Admin Bylaw)</b> The City is committed to fully integrate building monitoring (and DC collections) with planning and infrastructure requirements. This includes modernizing land-use regulations, improve planning and approval processes, as well as upgrading and expanding infrastructure to unlock new housing supply. In order for the City to meet its ambitious housing commitments and meet the demands of a higher growth rate, we need a skilled staff member with a background in municipal finance and development to track and monitor Belleville's growth, including housing supply, and to ensure that the cost of growth is offset by development charges and responsible municipal investment in infrastructure. This position will oversee the annual consultation process for the City's 10-year Capital Plan. This position will coordinate the upcoming Development Charges Background Study. They will be responsible for the new Infrastructure Master Plan which will inform prioritization of development areas and cost-recovery policies. On a daily basis, this position will assist all sections of EDS including: • Reviewing and confirming development charges calculations through the building department • Conducting negotiations between the City and the developer to determine costs of development which the developer will be responsible for vs costs attributed to DCs. • Monthly review of Development Charges collected to determine necessary adjustments of projects.  <i>Start Date: November 1, 2024</i>	\$ 22,800	\$ 11,400	\$ 11,400	\$ 68,500	1.0
D6-9	GG - Human Resources	1-8-2600330-0010 1-8-2600330-0020 1-8-2600330-0030	N/A	No	<b>Casual HR Admin Assistant</b> HR requires a resource to provide administrative support to clear the back log of filing and other administrative work that has grown in the past year. Further, with the recruitment specialist attempting to deal with the pent up demand for recruitment, they require assistance with posting jobs, providing support with interview packages and other general administration that has been neglected for most of 2023. The requirement for this assistance is no less than 6 months and may be a potential budget item for 2025.	\$ 44,000	\$ 44,000	\$ -	\$ 81,900	1.0
D6-10	Various	N/A	N/A	No	<b>INCAMERA ISSUES</b>	\$ 164,300	\$ -	\$ 164,300	\$ 272,000	2.0
<b>Total</b>						\$ 382,100	\$ 55,400	\$ 326,700	\$ 1,008,700	14.0



# City of Belleville

**Report No:** DF-2024-01

**Meeting Date:** February 27, 2024



**To:** Mayor and Members of Council

**Department:** Finance

**Staff Contact:** Brandon Ferguson, Director of Finance, Treasurer

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**Subject: Humane Society – 2024 Funding Request**

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## Recommendation:

“THAT Council approve the Humane Society Hastings Prince Edward loan agreement be amended from a term of 10 years to 20 years and;

THAT a bylaw be prepared for Council's consideration.”

## Strategic Plan Alignment:

Community Health, Safety and Security: Support the provision of programs and services to reduce incidence of crime.

## Background:

The Humane Society recently completed the construction of their new facility. A Capital Campaign was completed to raise funds for the facility, with the City providing the following support;

- 1) Cash contribution of \$400,000 paid in instalments of \$50,000 over 5 years
- 2) waived development charge of \$61,023
- 3) waived building permit charge of \$42,020
- 4) septic system construction cost totaling \$185,207
- 5) a non- interest bearing loan of \$664,000

This totals \$688,250 of City costs, and approximately \$24,000 of forgone annual interest income.

The City also has a contract with the Humane Society for pound services which it pays approximately \$50,000 per year. This contract has annual increases until maturity at the end of 2025.

At the Regular Council Meeting of November 14, 2023 staff from the Humane Society appeared before Council as a deputation requesting funding from Council. The following motion was approved;

*"THAT the deputation by Greg Sudds, Chair, Board of Directors and Marilyn Lawrie, Executive Director, of Humane Society Hastings Prince Edward be received and referred to staff for a report."*

Subsequently the Humane Society met with staff to discuss current operations and needs of the organization. Following this a formal written submission has been provided to clearly outline the financial assistance options being requested (see attached).

The organization has also requested financial assistance from The City of Quinte West. At their special budget council meeting they did not provide any grant for financial assistance, but did provide the doubling of the loan amortization period and waiver of the interest on their loan.

### **Financial/Analysis:**

As outlined in the Humane Society request (attached), two options for funding have been provided by the Humane Society.

#### Option 1 - provided by the Humane Society involves:

- 1) loan forgiveness and a cash grant for a total additional grant of \$1,000,000
- 2) significant pound contract increases for remainder of contract; incremental increases of 2024 - \$234,000, 2025 - \$140,000, 2026 - \$145,000, for a total cumulative increase from the existing contract of approximately \$1.1 million.
- 3) a further grant to cover the cost of property taxes for both location owned by the Humane Society in perpetuity.

This would amount to approximately \$2.12 million over the life of the contract plus approximately \$37,800 in annual property tax grants in perpetuity.

Total grants under this option would require an approximate 2024 overall residential tax rate increase of 0.81%. If the grant is spread over 3 years the individual impacts in each year can be lessened.

#### Option 2 - provided by the Humane Society involves:

- 1) loan forgiveness only for a total additional grant of \$664,000
- 2) significant pound contract increase in 2024 of \$519,000, for a total cumulative increase from the existing contract of approximately \$1.55 million.
- 3) a further grant to cover the cost of property taxes for both location owned by the Humane Society in perpetuity.

This would amount to approximately \$2.22 million over the life of the contract plus approximately \$37,800 in annual property tax grants in perpetuity.

Total grants under this option would require an approximate 2024 overall residential tax rate increase of 0.89%.

**Option 3 - Recommended and consistent with Quinte West**

The City currently has a non-interest bearing loan with the Humane Society Hastings Prince Edward. Annual payments required under the agreement total approximately \$66,000. If the loan is amended for from 10 years to 20 years, this will reduce required annual payments by over half of the existing payment requirements. The reduced payment requirements will allow additional cashflow flexibility for the Humane Society and will not have an impact on the City's existing cashflow.

This option is cost neutral to the City, however will result in an extended period of time until funds are fully repaid.

In the event that any funding is approved or existing agreements amended staff recommend that the updated agreement clearly outlines roles, responsibilities, reporting, outcome and business planning requirements.

**Conclusion:**

Staff is recommending Council approve the Humane Society Hastings Prince Edward loan agreement be amended from a term of 10 years to 20 years.

**Attachments:**

[HSHPE Memorandum - City of Belleville Dec 11-23](#)

**Approved by:**

Matt MacDonald, Director Corporate Services  
Rod Bovay, Chief Administrative Officer

**Status:**

Approved - 23 Jan 2024  
Approved - 24 Jan 2024



## Memorandum

**Date: December 11, 2023**

**To: Mayor Ellis and Councillors, City of Belleville**

**From: Greg Sudds, Chair, HSHPE Board of Directors  
Marilyn Lawrie, Executive Director HSHPE**

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**Re: Options and Recommendations for Funding, Pound Contract and Property Taxes**

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Following our Deputation (The Perfect Storm) on November 14<sup>th</sup>, 2023, Council passed a motion to refer our presentation to The City of Belleville staff for a report. Subsequently, on December 6<sup>th</sup>, 2023, after our meeting with Matt MacDonald, Director of Corporate Services and Brandon Ferguson, Director of Finance/Treasurer, we received a request to provide a proposed plan to address the concerns of HSHPE for the consideration of the City of Belleville Council.

Based on the current increase of animals received, skyrocketing animal care costs, as well as capital and operational donor fatigue and saturation, HSHPE must turn to its civic governments for help and understanding.

Attached to this memorandum, you will see in our attached financial forecasts proposed adjustments to the Capital Loan, Pound Contract and Property Taxes.

We are proposing two options for 2024, 2025 & 2026:

**Option 1:**

- That the balance of the \$1 million loan be provided (\$336,000) and that the entire sum be forgiven, including the reimbursement of the loan payments from October 2022 to December 2023 of \$83,000.
- That the Pound Contract reflect the true cost of animal care by 2026.
- That an annual grant be approved to reflect the property taxes for 34 Wallbridge-Loyalist Road and 527 Avonlough Road.



**Option 2:**

- That the total amount of the \$664,000 borrowed to date be forgiven, including the reimbursement of the loan payments from October 2022 to December 2023 of \$83,000.
- That the Pound Contract reflect the true cost of animal care in 2024.
- That an annual grant be approved to reflect the property taxes of 34 Wallbridge-Loyalist Road and 527 Avonlough Road.

Although we have presented a similar deputation to the City of Quinte West, for the purposes of this financial plan, we have made no assumptions and kept its contributions unchanged. We have calculated expenditure increases of 7%, 5% & 5% for years 2024, 2025 and 2026. Because of uncertainty with the economy and our donor base, we have not changed our various sources of revenue with the exception of income from investments.

In order to achieve financial stability and sustainability, HSHPE will require financial support from both the City of Belleville and Quinte West.

Loan forgiveness would allow us to realize the cost savings that would result from bringing veterinary services on site. This lower cost delivery of service would benefit not only the animals in our care but allow us to better fulfill our mandate to control animal over-population by providing affordable spay neuter services to local pet owners. We would also investigate the financial and community benefits of added kennel space to manage the growing numbers of animals brought to us by Animal Control and by Provincial Animal Welfare Services (PAWS).

Your support will allow HSHPE to respond to the new realities and to work closely together towards a sustainable financial model for its operations and community services.

We thank present and past Councils for your ongoing support and deliberations and look forward to continuing discussions with you.



# City of Belleville 2024 Departmental Plans

January 2024



# Introduction

The City of Belleville 2024 Departmental Plans provide a comprehensive overview of past accomplishments, strategic objectives, operational goals, key initiatives and budget projections for the upcoming year. These plans reflect the City's unwavering commitment to transparent and effective governance and serve as a roadmap for our continued efforts to improve service delivery to all residents.

Scope: This document encompasses all departmental plans of the City, therefore excluding City Boards (Belleville Police and Library) and various other external agencies.



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# Message from the CAO

I am proud to present the Departmental Plans for the City of Belleville. As the Chief Administrative Officer, I am honoured to lead a team dedicated to the well-being and progress of our vibrant community.

Belleville is not just a City; it is a home for all who dwell within its boundaries. Our Executive Management Team is committed to fostering a thriving and inclusive community, and these Departmental Plans serves as a blueprint for the strategic initiatives that will guide our City's growth and development through 2024 and beyond.

In crafting these plans, we have taken into consideration the diverse needs of our residents, the dynamic economic landscape, and the ever-evolving challenges that confront municipalities in the 21st century.

Our vision is clear: to build a City that is resilient, sustainable, and responsive to the aspirations of its residents.

This document outlines key priorities and initiatives across various departments, reflecting our dedication to enhancing public services, infrastructure, and quality of life. We recognize that effective governance requires collaboration and engagement with our community members, businesses, and partner organizations. As such, we value input and feedback throughout the planning process.

From investing in infrastructure projects that enhance connectivity and accessibility to implementing sustainable practices that safeguard our environment, the Departmental Plans are a testament to our commitment to a brighter future for Belleville. We will strive for excellence in every aspect, ensuring that our City remains a place where innovation thrives, opportunities abound, and residents experience an exceptional quality of life.

I invite you to review this document, understand our goals, and join us on this journey toward a more prosperous and resilient Belleville. Together, we can shape a future that reflects the values and aspirations of our community.

Sincerely,

Rod Bovay

Chief Administrative Officer



# Chief Administrative Officer (CAO)

## Responsibilities

Team and departmental responsibilities within the Chief Administrator's (CAO's) Office include:

- Mayor and Council services
- Program administration
- Internal communications
- External communications
- Economic development
- Business attraction, retention and development
- Tourism
- Investment attraction
- Doctor recruitment



## Team

- CAO - Rod Bovay
- CAO's Office - Executive Assistants (2)
- Mayor & Council Services - Manager, Coordinator, Assistant (3)
- Communications - Coordinator, Assistant, Specialist (3)
- Economic Development - Manager, Officer, Specialists, Assistant (5)
- Doctor Recruitment - Manager (1)

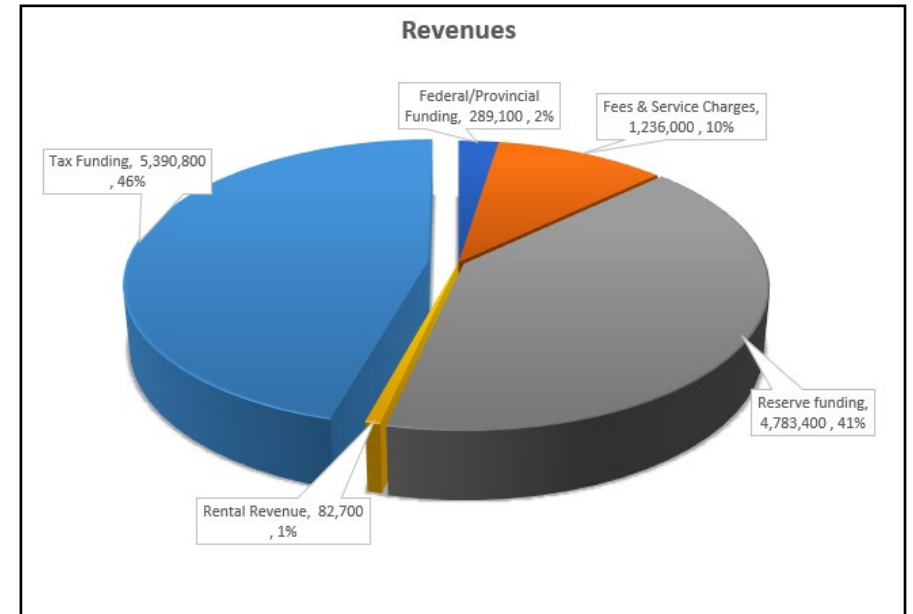
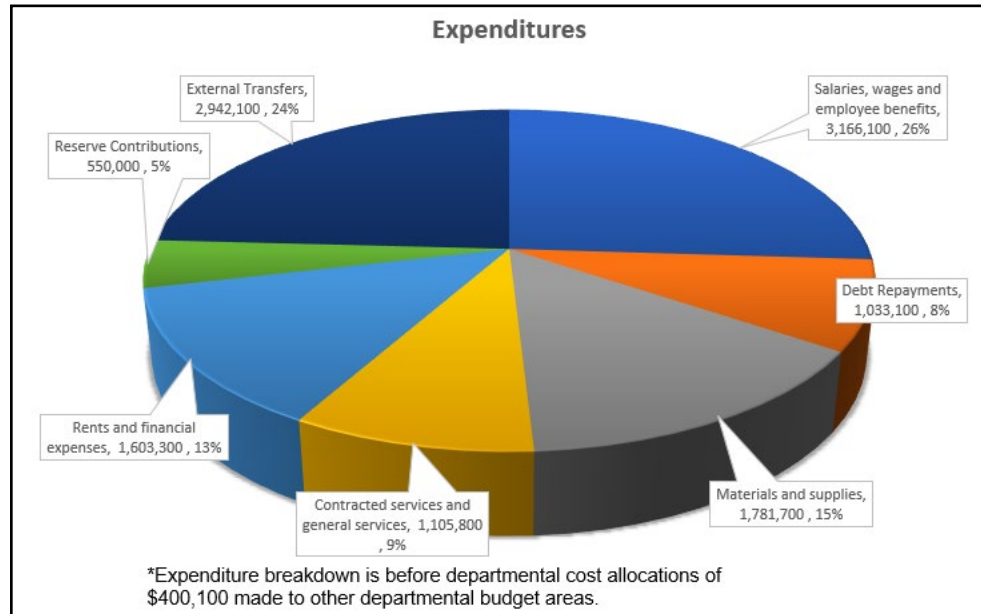
## Governance

The CAO's office is governed by all relevant provincial legislation, including the Municipal Act, as well as all City of Belleville governing plans and documents, including the City's Strategic Plan.

## Budget Overview

The proposed 2024 Chief Administrator's Office Operating Budget is \$11,782,000 in gross expenditures and \$5,390,800 in net expenditures supported from the general tax levy. This represents a 10.95% decrease over the 2023 budget. Decreases in both revenue and expenses can be largely attributable to reduced development charge fee waivers expected in 2024. Additionally in 2024, \$400,100 of expenses have been allocated to other departmental areas.

CAO	2023		2024			Budget Change		
Department	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	<b>14,147,063</b>	<b>15,860,100</b>	<b>(4,129,200)</b>	<b>(30,500)</b>	<b>96,600</b>	<b>11,782,000</b>	<b>(4,078,100)</b>	<b>-25.71%</b>
<b>Total Revenues</b>	<b>8,779,145</b>	<b>9,806,400</b>	<b>(3,390,200)</b>	<b>(150,000)</b>	<b>140,000</b>	<b>6,391,200</b>	<b>(3,415,200)</b>	<b>-34.83%</b>
<b>Tax Funding</b>	<b>5,367,919</b>	<b>6,053,700</b>	<b>(739,000)</b>	<b>119,500</b>	<b>(43,400)</b>	<b>5,390,800</b>	<b>(662,900)</b>	<b>-10.95%</b>



## Highlights from Past Year



### Achievements

The CAO's Office made many important changes and achievements in 2023, including:

- Strengthening our Communications section with the addition of a new Digital Communications Specialist.
- Creation of a new staff position dedicated to Doctor Recruitment.
- Adoption of a physician recruitment policy to expand program yielding incentives for new family doctors, ER physicians, in-demand specialists, international medical graduates, nurse practitioners, and a scholarship program for graduates of Loyalist College.
- Acquisition of two nurse practitioners.
- Development of marketing materials to raise awareness of the physician recruitment program.
- Improvements to our Economic Development section, including new staff dedicated to Tourism and Business development.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Municipal Budget

- Key emerging trends that will impact the City of Belleville include the continued financial pressures facing Ontario municipalities. A new funding framework that encompasses all three levels of government will be necessary going forward.



### Technology

- The explosion of Artificial Intelligence (AI) will become a developing issue into 2024 for municipal governments and it will be necessary for the City to get a handle on the impact of AI on operations.
- The continued decline of the mainstream media will be felt in many municipalities and will impact how residents are engaged and informed. The City must work to more effectively engage with residents to ensure communication is maintained.

## Key Initiatives for Next Year

### Strategic & Operational

#### Industrial Community Improvement Plan

Develop an Industrial Community Improvement Plan to target underutilized industrial sites (Economic Development).

- Timeline: 2024
- Strategic Plan Theme: Industrial & Commercial Development
- Budget: 2024 Operating Budget Issue #D6-8 (\$50,000)

### Goals & Key Performance Indicators (KPIs)

#### Strategic

The key performance metric that will be utilized for the Industrial Community Improvement Plan will be the completion of this program. Given that the actual property incentivization metrics cannot be completed until the plan is developed, the completion of an approved plan by Council, which includes a financing strategy, is the most reasonable metric for this initiative at this stage.

#### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

# Finance Department

## Responsibilities

The Finance department provides financial leadership, stewardship, planning, guidance and reporting to internal and external stakeholders to ensure financial sustainability for the Municipality.

The department provides operational services relating to budgeting, financial reporting and planning, revenue billing and collection, corporate payment processing and procurement, payroll processing, banking, investing, grant administration and corporate asset management.

In addition to these services the finance department takes a key role in the overall corporate business process development, financial systems design and control, strategic decision-making process, corporate oversight and reporting activities.

The department promotes fiscal responsibility and accountability across the organization, and partners with departments as a support service to ensure a high level of service is delivered to both internal and external stakeholders.

- Internal stakeholders: Council, City departmental staff
- External stakeholders: Federal and Provincial Government, boards, ratepayers, financial institutions



## Team

The Finance department is comprised of 27 highly skilled staff who provide professional advice, analysis, expertise, processing and management of resources essential to the successful operation of the municipality:

- Director - Brandon Ferguson
- Financial Reporting, Processing and Budgeting - Finance Managers and Coordinators, Accounting Analysts, Asset Specialist, Water Billing Clerks (13)
- Property Taxation & Revenue - Manager, Coordinator, Analysts, Customer Service Representatives (8)
- Corporate Procurement - Supervisor, Assistant (2)
- Payroll - Supervisor, Clerks (3)

## Governance

Municipal guiding documents and plans that govern the work of the Finance department:

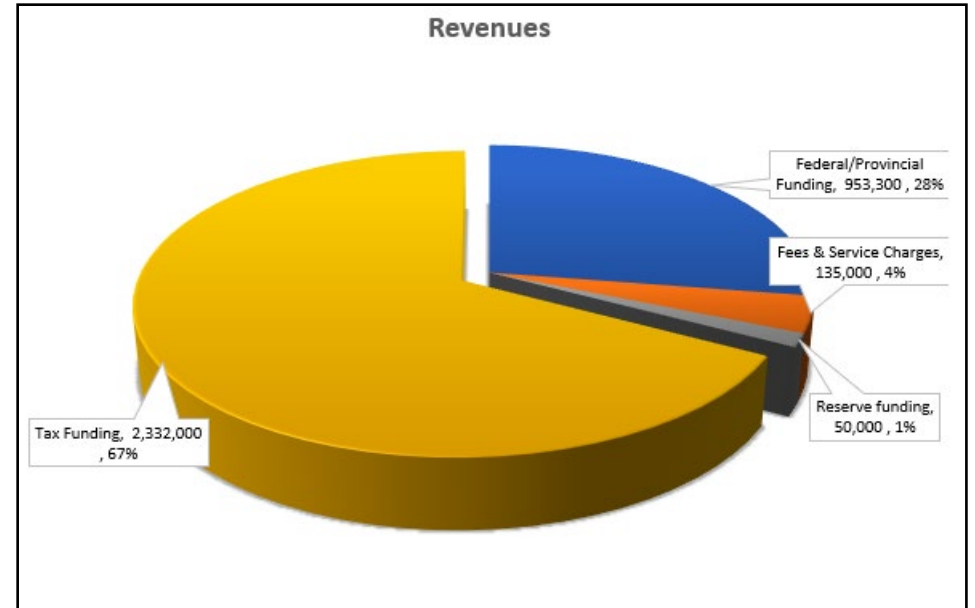
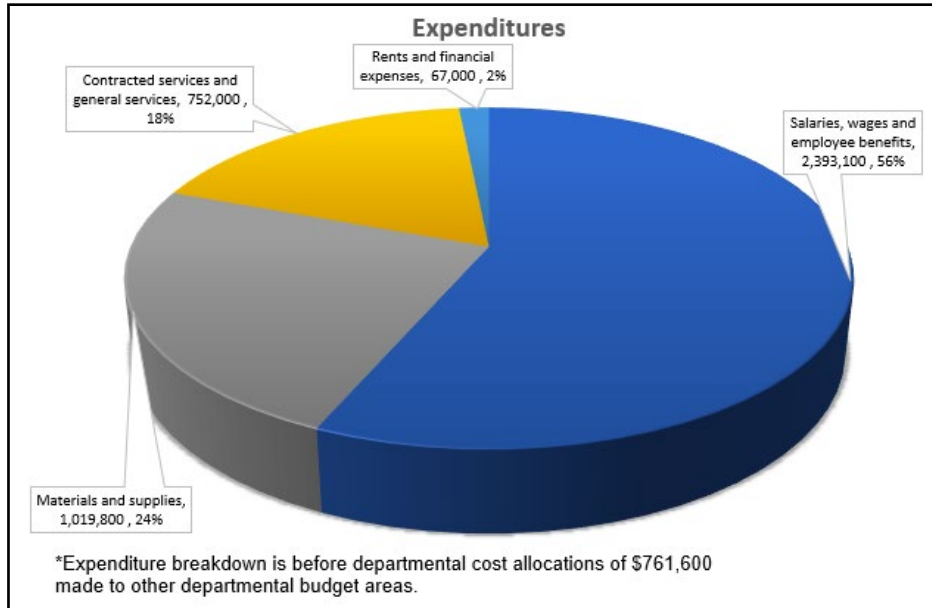
- Municipal Act ([Municipal Act, 2001, S.O. 2001, c. 25](#)) - Governs the powers, duties, and responsibilities of the Municipality.
- Financial Information Return ([Financial Information Return 2022](#)) - Provides the framework for financial reporting to the Ministry of Municipal Affairs.
- Asset Management Plan ([City of Belleville Asset Management Plan](#)) - Utilized to effectively manage and derive value from existing and new assets to deliver services at expected levels to the community.
- Operating Budgets ([City of Belleville Budgets](#)) - The operating budget encompasses the City's normal operating expenses and revenues associated with the day-to-day provision of services.
- Capital Budgets ([City of Belleville Budgets](#)) - The capital budget plans for the acquisition and replacement of Municipal Assets. The City's capital budget is guided by its Asset Management Plan.



# Budget Overview

The proposed 2024 Finance Operating Budget is \$3,470,300 in gross expenditures and \$2,332,000 in net expenditures supported from the general tax levy. This represents a 14.36% decrease over the 2023 budget. The reduction in expenses in 2024 is largely attributable to the costs allocated to other departments in the year.

FINANCE	2023		2024				Budget Change	
Department	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	<b>2,863,916</b>	<b>3,850,000</b>	<b>(391,600)</b>	<b>-</b>	<b>11,900</b>	<b>3,470,300</b>	<b>(379,700)</b>	<b>-9.86%</b>
<b>Total Revenues</b>	<b>114,290</b>	<b>1,127,000</b>	<b>11,300</b>	<b>-</b>	<b>-</b>	<b>1,138,300</b>	<b>11,300</b>	<b>1.00%</b>
<b>Tax Funding</b>	<b>2,749,626</b>	<b>2,723,000</b>	<b>(402,900)</b>	<b>-</b>	<b>11,900</b>	<b>2,332,000</b>	<b>(391,000)</b>	<b>-14.36%</b>



## Highlights from Past Year



### Achievements

The Finance department's 2023 achievements include:

- Enhancements to the capital and operating budget process through increased engagement, content development, web presence, communication strategies and guideline development.
- Improvements and approval of Corporate Financial policies including; the Budget and Financial Controls Policy, Investment Policy, Purchasing Policy, and Travel and Training Policy – Staff and Council.
- Awarding and progressing through the City's Asset Management Plan update.
- Collaborative procurement and advancement of Building Condition Assessment process which will enhance the corporate facility condition information and asset management strategies and financial sustainability.
- Continuations of Accounts Payable automation and improvements process.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Asset Management Planning for Municipalities (O. Reg 588/17) provides requirements, framework and deadlines to complete Asset Management Plans. The municipality is diligently working towards Legislative deadlines and will continue to improve and realize value from the implementation of improved asset management strategies and planning.
- Legislation from the provincial government, including Bill 109 More Homes for Everyone Act, 2022; Bill 3, Strong Mayors, Building Homes Act, 2022; Bill 23 More Homes Built Faster Act, 2022; and Bill 39 Better Municipal Governance Act, 2022.
- Public Sector Accounting Board requirements regarding Asset Retirement Obligations and Financial Instruments.



### Economic

- Housing market and affordability, causing increasing pressures on household incomes and affecting ability to afford municipal services and taxes.
- Inflationary impacts, including interest rates, affect municipal service delivery and the community's ability to afford municipal services
- Viability and financial sustainability of community groups.
- Limited memberships, resources and competition for funding affect sustainability of organizations and potential reliance / requests for additional funding from the municipality.



### Municipal Budget

- Budgetary community engagement and feedback is an increasing and evolving municipal trend.
- The department has increased the budgetary engagement process during 2023 and will continue to enhance community engagement initiatives, municipal budget material development and communication mediums into 2024 and beyond.



### Technology

- Many opportunities for Information Technology advancement and new technology deployment to enhance internal efficiencies and external engagement and efficiency in service delivery.

# Key Initiatives for Next Year

## Strategic & Operational

### Asset Management Planning

The City's Strategic Plan identifies Infrastructure as one of the main Strategic Themes of the Corporation. Development of asset management strategies and programs to resolve delivery shortfalls and protect the City's investment in existing infrastructure is one the key objectives identified as part of the Infrastructure Theme.

As a departmental lead in asset management planning, the Finance Department is dedicated to the improvement and coordination of corporate Asset Management Planning activities. This includes the development of strong tools, strategies, and plans to ensure optimal investment in the City's infrastructure and ongoing maintenance of ensure levels of service are met.

- Timeline: Asset Management planning is a continual process for the Municipality. An update to the City's Asset Management plan has begun in 2023 and will be looking to provide an updated plan for both the July 1, 2024 and July 1, 2025 legislative deadlines.
- Strategic Plan Theme: Infrastructure
- Budget: 2023 Operating Issue #D4-1 (\$550,000)

### Long-Term Financial Planning

Collaborate with City departments to develop the ten-year capital plan and prudent financial strategies to optimize infrastructure investments and deliver levels of service. Continually consider annual capital investment in the development of applicable studies (e.g., Recreation user fee review).

- Timeline: 2024 (10-Year Capital Plan Development)
- Strategic Plan Theme: Infrastructure
- Budget: Included in 2023 Operating Issue #D4-1 noted above.

### Development Charge Background Study Update

Begin Development Charge Background Study update to enhance infrastructure phasing strategy, growth related financing and development policy improvements. This will be a collaborative process with the Finance department providing analysis and financial impacts and strategies associated with growth, and incremental operating and capital costs to meet levels of service.

- Timeline: 2024-2025
- Strategic Plan Theme: Infrastructure, Growth and Housing
- Budget: 2024 Operating Issues #D4-5 (\$100,000)

## Goals & Key Performance Indicators (KPIs)

### Strategic

Continued improvement and enhancement in the City's Asset Management Plan (AMP) and organizational maturity and expertise is imperative for both legislative compliance, but also the delivery of an efficient and effective municipal service that meets the needs and levels of service expected by the residents. To measure the Corporation's continual improvement, we are committed to the development of enhanced AMP in 2024 and 2025, as well as improving the Corporation's Asset Maturity Score.

- Corporate Asset Maturity Score: The AM Council Asset Management Maturity Model (AMMM) ensures a consistent applied tool for maturity assessment that enables effective performance benchmarking.
- Key Performance Metric: Asset Maturity Score
- Measurement: Change in Score from beginning of 2024, end of 2024, 2025 and onward

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate operational performance and provide reliable, relevant, and accountable performance metrics to the community.

# Fire & Emergency Services Department

## Responsibilities

Fire and Emergency Services provides public safety to the citizens, businesses and visitors of the City. These services include programs such as fire prevention/public education, fire and emergency response and emergency management/business continuity. The department provides these services through two distinct programs of Fire Services and Emergency Management.

Fire Services is a composite department made up of both fulltime and volunteer (paid on call) firefighters. The department also operates a robust fire inspection and public education program as well as conducts fire investigations under the authority of the Office of the Fire Marshal.

The Emergency Management program operates under the provincial Emergency Management and Civil Protection Act. This program also conducts public outreach through public education in order to prepare, prevent and mitigate community disasters.

Fire and Emergency Services operates on three pillars; public education, inspection/enforcement and emergency response in order to keep our City safe.

- Internal stakeholders: Council, City departmental staff
- External stakeholders: Federal and Provincial Government, allied agencies (Belleville Police, Hastings/Quinte EMS), service providers, local businesses, mutual-aid fire service partners, citizens, visitors.



## Team

The Fire & Emergency Services department is comprised of 126 highly skilled staff who are responsible for providing a wide range of programs and services including public fire & safety education, fire prevention, investigation and enforcement and fire suppression:

- Fire Chief/Director - Dan Smith
- Fire Services - Fire Administration, Urban Fire, Rural Fire (124)
- Emergency Management - Business Continuity & Emergency Management Planning Coordinator (1)

## Governance

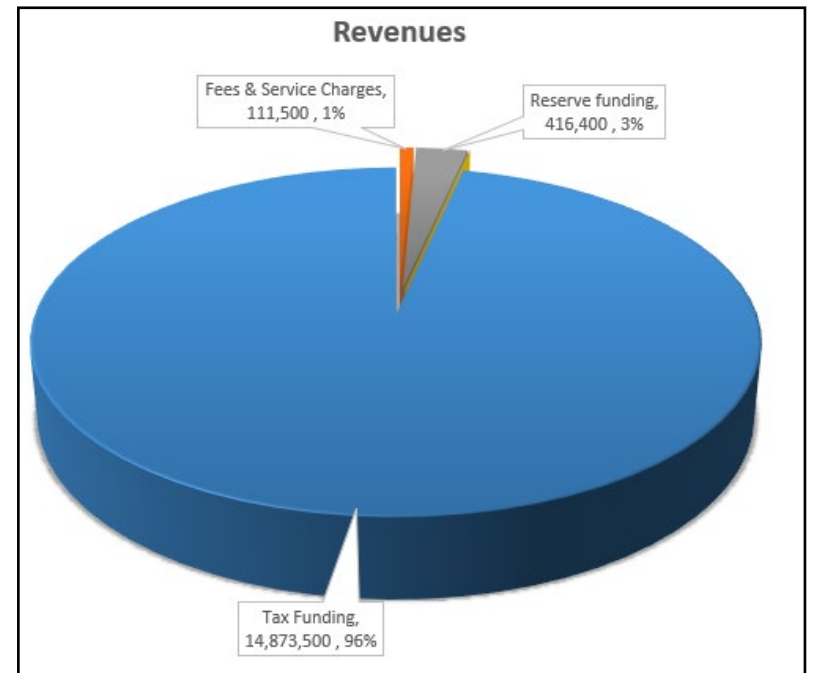
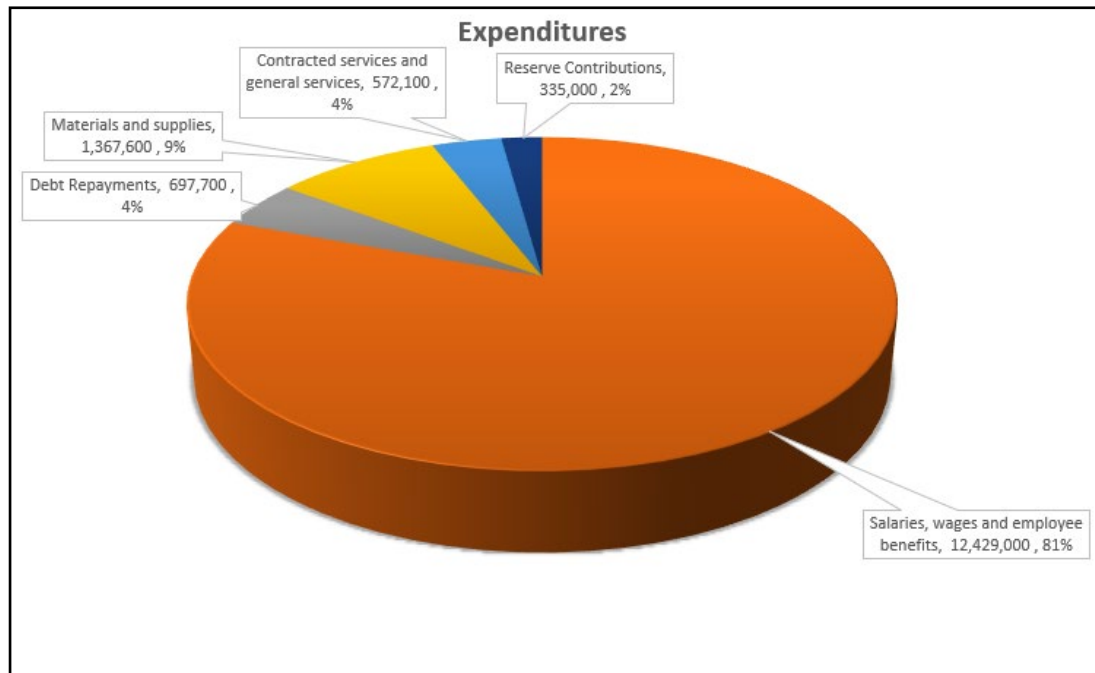
Municipal guiding documents and plans that govern the work of Fire & Emergency Services:

- Fire Protection & Prevention Act ([Fire Protection and Prevention Act, 1997](#)) - Provides legislated powers, and responsibilities for municipalities to provide fire protection programs.
- Emergency Management and Civil Protection Act ([Emergency Management and Civil Protection Act, 1990](#)) - Provides legislated requirements for emergency management program
- Ontario Fire Code ([Ontario Regulation 213/07: Fire Code](#)) - Provides provincial requirements for fire safety in all building types.

# Budget Overview

The proposed 2024 Fire & Emergency Services Operating Budget is \$15,401,400 in gross expenditures and \$14,873,500 in net expenditures supported from the general tax levy. This represents a 10.74% increase over the 2023 budget. The increase in the 2024 budgeted expenditures is largely attributable to the annualization of four (4) Platoon Chiefs hired in 2023, the addition of four (4) fire suppression staff, and the contract services added for NG911 Municipal Fire dispatch services required. Revenue losses are largely due to the loss of dispatch revenues from other municipalities.

FIRE & EMERGENCY MANAGEMENT Department	2023		2024				Budget Change	
	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	<b>13,911,714</b>	<b>14,327,000</b>	<b>1,084,400</b>	-	(10,000)	<b>15,401,400</b>	<b>1,074,400</b>	<b>7.50%</b>
<b>Total Revenues</b>	<b>604,379</b>	<b>895,800</b>	<b>(367,900)</b>	-	-	<b>527,900</b>	<b>(367,900)</b>	<b>-41.07%</b>
<b>Tax Funding</b>	<b>13,307,335</b>	<b>13,431,200</b>	<b>1,452,300</b>	-	(10,000)	<b>14,873,500</b>	<b>1,442,300</b>	<b>10.74%</b>





## Highlights from Past Year



### Achievements

The Fire & Emergency Services department's 2023 achievements include:

- Draft Fire Master Plan complete, rollout in 2024.
- Community Risk Assessment completed.
- Two urban pumpers replaced for a budgeted \$2.1 million.
- Closure of fire dispatch negotiated with career firefighters (Local 497).
- Collective agreement with volunteer firefighters negotiated (CLAC 920).
- Community Emergency Plan updated.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Community Risk Assessments requirements for all municipalities (complete).
- Firefighter certification with requirement rollout dates of 2026 and 2028. Fire Management working through departmental requirements and creating training program to achieve compliance.



### Economic

- Viability and financial sustainability of core emergency services. Goal of utilizing results of fire master plan to determine sustainable emergency response and effectively utilizing resources across the municipality.



### Municipal Budget

- The department had pre-approved budgetary items in the 2024 budget for staffing levels. These positions were negotiated with the closure of fire dispatch in 2024.



### Technology

- Many opportunities for Information Technology advancement and new technology deployment to enhance internal efficiencies and external engagement and efficiency in service delivery.

# Key Initiatives for Next Year

## Strategic & Operational

### Fire Master Plan

The City's Strategic Plan identifies Community Health, Safety and Security as one of the main Strategic Themes of the Corporation. Fire and Emergency Services strives to provide professional public safety initiatives to meet the needs of our citizens, businesses and visitors. For 2024 the key strategic initiative for providing public safety is the review, acceptance and implementation of recommendations found in the fire master plan.

This fire master plan is intended to provide strategic vision for the next five to ten years in providing fire and emergency services for the City of Belleville. It will identify a place in time, and the path forward to achieving operational excellence, identify what's working now, what needs improvement, all with a basis on community risk, financial consideration, industry best practice, and legislated requirements.

- Timeline: A fire master plan is a multi-year document. It is intended to release the document for Council review and acceptance in early 2024, with direction for staff to implement recommendations that meet the needs and circumstances of the community over a number of years.
- Strategic Plan Theme: Community Health, Safety and Security
- Budget: Initial plan development - 2022 Operating Budget Issue D4-9 (\$125,000). Implementation - Multi-year budget approvals to be determined.

## Goals & Key Performance Indicators (KPIs)

### Strategic

Goals of the department include: continued improvement and enhancement of the departments ability to provide emergency response, public education and emergency preparedness. KPI's include reduction in response times, reduction in fire related injury/deaths, improvement in effective response force in both urban and rural areas. Additional goals include reviewing and determining location of Fire Station #2 replacement in order to achieve operational readiness, and optimal response times.

- Key Performance Measurement - Council approval Fire Master Plan in 2024. Implementation beginning in 2025, with completion of initiatives as outlined in the Fire Master Plan summary of observations and recommendations timetable.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

# Corporate Services Department

## Responsibilities

Corporate Services provides administrative oversight and governance guidance to internal and external stakeholders to ensure that programs and services are delivered to citizens in accordance with Council's priorities in an efficient and effective manner.

The department provides operational support to Council related to legislated processes and statutory responsibilities while fulfilling all statutory duties of the office of the Clerk.

In addition, the department has provided centralized support corporately through the provision of Information Systems as a partner and a service provider to all stakeholders. This division has recently moved out of Corporate Services and is now a standalone department.

Realty and Property Services as a part of the department provides professional real estate services to internal and external stakeholders related to municipal real estate transactions.

- Internal stakeholders: Council, City departmental staff
- External stakeholders: Federal and Provincial Government, Boards & Committees, Ratepayers, Municipal Partners.



## Team

The Corporate Services department is comprised of twenty-three (23) highly motivated and skilled staff who provide professional customer service to external and internal clients, advice, analysis, processing, and management of resources essential to the successful operation of the municipal corporation:

- Director - Matt MacDonald
- Governance Support - Administrative Coordinator, Council Services Assistants, CSRs (4)
- Parking Administration, Business Licensing, Insurance Claims Management, MFIPPA Administration - Deputy Clerk, Licensing Officer, Administrative Assistant, Parking Maintenance Technician, CSRs (5)
- IS Administration & Management - Manager, Technical Services Supervisor, Senior Project Supervisor, Senior Applications Analyst, Senior Services Analyst, Senior Systems Analyst, Information Systems Coordinator, GIS Supervisor, GIS Technician, Web Services Technician, Information Services Assistant (11)
- Realty & Property Administration - Manager of Property & Property Services (1)
- Corporate Accessibility Compliance - Accessibility Coordinator (1)

## Governance

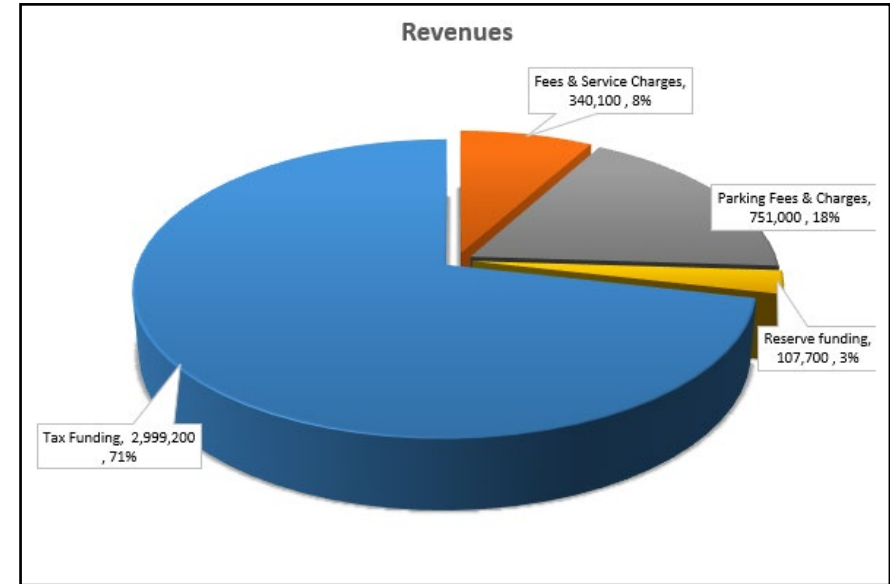
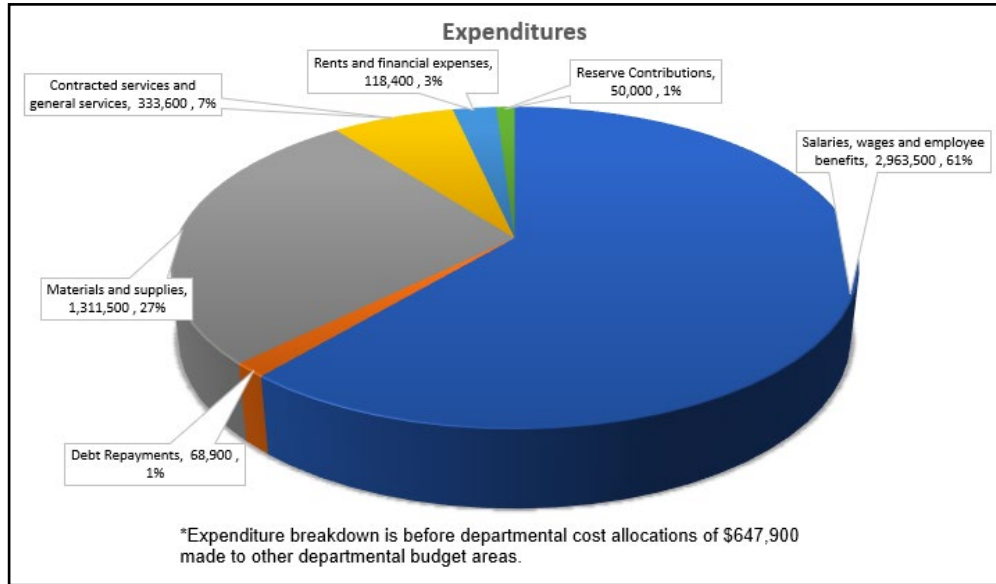
Municipal guiding documents and plans that govern the work of the Corporate Services department:

- Municipal Act ([Municipal Act, 2001, S.O. 2001, c. 25](#)) - Governs the powers, duties, and responsibilities of the Municipality.
- Municipal Elections Act ([Municipal Elections Act, 1996, S.O. 1996, c. 32](#)) - Governs the rules, regulations, manner and general terms in which municipal elections are conducted.
- Municipal Freedom of Information and Protection of Privacy Act ([Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990, c. M.56](#)) - Provides the framework for the public right of access to and protection of information in possession of the municipality.
- Land Titles Act ([Land Titles Act, R.S.O. 1990, c. L.5](#)) - Provides a system whereby documents are reviewed for legal effect confirming legal ownership prior to transfer of title rights from one party to another.
- Provincial Offences Act ([Provincial Offences Act, R.S.O. 1990, c. P.33](#)) - Establishes a system to prosecute non-criminal charges such as traffic offences, trespassing charges, environmental charges, and liquor licensing violations.
- Accessibility for Ontarians with Disabilities Act ([Accessibility for Ontarians with Disabilities Act, 2005, S.O. 2005, c. 11](#)) - Establishes a process for developing and enforcing accessibility standards.

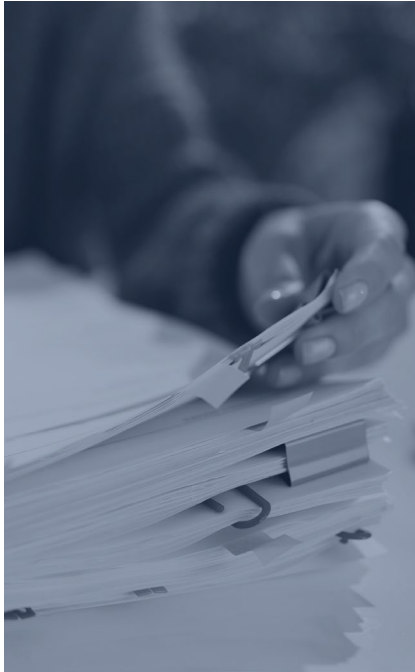
# Budget Overview

The proposed 2024 Corporate Services Operating Budget is \$4,198,000 in gross expenditures and \$2,999,200 in net expenditures supported from the general tax levy. This represents a 0.57% increase over the 2023 budget. In 2024, significant investments are being made in the various IT platforms and service agreements which has increased costs of service delivery. Additionally, expense allocations to other departmental areas have reduced expenditures providing only a small net increase in the corporate services portfolio.

CORPORATE SERVICES	2023		2024				Budget Change	
Department	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	3,917,593	4,151,500	(169,500)	2,000	214,000	4,198,000	46,500	1.12%
<b>Total Revenues</b>	1,151,911	1,169,200	29,600	-	-	1,198,800	29,600	2.53%
<b>Tax Funding</b>	2,765,682	2,982,300	(199,100)	2,000	214,000	2,999,200	16,900	0.57%



## Highlights from Past Year



### Achievements

The Corporate Services department's 2023 achievements include:

- Improvement and approval of a corporate policy to regulate Real Property Acquisition & Disposition.
- Enhanced efficiency and continuation of automation of a number of departmental business processes including; continued transition to online process of parking services, online marriage licences, Agenda and Minutes process and procedures.
- Awarding and progressing through Comprehensive Parking Study to ensure service is appropriate and viable.
- Awarding and progressing through City-wide Information Technology Service Review.
- Completed Corporation's Multi-Year Accessibility Plan (MAP) 2023-2027.
- Progressing through Transit Multi-Year Accessibility Plan (TMAP) 2023-2027.
- Implementation of a number of City-wide IT system enhancements including the implementation of Office 365, enhanced security measures, launch of improved internal & external facing GIS applications

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Legislation from the provincial government, including Bill 109 More Homes for Everyone Act, 2022; Bill 3, Strong Mayors, Building Homes Act, 2022; Bill 23 More Homes Built Faster Act, 2022; and Bill 39 Better Municipal Governance Act, 2022.
- Accessibility legislation through the Accessibility for Ontarians with Disabilities Act (AODA) impacting municipal service levels and budgets.
- Provincial deficit resulting in pressures on municipal budgets.
- Open Government legislation that requires further openness and transparency by municipalities and our continued transition to meet these standards and the related resource requirements both technological and staff time.



### Economic

- Impact of legislative service requirements on municipality related to matters affecting real property, housing, planning, and development.
- Ability of residents to pay based on performance of the economy and the impact on service delivery and local decision making of Council.
- Municipality's ability to continue to rely on local service providers (community groups) to provide services and remain fiscally viable (potential result in costs shifting to municipality).



### Technology

- Technology will be at the forefront driving change with new options providing efficiencies internally and front facing.
- Rapid development in technologies transforming the way that municipalities work and the way that residents interact with the municipality, businesses and each other.
- Harnessing Artificial Intelligence (AI) as a core piece of the organization's strategy moving forward.
- Balancing system capaCity/capabilities and access and with appropriate controls to maintain privacy and security.



# Key Initiatives for Next Year

## Strategic & Operational

### Comprehensive Parking Study

The City's Strategic Plan identifies Infrastructure as one of the main Strategic Themes of the Corporation with an objective to plan for and invest in new or expanded infrastructure to establish sufficient capacity to provide for growth of our community. An additional Strategic Theme is City Centre Sustainability which focuses on improving the image of the City, countering urban decay and creating an environment that will stimulate investment, creating job opportunities and strengthening the City's regional role.

Parking Services provides parking operations, administration, maintenance and enforcement services for residents, businesses and visitors to the municipality. The goal of Parking services is to ensure that parking is available in an equitable, affordable and safe manner. Specific objectives of Parking Services include: managed parking rates with hours of use conducive to turnover and to the needs of the business, supporting business, commercial, institutional and entertainment patrons by optimizing the availability of on-street parking for short visits, and providing supplemental, off-street parking for longer visits, balancing the availability of residential street parking between the needs of the residents and the needs of the greater community, and equitable enforcement of parking by-laws to ensure compliance and safety for the community.

- Timeline: 2024-2026
- Strategic Plan Theme(s): Infrastructure and City Centre Sustainability
- Budget: 2023 Operating Issue #D6-1 (\$50,000)

### Land Acquisitions and Dispositions Processes

Implementation of processes to support real property needs of the Corporation as it relates to acquisitions and dispositions (purchases, sales, leases, etc.) as these transactions are often critical to the timely completion of departmental projects contributing to maintaining compliance with Council approved budgets.

- Timeline: 2024
- Strategic Plan Theme(s): Infrastructure and Growth & Housing
- Budget: Included within existing Corporate Services budget.

## Digital Tools & Upgrades

Implementation of a number of modern digital tools and upgraded platforms to support all City departments to improve data reporting, allow service enhancements and efficiencies, and improve IT infrastructure security, as well as enhance the City's ability to efficiently and effectively communicate and provide services to the public and their ability to use those services and communicate with the City.

- Timeline: 2024
- Strategic Plan Theme(s): All
- Budget: 2023 Operating Budget Issue #D5-1 & D6-1 (\$190,000). Further budget approvals to be determined.

## Goals & Key Performance Indicators (KPIs)

### Strategic

Continued improvement and enhancement of the City's ability to provide parking services within a reasonable distance to people's destination, at a competitive and reasonable rate and with a variety of convenient payment options while also delivering an efficient and effective municipal service that meets the needs and levels of service expected by the residents.

2024 Key Performance Metric – The Parking reserve fund ratio (reserve fund/target) will measure the adequacy of the fund relative to its planned use, potentially triggering a need to re-evaluate future fund contributions and relative budgetary impacts in the short, medium, and long term (1, 3, and 5 years).

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

# Human Resources Department

## Responsibilities

Human Resources (HR) is responsible for facilitating the effectiveness and efficiency of departments in achieving their goals and objectives aligned with the strategic plan. This is done through our people, our clients, and our community.

Operationally, HR provides tools and resources including training and development, recruitment and selection, talent management, labour relations and strategic HR that assist in the operations of the City and are required to elevate the City of Belleville to be an employer of choice.



## Team

The Human Resources department is comprised of 7 highly skilled staff who provide support to all City of Belleville departments and staff:

- Director - Marie Doherty
- Talent Acquisition, Training & Development, Organizational Design, Performance Management, Wellness, Health & Safety, Labour Relations, Employee Relations, Compensation & Benefits, Strategic HR, Administration (6)

## Governance

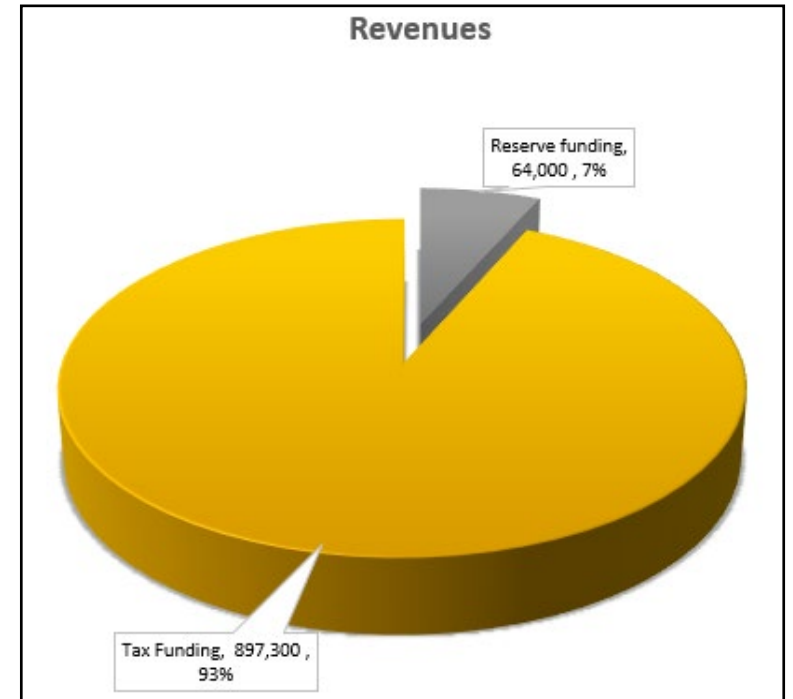
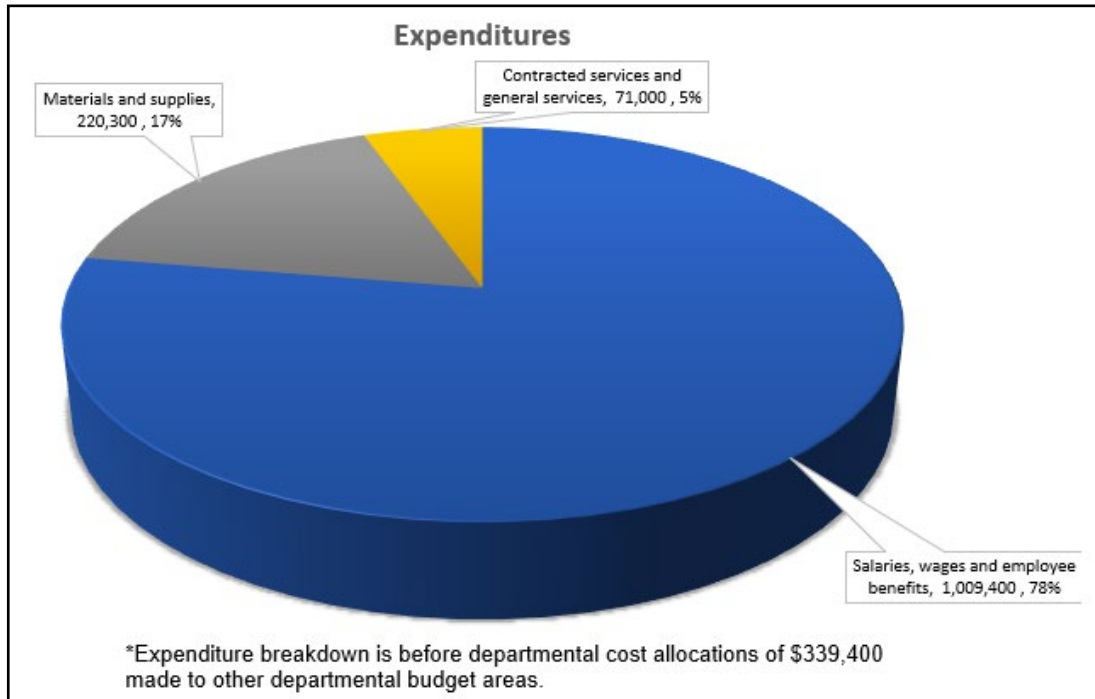
There are several key documents and policies that guide the Human Resources department including: Human Resources Policy Manual, City of Belleville Code of Conduct and other policies (including Health and Safety) that outline the expectations and standards of behaviour, integrity and ethical conduct that employees are expected to follow. The documents also include guidelines for conflicts of interest, confidentiality and professional conduct. Further guidance is provided through standardized employment contracts and collective bargaining agreements. These documents outline the terms and conditions of employment including wages, benefits, working hours and other terms as well as grievance and disciplinary procedures.

To assist the Corporation in the achievement of its strategic plan, HR aligns training and development to support the employees and managers. Consistency and transparency in job descriptions, job evaluations and compensation strategies as well as ensuring employment equity within the workplace are fair and consistent. These documents collectively form the governance framework for HR management within the City of Belleville.

## Budget Overview

The proposed 2024 Human Resources Operating Budget is \$961,300 in gross expenditures and \$897,300 in net expenditures supported from the general tax levy. This represents a 16.76% decrease over the 2023 budget. In 2024, expense reductions are largely attributable to the departmental cost allocations completed for 2024. Revenue reductions are a result of one-time reserve funding being removed in 2024.

HUMAN RESOURCES Department	2023		2024				Budget Change	
	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	1,195,689	1,306,200	(388,900)	-	44,000	961,300	(344,900)	-26.40%
<b>Total Revenues</b>	228,200	228,200	(208,200)	-	44,000	64,000	(164,200)	-71.95%
<b>Tax Funding</b>	967,489	1,078,000	(180,700)	-	-	897,300	(180,700)	-16.76%



## Highlights from Past Year



### Achievements

The Human Resources department's 2023 achievements include:

- Reduced number of arbitrations through building relationships with the unions.
- Developed and executed new Performance Review Process for administrative staff and completed abbreviated version for 2023.
- Developed a Performance Management tool – Performance Improvement Plan (PIP) to support managers in leading others.
- Repealed the COVID-19 requirement and successfully worked with Unifor to remove outstanding grievances and arbitrations.
- Facilitated the amendment to the Early Retirement Process for Administrative staff.
- Finalized the KPMG organizational recommendations; working with others to come to agreement.
- Developed next steps for Job Evaluations for staff positions.
- Reengaged CUPE for CUPE Job Evaluation and tool.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Economic

- Retention issues are prevalent as staff are able to take advantage of a high demand for skilled labour, and relatively limited talent pool. This has become particularly prevalent in the municipal workforce with continual retirements and limited employee availability.
- Collective bargaining trends, including annual rate escalations and emerging clauses.



### Technology

- There is a broader trend in workforce engagement through remote and hybrid work arrangements being offered by employers.

## Key Initiatives for Next Year

### Strategic & Operational

#### Performance Review Process

Beginning with the Performance Review Process (Phase 1 of Talent Management), work with and support managers in developing goals and objectives that align to the strategic plan to ensure their employees understand the objectives and how they contribute to them. Training will be provided on best practice and how to successfully use competencies to coach and improve employee performance.

- Timeline: Winter 2024 and next 2 years.
- Strategic Plan Theme(s): All
- Budget: Budget resources included in existing HR budget.

#### Talent Management Program

Development and execution of robust talent management program.

- Timeline: Training will begin winter 2024, finalizing at the end of the year.
- Strategic Plan Theme(s): All
- Budget: Budget resources included in existing HR budget.

## Goals & Key Performance Indicators (KPIs)

### Strategic

Performance Review Process be completed for 2024 where all managers know how to complete the process and have set goals for their employees for the 2024 year.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.



# Engineering & Development Services Department

## Responsibilities

Engineering and Development Services (EDS) facilitates the efficient delivery of municipal infrastructure projects, growth management and private development that benefits a healthy and prosperous community.

The Building Services division is responsible for the enforcement of the Ontario Building Code Act. Core services include review and issuing building permits with inspection of construction projects resulting from building permits. It also oversees property standards and by-law enforcement.

The Engineering division is responsible for the delivery of municipal infrastructure projects that serve our existing community and provides the necessary infrastructure to support future housing and businesses.

The Approvals division delivers development approvals. Core services relate to pre-consultation, committee of adjustment, and zoning by-law amendments. Priorities to facilitate residential development include subdivision management which involves detailed design review, agreements and securities, construction, and maintenance.

The Strategic Growth and Sustainability division prepares community plans and master studies for the long-range development of the City determining where people live, work and are active. The division supports special advisory committees such as heritage and the environment. They are tasked with ensuring the City's housing and development targets are met through the provision of adequate land supply.



## Team

The Engineering and Development Services Department is comprised of 51 highly skilled staff who provide professional advice, analysis, expertise, processing, and management of resources essential to the successful operation of the municipality:

- Director - Stephen Ashton
- Building Services - CBO, Deputy CBOs, Building Inspectors, By-law Officers (17)
- Approvals - Manager, Planners, Engineers, Technicians (8)
- Strategic Growth and Sustainability - Managers, Planners, Analyst (6)
- Engineering - Manager, Project Managers, Design Staff, Construction Inspectors (19)

## Governance

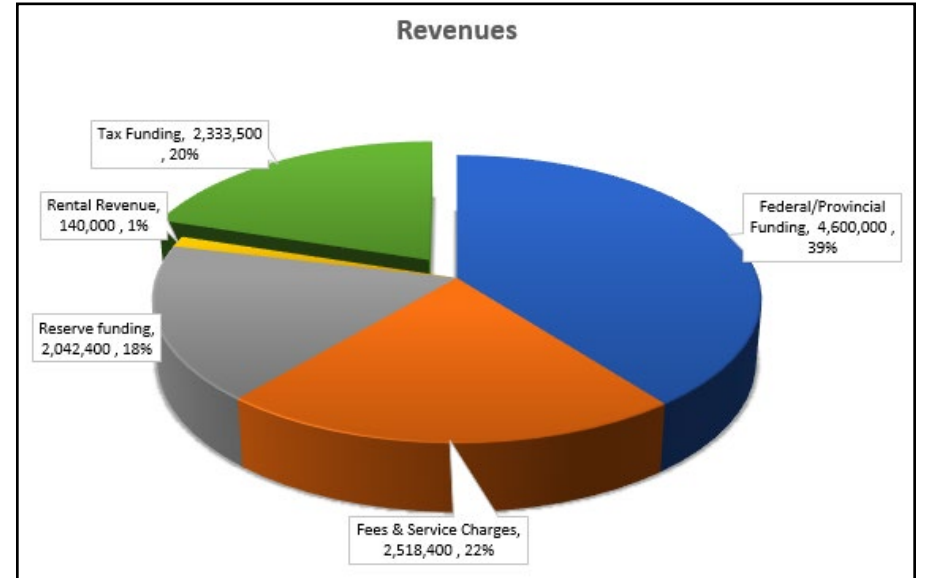
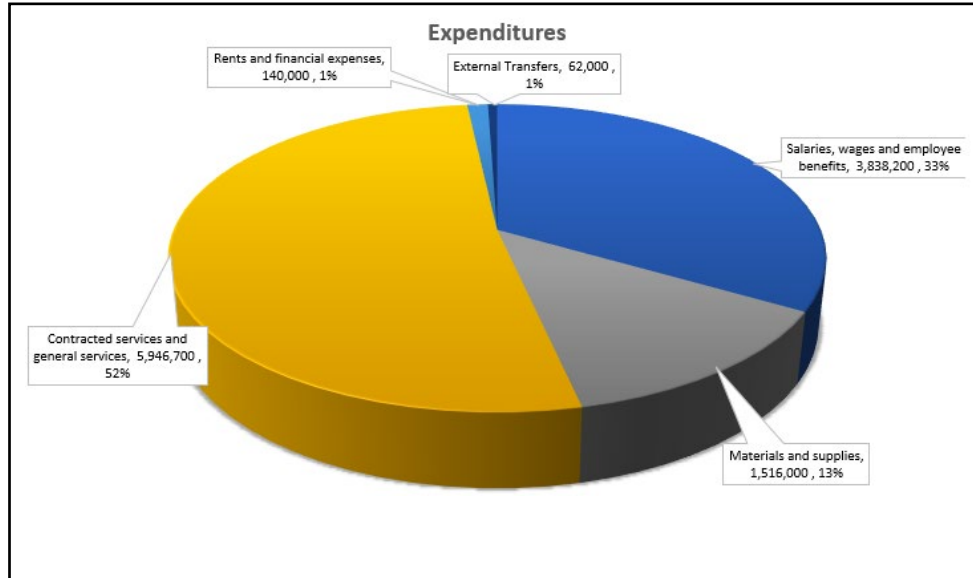
Municipal guiding documents and plans as well as legislation that govern the work of the Engineering and Development Services department:

- Acts - Accessibility for Ontarians with Disabilities Act, Building Code Act, Canadian Navigable Waters Act (federal), Clean Water Act, Condominium Act, Conservation Authorities Act, Construction Act, Development Charges Act, 1997, Drainage Act, Endangered Species Act, Environment Assessment Act, Environmental Protection Act, Fisheries Act (federal), Highway Traffic Act, Municipal Act, Municipal Freedom of Information's Act, Nutrient Management Act, 2002, Occupational Health and Safety Act, Ontario Heritage Act, Ontario New Home Warranties Plan Act, Ontario Resources Act, Planning Act, Professional Engineers Act, Provincial Offences Act, Public Accounting Act and BPSPD, Public Lands Act, Public Service Works on Highways Act, Public Transportation and Highway Improvement Act, Railway Safety Act (federal), Residential Tenancies Act, Safe Water Drinking Act, Species at Risk Act (federal)
- Plans & Policies - Belleville Official Plan, Cash-in-lieu of Parking Policy, City of Belleville Asset Management Plan, City of Belleville Site Plan Guidelines, Street Naming Policy, Subdivision Administration Policy, Transportation Master Plan, Tree Canopy and Natural Vegetation Policy
- Standards, By-laws and Statements - Belleville Development Guidelines and Manual, Environmental Compliance Approval through Environmental Services CLI process and/or through MECP, Environmental Compliance Approval through Environmental Services CLI process and/or through MECP, Fire Underwriters Survey - Water Supply for Public Fire Protection, Infrastructure Phasing Strategy, MFIPPA and Records Retention, Municipal Consolidated Linear Infrastructure Environmental Compliance Approvals, Ontario Ministry of the Environment - Design Guidelines for Drinking-Water Systems, Ontario Ministry of the Environment - Design Guidelines for Sewage Works, Ontario Ministry of the Environment - Stormwater Management Planning and Design Manual, Ontario Provincial Standards Drawings, Ontario Provincial Standards Specifications, Interference with Wetlands and Alterations to Shorelines and Watercourses, Provincial Policy Statement, Transportation Association of Canada Guidelines, various other applicable Ontario Regulations and Municipal By-laws.

# Budget Overview

The proposed 2024 Engineering & Development Services Operating Budget is \$11,634,300 in gross expenditures and \$2,333,500 in net expenditures supported from the general tax levy. This represents a 22.05% increase over the 2023 budget. In 2024, the Engineering and Development Services department has budget for significant expenditures related to the Federal Housing Accelerator program, the corresponding grant revenue has also be budgeted to fully fund these initiatives.

ENGINEERING & DEVELOPMENT SERVICES Department	2023		2024				Budget Change	
	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	4,447,057	5,795,100	468,600	-	5,414,300	11,634,300	5,839,200	100.76%
<b>Total Revenues</b>	2,688,807	3,883,200	167,700	-	5,293,600	9,300,800	5,417,600	139.51%
<b>Tax Funding</b>	1,758,249	1,911,900	300,900	-	120,700	2,333,500	421,600	22.05%



## Highlights from Past Year



### Achievements

The Engineering & Development Services department's 2023 achievements include:

- Exceeding the construction starts identified through the Province's Housing Supply Plan.
- Final approval by the Province of the new Official Plan work.
- Substantial completion of the new Zoning By-law to replace the 40 year old zoning by-laws.
- Ongoing work on the update to the Belleville West (Loyalist) Secondary Plan and when approved by Council will accommodate growth for new homes and an expanded Loyalist College.
- Completion of Herchimer Avenue Reconstruction (from Dundas Street East to Keegan Parkway), Orchard Drive and Pringle Drive Reconstruction, Black Diamond Road Sanitary Sewer Extension (first step in development of the new Fairgrounds property) and the Lower Bridge Rehabilitation.
- Implementation of the City's first Traffic Calming Project on Yeomans Street.
- Initiation of the Municipal Class Environmental Assessment for the Northeast Industrial Park Expansion to provide road access and municipal servicing to more than 685 acres of City-owned lands from the end of College Street East to ensure there is a long-term supply of fully serviced and zoned industrial land ready for development.
- Building permits issued by Nov. 30, 2023 for 324 new residential units & 160 longterm care beds.
- The ongoing construction of a new apartment building by Staikos with 67 units north of the 401.
- Construction underway on two longterm care facilities including a 160-bed facility at Adrian and Sidney and a 128 bed expansion at Wilkie and Dundas.
- Construction of three school sites supporting growth including East Hill Elementary north of the Hospital being built, refurbishment and expansion of the vacant St. Joseph's at Bridge and Herchimer and the Belleville Christian School on Loyalist/Wallbridge.
- Expansion underway on Loyalist College expansion with construction of new indoor gymnasium and new restaurant.
- New industrial activity with the million sq. ft. Amazon Centre receiving final occupancy, a 400,000 sq. ft. addition to Vision Transport in the NE Industrial Park and a 375,000 sq. ft. industrial warehouse being built by University and Adam.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- There is focus on the priority of housing nationally, provincially and municipally. This focus is on the importance of providing housing through an increase in overall supply and an increase in the different types of housing units that will allow people to enter the marketplace and to find different types of housing as they move through the housing lifecycle which could mean finding larger or smaller homes or rental housing.



### Municipal Budget

- In 2023, the City began an Asset Management Plan Update to ensure compliance with Ontario Regulation 588/17 – Asset Management Planning for Municipal Infrastructure. The plan will include a financial strategy to close the City’s infrastructure funding gap, which is experienced by all Ontario municipalities. The updated AMP is scheduled to be completed in July 2024 and will include a 10 year capital plan. All City Departments, including EDS, will be refining our growth strategy and organizational capital planning capabilities to deliver increased development related and infrastructure replacement and renewal projects that will be included in the 10 year capital plan.



### Technology

- Investment in technology such as online application software to provide quicker approvals, prioritizing new infrastructure projects like the new Avonlough Pump Station and Distribution system which will open up new development in the Belleville West (Loyalist) Secondary Plan Area.

# Key Initiatives for Next Year

## Strategic & Operational

### Growth and Housing Initiatives

The City's Strategic Plan identifies Growth and Housing as a strategic theme as we need to ensure a full range of housing options is available to meet the housing needs of our residents and to provide for growth of the community. Growth and Housing is supported with the strategic theme of Infrastructure which recognizes that we need to provide for growth of the community through extension and expansion of infrastructure.

Engineering and Development Services leads the theme of growth and housing through proper land-use planning, approvals, coordination of infrastructure expansion and issuance of building permits. EDS is dedicated to the improvement and coordination of increasing serviced residential lands to provide the opportunity for development of housing. This includes updating planning studies, improving development approval processes, prioritizing new infrastructure aligned to development of housing, and continued processing and inspection of building permits.

- Timeline: Growth management and housing supported by expansion of infrastructure is a continual process for the Municipality. We continue to work on updating plans, approving development applications and delivering infrastructure projects. We will be looking to meeting the Province's assigned target for yearly new home construction which will contribute to Ontario's provincial goal of building at least 1.5 million homes by 2031. It is expected that the 2024 housing starts goal for Belleville will be published on the province's website.
- Strategic Plan Theme: Growth & Housing, Infrastructure
- Budget: Growth and Housing activities are budgeted within the EDS Department in 2024.

### Avonlough Pump Station

Initiation of Multi-year construction of Avonlough Pump Station and Conveyance System.

- Timeline: 2024 (10-Year Capital Plan Development)
- Strategic Plan Theme(s): Growth & Housing, Infrastructure
- Budget: 2024 Capital Issue #1.001 (\$55,000,000)

### Zoning By-law

Completion and Approval of City's New Comprehensive Zoning By-law.

- Timeline: 2024-2025
- Strategic Plan Theme(s): Growth & Housing, Infrastructure
- Budget: 2019 Operating Issue #5-07 (\$350,000)

## Corridor Study

Completion and Approval of Corridor Study (North Front Street and Bell Boulevard).

- Strategic Plan Theme(s): Growth & Housing, Infrastructure
- Budget: 2021 Operating Issue #D6-10 (\$400,000)

## Secondary Plan Update

Completion and adoption of Belleville West (Loyalist) Secondary Plan Update.

- Strategic Plan Theme(s): Growth & Housing, Infrastructure
- Budget: 2021 Operating Issue #D6-9 (\$750,000)

## Digital Building and Land Use Tool

Website tracking of building and land use supply statistics for housing to provide more transparency.

- Timeline: 2024
- Strategic Plan Theme(s): Growth & Housing, Infrastructure
- Budget: 2024 Operating Issue #D6-4 (\$50,000)

## Goals & Key Performance Indicators (KPIs)

### Strategic

Increasing serviced residential lands to provide the opportunity for development of housing. This includes updating planning studies, improving development approval processes, prioritizing new infrastructure aligned to development of housing, and continued processing and inspection of building permits.

Facilitating the Province's assigned target for yearly new home construction which will contribute to Ontario's provincial goal of building at least 1.5 million homes by 2031. It is expected that the 2024 residential construction goal for Belleville will be published on the province's website.

- Key Performance Indicator: Provincial housing start goal.
- Measurement: Meeting housing start goal.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

# Transportation & Operations Services Department

## Responsibilities

The Transportation and Operations Services department is responsible for the operations and maintenance of Roads, Forestry, Parks & Open Spaces, Fleet Services and Transit Services. The department is comprised of approximately 140 staff who are essential for the effective and efficient operation of the municipality and providing key services that directly impact the lives of all residents and the greater community.

The core infrastructure maintained by the Department comprises a significant part of the municipality's assets, including all roads, traffic, parks and playgrounds. The department also supports all City departments in various ways, from winter maintenance to setting up for civic and public events.



## Team

The Transportation and Operation Services department is comprised of a multi-disciplinary team who provide professional works co-operatively to meet and deliver on the needs of the community:

- Director - Joseph Reid
- Outdoor Operations - Manager, Supervisors, Project Manager, Inventory Control, Skilled Operators, Operators, Mechanics, Gardiners, Arborists, Traffic Techs, Casual/Seasonal Labourers (89)
- Transit Operations - Manager, Supervisors, Dispatch/Clerks, Bus Operators, Temporary Bus Operators (42)
- Administration Services - Coordinator, Customer Service Representatives, Administrative Assistants (9)



## Governance

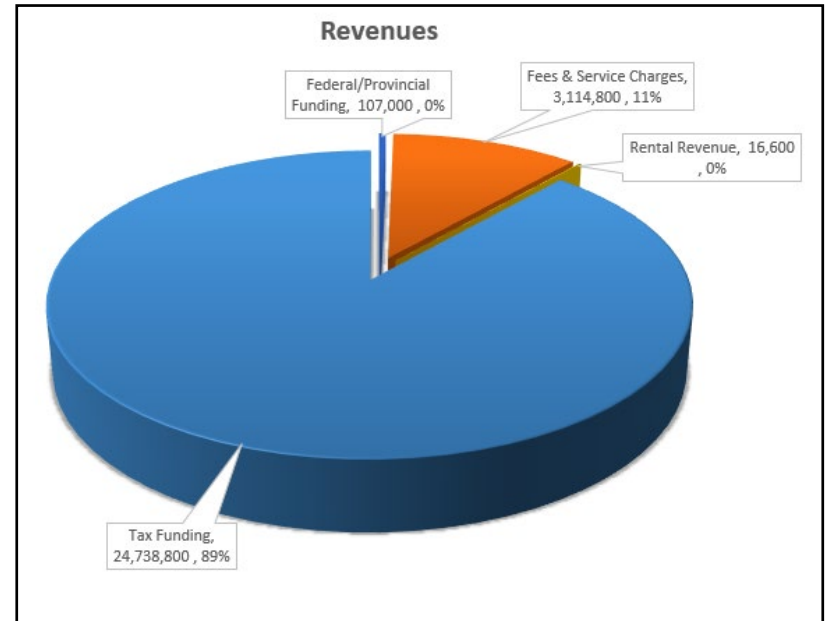
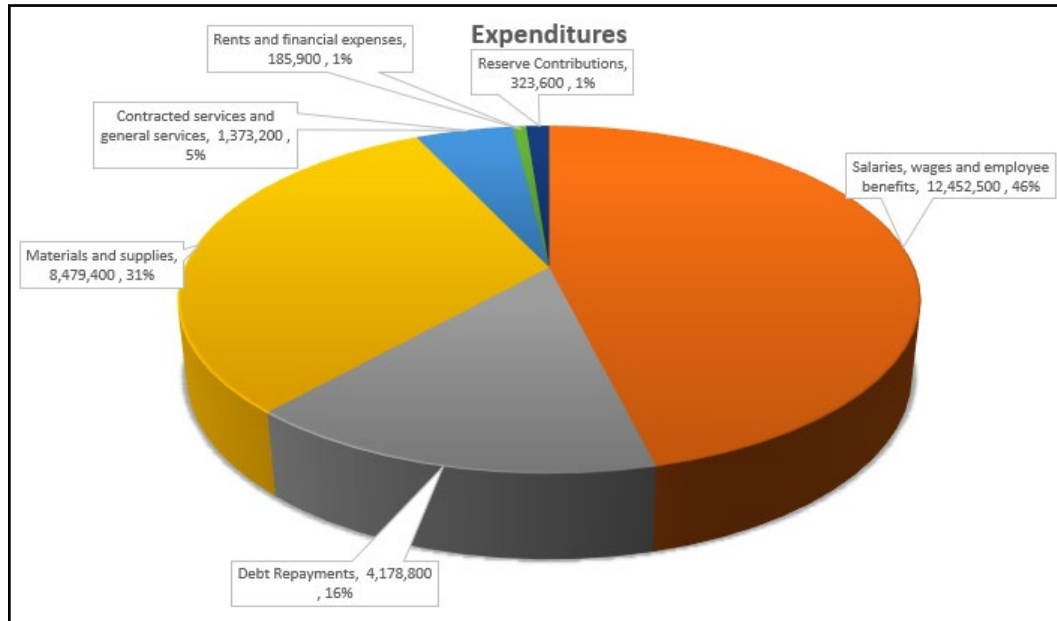
Municipal guiding documents and plans as well as legislation that govern the work of the Transportation & Operations Services department:

- Municipal Act ([Municipal Act, 2001, S.O. 2001, c. 25](#)) - Governs the powers, duties, and responsibilities of the Municipality.
- Municipal Maintenance Standards Ont Reg. 239/02 ([Ont. Reg 239/02 as amended](#)) - Provides minimum maintenance standards for maintaining roads and rights-of-way within the municipality.
- Parkland and Recreational Master Plan ([City of Belleville PRMP](#)) - Guides municipal investment to enhance the City's public park system, including land acquisition, development/ redevelopment, community use, and funding over the next 10 years.
- Asset Management Plan ([City of Belleville Asset Management Plan](#)) - Utilized to effectively manage and derive value from existing and new assets to deliver services at expected levels to the community.
- Transit Operational Master Plan ([City of Belleville Transit Operational Master Plan](#)) - Guides the service and operations planning that will meet the near-term future needs of Belleville.
- 2021 Roads Needs Study - A guiding document for road maintenance activities and capital investments.
- Highway Traffic Act/Ontario Traffic Manual ([HTA](#) and [Ontario Traffic Manual](#)) - Provides guiding requirements to the municipality for traffic safety within the community.

# Budget Overview

The proposed 2024 Transportation & Operations Services Operating Budget is \$27,977,200 in gross expenditures and \$24,738,800 in net expenditures supported from the general tax levy. This represents an 11.16% increase over the 2023 budget. In 2024, the expenses have increased largely due to cost allocations from the Community Services department, who are responsible for coordination of parks revenue, and general government cost allocations to Transit. General labour and benefit costs and annualizations are also putting pressure on the Transportation & Operations Services expenditures. Revenue increases are being budgeted in Transit and Parks as a result of both rate and estimated utilization increases.

TRANSPORTATION & OPERATIONS Department	2023		2024				Budget Change	
	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	<b>24,603,215</b>	<b>25,156,200</b>	<b>2,677,200</b>	-	<b>143,800</b>	<b>27,977,200</b>	<b>2,821,000</b>	<b>11.21%</b>
<b>Total Revenues</b>	<b>2,773,659</b>	<b>2,901,900</b>	<b>313,300</b>	-	<b>23,200</b>	<b>3,238,400</b>	<b>336,500</b>	<b>11.60%</b>
<b>Tax Funding</b>	<b>21,829,556</b>	<b>22,254,300</b>	<b>2,363,900</b>	-	<b>120,600</b>	<b>24,738,800</b>	<b>2,484,500</b>	<b>11.16%</b>



## Highlights from Past Year



### Achievements

The Transportation & Operations Services department's 2023 achievements include:

- Completed many capital projects successfully, including several urban and rural road resurfacing projects, fleet replacements and significant investments in our parks' facilities such as MA Sills Turf replacement.
- Community Safety Zone Policy and pre-budget approval of the Automated Speed Enforcement Program.
- Development of a new Salt Management Plan.
- Joint Services Boundary Road Agreement with Tyendinaga Township.
- Extension of bulky item pickup program to Ward 2 residents
- Significant transit ridership growth
- Approval of a new Transit Operational Review and Master Plan.
- Implemented Mobility Service to the entirety of Ward 2, exceeding requirements to match conventional service.
- Changed the Ward boundaries for transit service to a commercial area north of 401.
- Improvements to departmental administrative processes including accounts payable/receivables, permits.
- Ongoing digitization and paperless for departmental records.
- Development and update of Operation's standard operating procedures.
- Initiated improvements to departmental work orders and online request an issue, for further development and launch in 2024.

### Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Asset Management: With O. Reg 588/17 Municipalities are increasingly focusing on asset management systems to maintain and upgrade their infrastructure efficiently. This involves the use of technology for predictive maintenance, data analytics, and life cycle planning to optimize resources and extend the life of assets.
- With recent court decisions, it seems that Municipal Liability increases in case law. Rulings appear to be increasing a municipality's risk exposure, which will also increase the cost for construction projects and municipal service delivery.
- Changes to the Minimum Maintenance Standards will likely be presented to the Ontario Legislature in either late 2024 or early 2025. This will have an impact on levels of service within our community and we must be prepared for any changes. Active Transportation is at the forefront of discussions.
- Community Engagement and Transparency is an emerging trend in the public works industry. Enhancing transparency in operations and engaging with the community to prioritize maintenance projects and involving citizens in decision-making can improve public support for funding solutions.
- Federal Government Policy statement on our committed to achieving net-zero emissions by the year 2050; Federal Government adopted the Canadian Net-Zero Emissions Accountability Act. This will have significant impacts on our Transit Fleet.



### Economic

- Workforce Development is an issue across the province and includes issues in recruiting and retaining public works staff, including casual/seasonal labour. There's a need for a skilled workforce equipped with know-how and work to manage and operate municipal infrastructure and equipment. Training programs and initiatives aimed at upskilling the public works department staff are being developed.
- Viability and financial sustainability of community groups is concern.
- Immigration Policy statement from Federal Government is having an impact across the region, increasing numbers of international students are putting pressure on the City's public transit service.
- As we see financial household pressures, we are likely to see more demand for public transit.
- Homelessness is creating pressures for operation staff with ongoing clean up and additional needs for security services.



## Municipal Budget

- User Fees and Revenue Generation to off-set impacts to the taxpayer. There is a municipal need to explore options for revenue generation through user fees, advertising, or other revenue streams.



## Technology

- It is important for municipal public work departments in Ontario to continuously evaluate and adopt innovative technologies that align with their objectives, budgets, and community needs.
- Trends around traffic management and implementing smart traffic management systems; using technologies like adaptive traffic signals, traffic sensors, and AI-based systems to improve traffic flow, reduce congestion, and enhance road safety.

## Key Initiatives for Next Year

### Strategic & Operational

#### Asset Management Planning

Development of asset management strategies and programs to resolve delivery shortfalls and protect the City's investment in existing infrastructure is one the key objectives identified as part of the Infrastructure Theme in the City's Strategic Plan.

As a department, Transportation & Operations Services supports the Finance Department in Asset Management Planning and meeting our corporate obligations. This includes supporting development of strong tools, strategies, and plans to ensure optimal investment in the city's infrastructure and ongoing maintenance to ensure levels of service are met.

- Timeline: Asset Management planning is a continual process for the Municipality. An update to the City's Asset Management plan began in 2023 and will be providing an updated plan for both the July 1, 2024, and July 1, 2025, legislative deadlines.
- Strategic Plan Theme: Infrastructure
- Budget: Various 2024 Operating Issues outlined below.

## Improved Transportation

Transportation and mobility is a Strategic planning theme for the City, with the objective to ensure our citizens and businesses have access to and benefit from a full range of transportation alternatives in context with the changing needs of the community. Planning and developing a safe and efficient road and transportation system that addresses the needs of our residents and businesses is vital to our community's success.

As a department, we must support the ongoing maintenance of our transportation assets. This includes supporting development and the recommendation of adequate resources to ensure optimal asset management of the City's transportation networks and ongoing maintenance to ensure levels of service are met.

- Timeline: Ongoing maintenance is a continual process for the Municipality.
- Strategic Plan Theme: Transportation & Mobility
- Budget: 2024 Operating Issue #D5-3 (Nil levy impact for 2024; \$56,100 annualized)

## Parks and Playground Maintenance

Arts, Culture and Recreation is a Strategic planning theme for the City, with the objective to create opportunities for residents to participate in meaningful arts, cultural and recreational activities and enhance the City's quality of life and lifestyle including stimulation of community pride.

As a department, we must support the ongoing maintenance of our parks and playground assets. This includes supporting the development and providing adequate resourcing to ensure optimal ongoing maintenance of ensure levels of service are met.

- Timeline: Ongoing Maintenance is a continual process for the Municipality to provide levels of services expected of the residents and greater community.
- Strategic Plan Theme: Arts, Culture and Recreation
- Budget: 2024 Operating Issue #D5-2 (Nil levy impact for 2024; \$57,800 annualized)

## Parks Operation Safety Enhancement

With the increased liability risk associated with the ongoing maintenance and upkeep of our playgrounds, and parks infrastructure. A technical position is required to protect the community and ensure adequate level of service for parks, operations, and infrastructure. This position will complete legislative inspections of playgrounds and parks facilities to ensure the safety of our users and residents.

- Timeline: Starting May 2024
- Strategic Plan Theme: Community Health Safety and Security
- Link to Budget: 2024 Operating Issue #D4-2 (\$49,300, \$84,600 annualized)

## Hiring Traffic Technician

As the City has grown, the City has increased its Traffic Lights that require maintenance. With current and expanding infrastructure and operational requirements, additional resources are required to maintain service levels and adequately maintain the City's risk. We propose the hiring of a third Traffic Technician.

- Timeline: Starting October 2024
- Strategic Plan Theme: Transportation and Mobility
- Link to Budget: 2024 Operating Issue #D4-3 (\$22,300, \$89,800 annualized)

## Transit System Analysis

With the redesign of transit routes and engaging a schedule consultant, a Transit Analyst position is critical to achieving the benefits of a new service plan and ensuring compliance and monitoring efficiency. This position was outlined in the Council approved Transit Master Plan.

- Timeline: Starting July 2024
- Strategic Plan Theme: Transportation and Mobility
- Link to Budget: 2024 Operating Issue #D5-4 (\$40,400, \$81,000 annualized)

## Transit Fleet Maintenance

As the transit fleet grows an additional transit mechanic is required by Belleville Transit. Identified and approved as a recommendation in the Transit Master Plan; this position will help ensure the service is able to maintain operations and adequate service levels for the Transit service.

- Timeline: Starting October 2024
- Strategic Plan Theme: Transportation and Mobility
- Link to Budget: 2024 Operating Issue #D5-5 (Nil levy impact for 2024; \$101,700 annualized)

## Transportation Asset Management & Analysis

Transportation & Operations Services (TOS) Asset Management, Data Analysis, Traffic Analysis. This position would support asset management initiative, additional requirements being tasked to TOS and data analysis for traffic data and counts.

- Timeline: Starting December 2024
- Strategic Plan Theme: Transportation and Mobility
- Link to Budget: 2024 Operating Issue #D6-2 (\$6,500, \$81,000 annualized)

## Goals & Key Performance Indicators (KPIs)

### Strategic

Continued improvement and enhancement of the department's ability to provide core maintenance services including compliance of Minimum Maintenance Standards, adhering to the Transit Operational Master Plan, and Parks and Recreation Master Plans. Organizational maturity and expertise are imperative for both legislative compliances, but also the delivery of an efficient and effective municipal service that meets the needs and levels of service expect of residents.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.



# Community Services Department

## Responsibilities

Recreation, Culture and Community Services was renamed the Community Services Department. While the mandate of the new department is evolving, it is essentially a client-focused provider of accessible and quality front-line programs and services.

Currently at its core are the following three operating Divisions:

- Cultural Services - The City's Culture Services Division is comprised of two sections that provide cultural leadership and front-line delivery of services to Belleville residents and visitors: Community Archives of Belleville and Hastings County and Museum Services.
- Facilities Management - The Facilities Management Division is responsible for building maintenance for more than 100 City facilities with more than one million square feet of space, including City Hall, the Quinte Sports and Wellness Centre, fire halls, community centres, marinas, Belleville Library, Kinsmen Pool, splash pads, and many others. It also manages marina operations and custodial services for various municipal facilities.
- Recreation Services - The Recreation Services Division manages a complex array of recreational programs and services across the City and is comprised of four sections: Programs which include Recreation Programs, Aquatics Programs and Skating Programs; Bookings and Rentals; Marketing and Client Relations; and their School Crossing Guard Program.



## Team

The Community Services department is made up of a team of 267 full and part-time staff members who provide a variety of services for the community:

- Director - Dean Hustwick
- Director's Office - Executive Assistant, Administrative Assistant (2)
- Facilities Management - Events, Mechanical, Pools & Custodial Services, Properties, Harbour (62)
- Museum Services - Education & Marketing Coordinator, Exhibit Development Coordinator, Administrative and Collections Assistant, Museum Technician, Weekend Receptionist (6)
- Recreation Services - Bookings & Rentals, Client Services & Marketing, Crossing Guards, Programs (196)

## Governance

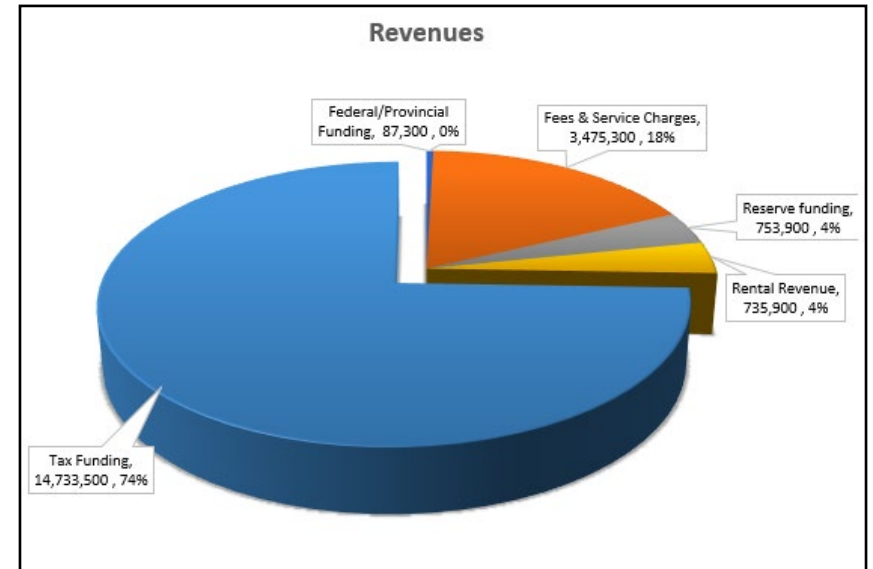
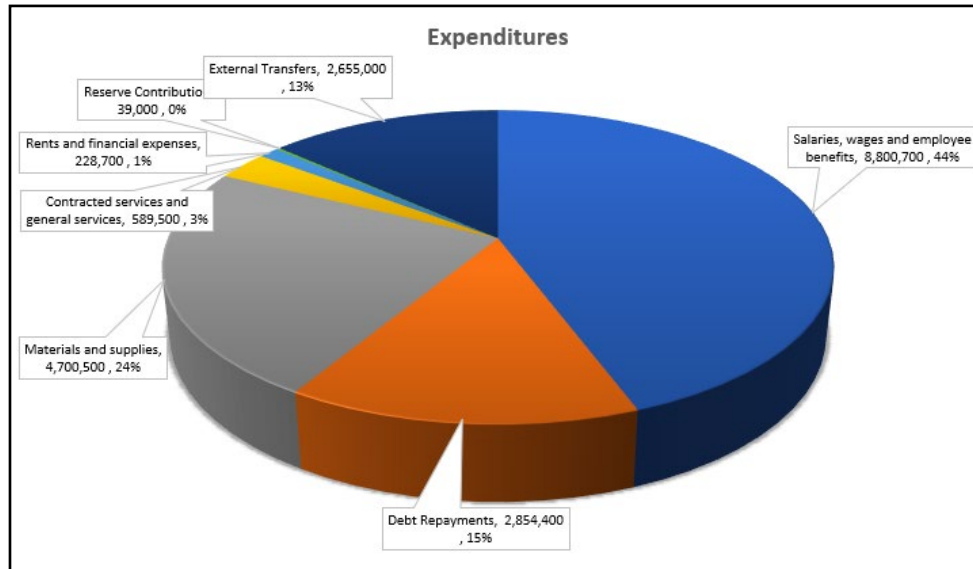
Municipal guiding documents and plans as well as legislation that govern the work of the Community Services department:

- Municipal Act ([Municipal Act, 2001, S.O. 2001, c. 25](#)) - Governs the powers, duties, and responsibilities of the Municipality. It also imposes requirements on municipalities in relation to retention and provision of access to municipal records.
- Canadian Museums Association's Ethics Guidelines ([Ethics Guidelines](#)) - Promotes a climate of integrity, assists individuals who must make, and act upon, decisions of an ethical nature and provides the public with insights into museums and the individuals associated with them.
- Copyright Act ([R.S.C., 1985, c. C-42](#)) - Establishes copyright as a type of legal protection for people who express ideas and information in certain forms.
- Glanmore National Historic Site Strategic Plan - Aligned with the City's Strategic Plan to guide the future of museum services for the City.
- Municipal Freedom of Information and Protection of Privacy Act ([R.S.O. 1990, c. M.56](#)) - To provide a right of public access to information and to protect the privacy of individuals with respect to personal information about themselves and their right to access that information.
- Standards and Guidelines for the Conservation of Historic Places in Canada ([Parks Canada Guide](#)) - A tool from Parks Canada to guide decisions that will give historic places new life while protecting their heritage value.
- Standards for Community Museums in Ontario ([Ontario Museum Standards](#)) - Outlines the minimum requirements for the operation of a good community museum, which must be met to qualify for funding under the Community Museum Operating Grant.
- Asset Management Plan ([City of Belleville Asset Management Plan](#)) - Utilized to effectively manage and derive value from existing and new assets to deliver services at expected levels to the community.
- Navigable Waters Act - Includes protections for navigation on all navigable waters in Canada.
- Occupational Health and Safety Act ([R.S.O. 1990, c. O.1](#)) - The legal framework to protect workers from health and safety hazards on the job.
- Building Code ([O. Reg. 332/12](#)) - Governs the construction, renovation, change of use, and demolition of buildings, amongst other things.
- Electrical Safety Code ([O. Reg. 164/99](#)) - Describes in detail the standards for electrical installations, products and equipment in Ontario.
- Fire Code ([O. Reg. 213/07](#)) - Provides provincial requirements for fire safety in all building types.
- Technical Standards and Safety Authority - Ontario's public safety regulator for Elevating & Amusement Devices, Ski Lifts, Fuels, Boilers & Pressure Vessels and Operating Engineers.
- Parkland and Recreation Master Plan ([City of Belleville Parkland and Recreation Master Plan](#)) - Designed to establish a comprehensive multi-year framework which provides guidance for municipal investment to enhance the City's parkland and recreational assets and services.
- Public Pools Ontario Regulation ([R.R.O. 1990, Reg. 565](#)) - Regulates public pools and all buildings, appurtenances and equipment used in the operation of public pools.

## Budget Overview

The proposed 2024 Community Services Operating Budget is \$19,785,900 in gross expenditures and \$14,733,500 in net expenditures supported from the general tax levy. This represents a 6.81% increase over the 2023 budget. In 2024 budgeted expenses have grown in the Community Services department largely in general labour and benefit costs as well as due to the annualization of positions. Additionally material and contract costs for Recreation facilities have increased above inflationary levels, and particularly so in facility utility costs. Revenue increases are also being forecasted due to suggested rate increases, as well as contract revenue adjustments keeping overall net expenditures for the department lower than would otherwise occur.

COMMUNITY SERVICES	2023		2024				Budget Change	
Department	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	<b>17,783,826</b>	<b>18,424,600</b>	<b>1,219,800</b>	<b>28,500</b>	<b>113,000</b>	<b>19,785,900</b>	<b>1,361,300</b>	<b>7.39%</b>
<b>Total Revenues</b>	<b>4,349,316</b>	<b>4,630,800</b>	<b>194,600</b>	<b>-</b>	<b>227,000</b>	<b>5,052,400</b>	<b>421,600</b>	<b>9.10%</b>
<b>Tax Funding</b>	<b>13,434,510</b>	<b>13,793,800</b>	<b>1,025,200</b>	<b>28,500</b>	<b>(114,000)</b>	<b>14,733,500</b>	<b>939,700</b>	<b>6.81%</b>





## Achievements

During its inaugural year, Community Services attained significant achievements in 2023, including:

- Initiated strategic and operational planning for the new Community Services Department, which guided the first phase of restructuring that involved the merging of Facilities and Property Management into a single, re-organized division.
- Initiated a comprehensive review of user fees for recreation, parks, meetings, events and cultural programs and services.
- Initiated a Museum Needs Feasibility Study as recommended by the Glanmore Strategic Plan.
- Procured the services of an engineering firm to conduct building condition assessments on all municipal facilities in 2024 as required by the Asset Management Plan.
- The design of a new accessible washroom at Glanmore National Historic Site was completed in preparation for construction in 2024.
- 2,500 items were digitized and added to the Internet Archive in 2023.
- An autonomous trash drone was procured and delivered for operation in the Harbour and marinas.
- Two new electric Zambonis have been ordered for the Quinte Sports and Wellness Centre.
- Glanmore National Historic Site celebrated 50 years as a museum and 140 years since construction. In addition to experiencing the highest attendance in the last 10 years, it was also voted “Best of the Bay” in two categories: Best Museum and Best Historic Site.

## Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department’s performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Asset Management planning for municipalities (O. Reg 588/17) provides requirements, framework and deadlines to complete Asset Management Plans. The municipality is diligently working towards Legislative deadlines and will continue to improve and realize value from the implementation of improved asset management strategies and planning.



### Economic

- Some recreational programs have not yet returned to pre-pandemic attendance numbers, which will continue to impact operations and revenue.
- Rising prices and global supply chain challenges are increasing operating costs and extending maintenance and capital project timelines.
- The rising cost of living is negatively impacting disposable incomes, which could also negatively impact recreational and cultural program revenue in 2024.



### Technology

- Cloud-based visitor services (e.g., ticketing, etc.) and digitization and digital preservation of records, artifacts and other items is a growing priority for improved on-line access.
- Technology-powered accessible and immersive experiences (AR/VR/Audio Tours/Digital Displays/Social Media /Hybrid Programming) are growing in demand.
- Artificial Intelligence content creation and user generated content are evolving quickly ("Instagrammable" backdrops).

## Key Initiatives for Next Year

### Strategic & Operational

#### Building Condition Assessment

The Government of Ontario enacted Ontario Regulation 588/17 “Asset Management Planning for Municipal Infrastructure” in January 2018 to guide the manner in which municipalities plan for their infrastructure. The Regulation outlines a number of deadlines for municipalities.

In support of the collection, organization, and analysis of data and deliverables that are required by July 1, 2025, the City issued a Request for Proposal in August seeking a Consultant to complete detailed building condition assessments (BCAs) for all City owned facilities. The purpose of this project is to gather a comprehensive data-set related to condition, replacement value, compliance with applicable legislation, and recommended lifecycle maintenance and renewal activities and costs. It is also to identify and recommend a high-quality asset management and capital planning software solution for the City which, ideally, could also be utilized for non-facility assets such as roads, piping networks, etc.

- Timeline: Council approved the vendor selection for the building condition assessments on Nov. 14, 2023. The project formally started on Dec. 20, 2023 and is expected to be completed by October 2024.
- Strategic Plan Theme: Infrastructure
- Budget: 2023 Operating Issue #D4-3 (\$295,000)

#### Meyers Pier EA

In collaboration with Engineering and Development Services, conduct an Environmental Assessment (EA) on Meyers Pier and the various options for addressing its infrastructure deficiencies.

- Timeline: 2024-2025
- Strategic Plan Theme: Infrastructure, Destination City
- Link to Budget: 2023 Capital Project #1.069 (\$750,000)

#### Policy Development

Implement an RZone (respect) policy (code of conduct) to guide staff and clients on appropriate behaviours and responses to inappropriate behaviours.

- Timeline: 2024
- Strategic Plan Theme: Community Health, Safety and Security
- Budget: Resources included within existing Community Services budget.

## Goals & Key Performance Indicators (KPIs)

### Strategic

The Community Services Department will continue to collaborate with the Finance Department to update the City's Asset Management Plan and, working with the engineering consultant, complete building condition assessments for each municipal facility before the end of 2024.

- Key Performance Metric & Measurement: Completion of the building condition assessment report and integration into 10-Year Capital Plan by Dec. 31, 2024.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

# Environmental Services Department

## Responsibilities

Environmental Services provides operational, environmental mitigation, legislative approval and regulatory compliance for the Corporations vertical and linear infrastructure for water, wastewater, and stormwater systems.

The department functions as the Operating Authority for two drinking water systems, as the contract administration of Sewage treatment plant and as the Operating Authority for the storm water system that collects and treats storm water from the Corporations residential and commercial lands that manages and treats storm water prior it is discharged to receiving surface water sources.

- Internal stakeholders: Council, Finance, Engineering Development Services, Transportation Operation Services, and Corporate Services
- External stakeholders: Federal Department of Fisheries, Ministry of Environment Conservation and Parks, Boards, Ratepayers, and residents impacted by diminution of waste streams.



## Team

The Environmental Services Department is a multi-disciplined group that covers expertise in engineering, legislative interpretation and compliance, Risk mitigation, and hard services operation:

- Director - Perry Decola
- Water Treatment - Supervisor of Treatment, 24/7 Shift Treatment Operators (9)
- Compliance (Water, Wastewater, Storm Water and Solids) - Supervisor of Environmental Compliance, Environmental Specialist, Locates coordination, Environmental Coordination (4)
- Water Distribution & Services - Supervisors, Inspector, Locator, Distribution Operators, Casual Operator (14)
- Wastewater and Storm Water - Supervisor, Inspector, Wastewater Operators (10)
- Environmental Management (Licencing, ECA's and Remediation) - Environmental Manager, Environmental Engineer, Project Manager, GIS/Clerk, Linear Engineer, Admin (7)



## Governance

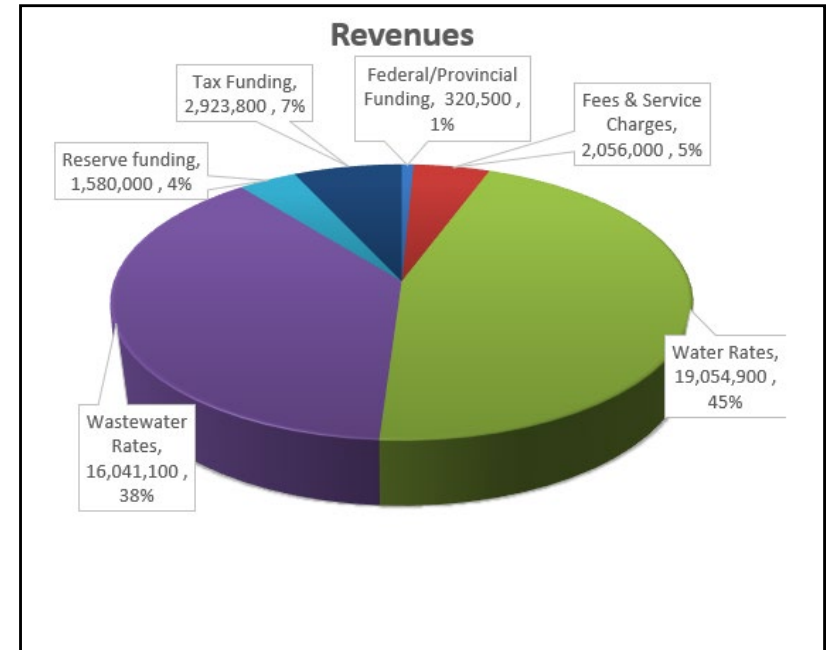
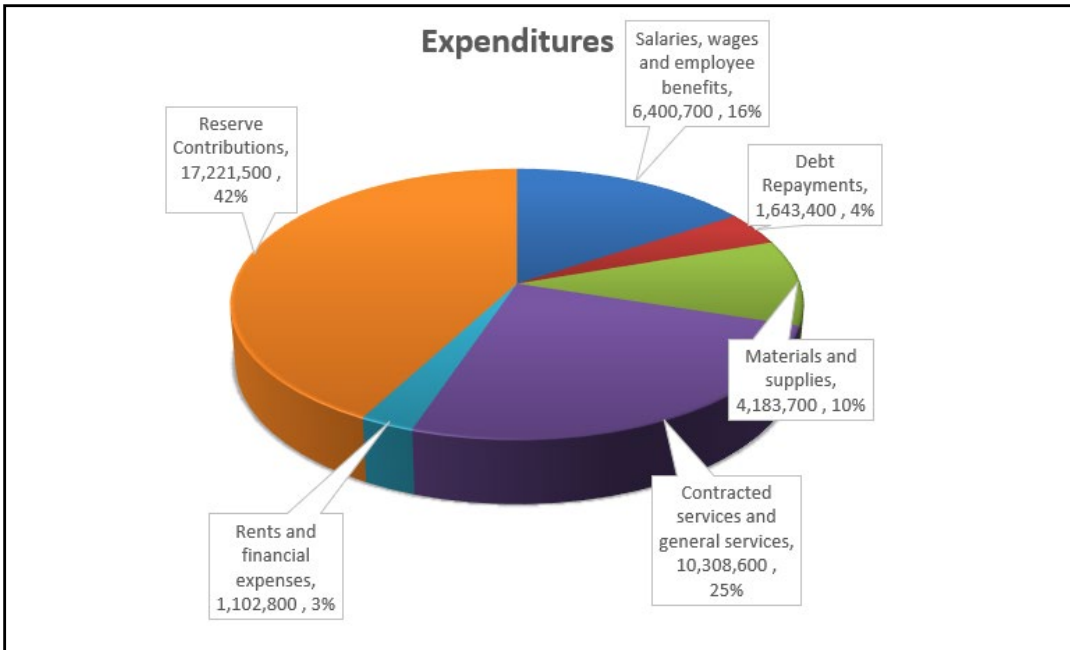
Municipal guiding documents and plans that govern the work of the Environmental Services Department:

- Environmental Protection Act ([R.S.O. 1990, c. E.19](#)) - Governs the powers, duties, and responsibilities with regards to the discharge of solids, liquids, or gases to the environment.
- Resource Recovery and Circular Economy Act ([S.O. 2016, c. 12, Sched. 1](#)) - Provides protection to the natural environment and human health by reducing Greenhouse gas emissions and minimizes waste generation.
- Asset Management Plan ([City of Belleville Asset Management Plan](#)) - Utilized to effectively manage and derive value from existing and new assets to deliver services at expected levels to the community.
- Clean Water Act ([S.O. 2006, c. 22](#)) - Provides guidance for source water protection regarding activities and functions.
- Water Resources Act ([R.S.O. 1990, c. O.40](#)) - Regulates the taking of water.
- Safe Drinking Water Act ([S.O. 2002, c. 32](#)) - Regulates the operation and function of Drinking water facilities and outlines the duties and responsibilities of individuals in the Corporation.

## Budget Overview

The proposed 2024 Environmental Services Operating Budget is \$41,976,300 in gross expenditures and \$2,923,800 in net expenditures supported from the general tax levy. This represents a 2.91% decrease over the 2023 budget. In 2024 overall tax funding impacts are fairly nominal in the Environmental Services department. This is due to Water and Wastewater being solely rate funded, as well as minimal increases in the Environmental and Waste management portfolio. Expenses have decreased significantly and are largely due to reduced development charge fee waivers expected in 2024. Corresponding reductions in revenue from user rate reserve funds related to these development charge fee waivers have also been adjusted for.

ENVIRONMENTAL SERVICES Department	2023		2024				Budget Change	
	Actuals (YTD)	Budget	Base Budget Adjustments	Administrative Adjustments	New Items	Total Budget	\$	%
<b>Total Expenses</b>	44,608,562	44,821,400	(3,206,700)	-	361,600	41,976,300	(2,845,100)	-6.35%
<b>Total Revenues</b>	41,450,447	41,810,100	(3,119,200)	-	361,600	39,052,500	(2,757,600)	-6.60%
<b>Tax Funding</b>	3,158,115	3,011,300	(87,500)	-	-	2,923,800	(87,500)	-2.91%





## Achievements

In 2023 the Environmental Services Department achieved the following:

- 100% Ministry of Environment, Conservation & Parks operational compliance for the Belleville and Point Anne water treatment systems
- Successfully implemented the Consolidated Linear Infrastructure Environmental Certificates of Approval for the Wastewater and Storm Water systems.
- Started the implementation of the large-scale piping infrastructure condition assessment (video assessment) of the waste piping system.
- Sewage plant electrical and generator upgrades tender and design is underway.
- Water tower investigation and design work completed.
- Construction tender completed with EDS for Cannifton Storm pumping station.
- WEGE Award recipient under the Great Lakes Cities Initiative from the Great Lakes And St. Lawrence

## Performance Reporting

As this is the first year of development of the Department Plans, this section will be published within the following year or at the beginning of Year 2. This will allow Belleville to collect sufficient data to accurately assess the department's performance and provide meaningful insights.

## Emerging Trends



### Legislative/Governance

- Storm and wastewater sampling program creation under the Consolidated Linear Infrastructure Environmental Compliance Approval.
- O.Reg 208/19 of the Environmental Compliance Act creating entire new operational and compliance requirements for Storm and Wastewater systems that have never existed.
- Under O.Reg 453/07 of the Safe Drinking Water Act – a new 10 year financial plan will be required in 2024 for the corporation to meet its requirements to renew its Operational Licenses for the drinking water system.
- Preparation of GHG inventories and waste management audits to determine compliance with 2025 conditions in the Resource Recovery and Circular Economy Act.



### Economic

- Wastewater system rehabilitation costs will require user rate adjustments to become sustainable.
- Inflationary impacts on materials, supplies, and services rising faster than consumer price index.
- Competitive hiring market for certified operators.
- Materials and chemicals for treatment have increased by 15% year over year.



### Technology

- Many opportunities for Information Technology advancement and new technology deployment to enhance internal efficiencies and external engagement and efficiency in service delivery.
- Technological and lifecycle upgrades in Supervisory Control & Data Acquisition (SCADA) hardware and software are part of the master plan program to map out a stable replacement program for control systems.

## Key Initiatives for Next Year

### Strategic & Operational

#### Linear Infrastructure Environmental Compliance Approval (ECA)

The City's Strategic Plan identifies the Environment as one of the main Strategic Themes of the Corporation. Development of a completely new Consolidated Linear Infrastructure ECA system will require a robust set of policies, procedures, sampling protocol, asset rehabilitation programs, and regulatory compliance for the safeguarding of our source water are key objectives identified as part of the Environment Theme.

There are many tasks (most with specified deadlines) included in the linear ECAs that must be completed over the next 3-4 years, including: documentation of rated capacities of all pipes, pump stations, ponds, etc.; development of standard specifications to guide designers in applications for approval; development of detailed operations and maintenance manuals; development of detailed Standard Operating Procedures; development of Threat Assessment Report; preparation of Pollution Prevention and Control Plan; creation of a sewer model; development of subwatershed and watershed plans; development of a sampling and monitoring plan; etc.

- Timeline: 2023-2026 (10-Year Capital Rehabilitation Planning Development)
- Strategic Plan Theme: Infrastructure, Environment
- Link to Budget: Various 2023 Operating Issues (\$810,000)

#### Assessment of System and Plant

The City's Strategic Plan identifies Infrastructure as one of the main Strategic Themes of the Corporation. Development of a system condition assessment program and evaluative tools will assist the asset management strategies and programs to resolve infrastructure shortfalls and protect the City's investment in existing infrastructure. The completion of a Class Environmental Assessment at the sewage treatment plant will layout the scope and costing of needs that will allow the Corporation to protect and improve the City's investment in existing infrastructure at the plant.

As a departmental lead in development of the CLI-ECA and as the Operating Authority for the city's water systems will create the programs and standards for the future development of one of the corporation's largest value asset group. This includes the development of strong tools, strategies and plans to ensure optimal investment in the city's infrastructure and the protection of the Environment and ongoing maintenance of ensure levels of service are met.

- Timeline: The development and completion of the related analysis will be a 3-year process and when completed will be able to layout the next 25 years of operational and capital investment and a functional strategy that will provide a robust structure to the full functionality of an integrated system.
- Strategic Plan Theme: Infrastructure, Environment
- Budget: 2024 Capital Project #1.025 (consolidated with several existing capital projects - \$15 million)

## Goals & Key Performance Indicators (KPIs)

### Strategic

Commencement of the Class Environmental Assessment in first half of 2024 for development of long-term understanding of cost needs for the sewage plant rehabilitation and improvement.

Continuation of the CLI-ECA program tools and standards development over a three-year period to build a robust program.

### Operational

Departments will continue to develop operational initiatives throughout the year and work with the City's Departmental Performance Standards Committee to develop SMART Key Performance Indicators to properly evaluate performance and provide reliable, relevant, and accountable performance metrics to the community.

**CITY OF BELLEVILLE  
2024 BUDGET  
TAXATION  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

	Expenditures	Revenue	Net Tax	% Change
<b>2023 Final Operating Budget - tax supported</b>	<b>\$ 148,190,100</b>	<b>\$ 30,310,500</b>	<b>\$ 117,879,600</b>	
<b>Pre-approved budget items</b>				
Fire Dispatch Services Contract	353,000	(292,000)	645,000	
Development Charge Fee Waivers	(3,481,900)	(3,402,300)	(79,600)	
Seniors Tax Rebates	56,400	-	56,400	
Automated Speed Enforcement	327,200	327,200	-	
Community Improvement Plan (CIP)	197,400	197,400	-	
HR Manager	145,600	-	145,600	
	<u>(2,402,300)</u>	<u>(3,169,700)</u>	<u>767,400</u>	<b>0.65%</b>
<b>Contractual Service Agreements</b>				
Adjustments to compensation agreements	2,935,700	(151,700)	3,087,400	
Operations - contractual agreements	86,400	115,300	(28,900)	
	<u>3,022,100</u>	<u>(36,400)</u>	<u>3,058,500</u>	<b>2.59%</b>
<b>Capital Financing</b>				
Capital Budget increase	1,021,700	-	1,021,700	
Debt payment	197,500	-	197,500	
	<u>1,219,200</u>	<u>-</u>	<u>1,219,200</u>	<b>1.03%</b>
<b>Operating Revenue / Costs</b>				
Insurance	274,500	-	274,500	
Claims	(14,000)	-	(14,000)	
Legal	18,000	-	18,000	
Materials	(25,500)	-	(25,500)	
Hydro	15,400	-	15,400	
Heating	243,100	-	243,100	
Water & Sewer	19,000	-	19,000	
Other facility costs	28,500	-	28,500	
Transit Revenue	-	180,300	(180,300)	
CSD Revenue	-	308,800	(308,800)	
Fleet Costs	(106,400)	-	(106,400)	
Tax Adjustments	(32,900)	2,714,100	(2,747,000)	
Other Revenue / Cost adjustments	(1,295,600)	(74,200)	(1,221,400)	
	<u>(875,900)</u>	<u>3,129,000</u>	<u>(4,004,900)</u>	<b>-3.40%</b>
<b>Annualized / Elimination of prior year issues</b>				
	91,700	(1,403,500)	1,495,200	<b>1.27%</b>
	<u>\$ 1,054,800</u>	<u>\$ (1,480,600)</u>	<u>\$ 2,535,400</u>	<b>2.15%</b>
<b>2024 Taxation Base Budget</b>	<b>\$ 149,244,900</b>	<b>\$ 28,829,900</b>	<b>\$ 120,415,000</b>	

**CITY OF BELLEVILLE  
2024 BUDGET  
TAXATION  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

**BASE BUDGET ADJUSTMENT DESCRIPTION**

<b>Pre-approved budget items</b>	<b>Net Impact</b>	<b>767,400</b>	<b>0.65%</b>
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Pre-approved budget adjustments reflect items that have been approved in advance of the 2024 Operating budget. Total expenditure reductions for 2024 amount to \$1,402,300 with revenue reductions of \$2,169,700. The largest impact to net taxes relates to the transition out of Fire Dispatch services with an increase to the dispatching contract and a reduction in dispatching revenues. This represents a net tax impact of \$645,000 or 0.55%, however removes the otherwise costly NG911 dispatching transition that would have been required.

<b>Contractual Service Agreements</b>	<b>Net Impact</b>	<b>3,058,500</b>	<b>2.59%</b>
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Contractual service agreement budget adjustments reflect items of a contractual nature; including compensation agreements and contracted service arrangements.

The City has a number of Labour groups including the Canadian Union of Public Employees (CUPE), the Belleville Professional Fire Fighters' Association (BPFFA), Ontario Volunteer Firefighters association (CLAC), UNIFOR and the administrative group. A number of groups are out of contract for the 2024 budget year so increases have been estimated. Net Labour, pension and benefit cost adjustments for taxation in the year relate to compensation increases, as well as increased pension and benefit rates. Significant percentage increase are expected in relation to health benefit premium costs and confirmed WSIB premium change.

Other Contractual adjustments include; various contract adjustments with service providers for Security, building maintenance, Waste and Organics collection, Leaf and Yard waste and various others. Total other contractual adjustments for 2024 amount to (\$23,500)

<b>Capital Financing</b>	<b>Net Impact</b>	<b>1,219,200</b>	<b>1.03%</b>
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Capital Financing budget adjustments reflect operating increases for items of a Capital nature. For the City the Capital related items reflected in the Operating budget consist of contributions to Capital reserve funds and the principal and interest payments of Debt Financing.

Current year capital contribution increases are reflective of identified operating impacts outlined in the approved 2024 Capital Budget (\$866,700) as well as Contributed capital from subdivision approvals (\$145,000). Ensuring these increased contributions are made helps the City manage its infrastructure gap and ensure renewal and replacement funding will be available when required for this new infrastructure.

Debt financing increases (\$197,500) reflect the completed debt issuances in the year for the QSWC energy savings and Mineral and Maitland Road reconstruction.

<b>Operating Revenue / Costs</b>	<b>Net Impact</b>	<b>(4,004,900)</b>	<b>-3.40%</b>
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Based on existing outstanding assessment to be completed in 2024 by MPAC, the City has estimated an increase in supplementary tax revenue of \$2.5 million. Additionally, an increase in base user fee revenue is being driven by increased rentals of recreation programs and facilities, and increased contractual rental payments. Transit is also expected to experience increased advertising and fare revenue totaling approximately \$180,000.

The City has adopted a formalized allocation of its general government costs. These costs reflect corporate support that is provided across all departments. For 2024, \$890,200 has been allocated outside of the tax funded service areas, being water, wastewater, and parking.

<b>Annualized / Elimination of prior year issues</b>	<b>Net Impact</b>	<b>1,495,200</b>	<b>1.27%</b>
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Budget adjustments for annualized/ eliminated prior year issues relate to one-time budget issues or the impact of a full annual cost / revenue for operating items approved in a previous budget cycle.

In addition to annualized staffing positions totaling \$655,500, there was the reversal of Tax Rate Stabilization funding in the amount of \$703,300 and the removal of Provincial Gas Tax funding totaling \$136,400.



**2024 OPERATING BUDGET  
ISSUES SUMMARY**

= estimated - budgets not yet received

		Expenditure	Non-Tax Revenue	Net City		Net City Boards		Net External Agencies		Cumulative Total		BLVL		CANNIF		CANNIF		BLVL	
				Departments	%	%	%	%	%	%	URBAN	change	URBAN	change	RURAL	change	RURAL	change	
<b>A</b>	<b>2023 TAX SUPPORTED BUDGET</b>			<b>\$ 68,193,100</b>		<b>\$ 26,124,000</b>		<b>\$ 23,562,500</b>		<b>\$ 117,879,600</b>		<b>-0.99%</b>		<b>-0.66%</b>		<b>-0.77%</b>		<b>-0.67%</b>	
				57.85%		22.16%		19.99%		100.00%									
<b>B</b>	<b>BASE ADJUSTMENTS</b>																		
B1-1	Pre-approved budget items	\$ (2,402,300)	\$ (3,169,700)	767,400	0.65%					<b>\$ 118,647,000</b>	0.65%								
B1-2	Contractual Service Agreements	3,022,100	(36,400)	3,058,500	2.59%					<b>121,705,500</b>	3.25%								
B1-3	Capital Financing	1,219,200	-	1,219,200	1.03%					<b>122,924,700</b>	4.28%								
B1-4	Operating Revenue / Costs	(875,900)	3,129,000	(4,004,900)	-3.40%					<b>118,919,800</b>	0.88%								
B1-5	Annualized / Elimination of Prior Year Budget Issues	91,700	(1,403,500)	1,495,200	1.27%					<b>120,415,000</b>	2.15%	<b>1.24%</b>	<b>2.23%</b>	<b>1.01%</b>	<b>1.67%</b>	<b>-0.22%</b>	<b>0.55%</b>	<b>-0.02%</b>	<b>0.65%</b>
<b>D</b>	<b>ISSUES</b>																		
<b>D1</b>	<b>Category 1 - City Boards</b>	<b>% Increase</b>	<b>Total Budget</b>																
D1-1	Library	3.90%	\$ 2,655,000	\$ 99,600	\$ -	\$ 99,600	0.08%			<b>\$ 120,514,600</b>	2.24%								
D1-2	Police	10.87%	26,131,100	2,851,900	289,400	2,562,500	2.17%			<b>123,077,100</b>	4.41%	<b>3.35%</b>	<b>2.11%</b>	<b>3.21%</b>	<b>2.20%</b>	<b>2.18%</b>	<b>2.40%</b>	<b>0.94%</b>	<b>0.96%</b>
	<b>EXTERNAL AGENCIES</b>																		
<b>D2</b>	<b>Category 2 - Special Purpose Bodies</b>																		
D2-1	Quinte Economic Development Commission	2.69%	\$ 251,700	\$ 6,600	\$ -	\$ 6,600	0.01%			<b>\$ 123,083,700</b>	4.41%								
D2-2	Bay of Quinte Regional Marketing Board	0.00%	86,900	-	-	-	0.00%			<b>123,083,700</b>	4.41%								
D2-3	QuinteWaste Solutions	13.95%	1,728,900	211,600	211,600	(211,600)	-0.18%			<b>123,083,700</b>	4.41%								
D2-4	Quinte Conservation	9.91%	1,157,200	104,300	-	104,300	0.09%			<b>123,188,000</b>	4.50%								
D2-5	Stirling Arena	-23.06%	55,400	(16,600)	-	(16,600)	-0.01%			<b>123,171,400</b>	4.49%								
D2-6	911 Program	7.03%	85,300	5,600	-	5,600	0.00%			<b>123,177,000</b>	4.49%								
D2-7	Quinte Arts Council	13.33%	42,500	5,000	-	5,000	0.00%			<b>123,182,000</b>	4.50%								
D2-8	Volunteer Information Quinte	0.00%	10,000	-	-	-	0.00%			<b>123,182,000</b>	4.50%								
D2-9	Municipal Grant programs	0.00%	569,300	-	90,000	(90,000)	-0.08%			<b>123,092,000</b>	4.42%								
D2-10	YMCA	0.00%	1,000,000	-	-	-	0.00%			<b>123,092,000</b>	4.42%								
D2-11	Hospice	0.00%	225,000	-	-	-	0.00%			<b>123,092,000</b>	4.42%								
D2-12	Humane Society	0.00%	50,000	-	-	-	0.00%			<b>123,092,000</b>	4.42%								
D2-13	The Bridge	100.00%	1,000,000	1,000,000	1,000,000	(1,000,000)	-0.85%			<b>123,092,000</b>	4.42%								
D2-14	Quinte Health Care	10.00%	275,000	25,000	25,000	(25,000)	-0.02%			<b>123,092,000</b>	4.42%								
D2-15	University Hospitals Kingston	100.00%	100,000	50,000	50,000	(50,000)	-0.04%			<b>123,092,000</b>	4.42%	<b>3.36%</b>	<b>0.01%</b>	<b>3.22%</b>	<b>0.01%</b>	<b>2.19%</b>	<b>0.01%</b>	<b>0.96%</b>	<b>0.02%</b>
<b>D3</b>	<b>Category 3 - Provincially Mandated Services</b>																		
D3-1	Provincial Offences Revenue (POA)	0.00%	-	\$ -	\$ -	-	0.00%			<b>\$ 123,092,000</b>	4.42%								
D3-2	Emergency Medical Services (EMS)	9.00%	4,925,700	406,700	-	406,700	0.35%			<b>123,498,700</b>	4.77%								
D3-3	Social Services - General Assistance	7.00%	2,267,000	148,300	-	148,300	0.13%			<b>123,647,000</b>	4.89%								
D3-4	Social Housing	7.00%	6,701,700	438,400	-	438,400	0.37%			<b>124,085,400</b>	5.26%								
D3-5	Long Term Care - Hastings Manor	5.00%	3,177,800	151,300	-	151,300	0.13%			<b>124,236,700</b>	5.39%								
D3-6	Long Term Care - Centennial Manor	5.00%	594,000	28,300	-	28,300	0.02%			<b>124,265,000</b>	5.42%								
D3-7	MPAC Fees	1.86%	652,000	11,900	-	11,900	0.01%			<b>124,276,900</b>	5.43%								
D3-8	Health Unit	4.63%	1,238,300	54,800	-	54,800	0.05%			<b>124,331,700</b>	5.47%	<b>4.27%</b>	<b>4.27%</b>	<b>4.17%</b>	<b>4.17%</b>	<b>3.22%</b>	<b>3.22%</b>	<b>2.17%</b>	<b>2.17%</b>
<b>D4</b>	<b>Category 4 - Legislative Compliance or Health &amp; Safety</b>																		
D4-1	GG - Asset Management Contribution			\$ 600,000	\$ -	600,000	0.51%			<b>\$ 124,931,700</b>	5.98%								
D4-2	TOS - Parks and Playground Technician			49,300	-	49,300	0.04%			<b>124,981,000</b>	6.02%								
D4-3	TOS - Traffic Technician			22,300	-	22,300	0.02%			<b>125,003,300</b>	6.04%								
D4-4	ES - Greenhouse Gas Inventory			150,000	150,000	-	0.00%			<b>125,003,300</b>	6.04%								
D4-5	EDS - Development Charges Background Study			100,000	100,000	-	0.00%			<b>125,003,300</b>	6.04%								
D4-6	EDS - HAF Initiative #2: Surplus Land			275,000	275,000	-	0.00%			<b>125,003,300</b>	6.04%								

		Expenditure	Non-Tax Revenue	Net City Departments	%	Net City Boards		Net External Agencies		Cumulative Total	%	BLVL		CANNIF		CANNIF		BLVL	
							%		%			URBAN	change	URBAN	change	RURAL	change	RURAL	change
D4-7	EDS - HAF Initiative #3: Updating Zoning for Future Development	100,000	100,000	-	0.00%					125,003,300	6.04%								
D4-8	EDS - HAF Initiative #4: Infrastructure Planning	100,000	100,000	-	0.00%					125,003,300	6.04%								
D4-9	EDS - HAF Initiative #5: Accessory Dwelling Units (ADUs)	3,200,000	3,200,000	-	0.00%					125,003,300	6.04%								
D4-10	EDS - HAF Initiative #6: Infill Development	125,000	125,000	-	0.00%					125,003,300	6.04%								
D4-11	EDS - HAF Initiative #7: Housing Constraints and Supply	800,000	800,000	-	0.00%					125,003,300	6.04%	4.76%	0.49%	4.68%	0.51%	3.78%	0.56%	2.83%	0.66%
<b>D5</b>	<b>Category 5 - Maintain Service Levels</b>																		
D5-1	CS - Continued Rollout of Office 365 Software & O365 Back-up	\$ 70,000	\$ -	70,000	0.06%					125,073,300	6.10%								
D5-2	TOS - General Operators (2) - Outdoor Operations in Parks (CUPE)	-	-	-	0.00%					125,073,300	6.10%								
D5-3	TOS - General Operators (2) - Outdoor Operations in Roads (CUPE)	-	-	-	0.00%					125,073,300	6.10%								
D5-4	TOS - Transit Analyst	40,400	-	40,400	0.03%					125,113,700	6.14%								
D5-5	TOS - Fleet Mechanic	15,300	15,300	-	0.00%					125,113,700	6.14%	4.85%	0.09%	4.73%	0.05%	3.84%	0.06%	2.90%	0.07%
<b>D6</b>	<b>Category 6 - Enhance Service Levels</b>																		
D6-1	CS - HA Back-up	120,000	-	120,000	0.10%					125,233,700	6.24%								
D6-2	TOS - Transportation Technologist	6,500	-	6,500	0.01%					125,240,200	6.24%								
D6-3	EDS - Additional Senior Project Manger	17,200	-	17,200	0.01%					125,257,400	6.26%								
D6-4	EDS - Residential Tracking Software	50,000	50,000	-	0.00%					125,257,400	6.26%								
D6-5	EDS - Cannifton Development Strategy	500,000	500,000	-	0.00%					125,257,400	6.26%								
D6-6	EDS - Building and Infrastructure Analyst	22,800	11,400	11,400	0.01%					125,268,800	6.27%								
D6-7	TOS - Lighting Display Drone Show	25,000	25,000	-	0.00%					125,268,800	6.27%								
D6-8	ESI - Industrial CIP	50,000	50,000	-	0.00%					125,268,800	6.27%								
D6-9	GG - Casual HR Admin Assistant	44,000	44,000	-	0.00%					125,268,800	6.27%								
D6-10	IN CAMERA ISSUES	188,300	-	188,300	0.16%					125,457,100	6.43%	5.10%	0.25%	4.99%	0.26%	4.13%	0.29%	3.24%	0.34%
<b>D7</b>	<b>Category 7 - Tax Relief Measure</b>																		
D7-1	Planning & Approvals Revenue	-	32,200	(32,200)	-0.03%					125,424,900	6.40%								
D7-2	Amendments to 2024 Recreation User Fees	-	209,900	(209,900)	-0.18%					125,215,000	6.22%	4.92%	-0.18%	4.80%	-0.19%	3.92%	-0.21%	3.00%	-0.24%
<b>NET BUDGET CHANGE</b>				\$ 2,042,100	1.73%	\$ 2,662,100	2.26%	\$ 2,631,200	2.23%	\$ 7,335,400									
				<b>2.99%</b>		<b>10.19%</b>		<b>11.17%</b>		<b>6.22%</b>									
<b>PROPOSED 2024 TAX SUPPORTED BUDGET</b>				<b>\$ 70,235,200</b>		<b>\$ 28,786,100</b>		<b>\$ 26,193,700</b>		<b>\$ 125,215,000</b>	<b>6.22%</b>	<b>4.92%</b>		<b>4.80%</b>		<b>3.92%</b>		<b>3.00%</b>	

56.09% 22.99% 20.92%

**2024 OPERATING BUDGET ISSUES**

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
<b>CATEGORY 1- CITY BOARDS</b>									
D1-1	CITY BOARD	1-8-6500900-1377	F. Arts Culture and Recreation	<b>Belleville Library</b> Total Library Requisition was approved at \$2,655,000 and represents a <b>3.90%</b> increase for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 99,600	\$ -	\$ 99,600	\$ 99,600	-
D1-2	CITY BOARD	Various	H. Community Health Safety and Security	<b>Police Service Board</b> Total Police Budget was approved at \$26,131,100 and represents a <b>10.87%</b> increase for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 2,851,900	\$ 289,400	\$ 2,562,500	\$ 2,562,500	-
<b>TOTAL CATEGORY 1- CITY BOARDS</b>					\$ 2,951,500	\$ 289,400	\$ 2,662,100	\$ 2,662,100	-
<b>CATEGORY 2 - SPECIAL PURPOSES BODIES</b>									
D2-1	EXTERNAL	1-8-5000975-0370	C. Growth & Housing	<b>Quinte Economic Development Commission</b> Budget increase of \$6,600, representing a <b>2.69%</b> increase for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 6,600	\$ -	\$ 6,600	\$ 6,600	-
D2-2	EXTERNAL	1-8-5000960-0571	G. Destination City	<b>Bay of Quinte Regional Marketing Board</b> City of Belleville currently provides \$86,900 annually to the Bay of Quinte Regional Marketing Board.	\$ -	\$ -	\$ -	\$ -	-
D2-3	EXTERNAL	1-7-3200100-4999 1-8-3525000-0370	I. Environment	<b>Quinte Waste Solutions</b> City of Belleville Share is \$1,728,900. Total budget increase of <b>13.59%</b> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 211,600	\$ 211,600	\$ -	\$ -	-
D2-4	EXTERNAL	1-8-6300380-2370	I. Environment	<b>Quinte Conservation</b> City of Belleville Share totals \$1,157,200 and is broken down as follows: Operating Requisition \$793,500; QC Capital Asset Management Plan \$136,700; (New for 2024) Special Levy (50% Dam Maintenance) \$77,200; Capital Reserve for Water & Erosion Control Projects \$146,500 Risk Management Official Services \$3,300; (New for 2024).  Overall budget increase of <b>9.91%</b> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 104,300	\$ -	\$ 104,300	\$ 104,300	-
D2-5	EXTERNAL	1-8-4000600-0088	F. Arts Culture and Recreation	<b>Stirling Arena</b> City of Belleville Share is \$55,400. Total budget decrease of <b>23.06%</b> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ (16,600)	\$ -	\$ (16,600)	\$ (16,600)	-
D2-6	EXTERNAL	1-8-6400391-0370	H. Community Health Safety and Security	<b>911 Program</b> City of Belleville estimated share is \$85,300. Total budget increase of <b>7.03%</b> for 2024.	\$ 5,600	\$ -	\$ 5,600	\$ 5,600	-
D2-7	EXTERNAL	1-8-2900925-2509	F. Arts Culture and Recreation	<b>Quinte Arts Council</b> City staff would like to move to a model of regular, annual funding for only those community organizations that provide programs and services that both align with the City's strategic and operational priorities and fill gaps in municipal programs due to capacity and/or resource shortages. Such a model also involves the execution of a service contract that clearly outlines the specific deliverables, costs, performance measurements, and reporting requirements.  The City's cultural community represents a significant economic sector for the entire region and has tremendous potential to increase employment and spending. The Quinte Arts Council provides valuable leadership, programs and activities in support of this sector and has been funded under its current agreement with the City since 1994. It is recommended that in return for a service level agreement, the City will increase it's funding in 2024 from \$37,500 to \$42,500. Total budget increase of <b>13.33%</b> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	-
D2-8	EXTERNAL	1-8-2900925-2505	H. Community Health Safety and Security	<b>Volunteer Information Quinte</b> The City currently has approval to provide <b>\$10,000</b> to Volunteer Information Quinte for 5 years, ending in 2026.	\$ -	\$ -	\$ -	\$ -	-

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
D2-9	EXTERNAL	1-8-2900925-2501 1-8-2900925-2500 1-7-2900925-4999	H. Community Health Safety and Security	<b>Municipal Grant programs</b> The City has two grant streams: Community Impact & Tourism - \$181,900, with funding of \$90,000 proposed from MAT Reserve Fund in 2024. Social Infrastructure - \$337,400, funded by the Casino - Social Infrastructure Reserve Fund.	\$ -	\$ 90,000	\$ (90,000)	\$ (90,000)	-
D2-10	EXTERNAL	1-8-2900925-2502	F. Arts Culture and Recreation	<b>YMCA - Capital Contribution</b> The City currently has approval to provide <b>\$1,000,000</b> to the YMCA, in contribution to their Capital Campaign for the new Centre for Life.  Funding provided from the Tax Rate Stabilization Reserve Fund in 2024.	\$ -	\$ -	\$ -	\$ -	-
D2-11	EXTERNAL	1-8-2900925-2520	H. Community Health Safety and Security	<b>Hospice</b> Council approved \$1.0M will be provided over 6 years, as follows: 2019 - \$50,000 2020 - \$50,000 2021 - \$225,000 2022 - \$225,000 2023 - \$225,000 <b>2024 - \$225,000</b>  Funding provided from the Elexicon Reserve Fund in 2024.	\$ -	\$ -	\$ -	\$ -	-
D2-12	EXTERNAL	1-8-2900925-2519	H. Community Health Safety and Security	<b>Humane Society Hastings Prince Edward</b> The City currently has approval to provide <b>\$50,000</b> to the Humane Society Hastings Prince Edward annually for 8 years, ending in 2026.  Funding provided from the Elexicon Reserve Fund in 2024.	\$ -	\$ -	\$ -	\$ -	-
D2-13	EXTERNAL	1-7-6500590-4999 1-8-6500590-0730	H. Community Health Safety and Security	<b>The Bridge</b> The City currently has pre-approval to provide <b>\$1,000,000</b> to fund the necessary renovations for "The Bridge" Health & Social Service Hub.  Funding provided from the Tax Rate Stabilization Reserve Fund in 2024.	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	-
D2-14	EXTERNAL	1-7-2900926-4999 1-8-2900926-2601	H. Community Health Safety and Security	<b>Quinte Health Care</b> Council approved \$1.2M will be provided over 5 years, as follows: 2022 - \$125,000 2023 - \$250,000 <b>2024 - \$275,000</b> 2025 - \$275,000 2026 - \$275,000  Funding provided from the Elexicon Reserve Fund in 2024.	\$ 25,000	\$ 25,000	\$ -	\$ -	-
D2-15	EXTERNAL	1-7-2900926-4999 1-8-2900926-2602	H. Community Health Safety and Security	<b>University Hospitals Kingston</b> Council approved \$1.0M will be provided over 6 years, as follows: 2023 - \$50,000 <b>2024 - \$100,000</b> 2025 - \$150,000 2026 - \$200,000 2027 - \$250,000 2028 - \$250,000  Funding provided from the Elexicon Reserve Fund in 2024.	\$ 50,000	\$ 50,000	\$ -	\$ -	-
<b>TOTAL CATEGORY 2 - SPECIAL PURPOSES BODIES</b>					<b>\$ 1,391,500</b>	<b>\$ 1,376,600</b>	<b>\$ 14,900</b>	<b>\$ 14,900</b>	<b>-</b>
<b>CATEGORY 3 - PROVINCIALY MANDATED SERVICES</b>									
D3-1	EXTERNAL	1-7-1030101-0217	H. Community Health Safety and Security	<b>Provincial Offences</b> City of Belleville share of revenue was \$94,000 in 2023 and allocated to the Police Services budget. No change has been estimated in 2024.  Automated Speed Enforcement revenue has been budgeted for separately with in the City budget.	\$ -	\$ -	\$ -	\$ -	-
D3-2	EXTERNAL	1-8-6500581-1376	H. Community Health Safety and Security	<b>Emergency Medical Services</b> City of Belleville share is estimated at \$4,925,700. Total Budget increase of <b>9.00%</b> for 2024.	\$ 406,700	\$ -	\$ 406,700	\$ 406,700	-

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
D3-3	EXTERNAL	1-8-6500590-0130	H. Community Health Safety and Security	<b>Social Services General Assistance</b> City of Belleville share is estimated at \$2,267,000. Total Budget increase of <u>7.00%</u> for 2024.	\$ 148,300	\$ -	\$ 148,300	\$ 148,300	
D3-4	EXTERNAL	1-8-6500590-1370	H. Community Health Safety and Security	<b>Social Housing</b> City of Belleville share is estimated at \$6,701,700. Total Budget increase of <u>7.00%</u> for 2024.	\$ 438,400	\$ -	\$ 438,400	\$ 438,400	
D3-5	EXTERNAL	1-8-6500592-1378	H. Community Health Safety and Security	<b>Hastings Manor</b> City of Belleville share is estimated at \$3,177,800. Total Budget increase of <u>5.00%</u> for 2024.	\$ 151,300	\$ -	\$ 151,300	\$ 151,300	
D3-6	EXTERNAL	1-8-6500592-1372	H. Community Health Safety and Security	<b>Centennial Manor</b> City of Belleville share is estimated at \$594,000. Total Budget increase of <u>5.00%</u> for 2024.	\$ 28,300	\$ -	\$ 28,300	\$ 28,300	
D3-7	EXTERNAL	1-8-2900340-0585	C. Growth & Housing	<b>MPAC Fees</b> City of Belleville share is \$652,000. Total Budget increase of <u>1.86%</u> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 11,900	\$ -	\$ 11,900	\$ 11,900	
D3-8	EXTERNAL	1-8-6500580-1375	H. Community Health Safety and Security	<b>Health Unit</b> City of Belleville share is \$1,238,300. Total Budget increase of <u>4.63%</u> for 2024. For further information, refer to correspondence included in section 7 of meeting agenda.	\$ 54,800	\$ -	\$ 54,800	\$ 54,800	
				<b>TOTAL CATEGORY 3 - PROVINCIALY MANDATED SERVICES</b>	\$ 1,239,700	\$ -	\$ 1,239,700	\$ 1,239,700	-
<b>CATEGORY 4 - LEGISLATIVE / HEALTH &amp; SAFETY</b>									
D4-1	GG - Finance	1-8-2990346-1097	A. Infrastructure	<b>Asset Management Contribution - See Report AC-2024-01</b> Additional contributions to the asset management reserve fund are required to support current and future capital needs. Currently the Asset Management Plan is being updated to meet legislated requirements under O. Reg 588/17. Future increases and adjustments will be completed as updates are made to the City's Asset Management Plan.	\$ 600,000	\$ -	\$ 600,000	\$ 600,000	-
D4-2	TOS - Parks	1-84300822-0010 1-84300822-0020 1-84300822-0030	H. Community Health Safety and Security	<b>Parks and Playground Technician</b> With the increased liability risk associated with the ongoing maintenance and upkeep of our playgrounds and parks infrastructure, this position would do our obligated, legislative inspections of playgrounds and parks facilities to ensure the safety of our users and residents.  <i>Start Date: May 2024</i>	\$ 49,300	\$ -	\$ 49,300	\$ 84,600	1.0
D4-3	TOS - Roads	1-8-3251500-0010 1-8-3251500-0020 1-8-3251500-0030	D. Transportation and Mobility	<b>Traffic Technician</b> As the City has grown, the City had increased our Traffic Lights that require maintenance. Currently we are not maintaining them and are at liability risk. We propose the hiring of a 3rd Traffic Technician. Business case has been prepared.  <i>Start Date: October 2024</i>	\$ 22,300	\$ -	\$ 22,300	\$ 89,800	1.0
D4-4	ES - Environmental Management	1-7-3520600-4999 1-8-3520600-0370	I. Environment	<b>Greenhouse Gas Inventory</b> Funding for the creation of a greenhouse gas inventory and target setting that aligns with the Climate Emergency declaration approved by Council as it is a part of the next steps in the planning of initiatives to reduce carbon footprints in the community. Funding has been spread over 4 years: \$40,000 in 2022 (Operating Issue D6-3), \$110,000 in 2023 (Operating Issue D6-11), \$150,000 in 2024 with the work to be completed in 2024 and 2025. Funding provided from the Environmental Remediation Reserve Fund.  <i>May 2024 Procurement</i>	\$ 150,000	\$ 150,000	\$ -	\$ -	-
D4-5	EDS - Policy Planning	1-7-5200100-2350 1-8-5300940-0523	C. Growth & Housing	<b>Development Charges Background Study</b> In anticipation of a new Development Charges By-law in 2025, a Development Charges Background Study needs to be completed to consider the changes to the City's residential and non-residential growth forecast as well as growth-related projects and initiatives being undertaken by the City. The Background Study should be timed after the Infrastructure Master Plan and the Cannifton Development Strategy to ensure that the findings and recommendations of these two projects are incorporated into the Study. It also must consider planned capital projects such as Fahey Street trunk sewer upgrade and the North East Industrial Park expansion. Funding provided from the Development Charges	\$ 100,000	\$ 100,000	\$ -	\$ -	-
D4-6	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #2: Surplus Land</b> Need to create a process for the disposal of city-owned land asset for the development of affordable housing. Includes conducting a housing needs assessment; an inventory of citywide lands for infill/ intensification potential; a series of development prospectuses for Belleville's city-owned lands; streamlining processes to facilitate development; and marketing of city-owned sites to attract development partners for affordable housing units.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 275,000	\$ 275,000	\$ -	\$ -	-

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D4-7	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #3: Updating Zoning for Future Development</b> Need to promote more diversity in development forms without the need for rezoning (as-of-right zoning). Includes a survey of missing middle housing forms in the City to identify suitable locations and design parameters; and expediting the new zoning by-law to facilitate faster development of a variety of forms of housing units and reduce barriers to increasing supply of affordable housing and missing middle housing.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 100,000	\$ 100,000	\$ -	\$ -	-
D4-8	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #4: Infrastructure Planning</b> Need to update infrastructure planning to align with the newly-approved Official Plan, vision of growth and sustainability, housing needs assessment. Includes conducting a citywide, targeted Infrastructure Phasing Program, prioritizing residential development to strengthen the housing supply.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 100,000	\$ 100,000	\$ -	\$ -	-
D4-9	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #5: Accessory Dwelling Units (ADUs)</b> Need to encourage ADUs - smaller accessory units on the same property as a primary unit. Includes developing pre-approved potential designs of ADUs; creating a marketing program to increase awareness of the ADU funding programs and Community Improvement Plan (CIP); increasing the budget for the CIP's incentives for affordable and accessory dwelling units; increasing staffing support to facilitate expedited CIP incentives and initiatives; and waiving permitting fees associated with the CIP ADU Program.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 3,200,000	\$ 3,200,000	\$ -	\$ -	-
D4-10	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #6: Infill Development</b> Need to encourage infill development (adding additional units to existing developments) with increased densities and housing mix. Includes emphasizing increased densities and neighbourhood reinvigoration and revitalization. Includes developing a policy to fast-track Priority #1 and Priority #2 Areas (areas primed for intensification in proximity to the City's highest volume transit routes); and updating internal business processes with the intention of fast-tracking Priority Areas.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 125,000	\$ 125,000	\$ -	\$ -	-
D4-11	EDS - Policy Planning	1-7-5200100-0190 1-8-5300940-0520	C. Growth & Housing	<b>HAF Initiative #7: Housing Constraints and Supply</b> Need to implement new/ enhanced processes or systems such as case management, e-permitting and building permitting modelling/ monitoring. Includes developing a floodplain management plan in collaboration with Quinte Conservation; implementing an e-Permitting system; and implementing the online engagement platform "Bang the Table" into existing digital infrastructure.  Project award and completion contingent on Federal Housing Accelerator Fund grant being received.	\$ 800,000	\$ 800,000	\$ -	\$ -	-
<b>TOTAL CATEGORY 4 - LEGISLATIVE / HEALTH &amp; SAFETY</b>					<b>\$ 5,521,600</b>	<b>\$ 4,850,000</b>	<b>\$ 671,600</b>	<b>\$ 774,400</b>	<b>2.0</b>
<b>CATEGORY 5 - MAINTAIN SERVICE LEVELS</b>									
D5-1	CS - Information Systems	1-8-3202000-0511	A. Infrastructure	<b>Continued Rollout of Office 365 Software &amp; O365 Back-up</b> 200 E3 seats were purchased in 2022. These funds in 2024 are for an additional 100 E3 seats and 100 F3 seats for part time and volunteer staff. O365 is Word, Excel, Outlook, OneDrive and other basic office softwares used by most staff daily. This will also transition the City of Belleville to the cloud and a basic level of disaster recovery. This will complete the process of shifting all city staff to cloud based services.  As the City of Belleville transitions to cloud services the data we store must be secured and backed up. This software is to ensure the O365 data and email is backed up properly.	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	-
D5-2	TOS - Parks	Various	H. Community Health Safety and Security	<b>General Operators (2) - Outdoor Operations in Parks (CUPE)</b> Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increased demand through out the year savings and efficiencies will be found with staff are trained and FT.  Parks maintained by the City of Belleville staff has increased from 202 hectares in 2016 to 227 hectares in 2017; an increase of approximately 12%. Winter snow and ice control service level requirements have increased due to motor vehicle liability and slip and fall concerns in the 19 parking lots maintained by the Parks and Open Space Section. Trails maintained by the Parks and Open Space Section have increased from 25.4 kilometers in 2011 to 48 kilometers in now. An active community is utilizing Recreational Trails year round.  The potential for lawsuits resulting from slip and fall injuries at civic building entrances and on recreational trails during the winter months has increased. The installation, maintenance, dismantling and storage of Belleville Civic Christmas displays requires a significant commitment of parks labour in the winter months. A robust Canadian economy has made recruitment and retention of appropriately skilled casual parks equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.	\$ -	\$ -	\$ -	\$ 57,800	2.0

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D5-3	TOS - Roads	Various	D. Transportation and Mobility	<b>General Operators (2) - Outdoor Operations in Roads (CUPE)</b> Reduce the casual compliment by 4 (2 in summer and 2 in winter), and hire 2 FT staff who will assist with operations year round. With the increase requirements of MMS, Level of Service, increased asset networks, and liability/risk two (2) General Operators are recommended to maintain assets with in our municipality we have taken on over the past few years. A robust Canadian economy has made recruitment and retention of appropriately skilled casual equipment operators increasingly difficult. The turn-over of Casual staff has grown from approximately 20% in 2010 to well over 50% now.	\$ -	\$ -	\$ -	\$ 56,100	2.0
D5-4	TOS - Transit	1-8-9000485-0010 1-8-9000485-0020 1-8-9000485-0030	D. Transportation and Mobility	<b>Transit Analyst</b> With the redesign of transit routes and engaging a schedule consultant, a Transit Analyst position is critical to achieving the benefits of a new service plan and ensuring compliance of KPIs and monitoring efficiency. Approved in the Transit Master Plan.  <i>Start Date: July 2024</i>	\$ 40,400	\$ -	\$ 40,400	\$ 81,000	1.0
D5-5	TOS - Transit	1-7-9000100-0164 1-8-9000488-0010 1-8-9000488-0020 1-8-9000488-0030	D. Transportation and Mobility	<b>Fleet Mechanic</b> As the transit fleet grows an additional transit mechanic will be required by Belleville Transit. Identified and approved as a recommendation in the Transit Master Plan.  2024 fiscal costs will be offset by a reduction in Fleet R&M within the Urban Fire department and funding from Provincial Gas Tax.  <i>Start Date: October 2024</i>	\$ 15,300	\$ 15,300	\$ -	\$ 101,700	1.0
<b>TOTAL CATEGORY 5 - MAINTAIN SERVICE LEVELS</b>					\$ 125,700	\$ 15,300	\$ 110,400	\$ 366,600	6.0

**CATEGORY 6 - ENHANCE SERVICE LEVELS**

D6-1	CS - Information Systems	1-8-3202000-0511	A. Infrastructure	<b>High Availability Back-up</b> This budget item is for HA backup services to allow the City to function in the even of a disaster. It would allow the City to restart essential services (Email, Vadim and others) in the cloud in the event City hall is damaged or not accessible.	\$ 120,000	\$ -	\$ 120,000	\$ 120,000	-
D6-2	TOS - Admin	1-8-3101000-0010 1-8-3101000-0020 1-8-3101000-0030	D. Transportation and Mobility	<b>Transportation Technologist</b> TOS Asset Management, Data Analysis, Traffic Analysis - This position would support AM initiative, additional requirements being tasked to TOS and data analysis for traffic data and counts.  <i>Start Date: December 2024</i>	\$ 6,500	\$ -	\$ 6,500	\$ 81,000	1.0
D6-3	EDS - Engineering	1-8-3000400-0010 1-8-3000400-0020 1-8-3000400-0030 1-8-3000400-0998	C. Growth & Housing	<b>Additional Senior Project Manger</b> EDS, Grade Level 7 to deliver current capital program including the major Avonlough PS project and additional Council projects. Further, recently projects have become increasingly complex (excess soils legislation, regulatory approvals and grant funding now require indigenous consultation which has become more formalized and time consuming, onerous and delayed approval processes from outside agencies such as CN, CP, DFO, utility providers, MTO, etc.).  <i>Start Date: July 2024 (75% of salary is charged to Capital Projects)</i>	\$ 17,200	\$ -	\$ 17,200	\$ 34,300	1.0
D6-4	EDS - Building	1-8-5100370-0087 1-8-5100370-0980	C. Growth & Housing	<b>Residential Tracking Software</b> There has been an increased demand for the Building Section to produce custom reports related to residential growth. These reports are time-consuming and are expected monthly. The reports are results of custom search queries. My understanding is there will be further requests for "outward facing reports" related to development. CityView enhancements to create reports based on the custom search criteria would result in less staff time to do search queries each month.  Funding provided from the Building Code reserve fund.	\$ 50,000	\$ 50,000	\$ -	\$ -	-

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
D6-5	EDS - Policy Planning	1-7-5200100-2350 1-7-5200100-4999 1-8-5300940-0523	C. Growth & Housing	<p><b>Cannifton Development Strategy (Land Use and Servicing Rationale/OP Update)</b></p> <p>A publicly consulted comprehensive development strategy for the Cannifton Planning Area is essential to accommodate growth pressures being experienced by the city. Essential components of this initiative include:</p> <p><i>Comprehensive Land Use Review</i></p> <ul style="list-style-type: none"> <li>Review commercially designated lands within the Cannifton Planning Area and determine more strategic locations and policy for commercial development that will best meet local needs and assist towards placemaking.</li> <li>Review of the Deferred Employment Lands to address historical severances within the area and create a development strategy for these lands that will ensure compatibility between existing and future employment land uses.</li> <li>Review all land use designations within the Ministry of Transportation (MTO) permit area to ensure alignment with MO requirements.</li> <li>Review road and transportation network to incorporate existing and future transportation services, including active transportation network, and the future Belleville East Arterial Road (BEAR) extension.</li> <li>Review and make recommendations of the land use designations for the Cannifton Planning Area to ensure an appropriate mix of land uses, including open space, recreation areas, parks and trails, is available to accommodate growth and that these land use designations are appropriately sized and located to service local needs and create a complete community.</li> </ul> <p><i>Detailed Servicing Strategy</i></p> <ul style="list-style-type: none"> <li>Update servicing studies for the Cannifton Planning Area, including identifying requirements to connect servicing north of Highway 401 and incorporating modeling to consider servicing impacts of the Black Bear Ridge Village development.</li> <li>Identify and resolve any outstanding legacy servicing agreements between the City and private developers.</li> <li>Explore servicing opportunities and constraints for future expansion of the Cannifton Planning Area.</li> </ul> <p><i>Public Consultation</i></p> <ul style="list-style-type: none"> <li>Engage the public at all stages of the planning process to access local expert knowledge of the Cannifton Planning Area and gain an understanding of what the public envisions for the future.</li> </ul> <p><i>Official Plan Update</i></p> <ul style="list-style-type: none"> <li>Incorporate the findings and recommendations from the land use and servicing reviews and public consultation into policy through an amendment to the City of Belleville Official Plan.</li> </ul> <p>Funding provided from the Development Charges and EDS Future Expenditure Reserve.</p>	\$ 500,000	\$ 500,000	\$ -	\$ -	-
D6-6	EDS - Policy Planning	1-8-5300940-0010 1-8-5300940-0020 1-8-5300940-0030 1-8-5100370-0010 1-8-5100370-0020 1-8-5100370-0030 1-8-5100370-0980	C. Growth & Housing	<p><b>Building and Infrastructure Analyst (Pay Level 7 - Admin Bylaw)</b></p> <p>The City is committed to fully integrate building monitoring (and DC collections) with planning and infrastructure requirements. This includes modernizing land-use regulations, improve planning and approval processes, as well as upgrading and expanding infrastructure to unlock new housing supply. In order for the City to meet its ambitious housing commitments and meet the demands of a higher growth rate, we need a skilled staff member with a background in municipal finance and development to track and monitor Belleville's growth, including housing supply, and to ensure that the cost of growth is offset by development charges and responsible municipal investment in infrastructure. This position will oversee the annual consultation process for the City's 10-year Capital Plan. This position will coordinate the upcoming Development Charges Background Study. They will be responsible for the new Infrastructure Master Plan which will inform prioritization of development areas and cost-recovery policies. On a daily basis, this position will assist all sections of EDS including:</p> <ul style="list-style-type: none"> <li>Reviewing and confirming development charges calculations through the building department</li> <li>Conducting negotiations between the City and the developer to determine costs of development which the developer will be responsible for vs costs attributed to DCs.</li> <li>Monthly review of Development Charges collected to determine necessary adjustments of projects.</li> </ul> <p>Funding provided from the Building Code reserve fund.</p> <p><i>Start Date: November 1, 2024</i></p>	\$ 22,800	\$ 11,400	\$ 11,400	\$ 68,500	1.0
D6-7	TOS - Lighting Display	1-7-4300833-4999 1-8-4300833-0370	F. Arts Culture and Recreation	<p><b>Lighting Display Drone Show</b></p> <p>This is for the annualization of the Lighting Display opening ceremony drone show. To be funded annually from Municipal Accommodation Tax.</p>	\$ 25,000	\$ 25,000	\$ -	\$ -	-
D6-8	ESI - Economic Development	1-7-5000970-0210 1-8-5000970-0520	B. Industrial and Commercial Development	<p><b>Industrial CIP</b></p> <p>A study is underway to identify underdeveloped industrial lands in the City of Belleville. An Industrial CIP is a common economic development tool to incentivize development of underutilized lands. This further supports investment attraction efforts as the city services shovel ready land (targeted for 2027). The development of this plan is one-time funding that will inform future requests for ongoing incentive funding.</p>	\$ 50,000	\$ 50,000	\$ -	\$ -	-
D6-9	GG - Human Resources	1-7-2600330-4999 1-8-2600330-0010 1-8-2600330-0020 1-8-2600330-0030	N/A	<p><b>Casual HR Admin Assistant</b></p> <p>HR requires a resource to provide administrative support to clear the back log of filing and other administrative work that has grown in the past year. Further, with the recruitment specialist attempting to deal with the pent up demand for recruitment, they require assistance with posting jobs, providing support with interview packages and other general administration that has been neglected for most of 2023. The requirement for this assistance is no less than 6 months and may be a potential budget item for 2025.</p>	\$ 44,000	\$ 44,000	\$ -	\$ 81,900	1.0



#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPENDITURE	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
D6-10				<i>IN CAMERA ISSUES</i>	\$ 188,300	\$ -	\$ 188,300	\$ 296,000	2.0
				<b>TOTAL CATEGORY 6 - ENHANCE SERVICE LEVELS</b>	\$ 1,023,800	\$ 680,400	\$ 343,400	\$ 681,700	6.0
<b>TOTAL CATEGORY 7 - TAX RELIEF MEASURES</b>									
D7-1	EDS - Policy Planning & Approvals	Various		Planning & Approvals Revenue	\$ -	\$ 32,200	\$ (32,200)	\$ -	-
D7-2	CSD - Admin	Various		Amendments to 2024 Parks, Recreation and Culture User Fees - See Report DCSD-2024-01	\$ -	\$ 209,900	\$ (209,900)	\$ (302,000)	-
				<b>TOTAL CATEGORY 7 - TAX RELIEF MEASURES</b>	\$ -	\$ 242,100	\$ (242,100)	\$ (302,000)	-
				<b>TOTAL ISSUES</b>	\$ 12,253,800	\$ 7,453,800	\$ 4,800,000	\$ 5,437,400	14.0

**City of Belleville**  
**2024 Budget**  
**SUMMARY**

<b>2024 Budget</b>				
	Core Rate Funded	Area Rate Funded	User Rate Funded	Total
<b>Gross Municipal Expenditures</b>				
General Government	\$ 15,293,100			\$ 15,293,100
Contribution to Capital Projects	11,209,200			11,209,200
Planning & Development	14,467,000	322,800		14,789,800
Engineering	1,002,000			1,002,000
Environmental Services	6,717,400		35,258,900	41,976,300
Transportation & Operations	15,036,700	7,812,600		22,849,300
Parking Services			833,100	833,100
Protective Services	1,384,700	43,882,200		45,266,900
Recreation & Cultural	23,927,700			23,927,700
Health Services	6,641,400			6,641,400
Social & Family Services	13,740,500			13,740,500
<b>Gross Municipal Expenditures</b>	<b>\$ 109,419,700</b>	<b>\$ 52,017,600</b>	<b>\$ 36,092,000</b>	<b>\$ 197,529,300</b>
<b>less: Departmental Revenues</b>				
General Government	\$ 6,229,000			\$ 6,229,000
Planning & Development	10,501,400			10,501,400
Engineering	394,000			394,000
Environmental Services	3,793,600		35,258,900	39,052,500
Transportation & Operations	609,800	2,344,000		2,953,800
Parking Services			833,100	833,100
Protective Services	-	3,019,800		3,019,800
Recreation & Cultural	4,461,000			4,461,000
Health Services	375,000			375,000
Social & Family Services	1,000,000			1,000,000
<b>Total Departmental Revenues</b>	<b>\$ 27,363,800</b>	<b>\$ 5,363,800</b>	<b>\$ 36,092,000</b>	<b>\$ 68,819,600</b>
<b>Net Municipal Expenditures</b>				
General Government	\$ 9,064,100	\$ -	\$ -	\$ 9,064,100
Contribution to Capital Projects	11,209,200	-	-	11,209,200
Planning & Development	3,965,600	322,800	-	4,288,400
Engineering	608,000	-	-	608,000
Environmental Services	2,923,800	-	-	2,923,800
Transportation & Operations	14,426,900	5,468,600	-	19,895,500
Parking Services	-	-	-	-
Protective Services	1,384,700	40,862,400	-	42,247,100
Recreation & Cultural	19,466,700	-	-	19,466,700
Health Services	6,266,400	-	-	6,266,400
Social & Family Services	12,740,500	-	-	12,740,500
<b>Net Municipal Expenditures</b>	<b>\$ 82,055,900</b>	<b>\$ 46,653,800</b>	<b>\$ -</b>	<b>\$ 128,709,700</b>
less: Other Revenue	\$ 730,000			\$ 730,000
<b>To be recovered through Taxation</b>	<b>\$ 81,325,900</b>	<b>\$ 46,653,800</b>	<b>\$ -</b>	<b>\$ 127,979,700</b>
Municipal Taxation	\$ 78,884,000	\$ 46,331,000		125,215,000
Other Taxation	2,441,900	322,800		2,764,700
	<b>\$ 81,325,900</b>	<b>\$ 46,653,800</b>	<b>\$ -</b>	<b>\$ 127,979,700</b>
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

City of Belleville  
2024 Budget  
Revenue Summary

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>Taxation - Municipal</b>											
Core Rate	\$ 69,969,616	\$ 72,136,976	\$ 75,914,003	\$ 76,275,600	\$ 411,300	\$ 76,686,900	\$ -	\$ -	\$ 2,197,100	78,884,000	3.42%
Area Rates	38,076,656	39,999,954	41,975,282	41,604,000	2,124,100	43,728,100	-	-	2,602,900	46,331,000	11.36%
	\$ 108,046,272	\$ 112,136,930	\$ 117,889,285	\$ 117,879,600	\$ 2,535,400	\$ 120,415,000	\$ -	\$ -	\$ 4,800,000	\$ 125,215,000	6.22%
<b>Taxation - Other</b>	(382,205)	(1,341,214)	2,122,601	35,300	2,729,400	2,764,700	-	-	-	2,764,700	7732.01%
<b>Departmental Revenue</b>											
<u>Fees &amp; Service Charges</u>											
Core Rate Funded	\$ 12,632,056	\$ 19,500,720	\$ 19,942,078	\$ 21,793,600	\$ (3,031,500)	\$ 18,762,100	\$ (150,000)	\$ -	\$ 7,087,700	\$ 25,699,800	17.92%
Area Rate Funded	4,064,060	5,022,865	4,894,818	5,245,200	(257,300)	4,987,900	-	-	289,400	5,277,300	0.61%
User Rate Funded	32,410,948	35,558,808	39,988,610	39,251,600	(3,159,600)	36,092,000	-	-	-	36,092,000	-8.05%
	49,107,064	60,082,393	64,825,505	66,290,400	(6,448,400)	59,842,000	(150,000)	-	7,377,100	67,069,100	1.17%
<b>Conditional Grants</b>											
Core Rate Funded	668,823	1,432,690	381,122	1,731,800	(67,800)	1,664,000	-	-	-	1,664,000	-3.92%
Area Rate Funded	946,211	761,476	225,684	254,600	(183,400)	71,200	-	-	15,300	86,500	-66.03%
	1,615,034	2,194,166	606,806	1,986,400	(251,200)	1,735,200	-	-	15,300	1,750,500	-11.88%
<b>Total Departmental Revenue</b>	50,722,099	62,276,559	65,432,311	68,276,800	(6,699,600)	61,577,200	(150,000)	-	7,392,400	68,819,600	0.79%
<b>Other Revenue</b>	1,351,296	3,834,752	7,216,717	1,250,000	(670,000)	580,000	150,000	-	-	730,000	-41.60%
<b>Total Municipal Revenue</b>	\$ 159,737,462	\$ 176,907,027	\$ 192,660,915	\$ 187,441,700	\$ (2,104,800)	\$ 185,336,900	\$ -	\$ -	\$ 12,192,400	\$ 197,529,300	5.38%
<b>Taxation - Education</b>	18,173,655	17,428,342	18,748,877	18,731,300	210,300	18,941,600	-	-	-	18,941,600	1.12%
<b>Total Revenue</b>	\$ 177,911,117	\$ 194,335,369	\$ 211,409,791	\$ 206,173,000	\$ (1,894,500)	\$ 204,278,500	\$ -	\$ -	\$ 12,192,400	\$ 216,470,900	4.99%

City of Belleville  
2024 Budget  
Revenue  
Taxation - Other

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>RAISED BY OTHER TAX RATES (PILS)</b>													
Education Taxes Maintained by Municipality 1-7-1000100-0950	\$ 544,221	\$ 548,099	\$ 519,966	\$ 546,800	\$ (30,800)	\$ 516,000					\$ 516,000	-5.63%	
Railway Rights of Way 1-7-1010100-0124	25,438	25,438	25,438	25,400		25,400					25,400	0.00%	
Hydro Rights of Way 1-7-1010101-0132	13,927	13,927	5,092	14,000	(8,900)	5,100					5,100	-63.57%	
<b>Provincial Heads &amp; Beds</b>													
Loyalist College 1-7-1010101-0127	\$ 208,350	\$ 193,275	\$ 263,400	\$ 211,600	\$ 51,800	\$ 263,400					\$ 263,400	24.48%	
Sir James Whitney 1-7-1010101-0128	8,475	8,250	7,725	8,700		8,700					8,700	0.00%	
Quinte Health Care 1-7-1010101-0129	34,500	34,500	33,075	34,500		34,500					34,500	0.00%	
	\$ 251,325	\$ 236,025	\$ 304,200	\$ 254,800	\$ 51,800	\$ 306,600	\$ -	\$ -	\$ -	\$ -	\$ 306,600	20.33%	
<b>TOTAL RAISED BY OTHER TAX RATES (PILS)</b>	\$ 834,911	\$ 823,488	\$ 854,696	\$ 841,000	\$ 12,100	\$ 853,100	\$ -	\$ -	\$ -	\$ -	\$ 853,100	1.44%	
<b>Taxation - Other</b>													
Supplementary & Omits - Taxation 1-7-1000104-0101	\$ 1,911,006	\$ 1,056,457	\$ 1,157,977	\$ 1,900,000	\$ 2,500,000	\$ 4,400,000					\$ 4,400,000	131.58%	
Supplementary & Omits - DBIA 1-7-1000104-0116	103	4,672	4,200	-		-					-		
Supplementary & Omits - Streetlighting 1-7-1000104-1371	14	1	6	-		-					-		
Supplementary & Omits - PILS 1-7-1010104-0100	-	-	(71,542)	-		-					-		
Tax Sale Revenue 1-7-1000100-0900	-	-	-	-		-					-		
Transfer to Reserve 1-7-1000104-4999	(111,100)	-	-	-		-					-		
	\$ 1,800,023	\$ 1,061,130	\$ 1,090,641	\$ 1,900,000	\$ 2,500,000	\$ 4,400,000	\$ -	\$ -	\$ -	\$ -	\$ 4,400,000	131.58%	
<b>Taxation - Penalties &amp; Interest</b>													
Taxation - Penalties & Interest 1-7-1030102-0220	583,001	624,050	787,333	650,000	150,000	800,000					800,000	23.08%	
<b>Taxation - BBIA</b>													
Taxation - BBIA 1-7-1000102-0116	275,001	295,702	307,500	307,500	15,300	322,800					322,800	4.98%	
<b>Taxation Adjustments &amp; Write Offs</b>													
Charity Rebates 1-8-2900110-0952	\$ (90,228)	\$ (106,648)	\$ (108,164)	\$ (115,200)		\$ (115,200)					\$ (115,200)	0.00%	
Adjustments - Capping 1-8-2900110-0953	(5,391)	(565)	-	-		-					-		
Seniors & Low Income Rebates 1-8-2900110-0954	(243,551)	(271,981)	(316,703)	(306,000)	(56,400)	(362,400)					(362,400)	18.43%	
Taxes Written Off (City Properties) 1-8-2900110-0955	(10,147)	(6,095)	(6,258)	-	(6,600)	(6,600)					(6,600)		
Taxation Adj - Contribution to Reserve 1-8-2900110-0980	(3,375,000)	-	-	-		-					-		
Adjustments - Core Tax Rate 1-8-2900110-9301	(84,588)	(3,676,750)	(464,932)	(3,175,000)	75,000	(3,100,000)					(3,100,000)	-2.36%	
Adjustments - DBIA 1-8-2900110-9304	(512)	(17,251)	(877)	-		-					-		
Adjustments - PILS 1-8-2900110-9400	(65,724)	(66,294)	(20,636)	(67,000)	40,000	(27,000)					(27,000)	-59.70%	
	\$ (3,875,141)	\$ (4,145,584)	\$ (917,569)	\$ (3,663,200)	\$ 52,000	\$ (3,611,200)	\$ -	\$ -	\$ -	\$ -	\$ (3,611,200)	-1.42%	
<b>TOTAL TAXATION - OTHER</b>	\$ (382,205)	\$ (1,341,214)	\$ 2,122,601	\$ 35,300	\$ 2,729,400	\$ 2,764,700	\$ -	\$ -	\$ -	\$ -	\$ 2,764,700	7732.01%	

City of Belleville  
2024 Budget  
Revenue  
Other Revenue

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>Provincial Grants - Unconditional</b>												
OMPF	1-7-1020101-0141	\$ -	\$ -	\$ -	\$ -		\$ -			\$ -	\$ -	
Safe Restart Agreement (COVID)	1-7-1020101-0144	1,452,757	-	-	-		-			-	-	
		\$ 1,452,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Ontario Lottery &amp; Gaming (OLG)</b>												
Casino Revenue	1-7-1020250-0250	\$ 1,321,724	\$ 3,144,852	\$ 2,646,435	\$ 3,000,000	\$ 500,000	\$ 3,500,000				\$ 3,500,000	16.67%
Casino Transfer to Reserve	1-7-1020250-4999	(1,321,724)	(3,144,852)	(1,726,196)	(3,000,000)	(500,000)	(3,500,000)				(3,500,000)	16.67%
		\$ -	\$ -	\$ 920,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Fines</b>												
Parking	1-7-1030101-0215	\$ -	\$ -	\$ -	\$ -		\$ -				\$ -	
Other	1-7-1030101-0216	-	-	-	-		-				-	
Provincial Offences (net)		3,500	-	-	-		-				-	
		\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Investment Income</b>												
Net Interest Income		400,000	1,960,865	5,494,728	400,000	-	400,000	-	-	-	400,000	0.00%
<b>Elexicon Income</b>												
Interest - Elexicon	1-7-1030105-0225	321,892	321,892	321,892	320,000		320,000				320,000	0.00%
Dividends - Elexicon	1-7-1030105-0230	1,029,208	852,074	553,070	850,000	(235,000)	615,000				615,000	-27.65%
Transfer to Elexicon Reserve	1-7-1030105-4999	(1,351,100)	(1,173,966)	(874,962)	(1,170,000)	235,000	(935,000)				(935,000)	-20.09%
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Other Revenue</b>												
Rent	1-7-1030100-0210	\$ -	\$ -	\$ -	\$ -		\$ -				\$ -	
Miscellaneous	1-7-1030104-0273	270,608	292,260	151,751	200,000	(20,000)	180,000				180,000	-10.00%
Donations	1-7-1030104-0275	-	-	-	-		-				-	
Contribution from TRS Reserve	1-7-1030104-4999	-	726,609	650,000	650,000	(650,000)	-	150,000			150,000	-76.92%
Transfer to reserve	1-7-1030100-4999	(775,569)	855,018	-	-		-				-	
		\$ (504,960)	\$ 1,873,887	\$ 801,751	\$ 850,000	\$ (670,000)	\$ 180,000	\$ 150,000	\$ -	\$ -	\$ 330,000	-61.18%
<b>TOTAL OTHER REVENUE</b>		\$ 1,351,296	\$ 3,834,752	\$ 7,216,717	\$ 1,250,000	\$ (670,000)	\$ 580,000	\$ 150,000	\$ -	\$ -	\$ 730,000	-41.60%

City of Belleville  
 2024 Budget  
 Revenue  
**TAXATION SUMMARY**

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget							
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>RAISED BY TAX RATES</b>												
<b>MUNICIPAL AND PAYMENTS IN LIEU</b>												
<b>Taxation - General Rate</b>												
Core Rate 1-7-1000100-0101	\$ 69,969,616	\$ 72,136,976	\$ 75,914,003	\$ 76,275,600	\$ 411,300	\$ 76,686,900	\$ -	\$ -	\$ 2,197,100	\$ 78,884,000	3.42%	
<b>Taxation - Area Rates</b>												
Area Rated Debt	\$ 498,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Fire - Urban	11,202,996	12,250,710	12,278,500	12,278,500	1,393,500	13,672,000	-	-	(10,000)	13,662,000	11.27%	
Fire - Rural	928,894	955,600	1,016,000	1,016,000	53,300	1,069,300	-	-	-	1,069,300	5.25%	
Police - Urban	19,819,711	21,014,087	22,625,800	22,625,800	-	22,625,800	-	-	2,460,000	25,085,800	10.87%	
Police - Rural	826,199	875,600	942,800	942,800	-	942,800	-	-	102,500	1,045,300	10.87%	
Transit	4,045,995	4,207,180	4,410,200	4,048,600	671,200	4,719,800	-	-	50,400	4,770,200	17.82%	
	\$ 37,322,485	\$ 39,303,176	\$ 41,273,300	\$ 40,911,700	\$ 2,118,000	\$ 43,029,700	\$ -	\$ -	\$ 2,602,900	\$ 45,632,600	11.54%	
<b>Taxation - Street Lights</b>												
Urban 1-7-1000103-1370	\$ 743,455	\$ 687,026	\$ 692,300	\$ 692,300	\$ 6,100	\$ 698,400	\$ -	\$ -	\$ -	\$ 698,400	0.88%	
Rural 1-7-1000103-1371	10,717	9,751	9,682	-	-	-	-	-	-	-		
	\$ 754,172	\$ 696,777	\$ 701,982	\$ 692,300	\$ 6,100	\$ 698,400	\$ -	\$ -	\$ -	\$ 698,400	0.88%	
<b>TOTAL TAXATION - AREA RATES</b>	\$ 38,076,656	\$ 39,999,954	\$ 41,975,282	\$ 41,604,000	\$ 2,124,100	\$ 43,728,100	\$ -	\$ -	\$ 2,602,900	\$ 46,331,000	11.36%	
<b>TOTAL TAXATION RAISED BY TAX RATES</b>	\$ 108,046,272	\$ 112,136,930	\$ 117,889,285	\$ 117,879,600	\$ 2,535,400	\$ 120,415,000	\$ -	\$ -	\$ 4,800,000	\$ 125,215,000	6.22%	

**City of Belleville  
2024 Budget  
Revenue  
Education Taxes**

		2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>Taxation - Education</b>												
Public - English	1-7-9900100-0104	\$ 15,107,776	\$ 15,311,786	\$ 15,483,677	\$ 15,091,200	\$ 173,900	\$ 15,265,100				\$ 15,265,100	1.15%
Public - French	1-7-9900100-0108	230,251	241,677	262,505	144,700	2,900	147,600				147,600	2.00%
Separate - English	1-7-9900100-0106	2,911,765	2,939,786	2,896,965	3,369,300	32,400	3,401,700				3,401,700	0.96%
Separate - French	1-7-9900100-0110	112,687	116,770	100,621	126,100	1,100	127,200				127,200	0.87%
Undeclared	1-7-9900100-0266	-	-	-	-	-	-				-	
		\$ 18,362,479	\$ 18,610,019	\$ 18,743,768	\$ 18,731,300	\$ 210,300	\$ 18,941,600	\$ -	\$ -	\$ -	\$ 18,941,600	1.12%
<b>Supplementary Taxation - Education</b>												
Public - English	1-7-9900101-0104	279,275	158,981	84,902	-							
Public - French	1-7-9900101-0108	3,674	1,528	-	-							
Separate - English	1-7-9900101-0106	38,197	16,604	566	-							
Separate - French	1-7-9900101-0110	1,869	610	62	-							
Undeclared	1-7-9900101-0266	0	-	107,727	-							
		\$ 323,015	\$ 177,722	\$ 193,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Adjustments &amp; Write Offs - Education</b>												
Public - English	1-8-2900120-9370	(398,809)	(1,054,904)	(46,797)	-							
Public - French	1-8-2900120-9372	(8,804)	(24,715)	(8)	-							
Separate - English	1-8-2900120-9373	(100,087)	(268,233)	(3,574)	-							
Separate - French	1-8-2900120-9374	(4,139)	(11,547)	(240)	-							
Undeclared	1-8-2900120-9375	0	0	(137,529)	-							
		\$ (511,839)	\$ (1,359,399)	\$ (188,148)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL EDUCATION TAXES</b>		<b>\$ 18,173,655</b>	<b>\$ 17,428,342</b>	<b>\$ 18,748,877</b>	<b>\$ 18,731,300</b>	<b>\$ 210,300</b>	<b>\$ 18,941,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,941,600</b>	<b>1.12%</b>

<b>EDUCATION SUMMARY</b>											
Total Taxation - Education		18,173,655	17,428,342	18,748,877	18,731,300	210,300	18,941,600	-	-	-	18,941,600
Total Taxation - Education to remit		(18,173,655)	(17,428,342)	(18,778,679)	(18,731,300)	(210,300)	(18,941,600)	-	-	-	(18,941,600)
		\$ -	\$ -	\$ (29,802)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

City of Belleville  
2024 Budget  
DEPARTMENTAL REVENUE

Funding Source	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>USER FEES &amp; CHARGES</b>											
<b>General Government</b>											
Council											
Administration	\$ 2,709,804	\$ 5,292,559	\$ 6,299,277	\$ 7,352,300	\$ (3,507,300)	\$ 3,845,000	\$ (150,000)	\$ -	\$ 90,000	\$ 3,785,000	-48.52%
Finance & Taxation	146,330	194,726	114,290	152,000	33,000	185,000	-	-	-	185,000	21.71%
Corporate Services	196,838	390,964	366,163	366,600	(900)	365,700	-	-	-	365,700	-0.25%
Property Management	807,646	893,521	735,101	840,600	35,400	876,000	-	-	-	876,000	4.21%
Human Resources	100,811	73,971	228,200	228,200	(208,200)	20,000	-	-	44,000	64,000	-71.95%
	\$ 3,961,429	\$ 6,845,741	\$ 7,743,032	\$ 8,939,700	\$ (3,648,000)	\$ 5,291,700	\$ (150,000)	\$ -	\$ 134,000	\$ 5,275,700	-40.99%
<b>Debt</b>											
Funded by Core Rate	\$ 651,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Funded by Area Rate	203,010	-	-	-	-	-	-	-	-	-	
	\$ 854,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Planning &amp; Development</b>											
Economic Development	\$ 986,313	\$ 1,331,562	\$ 1,493,983	\$ 1,440,800	\$ 166,300	\$ 1,607,100	\$ -	\$ -	\$ 50,000	\$ 1,657,100	15.01%
Planning & Approvals	893,677	848,589	722,117	1,693,200	(16,200)	1,677,000	-	-	5,232,200	6,909,200	308.06%
Building Services	1,646,975	4,146,996	1,814,021	1,796,000	(150,000)	1,646,000	-	-	-	1,646,000	-8.35%
	2,540,653	4,995,584	2,536,138	3,489,200	(166,200)	3,323,000	-	-	5,232,200	8,555,200	145.19%
	\$ 3,526,965	\$ 6,327,147	\$ 4,030,121	\$ 4,930,000	\$ 100	\$ 4,930,100	\$ -	\$ -	\$ 5,282,200	\$ 10,212,300	107.15%
<b>Engineering</b>											
Core	\$ 172,440	\$ 250,409	\$ 152,669	\$ 394,000	\$ -	\$ 394,000	\$ -	\$ -	\$ -	\$ 394,000	0.00%
<b>Environmental Services</b>											
Wastewater	\$ 11,715,771	\$ 13,513,191	\$ 18,315,663	\$ 18,849,900	\$ (2,808,800)	\$ 16,041,100	\$ -	\$ -	\$ -	\$ 16,041,100	-14.90%
Water	20,072,884	21,323,645	20,887,199	19,599,100	(381,300)	19,217,800	-	-	-	19,217,800	-1.95%
Stormwater Management	-	-	2,500	332,500	90,000	422,500	-	-	-	422,500	27.07%
Waste Management	1,899,184	1,977,090	2,233,334	2,535,000	-	2,535,000	-	-	211,600	2,746,600	8.35%
Environmental Management	(8,622)	74,165	11,750	164,000	(10,000)	154,000	-	-	150,000	304,000	85.37%
	\$ 33,679,216	\$ 36,888,092	\$ 41,450,447	\$ 41,480,500	\$ (3,110,100)	\$ 38,370,400	\$ -	\$ -	\$ 361,600	\$ 38,732,000	-6.63%
<b>Transportation &amp; Operations</b>											
Administration & Public Works	176,091	256,650	229,625	198,000	60,000	258,000	-	-	-	258,000	30.30%
Roads											
Roadside											
Structures											
Traffic Operations	-	-	-	-	327,200	327,200	-	-	-	327,200	
Winter Control											
Street Lighting											
Transit	1,198,688	1,750,060	2,048,756	2,146,900	110,600	2,257,500	-	-	-	2,257,500	5.15%
Transit - Mobility				4,100	-	4,100	-	-	-	4,100	0.00%
	\$ 1,374,779	\$ 2,006,710	\$ 2,278,381	\$ 2,349,000	\$ 497,800	\$ 2,846,800	\$ -	\$ -	\$ -	\$ 2,846,800	21.19%
<b>Parking</b>											
User	\$ 622,293	\$ 721,972	\$ 785,747	\$ 802,600	\$ 30,500	\$ 833,100	\$ -	\$ -	\$ -	\$ 833,100	3.80%



**City of Belleville  
2024 Budget  
DEPARTMENTAL REVENUE**

Funding Source	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>Protective Services</b>											
Fire Area	\$ 416,519	\$ 542,895	\$ 604,379	\$ 895,800	\$ (367,900)	\$ 527,900	\$ -	\$ -	\$ -	\$ 527,900	-41.07%
Emergency Measures Core	52,782	-	-	-	-	-	-	-	-	-	-
Police Area	2,245,844	2,729,909	2,241,682	2,202,500	-	2,202,500	-	-	289,400	2,491,900	13.14%
911 Program Core											
Quinte Conservation Core											
	\$ 2,715,145	\$ 3,272,804	\$ 2,846,061	\$ 3,098,300	\$ (367,900)	\$ 2,730,400	\$ -	\$ -	\$ 289,400	\$ 3,019,800	-2.53%
<b>Recreation &amp; Cultural</b>											
<b>Recreation &amp; Community Services</b>											
Administration Core	\$ 84	\$ 66,710	\$ 51,003	\$ 50,500	\$ (37,600)	\$ 12,900	\$ -	\$ -	\$ -	\$ 12,900	-74.46%
Registration Programs Core	36,834	161,266	397,711	426,200	69,100	495,300	-	-	52,100	547,400	28.44%
Crossing Guards Core											
Aquatic Programs Core	86,993	400,843	543,485	430,000	87,000	517,000	-	-	46,900	563,900	31.14%
Community Programs & Events Core	40,000	201,671	116,552	115,000	(20,000)	95,000	-	-	25,000	120,000	4.35%
Arenas Core	647,422	1,650,917	1,688,985	2,022,600	82,500	2,105,100	-	-	57,000	2,162,100	6.90%
Community Centres Core	82,475	119,881	112,574	116,300	16,700	133,000	-	-	19,000	152,000	30.70%
Harbours Core	265,485	421,223	480,449	434,000	(20,000)	414,000	-	-	27,000	441,000	1.61%
	\$ 1,159,292	\$ 3,022,512	\$ 3,390,759	\$ 3,594,600	\$ 177,700	\$ 3,772,300	\$ -	\$ -	\$ 227,000	\$ 3,999,300	11.26%
<b>Cultural</b>											
Glanmore Core	20,263	41,560	115,275	98,500	(16,500)	82,000	-	-	-	82,000	-16.75%
Archives Facility Core	5,935	6,516	14,643	16,500	(2,000)	14,500	-	-	-	14,500	-12.12%
Belleville Library Core											
	\$ 26,198	\$ 48,076	\$ 129,918	\$ 115,000	\$ (18,500)	\$ 96,500	\$ -	\$ -	\$ -	\$ 96,500	-16.09%
<b>Parks</b>											
Parks General Core	221,529	260,599	168,335	130,000	40,000	170,000	-	-	3,000	173,000	33.08%
Sports Fields & Grounds Core	100,986	80,408	85,529	90,100	-	90,100	-	-	4,900	95,000	5.44%
Parks Buildings Core	129,295	13,925	15,730	16,600	-	16,600	-	-	-	16,600	0.00%
	\$ 451,811	\$ 354,932	\$ 269,594	\$ 236,700	\$ 40,000	\$ 276,700	\$ -	\$ -	\$ 7,900	\$ 284,600	20.24%
	1,637,301	3,425,519	3,790,271	3,946,300	199,200	4,145,500	-	-	234,900	4,380,400	11.00%
<b>Health Services</b>											
Core	\$ 563,008	\$ 244,000	\$ 250,000	\$ 250,000	\$ 50,000	\$ 300,000	\$ -	\$ -	\$ 75,000	\$ 375,000	50.00%
<b>Social &amp; Family Services</b>											
Core	\$ -	\$ 100,000	\$ 1,498,776	\$ 100,000	\$ (100,000)	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	900.00%
<b>TOTAL USER FEES &amp; CHARGES</b>											
	\$ 49,107,064	\$ 60,082,393	\$ 64,825,505	\$ 66,290,400	\$ (6,448,400)	\$ 59,842,000	\$ (150,000)	\$ -	\$ 7,377,100	\$ 67,069,100	1.17%
<b>Summary of User Fees &amp; Charges</b>											
Core	12,632,056	19,500,720	19,942,078	21,793,600	(3,031,500)	18,762,100	(150,000)	-	7,087,700	25,699,800	17.92%
Area	4,064,060	5,022,865	4,894,818	5,245,200	(257,300)	4,987,900	-	-	289,400	5,277,300	0.61%
User	32,410,948	35,558,808	39,988,610	39,251,600	(3,159,600)	36,092,000	-	-	-	36,092,000	-8.05%
	\$ 49,107,064	\$ 60,082,393	\$ 64,825,505	\$ 66,290,400	\$ (6,448,400)	\$ 59,842,000	\$ (150,000)	\$ -	\$ 7,377,100	\$ 67,069,100	1.17%

City of Belleville  
2024 Budget  
DEPARTMENTAL REVENUE

Funding Source	2021	2022	2023	2023	2024 Budget							
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>CONDITIONAL GRANTS</b>												
<b>Provincial</b>												
<b><u>General Government</u></b>												
Taxation	Core	\$ 101,789	\$ 67,752	\$ -	\$ 975,000	\$ (21,700)	\$ 953,300	\$ -	\$ -	\$ -	\$ 953,300	-2.23%
<b><u>Planning &amp; Development</u></b>												
Economic Development	Core	466,128	557,633	287,585	285,000	4,100	289,100	-	-	-	289,100	1.44%
Engineering	Core	-	239,219	-	-	-	-	-	-	-	-	-
<b><u>Environmental Services</u></b>												
Stormwater	Core	-	335,211	-	329,600	(9,100)	320,500	-	-	-	320,500	-2.76%
<b><u>Transportation &amp; Operations</u></b>												
Yards Centre	Core	-	-	-	-	-	-	-	-	-	-	-
Transit	Area	946,211	740,081	225,684	156,000	(141,700)	14,300	-	-	15,300	29,600	-81.03%
Transit - Mobility	Core	-	-	-	61,600	(41,100)	20,500	-	-	-	20,500	-66.72%
<b><u>Recreation &amp; Cultural</u></b>												
Community Centres	Core	42,700	71,490	51,438	42,700	-	42,700	-	-	-	42,700	0.00%
Community Events	Core	-	40,781	-	-	-	-	-	-	-	-	-
Glanmore	Core	54,640	34,293	34,293	34,300	-	34,300	-	-	-	34,300	0.00%
		\$ 1,611,468	\$ 2,086,459	\$ 599,000	\$ 1,884,200	\$ (209,500)	\$ 1,674,700	\$ -	\$ -	\$ 15,300	\$ 1,690,000	-10.31%
<b>Federal</b>												
<b><u>Transportation &amp; Operations</u></b>												
Transit	Area	-	21,395	-	98,600	(41,700)	56,900	-	-	-	56,900	-
<b><u>Recreation &amp; Cultural</u></b>												
Harbours	Core	-	-	-	-	-	-	-	-	-	-	-
Glanmore	Core	3,566	86,312	7,806	3,600	-	3,600	-	-	-	3,600	0.00%
		\$ 3,566	\$ 107,707	\$ 7,806	\$ 102,200	\$ (41,700)	\$ 60,500	\$ -	\$ -	\$ -	\$ 60,500	-40.80%
<b>TOTAL DEPARTMENTAL REVENUE</b>												
		\$ 50,722,099	\$ 62,276,559	\$ 65,432,311	\$ 68,276,800	\$ (6,699,600)	\$ 61,577,200	\$ (150,000)	\$ -	\$ 7,392,400	\$ 68,819,600	0.79%
<b>Summary of User Fees &amp; Charges</b>												
	Core	668,823	1,432,690	381,122	1,731,800	(67,800)	1,664,000	-	-	-	1,664,000	-3.92%
	Area	946,211	761,476	225,684	254,600	(183,400)	71,200	-	-	15,300	86,500	-66.03%
	User	-	-	-	-	-	-	-	-	-	-	-
		\$ 1,615,034	\$ 2,194,166	\$ 606,806	\$ 1,986,400	\$ (251,200)	\$ 1,735,200	\$ -	\$ -	\$ 15,300	\$ 1,750,500	-11.88%

City of Belleville  
2024 Budget  
DEPARTMENTAL EXPENDITURES (gross)

	Funding Source	2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>GROSS EXPENDITURES</b>												
<b>General Government</b>												
Council	Core	\$ 621,799	\$ 573,325	\$ 661,896	\$ 643,100	\$ (3,600)	\$ 639,500	\$ -	\$ -	\$ 40,000	\$ 679,500	5.66%
Administration	Core	5,110,456	11,017,581	8,990,637	10,206,200	(4,371,200)	5,835,000	(4,000)	-	-	5,831,000	-42.87%
Finance & Taxation	Core	2,760,948	2,804,887	2,863,916	3,850,000	(391,600)	3,458,400	-	-	11,900	3,470,300	-9.86%
Corporate Services	Core	2,521,936	2,489,971	3,131,846	3,348,900	(200,000)	3,148,900	2,000	-	214,000	3,364,900	0.48%
Property Management	Core	1,172,419	1,149,298	960,800	1,079,800	(93,700)	986,100	-	-	-	986,100	-8.68%
Human Resources	Core	935,548	1,016,110	1,195,689	1,306,200	(388,900)	917,300	-	-	44,000	961,300	-26.40%
		\$ 13,123,106	\$ 19,051,172	\$ 17,804,784	\$ 20,434,200	\$ (5,449,000)	\$ 14,985,200	\$ (2,000)	\$ -	\$ 309,900	\$ 15,293,100	-25.16%
<b>Debt</b>												
Funded by Core Rate	Core	\$ 7,845,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Funded by Area Rate	Area	\$ 696,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		\$ 8,541,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Capital Projects</b>												
	Core	\$ 8,084,000	\$ 8,584,000	\$ 9,597,500	\$ 9,597,500	\$ 1,011,700	\$ 10,609,200	\$ -	\$ -	\$ 600,000	\$ 11,209,200	16.79%
<b>Planning &amp; Development</b>												
Economic Development	Core	\$ 2,415,460	\$ 3,688,072	\$ 3,662,561	\$ 3,857,300	\$ 298,900	\$ 4,156,200	\$ (26,500)	\$ -	\$ 56,600	\$ 4,186,300	8.53%
Economic Development - BBIA	Area	274,593	283,123	310,823	307,500	15,300	322,800	-	-	-	322,800	4.98%
		2,690,052	3,971,195	3,973,384	4,164,800	314,200	4,479,000	(26,500)	-	56,600	4,509,100	8.27%
Planning & Approvals	Core	1,999,894	2,148,417	1,248,623	2,493,700	130,700	2,624,400	-	-	5,211,400	7,835,800	214.22%
Building Services	Core	2,134,672	4,629,071	2,313,940	2,346,600	(26,000)	2,320,600	-	-	124,300	2,444,900	4.19%
		\$ 4,134,566	\$ 6,777,487	\$ 3,562,563	\$ 4,840,300	\$ 104,700	\$ 4,945,000	\$ -	\$ -	\$ 5,335,700	\$ 10,280,700	112.40%
		\$ 6,824,618	\$ 10,748,682	\$ 7,535,947	\$ 9,005,100	\$ 418,900	\$ 9,424,000	\$ (26,500)	\$ -	\$ 5,392,300	\$ 14,789,800	64.24%
<b>Engineering</b>												
	Core	\$ 926,472	\$ 1,135,441	\$ 1,096,860	\$ 954,800	\$ 30,000	\$ 984,800	\$ -	\$ -	\$ 17,200	\$ 1,002,000	4.94%
<b>Environmental Services</b>												
Wastewater	User	\$ 11,715,771	\$ 13,513,191	\$ 17,458,739	\$ 18,849,900	\$ (2,808,800)	\$ 16,041,100	\$ -	\$ -	\$ -	\$ 16,041,100	-14.90%
Water	User	20,072,884	21,323,645	17,783,819	19,599,100	(381,300)	19,217,800	-	-	-	19,217,800	-1.95%
Stormwater Management	Core	300,072	547,161	198,445	957,000	99,500	1,056,500	-	-	-	1,056,500	10.40%
Waste Management	Core	3,978,778	4,038,471	4,486,939	4,793,800	(144,000)	4,649,800	-	-	211,600	4,861,400	1.41%
Environmental Management	Core	398,184	464,532	720,315	621,600	27,900	649,500	-	-	150,000	799,500	28.62%
		4,677,034	5,050,164	5,405,699	6,372,400	(16,600)	6,355,800	-	-	361,600	6,717,400	5.41%
		\$ 36,465,689	\$ 39,887,000	\$ 40,648,257	\$ 44,821,400	\$ (3,206,700)	\$ 41,614,700	\$ -	\$ -	\$ 361,600	\$ 41,976,300	-6.35%
<b>Transportation &amp; Operations</b>												
Administration & Public Works	Core	\$ 2,208,818	\$ 5,457,908	\$ 5,954,659	\$ 6,058,700	\$ 355,400	\$ 6,414,100	\$ -	\$ -	\$ 6,500	\$ 6,420,600	5.97%
Roads	Core	1,147,069	1,437,944	1,307,172	1,502,000	24,300	1,526,300	-	-	-	1,526,300	1.62%
Roadside	Core	1,727,796	2,076,282	1,897,887	2,080,800	92,200	2,173,000	-	-	-	2,173,000	4.43%
Structures	Core	24,928	20,772	26,183	48,300	(7,500)	40,800	-	-	-	40,800	-15.53%
Traffic Operations	Core	1,100,556	1,143,833	1,187,480	1,130,800	366,200	1,497,000	-	-	22,300	1,519,300	34.36%
Winter Control	Core	2,405,100	2,365,200	2,481,026	2,661,600	241,100	2,902,700	-	-	-	2,902,700	9.06%
Transit - Mobility	Core				427,300	26,700	454,000	-	-	-	454,000	6.25%
		8,614,268	12,501,940	12,854,408	13,909,500	1,098,400	15,007,900	-	-	28,800	15,036,700	8.10%

**City of Belleville  
2024 Budget  
DEPARTMENTAL EXPENDITURES (gross)**

Funding Source	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
Street Lighting	665,194	671,352	669,237	<b>692,300</b>	6,100	<b>698,400</b>	-	-	-	<b>698,400</b>	<b>0.88%</b>
Transit	6,000,533	7,126,819	6,914,318	<b>6,450,100</b>	598,400	<b>7,048,500</b>	-	-	65,700	<b>7,114,200</b>	<b>10.30%</b>
	6,665,727	7,798,170	7,583,555	<b>7,142,400</b>	604,500	<b>7,746,900</b>	-	-	65,700	<b>7,812,600</b>	<b>9.38%</b>
	\$ 15,279,995	\$ 20,300,111	\$ 20,437,962	\$ <b>21,051,900</b>	\$ 1,702,900	\$ <b>22,754,800</b>	\$ -	\$ -	\$ 94,500	\$ <b>22,849,300</b>	<b>8.54%</b>
<b>Parking</b>											
User	\$ 622,293	\$ 721,972	\$ 658,270	\$ <b>802,600</b>	\$ 30,500	\$ <b>833,100</b>	\$ -	\$ -	\$ -	\$ <b>833,100</b>	<b>3.80%</b>
<b>Protective Services</b>											
Fire	\$ 12,517,229	\$ 13,894,962	\$ 13,784,846	\$ <b>14,190,300</b>	\$ 1,078,900	\$ <b>15,269,200</b>	\$ -	\$ -	\$ (10,000)	\$ <b>15,259,200</b>	<b>7.53%</b>
Emergency Measures	55,995	48,856	126,868	<b>136,700</b>	5,500	<b>142,200</b>	-	-	-	<b>142,200</b>	<b>4.02%</b>
Police	23,825,223	24,588,794	24,769,904	<b>25,771,100</b>	-	<b>25,771,100</b>	-	-	2,851,900	<b>28,623,000</b>	<b>11.07%</b>
	\$ 36,398,447	\$ 38,532,612	\$ 38,681,619	\$ <b>40,098,100</b>	\$ 1,084,400	\$ <b>41,182,500</b>	\$ -	\$ -	\$ 2,841,900	\$ <b>44,024,400</b>	<b>9.79%</b>
911 Program	73,185	73,237	67,091	<b>79,700</b>	-	<b>79,700</b>	-	-	5,600	<b>85,300</b>	<b>7.03%</b>
Quinte Conservation	859,685	950,467	1,052,783	<b>1,052,900</b>	-	<b>1,052,900</b>	-	-	104,300	<b>1,157,200</b>	<b>9.91%</b>
	\$ 932,870	\$ 1,023,704	\$ 1,119,874	\$ <b>1,132,600</b>	\$ -	\$ <b>1,132,600</b>	\$ -	\$ -	\$ 109,900	\$ <b>1,242,500</b>	<b>9.70%</b>
	\$ 37,331,317	\$ 39,556,315	\$ 39,801,493	\$ <b>41,230,700</b>	\$ 1,084,400	\$ <b>42,315,100</b>	\$ -	\$ -	\$ 2,951,800	\$ <b>45,266,900</b>	<b>9.79%</b>
<b>Recreation &amp; Cultural</b>											
<b>Recreation</b>											
Administration	\$ 1,592,238	\$ 1,534,432	\$ 1,920,491	\$ <b>2,123,300</b>	\$ (1,848,200)	\$ <b>275,100</b>	\$ 37,500	\$ -	\$ (11,600)	\$ <b>301,000</b>	<b>-85.82%</b>
Registration Programs	495,977	589,223	852,438	<b>988,000</b>	918,100	<b>1,906,100</b>	-	-	-	<b>1,906,100</b>	<b>92.93%</b>
Crossing Guards	315,355	434,183	464,080	<b>526,100</b>	4,600	<b>530,700</b>	-	-	-	<b>530,700</b>	<b>0.87%</b>
Aquatic Programs	474,147	617,084	679,935	<b>797,600</b>	1,636,400	<b>2,434,000</b>	-	-	-	<b>2,434,000</b>	<b>205.17%</b>
Community Events & Programs	366,404	671,256	519,997	<b>508,400</b>	176,200	<b>684,600</b>	-	-	25,000	<b>709,600</b>	<b>39.58%</b>
Arenas	4,178,167	7,629,851	7,977,489	<b>7,929,300</b>	242,000	<b>8,171,300</b>	(9,000)	-	-	<b>8,162,300</b>	<b>2.94%</b>
Community Centres	404,688	475,772	454,713	<b>526,100</b>	29,400	<b>555,500</b>	-	-	-	<b>555,500</b>	<b>5.59%</b>
Harbours	402,464	515,618	726,826	<b>568,200</b>	141,800	<b>710,000</b>	-	-	-	<b>710,000</b>	<b>24.96%</b>
	\$ 8,229,441	\$ 12,467,419	\$ 13,595,967	\$ <b>13,967,000</b>	\$ 1,300,300	\$ <b>15,267,300</b>	\$ 28,500	\$ -	\$ 13,400	\$ <b>15,309,200</b>	<b>9.61%</b>
<b>Cultural</b>											
Glanmore	\$ 513,307	\$ 585,052	\$ 597,038	\$ <b>701,800</b>	\$ 12,900	\$ <b>714,700</b>	\$ -	\$ -	\$ -	\$ <b>714,700</b>	<b>1.84%</b>
Heritage Belleville	2,535	1,986	2,283	<b>6,400</b>	-	<b>6,400</b>	-	-	-	<b>6,400</b>	<b>0.00%</b>
Archives Facility	90,338	83,947	72,337	<b>114,200</b>	300	<b>114,500</b>	-	-	-	<b>114,500</b>	<b>0.26%</b>
Belleville Library	2,342,000	2,420,094	2,555,400	<b>2,555,400</b>	-	<b>2,555,400</b>	-	-	99,600	<b>2,655,000</b>	<b>3.90%</b>
	\$ 2,948,179	\$ 3,091,080	\$ 3,227,058	\$ <b>3,377,800</b>	\$ 13,200	\$ <b>3,391,000</b>	\$ -	\$ -	\$ 99,600	\$ <b>3,490,600</b>	<b>3.34%</b>
<b>Parks</b>											
Parks Field Operations	\$ 11,177,620	\$ 15,558,499	\$ 16,823,025	\$ <b>17,344,800</b>	\$ 1,313,500	\$ <b>18,658,300</b>	\$ 28,500	\$ -	\$ 113,000	\$ <b>18,799,800</b>	<b>8.39%</b>
Parks Field Operations	3,280,251	3,622,233	3,315,506	<b>3,200,100</b>	525,900	<b>3,726,000</b>	-	-	49,300	<b>3,775,300</b>	<b>17.97%</b>
Sports Fields & Grounds	469,906	473,621	520,326	<b>492,000</b>	422,000	<b>914,000</b>	-	-	-	<b>914,000</b>	<b>85.77%</b>
Parks Buildings	495,203	471,280	338,013	<b>412,200</b>	26,400	<b>438,600</b>	-	-	-	<b>438,600</b>	<b>6.40%</b>
	4,245,359	4,567,134	4,173,845	<b>4,104,300</b>	974,300	<b>5,078,600</b>	-	-	49,300	<b>5,127,900</b>	<b>24.94%</b>
	\$ 15,422,979	\$ 20,125,632	\$ 20,996,870	\$ <b>21,449,100</b>	\$ 2,287,800	\$ <b>23,736,900</b>	\$ 28,500	\$ -	\$ 162,300	\$ <b>23,927,700</b>	<b>11.56%</b>

City of Belleville  
2024 Budget  
DEPARTMENTAL EXPENDITURES (gross)

Funding Source	2021	2022	2023	2023	2024 Budget							
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>Health Services</b>	Core	\$ 5,660,059	\$ 5,487,712	\$ 5,264,274	\$ 6,120,200	\$ (15,300)	\$ 6,104,900	\$ -	\$ -	\$ 536,500	\$ 6,641,400	8.52%
<b>Social &amp; Family Services</b>	Core	\$ 10,756,965	\$ 11,283,488	\$ 11,203,297	\$ 11,974,200	\$ -	\$ 11,974,200	\$ -	\$ -	\$ 1,766,300	\$ 13,740,500	14.75%
<b>TOTAL MUNICIPAL BUDGET</b>		<b>\$ 159,039,464</b>	<b>\$ 176,881,525</b>	<b>\$ 175,045,515</b>	<b>\$ 187,441,700</b>	<b>\$ (2,104,800)</b>	<b>\$ 185,336,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,192,400</b>	<b>\$ 197,529,300</b>	<b>5.38%</b>
<b>FIXED ASSET AMORTIZATION</b>		<b>\$ 24,337,786</b>	<b>\$ 24,042,083</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL MUNICIPAL EXPENSES</b>		<b>\$ 183,377,250</b>	<b>\$ 200,923,608</b>	<b>\$ 175,045,515</b>	<b>\$ 187,441,700</b>	<b>\$ (2,104,800)</b>	<b>\$ 185,336,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,192,400</b>	<b>\$ 197,529,300</b>	
<b>EDUCATION TAXES</b>												
	Public - English	14,988,242	14,415,863	15,521,782	15,091,200	173,900	15,265,100	-	-	-	15,265,100	1.15%
	Public - French	225,121	218,490	262,497	144,700	2,900	147,600	-	-	-	147,600	2.00%
	Separate - English	2,849,876	2,688,157	2,893,957	3,369,300	32,400	3,401,700	-	-	-	3,401,700	0.96%
	Separate - French	110,417	105,833	100,443	126,100	1,100	127,200	-	-	-	127,200	0.87%
		18,173,655	17,428,342	18,778,679	18,731,300	210,300	18,941,600	-	-	-	18,941,600	1.12%
<b>TOTAL GROSS EXPENDITURES</b>		<b>\$ 201,550,905</b>	<b>\$ 218,351,950</b>	<b>\$ 193,824,193</b>	<b>\$ 206,173,000</b>	<b>\$ (1,894,500)</b>	<b>\$ 204,278,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,192,400</b>	<b>\$ 216,470,900</b>	<b>4.99%</b>
<b>Summary of Municipal Budget</b>												
	Core	82,649,508	94,757,667	92,695,558	100,778,800	(643,900)	100,134,900	-	-	9,284,800	109,419,700	8.57%
	Area	43,979,008	46,565,050	46,449,129	47,411,300	1,698,700	49,110,000	-	-	2,907,600	52,017,600	9.72%
	User	32,410,948	35,558,808	35,900,828	39,251,600	(3,159,600)	36,092,000	-	-	-	36,092,000	-8.05%
		<b>\$ 159,039,464</b>	<b>\$ 176,881,525</b>	<b>\$ 175,045,515</b>	<b>\$ 187,441,700</b>	<b>\$ (2,104,800)</b>	<b>\$ 185,336,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,192,400</b>	<b>\$ 197,529,300</b>	<b>5.38%</b>

City of Belleville  
 2024 Budget  
 NET EXPENDITURES by funding source

Funding Source	2021	2022	2023	2023	2024 Budget							
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>NET EXPENDITURES</b>												
<b>General Government</b>												
Council	Core	\$ 621,799	\$ 573,325	\$ 661,896	\$ 643,100	\$ (3,600)	\$ 639,500	\$ -	\$ -	\$ 40,000	\$ 679,500	5.66%
Administration	Core	2,400,652	5,725,022	2,691,359	2,853,900	(863,900)	1,990,000	146,000	-	(90,000)	2,046,000	-28.31%
Finance & Taxation	Core	2,512,829	2,542,408	2,749,626	2,723,000	(402,900)	2,320,100	-	-	11,900	2,332,000	-14.36%
Corporate Services	Core	2,325,098	2,099,007	2,765,682	2,982,300	(199,100)	2,783,200	2,000	-	214,000	2,999,200	0.57%
Property Management	Core	364,773	255,778	225,699	239,200	(129,100)	110,100	-	-	-	110,100	-53.97%
Human Resources	Core	834,737	942,139	967,489	1,078,000	(180,700)	897,300	-	-	-	897,300	-16.76%
		\$ 9,059,888	\$ 12,137,679	\$ 10,061,752	\$ 10,519,500	\$ (1,779,300)	\$ 8,740,200	\$ 148,000	\$ -	\$ 175,900	\$ 9,064,100	-13.84%
<b>Debt</b>												
Funded by Core Rate	Core	\$ 7,194,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Funded by Area Rate	Area	493,226	-	-	-	-	-	-	-	-	-	
		\$ 7,687,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Capital Projects</b>												
	Core	\$ 8,084,000	\$ 8,584,000	\$ 9,597,500	\$ 9,597,500	\$ 1,011,700	\$ 10,609,200	\$ -	\$ -	\$ 600,000	\$ 11,209,200	16.79%
<b>Planning &amp; Development</b>												
Economic Development	Core	\$ 963,019	\$ 1,798,877	\$ 1,880,993	\$ 2,131,500	\$ 128,500	\$ 2,260,000	\$ (26,500)	\$ -	\$ 6,600	\$ 2,240,100	5.10%
Economic Development - BBIA	Area	274,593	283,123	310,823	307,500	15,300	322,800	-	-	-	322,800	4.98%
		1,237,612	2,082,000	2,191,816	2,439,000	143,800	2,582,800	(26,500)	-	6,600	2,562,900	5.08%
Planning & Approvals	Core	1,106,217	1,299,828	526,506	800,500	146,900	947,400	-	-	(20,800)	926,600	15.75%
Building Services	Core	487,696	482,075	499,919	550,600	124,000	674,600	-	-	124,300	798,900	45.10%
		\$ 1,593,913	\$ 1,781,903	\$ 1,026,425	\$ 1,351,100	\$ 270,900	\$ 1,622,000	\$ -	\$ -	\$ 103,500	\$ 1,725,500	27.71%
		\$ 2,831,525	\$ 3,863,903	\$ 3,218,241	\$ 3,790,100	\$ 414,700	\$ 4,204,800	\$ (26,500)	\$ -	\$ 110,100	\$ 4,288,400	13.15%
<b>Engineering</b>												
	Core	\$ 754,032	\$ 645,813	\$ 944,191	\$ 560,800	\$ 30,000	\$ 590,800	\$ -	\$ -	\$ 17,200	\$ 608,000	8.42%
<b>Environmental Services</b>												
Wastewater	User	\$ -	\$ -	\$ (856,925)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water	User	-	-	-	-	-	-	-	-	-	-	
Stormwater Management	Core	300,072	211,950	195,945	294,900	18,600	313,500	-	-	-	313,500	6.31%
Waste Management	Core	2,079,595	2,061,381	2,253,606	2,258,800	(144,000)	2,114,800	-	-	-	2,114,800	-6.38%
Environmental Management	Core	406,806	390,366	708,565	457,600	37,900	495,500	-	-	-	495,500	8.28%
		\$ 2,786,472	\$ 2,663,697	\$ 3,158,115	\$ 3,011,300	\$ (87,500)	\$ 2,923,800	\$ -	\$ -	\$ -	\$ 2,923,800	-2.91%
		\$ 2,786,472	\$ 2,663,697	\$ 2,301,191	\$ 3,011,300	\$ (87,500)	\$ 2,923,800	\$ -	\$ -	\$ -	\$ 2,923,800	-2.91%
<b>Transportation &amp; Operations</b>												
Administration & Public Works	Core	\$ 2,032,727	\$ 5,201,259	\$ 5,725,034	\$ 5,860,700	\$ 295,400	\$ 6,156,100	\$ -	\$ -	\$ 6,500	\$ 6,162,600	5.15%
Roads	Core	1,147,069	1,437,944	1,307,172	1,502,000	24,300	1,526,300	-	-	-	1,526,300	1.62%
Roadside	Core	1,727,796	2,076,282	1,897,887	2,080,800	92,200	2,173,000	-	-	-	2,173,000	4.43%
Structures	Core	24,928	20,772	26,183	48,300	(7,500)	40,800	-	-	-	40,800	-15.53%
Traffic Operations	Core	1,100,556	1,143,833	1,187,480	1,130,800	39,000	1,169,800	-	-	22,300	1,192,100	5.42%
Winter Control	Core	2,405,100	2,365,200	2,481,026	2,661,600	241,100	2,902,700	-	-	-	2,902,700	9.06%
Transit - Mobility	Core	382,874	330,762	340,098	361,600	67,800	429,400	-	-	-	429,400	18.75%
		\$ 8,821,051	\$ 12,576,053	\$ 12,964,880	\$ 13,645,800	\$ 752,300	\$ 14,398,100	\$ -	\$ -	\$ 28,800	\$ 14,426,900	5.72%

City of Belleville  
2024 Budget  
NET EXPENDITURES by funding source

Funding Source	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
Street Lighting	\$ 665,194	671,352	669,237	692,300	6,100	698,400	-	-	-	698,400	0.88%
Transit	3,472,760	4,284,521	4,299,780	4,048,600	671,200	4,719,800	-	-	50,400	4,770,200	17.82%
	\$ 4,137,954	\$ 4,955,872	\$ 4,969,017	\$ 4,740,900	\$ 677,300	\$ 5,418,200	\$ -	\$ -	\$ 50,400	\$ 5,468,600	15.35%
	\$ 12,959,005	\$ 17,531,925	\$ 17,933,897	\$ 18,386,700	\$ 1,429,600	\$ 19,816,300	\$ -	\$ -	\$ 79,200	\$ 19,895,500	8.21%
<b>Parking</b>	\$ -	\$ -	\$ (127,477)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Protective Services</b>											
Fire	\$ 12,100,710	\$ 13,352,067	\$ 13,180,467	\$ 13,294,500	\$ 1,446,800	\$ 14,741,300	\$ -	\$ -	\$ (10,000)	\$ 14,731,300	10.81%
Emergency Measures	3,213	48,856	126,868	136,700	5,500	142,200	-	-	-	142,200	4.02%
Police	21,579,380	21,858,885	22,528,223	23,568,600	-	23,568,600	-	-	2,562,500	26,131,100	10.87%
	\$ 33,683,303	\$ 35,259,807	\$ 35,835,557	\$ 36,999,800	\$ 1,452,300	\$ 38,452,100	\$ -	\$ -	\$ 2,552,500	\$ 41,004,600	10.82%
911 Program	73,185	73,237	67,091	79,700	-	79,700	-	-	5,600	85,300	7.03%
Conservation	859,685	950,467	1,052,783	1,052,900	-	1,052,900	-	-	104,300	1,157,200	9.91%
	\$ 932,870	\$ 1,023,704	\$ 1,119,874	\$ 1,132,600	\$ -	\$ 1,132,600	\$ -	\$ -	\$ 109,900	\$ 1,242,500	9.70%
	\$ 34,616,173	\$ 36,283,511	\$ 36,955,432	\$ 38,132,400	\$ 1,452,300	\$ 39,584,700	\$ -	\$ -	\$ 2,662,400	\$ 42,247,100	10.79%
<b>Recreation &amp; Cultural</b>											
<u>Recreation &amp; Community Services</u>											
Administration	\$ 1,592,154	\$ 1,467,722	\$ 1,869,488	\$ 2,072,800	\$ (1,810,600)	\$ 262,200	\$ 37,500	\$ -	\$ (11,600)	\$ 288,100	-86.10%
Registration Programs	459,144	427,957	454,727	561,800	849,000	1,410,800	-	-	(52,100)	1,358,700	141.85%
Crossing Gurads	315,355	434,183	464,080	526,100	4,600	530,700	-	-	-	530,700	0.87%
Aquatic Programs	387,154	216,241	136,450	367,600	1,549,400	1,917,000	-	-	(46,900)	1,870,100	408.73%
Community Events & Programs	326,404	428,804	403,445	393,400	196,200	589,600	-	-	-	589,600	49.87%
Major Facilities	3,530,745	5,978,934	6,288,503	5,906,700	159,500	6,066,200	(9,000)	-	(57,000)	6,000,200	1.58%
Community Centres	279,513	279,615	290,701	367,100	12,700	379,800	-	-	(19,000)	360,800	-1.72%
Harbours	136,980	94,394	246,378	134,200	161,800	296,000	-	-	(27,000)	269,000	100.45%
	\$ 7,027,449	\$ 9,327,850	\$ 10,153,770	\$ 10,329,700	\$ 1,122,600	\$ 11,452,300	\$ 28,500	\$ -	\$ (213,600)	\$ 11,267,200	9.08%
<u>Cultural</u>											
Glanmore	\$ 434,837	\$ 422,888	\$ 439,664	\$ 565,400	\$ 29,400	\$ 594,800	\$ -	\$ -	\$ -	\$ 594,800	5.20%
Heritage Belleville	2,535	1,986	2,283	6,400	-	6,400	-	-	-	6,400	0.00%
Archives Facility	84,403	77,432	57,694	97,700	2,300	100,000	-	-	-	100,000	2.35%
Belleville Library	2,342,000	2,420,094	2,555,400	2,555,400	-	2,555,400	-	-	99,600	2,655,000	3.90%
	\$ 2,863,774	\$ 2,922,400	\$ 3,055,041	\$ 3,224,900	\$ 31,700	\$ 3,256,600	\$ -	\$ -	\$ 99,600	\$ 3,356,200	4.07%
	\$ 9,891,223	\$ 12,250,250	\$ 13,208,811	\$ 13,554,600	\$ 1,154,300	\$ 14,708,900	\$ 28,500	\$ -	\$ (114,000)	\$ 14,623,400	7.89%
<u>Parks</u>											
Parks General Operations	3,058,721	3,361,634	3,147,171	3,070,100	485,900	3,556,000	-	-	46,300	3,602,300	17.33%
Sports Fields & Grounds	368,919	393,213	434,798	401,900	422,000	823,900	-	-	(4,900)	819,000	103.78%
Parks Buildings	365,908	457,355	322,283	395,600	26,400	422,000	-	-	-	422,000	6.67%
	\$ 3,793,549	\$ 4,212,202	\$ 3,904,251	\$ 3,867,600	\$ 934,300	\$ 4,801,900	\$ -	\$ -	\$ 41,400	\$ 4,843,300	25.23%
	\$ 13,684,771	\$ 16,462,452	\$ 17,113,062	\$ 17,422,200	\$ 2,088,600	\$ 19,510,800	\$ 28,500	\$ -	\$ (72,600)	\$ 19,466,700	11.74%
<b>Health Services</b>	\$ 5,097,051	\$ 5,243,712	\$ 5,014,274	\$ 5,870,200	\$ (65,300)	\$ 5,804,900	\$ -	\$ -	\$ 461,500	\$ 6,266,400	6.75%
<b>Social &amp; Family Services</b>	\$ 10,756,965	\$ 11,183,488	\$ 9,704,521	\$ 11,874,200	\$ 100,000	\$ 11,974,200	\$ -	\$ -	\$ 766,300	\$ 12,740,500	7.30%
<b>TOTAL MUNICIPAL EXPENDITURES</b>	<b>\$ 108,317,365</b>	<b>\$ 114,600,181</b>	<b>\$ 112,716,583</b>	<b>\$ 119,164,900</b>	<b>\$ 4,594,800</b>	<b>\$ 123,759,700</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 4,800,000</b>	<b>\$ 128,709,700</b>	<b>8.01%</b>

City of Belleville  
 2024 Budget  
 NET EXPENDITURES by funding source

Funding Source	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>Summary of Municipal Expenditures</b>											
Core	69,731,503	74,150,234	72,712,456	77,253,400	2,455,400	79,708,800	150,000	-	2,197,100	82,055,900	6.22%
Area	38,585,862	40,449,947	40,988,530	41,911,500	2,139,400	44,050,900	-	-	2,602,900	46,653,800	11.32%
User	-	-	(984,402)	-	-	-	-	-	-	-	-
	<b>\$ 108,317,365</b>	<b>\$ 114,600,181</b>	<b>\$ 112,716,583</b>	<b>\$ 119,164,900</b>	<b>\$ 4,594,800</b>	<b>\$ 123,759,700</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 4,800,000</b>	<b>\$ 128,709,700</b>	<b>8.01%</b>
<b>Amortization Expense</b>	\$ 24,337,786	\$ 24,042,083	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL MUNICIPAL EXPENSES</b>	<b>\$ 132,655,151</b>	<b>\$ 138,642,264</b>	<b>\$ 112,716,583</b>	<b>\$ 119,164,900</b>	<b>\$ 4,594,800</b>	<b>\$ 123,759,700</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 4,800,000</b>	<b>\$ 128,709,700</b>	



City of Belleville  
 2024 Budget  
 CITY EXPENDITURES - NET

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
GENERAL GOVERNMENT	\$ 9,059,888	\$ 12,137,679	\$ 10,061,752	\$ 10,519,500	\$ (1,779,300)	\$ 8,740,200	\$ 148,000	\$ -	\$ 175,900	\$ 9,064,100	-13.84%
DEBT	7,687,483	-	-	-	-	-	-	-	-	-	
CONTRIBUTION TO CAPITAL PROJECTS	8,084,000	8,584,000	9,597,500	9,597,500	1,011,700	10,609,200	-	-	600,000	11,209,200	16.79%
PLANNING & DEVELOPMENT	2,831,525	3,863,903	3,218,241	3,790,100	414,700	4,204,800	(26,500)	-	110,100	4,288,400	13.15%
ENGINEERING	754,032	645,813	944,191	560,800	30,000	590,800	-	-	17,200	608,000	8.42%
ENVIRONMENTAL SERVICES	2,786,472	2,663,697	2,301,191	3,011,300	(87,500)	2,923,800	-	-	-	2,923,800	-2.91%
TRANS. & OPERATIONAL SERVICES	12,959,005	17,531,925	17,933,897	18,386,700	1,429,600	19,816,300	-	-	79,200	19,895,500	8.21%
PARKING SERVICES	-	-	(127,477)	-	-	-	-	-	-	-	
PROTECTIVE SERVICES	34,616,173	36,283,511	36,955,432	38,132,400	1,452,300	39,584,700	-	-	2,662,400	42,247,100	10.79%
RECREATION & CULTURAL	13,684,771	16,462,452	17,113,062	17,422,200	2,088,600	19,510,800	28,500	-	(72,600)	19,466,700	11.74%
HEALTH SERVICES	5,097,051	5,243,712	5,014,274	5,870,200	(65,300)	5,804,900	-	-	461,500	6,266,400	6.75%
SOCIAL & FAMILY SERVICES	10,756,965	11,183,488	9,704,521	11,874,200	100,000	11,974,200	-	-	766,300	12,740,500	7.30%
<b>TOTAL CITY EXPENDITURES</b>	<b>\$ 108,317,365</b>	<b>\$ 114,600,181</b>	<b>\$ 112,716,583</b>	<b>\$ 119,164,900</b>	<b>\$ 4,594,800</b>	<b>\$ 123,759,700</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 4,800,000</b>	<b>\$ 128,709,700</b>	<b>8.01%</b>

**City of Belleville  
2024 Budget  
General Government Expenditures  
SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
COUNCIL	\$ 621,799	\$ 573,325	\$ 661,896	\$ 643,100	\$ (3,600)	\$ 639,500	\$ -	\$ -	\$ 40,000	\$ 679,500	5.66%
ADMINISTRATION	2,400,652	5,725,022	2,691,359	2,853,900	(863,900)	1,990,000	146,000	-	(90,000)	2,046,000	-28.31%
FINANCE & TAXATION	2,512,829	2,542,408	2,749,626	2,723,000	(402,900)	2,320,100	-	-	11,900	2,332,000	-14.36%
CORPORATE SERVICES	2,325,098	2,099,007	2,765,682	2,982,300	(199,100)	2,783,200	2,000	-	214,000	2,999,200	0.57%
PROPERTY MANAGEMENT	364,773	255,778	225,699	239,200	(129,100)	110,100	-	-	-	110,100	-53.97%
HUMAN RESOURCES	834,737	942,139	967,489	1,078,000	(180,700)	897,300	-	-	-	897,300	-16.76%
<b>NET GENERAL GOVERNMENT EXPENDITURES</b>	<b>\$ 9,059,888</b>	<b>\$ 12,137,679</b>	<b>\$ 10,061,752</b>	<b>\$ 10,519,500</b>	<b>\$ (1,779,300)</b>	<b>\$ 8,740,200</b>	<b>\$ 148,000</b>	<b>\$ -</b>	<b>\$ 175,900</b>	<b>\$ 9,064,100</b>	<b>-13.84%</b>

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Council

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>COUNCIL EXPENDITURES</b>												
<b>1000300</b>												
Staffing	\$ 452,823	\$ 441,527	\$ 483,318	\$ 501,500	\$ 21,400	\$ 522,900	-	-	40,000	\$ 562,900	12.24%	
Telephone 1-8-1000300-0055	7,099	10,459	8,102	9,100		9,100				9,100	0.00%	
Travel & Training 1-8-1000300-0110	13,340	5,151	54,361	16,000		16,000				16,000	0.00%	
Public Relations 1-8-1000300-0120	39,938	70,566	42,473	45,000	(5,000)	40,000				40,000	-11.11%	
Cultural Exchange Activities 1-8-1000300-0121	31,157	29,413	62,368	55,000	(20,000)	35,000				35,000	-36.36%	
Furniture & Equipment 1-8-1000300-0180	193	475	64	5,000		5,000				5,000	0.00%	
Legal Expense 1-8-1000300-0530	5,776	4,180	22,949	10,000		10,000				10,000	0.00%	
Special projects 1-8-1000300-0566	30,173	40,054	16,912	30,000	(15,000)	15,000				15,000	-50.00%	
Parking Permits 1-8-1000300-1305	1,500	1,500	1,350	1,500		1,500				1,500	0.00%	
Contribution to Reserve 1-8-1000300-0980	39,800	(30,000)	(30,000)	(30,000)	15,000	(15,000)				(15,000)	-50.00%	
Transferred to Fixed Assets 1-8-1000300-9999	-	-	-	-		-				-		
<b>TOTAL COUNCIL EXPENDITURES</b>	<b>\$ 621,799</b>	<b>\$ 573,325</b>	<b>\$ 661,896</b>	<b>\$ 643,100</b>	<b>\$ (3,600)</b>	<b>\$ 639,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 679,500</b>	<b>5.66%</b>	

City of Belleville  
2024 Budget  
General Government Expenditures  
Administration

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>CAO</b>												
<b>REVENUE</b>												
Contribution from Reserve	1-7-1500305-4999	-	43,781	44,046	110,000	(60,000)	50,000	-	-	-	50,000	-54.55%
Merchandise Sales	1-7-1500305-0264	-	-	9,982	5,000		5,000				5,000	0.00%
<b>TOTAL REVENUE</b>		<b>\$ -</b>	<b>\$ 43,781</b>	<b>\$ 54,027</b>	<b>\$ 115,000</b>	<b>\$ (60,000)</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>-52.17%</b>
<b>EXPENDITURES</b>												
Staffing		\$ 698,505	\$ 724,049	\$ 782,193	\$ 788,400	\$ 55,800	\$ 844,200	-	-	-	\$ 844,200	7.08%
Telephone	1-8-1500305-0055	2,515	2,031	4,320	4,100		4,100				4,100	0.00%
Office Supplies	1-8-1500305-0060	6,485	4,811	6,410	7,000	(1,000)	6,000				6,000	-14.29%
Travel & Training	1-8-1500305-0110	1,140	4,054	50,140	62,500	(50,000)	12,500				12,500	-80.00%
Advertising & Promotion	1-8-1500305-0120	877	43	310	1,000		1,000				1,000	0.00%
Furniture & Equipment	1-8-1500305-0180	875	335	1,882	3,000		3,000				3,000	0.00%
Branded Merchandise	1-8-1500305-0420	-	4,844	9,368	2,500		2,500				2,500	0.00%
Consulting Services	1-8-1500305-0520	-	-	-	50,000		50,000				50,000	0.00%
Photocopying	1-8-1500305-0550	4,179	4,023	3,258	5,000	(1,000)	4,000				4,000	-20.00%
Discretionary Fund	1-8-1500305-0559	8,816	11,605	10,887	12,000	2,000	14,000				14,000	16.67%
Contribution to Reserve	1-8-1500305-0980	-	-	-	-		-				-	
Transferred to Capital	1-8-1500305-9901	(132,200)	(97,000)	-	-		-				-	
Transferred to Fixed Assets	1-8-1500305-9999	-	-	-	-		-				-	
<b>TOTAL CAO EXPENDITURES</b>		<b>\$ 591,192</b>	<b>\$ 658,796</b>	<b>\$ 868,767</b>	<b>\$ 935,500</b>	<b>\$ 5,800</b>	<b>\$ 941,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 941,300</b>	<b>0.62%</b>
<b>NET CAO EXPENDITURES</b>		<b>\$ 591,192</b>	<b>\$ 615,014</b>	<b>\$ 814,740</b>	<b>\$ 820,500</b>	<b>\$ 65,800</b>	<b>\$ 886,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 886,300</b>	<b>8.02%</b>

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Administration

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>CITY HALL ADMINISTRATION</b>												
<b>REVENUE</b>												
<b>2900335</b>												
Contribution from Reserve	1-7-2900335-4999	2,076,734	4,466,654	5,559,900	5,559,900	(3,432,300)	2,127,600	(150,000)			1,977,600	-64.43%
Donations & Sponsorships	1-7-2900335-7030	1,000	-	-	-		-				-	
<b>TOTAL REVENUE</b>		<b>\$ 2,077,734</b>	<b>\$ 4,466,654</b>	<b>\$ 5,559,900</b>	<b>\$ 5,559,900</b>	<b>\$ (3,432,300)</b>	<b>\$ 2,127,600</b>	<b>\$ (150,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,977,600</b>	<b>-64.43%</b>
<b>EXPENDITURES</b>												
<b>2900335</b>												
Sick Leave		\$ 168,142	\$ 335,118	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -	
Post Retirement		761,495	600,419	1,058,349	1,034,700	(484,700)	550,000	-	-	-	550,000	-46.84%
Postage	1-8-2900335-0061	78,893	76,717	65,617	55,000		55,000				55,000	0.00%
Insurance	1-8-2900335-0090	139,671	169,842	198,847	185,200	36,200	221,400				221,400	19.55%
Claims	1-8-2900335-0091	-	11,743	55,000	3,000	15,000	18,000				18,000	500.00%
Contingency	1-8-2900335-0150	49,125	-	26,802	80,000	(5,000)	75,000				75,000	-6.25%
Memberships & Subscriptions	1-8-2900335-0210	42,522	49,119	43,071	41,000		41,000				41,000	0.00%
Legal Fees	1-8-2900335-0530	17,868	28,465	36,457	30,000		30,000				30,000	0.00%
Audit Fees	1-8-2900335-0540	47,196	68,014	50,748	130,000	(30,000)	100,000				100,000	-23.08%
DC Fee Waiver / Exemptions	1-8-2900335-0730	1,624,734	6,893,016	5,077,828	5,077,800	(3,481,900)	1,595,900				1,595,900	-68.57%
Contribution to Reserve	1-8-2900335-0980	-	355,900	-	-		-				-	
Strategic Planning	1-8-2900335-1301	109	-	-	5,000		5,000				5,000	0.00%
GG Admin Allocation		-	-	-	-	(196,500)	(196,500)				(196,500)	
Inclusion Committee	1-8-2900335-1316	5,655	2,527	1,699	2,500		2,500				2,500	0.00%
<b>TOTAL ADMINISTRATION EXPENDITURES</b>		<b>\$ 2,935,410</b>	<b>\$ 8,590,879</b>	<b>\$ 6,614,419</b>	<b>\$ 6,644,200</b>	<b>\$ (4,146,900)</b>	<b>\$ 2,497,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,497,300</b>	<b>-62.41%</b>
<b>ADMINISTRATION - NET EXPENDITURES</b>		<b>\$ 857,676</b>	<b>\$ 4,124,225</b>	<b>\$ 1,054,519</b>	<b>\$ 1,084,300</b>	<b>\$ (714,600)</b>	<b>\$ 369,700</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 519,700</b>	<b>-52.07%</b>
<b>BUILDINGS - CITY HALL</b>												
<b>EXPENDITURES</b>												
<b>5900335</b>												
Staffing		\$ 71,869	\$ 77,757	\$ 79,774	\$ 81,800	\$ 5,000	\$ 86,800	-	-	-	\$ 86,800	6.11%
Heat	1-8-5900335-0040	10,913	12,952	9,715	12,500		12,500				12,500	0.00%
Electricity	1-8-5900335-0041	45,402	47,617	46,252	47,500		47,500				47,500	0.00%
Water	1-8-5900335-0042	2,300	2,168	2,192	2,500		2,500				2,500	0.00%
Sewer	1-8-5900335-0043	1,598	1,531	1,681	1,700		1,700				1,700	0.00%
Office Supplies	1-8-5900335-0060	1,718	1,093	995	1,300		1,300				1,300	0.00%
Car Allowance	1-8-5900335-0074	350	304	338	500		500				500	0.00%
Building Repairs & Maintenance	1-8-5900335-0082	93,634	103,867	82,170	115,000	(20,000)	95,000				95,000	-17.39%
Insurance	1-8-5900335-0090	9,038	10,985	13,273	12,000	3,000	15,000				15,000	25.00%
Protective Clothing	1-8-5900335-0102	354	-	-	300		300				300	0.00%
New Equipment	1-8-5900335-0180	-	-	-	3,000		3,000				3,000	0.00%
Security	1-8-5900335-0520	50,711	52,039	56,838	62,400		62,400				62,400	
Contribution to Reserve	1-8-5900335-0980	56,169	(20,000)	-	-		-				-	
GG Admin Allocation		-	-	-	-	(90,200)	(90,200)				(90,200)	
Transferred to Fixed Assets	1-8-5900335-9999	(22,801)	-	-	-		-				-	
<b>TOTAL CITY HALL BUILDINGS EXPENDITURES</b>		<b>\$ 321,254</b>	<b>\$ 290,313</b>	<b>\$ 293,229</b>	<b>\$ 340,500</b>	<b>\$ (102,200)</b>	<b>\$ 238,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 238,300</b>	<b>-30.01%</b>

City of Belleville  
2024 Budget  
General Government Expenditures  
Administration

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>GRANTS &amp; DONATIONS</b>												
<b>REVENUE</b>												
Contribution from Reserve	632,070	774,000	673,577	1,662,400		1,662,400			90,000	1,752,400	5.41%	
<b>TOTAL REVENUE</b>	<b>\$ 632,070</b>	<b>\$ 774,000</b>	<b>\$ 673,577</b>	<b>\$ 1,662,400</b>	<b>\$ -</b>	<b>\$ 1,662,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ 1,752,400</b>	<b>5.41%</b>	
<b>EXPENDITURES</b>												
Community Impact and Tourism Grants	231,373	229,394	182,279	181,900	-	181,900	-	-	-	181,900		
Financial Assistance - Social Infrast.	307,200	333,000	343,774	337,400		337,400				337,400	0.00%	
YMCA Grant	-	-	-	1,000,000		1,000,000				1,000,000	0.00%	
Eastern Ontario Regional Network	92,429	92,429	-	-		-				-		
Quinte Arts Council	37,500	37,500	37,500	37,500		37,500	(37,500)			-	-100.00%	
Volunteer & Information Quinte	-	10,000	10,000	10,000		10,000				10,000	0.00%	
Quinte Humane Society	50,000	216,686	68,521	50,000		50,000				50,000	0.00%	
Hospice Quinte	225,000	225,000	225,000	225,000		225,000				225,000	0.00%	
Cultural Fund Grants	49,870	50,000	50,000	50,000		50,000				50,000	0.00%	
Contribution to Reserve	-	-	-	-		-				-		
<b>TOTAL GRANTS &amp; DONATIONS EXPENDITURES</b>	<b>\$ 993,372</b>	<b>\$ 1,194,010</b>	<b>\$ 917,074</b>	<b>\$ 1,891,800</b>	<b>\$ -</b>	<b>\$ 1,891,800</b>	<b>\$ (37,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,854,300</b>	<b>-1.98%</b>	
<b>GRANTS &amp; DONATIONS - NET EXPENDITURES</b>	<b>\$ 361,302</b>	<b>\$ 420,010</b>	<b>\$ 243,498</b>	<b>\$ 229,400</b>	<b>\$ -</b>	<b>\$ 229,400</b>	<b>\$ (37,500)</b>	<b>\$ -</b>	<b>\$ (90,000)</b>	<b>\$ 101,900</b>	<b>-55.58%</b>	
<b>COMMUNICATIONS</b>												
<b>REVENUE</b>												
Contribution from Reserve	-	8,124	11,774	15,000	(15,000)	-				-	-100.00%	
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ 8,124</b>	<b>\$ 11,774</b>	<b>\$ 15,000</b>	<b>\$ (15,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-100.00%</b>	
<b>EXPENDITURES</b>												
Staffing	\$ 198,253	\$ 222,543	\$ 239,148	\$ 308,300	\$ 15,500	\$ 323,800	-	-	-	\$ 323,800	5.03%	
Telephone	1,137	1,336	2,002	1,900		1,900				1,900	0.00%	
Office Supplies	4,129	6,346	4,789	8,000		8,000	7,000			15,000	87.50%	
Travel & Training	711	1,031	4,936	6,000		6,000				6,000	0.00%	
Advertising & Promotion	61,495	51,056	30,943	50,000	(15,000)	35,000	26,500			61,500	23.00%	
Furniture & Equipment	3,504	7,808	3,556	5,000		5,000				5,000	0.00%	
Contract Services	-	-	11,774	15,000	(15,000)	-				-	-100.00%	
GG Admin Allocation	-	-	-	-	(113,400)	(113,400)				(113,400)		
Transferred to Fixed Assets	-	(6,536)	-	-		-				-		
<b>TOTAL COMMUNICATION EXPENDITURES</b>	<b>\$ 269,228</b>	<b>\$ 283,584</b>	<b>\$ 297,148</b>	<b>\$ 394,200</b>	<b>\$ (127,900)</b>	<b>\$ 266,300</b>	<b>\$ 33,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 299,800</b>		
<b>COMMUNICATIONS - NET EXPENDITURES</b>	<b>\$ 269,228</b>	<b>\$ 275,460</b>	<b>\$ 285,374</b>	<b>\$ 379,200</b>	<b>\$ (112,900)</b>	<b>\$ 266,300</b>	<b>\$ 33,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 299,800</b>	<b>-20.94%</b>	
<b>TOTAL ADMINISTRATION DEPT. EXPENDITURES</b>	<b>\$ 2,400,652</b>	<b>\$ 5,725,022</b>	<b>\$ 2,691,359</b>	<b>\$ 2,853,900</b>	<b>\$ (863,900)</b>	<b>\$ 1,990,000</b>	<b>\$ 146,000</b>	<b>\$ -</b>	<b>\$ (90,000)</b>	<b>\$ 2,046,000</b>	<b>-28.31%</b>	

City of Belleville  
2024 Budget  
General Government Expenditures  
Finance & Taxation and Revenue

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>FINANCE</b>												
<b>REVENUE</b>												
<b>2900340</b>												
Provincial Grants	1-7-2900340-0125	\$ 101,789	\$ 67,752	\$ -	\$ 975,000	\$ (21,700)	\$ 953,300				\$ 953,300	-2.23%
Contribution from Reserve	1-7-2900340-4999	1,140	52,181	-	-		-				-	
<b>TOTAL REVENUE</b>		<b>\$ 102,929</b>	<b>\$ 119,933</b>	<b>\$ -</b>	<b>\$ 975,000</b>	<b>\$ (21,700)</b>	<b>\$ 953,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 953,300</b>	<b>-2.23%</b>
<b>EXPENDITURES</b>												
<b>2300323</b>												
Staffing		\$ 1,342,044	\$ 1,442,063	\$ 1,509,443	\$ 1,568,200	\$ 70,300	\$ 1,638,500	-	-	-	\$ 1,638,500	4.48%
Office Supplies	1-8-2300323-0060	30,568	32,556	27,319	36,000		36,000				36,000	0.00%
Travel & Training	1-8-2300323-0110	10,138	13,640	15,063	19,000	2,000	21,000				21,000	10.53%
Furniture & Equipment	1-8-2300323-0180	6,484	8,827	8,798	9,000		9,000				9,000	0.00%
Memberships	1-8-2300323-0210	3,439	3,474	2,984	3,500	1,500	5,000				5,000	42.86%
Legal Expenses	1-8-2300323-0530	17,598	224	23,311	5,000	5,000	10,000				10,000	100.00%
Photocopying	1-8-2300323-0550	5,632	5,547	7,511	6,000		6,000				6,000	0.00%
Contribution to Reserve	1-8-2300323-0980	-	-	-	-		-				-	
Recovered from Water	1-8-2300323-3301	(73,700)	(73,700)	(118,600)	(118,600)	(25,200)	(143,800)				(143,800)	21.25%
Transferred to Fixed Assets	1-8-2300323-9999	-	(5,222)	-	-		-				-	
		<b>\$ 1,342,203</b>	<b>\$ 1,427,410</b>	<b>\$ 1,475,830</b>	<b>\$ 1,528,100</b>	<b>\$ 53,600</b>	<b>\$ 1,581,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,581,700</b>	<b>3.51%</b>
<b>2900340</b>												
MPAC Fees	1-8-2900340-0585	\$ 639,327	\$ 638,445	\$ 640,064	\$ 640,100		\$ 640,100			\$ 11,900	\$ 652,000	1.86%
Bank Charges & Exchange	1-8-2900340-0720	70,273	66,401	59,799	67,000		67,000				67,000	0.00%
GG Admin Allocation						(617,800)	(617,800)				(617,800)	
Asset Management (Study)	1-8-2900340-0860	102,399	67,752	77,064	925,000	(21,700)	903,300				903,300	-2.35%
		<b>\$ 812,000</b>	<b>\$ 772,597</b>	<b>\$ 776,927</b>	<b>\$ 1,632,100</b>	<b>\$ (639,500)</b>	<b>\$ 992,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900</b>	<b>\$ 1,004,500</b>	<b>-38.45%</b>
<b>TOTAL EXPENDITURES</b>		<b>\$ 2,154,203</b>	<b>\$ 2,200,008</b>	<b>\$ 2,252,757</b>	<b>\$ 3,160,200</b>	<b>\$ (585,900)</b>	<b>\$ 2,574,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900</b>	<b>\$ 2,586,200</b>	<b>-18.16%</b>
<b>FINANCE - NET EXPENDITURES</b>		<b>\$ 2,051,274</b>	<b>\$ 2,080,075</b>	<b>\$ 2,252,757</b>	<b>\$ 2,185,200</b>	<b>\$ (564,200)</b>	<b>\$ 1,621,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900</b>	<b>\$ 1,632,900</b>	<b>-25.27%</b>

City of Belleville  
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 General Government Expenditures  
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	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>TAXATION AND REVENUE</b>												
<b>REVENUE</b>												
<b>2300100</b>												
Tax Certificates 1-7-2300100-0174	\$ 53,650	\$ 48,500	\$ 37,400	\$ 52,000	\$ (7,000)	\$ 45,000				\$ 45,000	-13.46%	
Administration Fees 1-7-2300100-0269	91,540	86,652	76,890	100,000	(10,000)	90,000				90,000	-10.00%	
Contribution from Reserve 1-7-2300100-4999	-	7,393	-	-	50,000	50,000				50,000		
<b>TOTAL REVENUE</b>	<b>\$ 145,190</b>	<b>\$ 142,545</b>	<b>\$ 114,290</b>	<b>\$ 152,000</b>	<b>\$ 33,000</b>	<b>\$ 185,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 185,000</b>	<b>21.71%</b>	
<b>EXPENDITURES</b>												
<b>2300315</b>												
Staffing	\$ 536,301	\$ 535,238	\$ 549,454	\$ 616,800	\$ 137,800	\$ 754,600	-	-	-	\$ 754,600	22.34%	
Office Supplies 1-8-2300315-0060	11,774	18,394	16,690	21,500		21,500				21,500	0.00%	
Travel & Training 1-8-2300315-0110	2,125	3,472	6,796	7,000	2,000	9,000				9,000	28.57%	
Advertising 1-8-2300315-0120	6,997	5,217	6,997	3,000	2,500	5,500				5,500	83.33%	
Furniture & Equipment 1-8-2300315-0180	1,714	1,377	71	2,500	(1,000)	1,500				1,500	-40.00%	
Memberships 1-8-2300315-0210	870	234	460	1,000	1,000	2,000				2,000	100.00%	
Consulting Fees 1-8-2300315-0520	36,258	30,520	30,517	30,000	4,000	34,000				34,000	13.33%	
Legal Expenses 1-8-2300315-0530	2,789	5,311	134	8,000	48,000	56,000				56,000	600.00%	
Tax Sale Costs 1-8-2300315-0590	7,917	5,115	40	-		-				-		
Transferred to Fixed Assets 1-8-2300315-9999	-	-	-	-		-				-		
<b>TOTAL EXPENDITURES</b>	<b>\$ 606,745</b>	<b>\$ 604,879</b>	<b>\$ 611,159</b>	<b>\$ 689,800</b>	<b>\$ 194,300</b>	<b>\$ 884,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 884,100</b>	<b>28.17%</b>	
<b>TAXATION &amp; REVENUE - NET EXPEND.</b>	<b>\$ 461,555</b>	<b>\$ 462,334</b>	<b>\$ 496,869</b>	<b>\$ 537,800</b>	<b>\$ 161,300</b>	<b>\$ 699,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 699,100</b>	<b>29.99%</b>	
<b>FINANCE &amp; TAXATION/REVENUE - TOTAL EXPENDITURES</b>	<b>\$ 2,760,948</b>	<b>\$ 2,804,887</b>	<b>\$ 2,863,916</b>	<b>\$ 3,850,000</b>	<b>\$ (391,600)</b>	<b>\$ 3,458,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900</b>	<b>\$ 3,470,300</b>	<b>-9.86%</b>	
<b>FINANCE &amp; TAXATION/REVENUE - NET EXPENDITURES</b>	<b>\$ 2,512,829</b>	<b>\$ 2,542,408</b>	<b>\$ 2,749,626</b>	<b>\$ 2,723,000</b>	<b>\$ (402,900)</b>	<b>\$ 2,320,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,900</b>	<b>\$ 2,332,000</b>	<b>-14.36%</b>	



City of Belleville  
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 General Government Expenditures  
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	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>CITY CLERK</b>												
<b>REVENUE</b>												
<b>2000100</b>												
Market Dues	1-7-2000100-0171	\$ 5,055	\$ 12,532	5,404	\$ 11,000	(5,000)	\$ 6,000				\$ 6,000	-45.45%
Burial Permits	1-7-2000100-0205	4,080	3,610	2,540	4,000		4,000				4,000	0.00%
Marriage Licences	1-7-2000100-0206	26,423	28,875	37,800	30,000	3,000	33,000				33,000	10.00%
Commissioning Fees	1-7-2000100-0207	3,036	4,995	5,010	4,000	1,000	5,000				5,000	25.00%
Livestock Compensation	1-7-2000100-0209	410	1,252	2,380	2,500		2,500				2,500	0.00%
MFIPPA Fees	1-7-2000100-0213	1,068	443	560	1,000		1,000				1,000	0.00%
STA Licences	1-7-2000100-0214	-	19,000	25,100	35,000		35,000				35,000	0.00%
Other Fees / Licenses / Permits	1-7-2000100-0216	-	-	11,095	4,000	5,000	9,000				9,000	125.00%
Contribution from Reserve	1-7-2000100-4999	-	26,382	-	-		-				-	
<b>TOTAL REVENUE</b>		<b>\$ 40,072</b>	<b>\$ 97,089</b>	<b>\$ 89,889</b>	<b>\$ 91,500</b>	<b>\$ 4,000</b>	<b>\$ 95,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 95,500</b>	<b>4.37%</b>
<b>EXPENDITURES</b>												
<b>2000310</b>												
Staffing		\$ 661,384	\$ 637,081	\$ 764,926	\$ 856,700	\$ 44,600	\$ 901,300	-	-	-	\$ 901,300	5.21%
Office Supplies	1-8-2000310-0060	26,997	21,921	32,110	28,000		28,000				28,000	0.00%
Travel & Training	1-8-2000310-0110	2,347	1,216	1,774	6,000	(2,000)	4,000				4,000	-33.33%
Livestock Compensation	1-8-2000310-0130	636	2,346	4,259	2,000		2,000				2,000	0.00%
Furniture & Equipment	1-8-2000310-0180	1,594	6,575	2,728	3,500		3,500				3,500	0.00%
Committee & Council Support	1-8-2000310-0370	4,959	4,264	2,216	5,500		5,500				5,500	0.00%
Legal Expense	1-8-2000310-0530	9,844	15,347	17,149	15,000	5,000	20,000				20,000	33.33%
Photocopying	1-8-2000310-0550	2,810	2,355	1,895	3,000		3,000				3,000	0.00%
Land Sales & Acquisitions	1-8-2000310-1309	11,974	10	13,337	5,000	5,000	10,000				10,000	100.00%
AODA Compliance	1-8-2000310-1312	3,701	10,506	28,230	10,000	2,000	12,000				12,000	20.00%
Contribution to Reserve	1-8-2000310-0980	-	-	-	-		-				-	
Transferred to Fixed Assets	1-8-2000310-9999	-	-	-	-		-				-	
<b>TOTAL EXPENDITURES</b>		<b>\$ 726,246</b>	<b>\$ 701,622</b>	<b>\$ 868,624</b>	<b>\$ 934,700</b>	<b>\$ 54,600</b>	<b>\$ 989,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 989,300</b>	<b>5.84%</b>
<b>ELECTION</b>												
<b>EXPENDITURES</b>												
<b>2000315</b>												
Staffing		\$ -	\$ 35,858	\$ (493)	\$ -	\$ -	\$ -	-	-	-	\$ -	
Office Supplies	1-8-2000315-0060	2,735	42,573	-	-		-				-	
Travel & Training	1-8-2000315-0110	1,270	288	-	-		-				-	
Advertising	1-8-2000315-0120	-	8,102	-	-		-				-	
New Equipment	1-8-2000315-0180	-	35,615	-	-		-				-	
Facility Rental	1-8-2000315-0260	-	56,478	-	-		-				-	
Equipment Rental	1-8-2000315-0263	-	-	-	-		-				-	
Computer Software	1-8-2000315-0511	317	-	-	-		-				-	
Consulting	1-8-2000315-0520	-	19,260	1,521	-		-				-	
Contribution to Reserve	1-8-2000315-0980	71,181	(148,174)	50,000	50,000		50,000				50,000	0.00%
Transferred to Fixed Assets	1-8-2000315-9999	-	(22,169)	-	-		-				-	
<b>TOTAL EXPENDITURES</b>		<b>\$ 75,504</b>	<b>\$ 27,831</b>	<b>\$ 51,028</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>0.00%</b>
<b>CITY CLERK - NET EXPENDITURES</b>		<b>\$ 761,679</b>	<b>\$ 632,363</b>	<b>\$ 829,762</b>	<b>\$ 893,200</b>	<b>\$ 50,600</b>	<b>\$ 943,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 943,800</b>	<b>5.67%</b>

City of Belleville  
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 General Government Expenditures  
 Corporate Services

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>DEPUTY CITY CLERK</b>												
<b>REVENUE</b>												
<b>2000101</b>												
Parking Service Admin Fee 1-7-2000101-0269	\$ 75,000	\$ 80,000	\$ 87,500	\$ 87,500	\$ 24,000	\$ 111,500				\$ 111,500	27.43%	
Licences - Business 1-7-2000101-0300	18,340	32,445	25,906	34,500	(4,500)	30,000				30,000	-13.04%	
Licences - Bingo 1-7-2000101-0301	33,632	66,025	79,763	75,000	5,000	80,000				80,000	6.67%	
Licences - Nevada 1-7-2000101-0302	3,146	2,517	2,944	10,000	(6,000)	4,000				4,000	-60.00%	
Licences - Raffle & Lottery 1-7-2000101-0303	3,684	8,558	6,102	4,500	2,000	6,500				6,500	44.44%	
Yard Sales 1-7-2000101-0305	304	577	460	600		600				600	0.00%	
Licences - Taxis 1-7-2000101-0306	13,375	8,095	18,600	8,000	4,000	12,000				12,000	50.00%	
Contribution from Reserve 1-7-2000101-4999	9,286	57,854	-	-		-				-		
<b>TOTAL REVENUE</b>	<b>\$ 156,767</b>	<b>\$ 256,071</b>	<b>\$ 221,275</b>	<b>\$ 220,100</b>	<b>\$ 24,500</b>	<b>\$ 244,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 244,600</b>	<b>11.13%</b>	
<b>EXPENDITURES</b>												
<b>2000312</b>												
Staffing	\$ 439,198	\$ 417,758	\$ 493,993	\$ 474,900	\$ 10,500	\$ 485,400	-	-	-	\$ 485,400	2.21%	
Office Supplies 1-8-2000312-0060	1,218	1,690	1,796	1,300		1,300				1,300	0.00%	
Car Allowance 1-8-2000312-0074	2,760	2,776	2,744	2,800		2,800				2,800	0.00%	
Travel & Training 1-8-2000312-0110	1,429	878	873	3,000		3,000				3,000	0.00%	
Furniture & Equipment 1-8-2000312-0180	242	1,577	-	3,000		3,000				3,000	0.00%	
Consulting Services 1-8-2000312-0520	9,286	-	-	-		-				-		
Transferred to Fixed Assets 1-8-2000312-9999	-	-	-	-		-				-		
<b>TOTAL EXPENDITURES</b>	<b>\$ 454,133</b>	<b>\$ 424,680</b>	<b>\$ 499,406</b>	<b>\$ 485,000</b>	<b>\$ 10,500</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,500</b>	<b>2.16%</b>	
<b>DEPUTY CITY CLERK - NET EXPENDITURES</b>	<b>\$ 297,367</b>	<b>\$ 168,609</b>	<b>\$ 278,131</b>	<b>\$ 264,900</b>	<b>\$ (14,000)</b>	<b>\$ 250,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,900</b>	<b>-5.29%</b>	

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Corporate Services

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>INFORMATION SYSTEMS</b>													
<b>REVENUE</b>													
Contribution from Reserve	1-7-2000320-4999	-	37,804	55,000	55,000	(29,400)	25,600					25,600	-53.45%
<b>TOTAL REVENUE</b>		\$ -	\$ 37,804	\$ 55,000	\$ 55,000	\$ (29,400)	\$ 25,600	\$ -	\$ -	\$ -	\$ -	\$ 25,600	-53.45%
<b>EXPENDITURES</b>													
Staffing		\$ 878,125	\$ 954,165	\$ 1,207,216	\$ 1,357,600	\$ 114,700	\$ 1,472,300	-	-	-	-	\$ 1,472,300	8.45%
Telephone & Internet	1-8-2000320-0050	58,934	65,123	65,954	59,500	6,000	65,500					65,500	10.08%
Office Supplies	1-8-2000320-0060	20,873	2,762	3,601	10,000	(3,000)	7,000					7,000	-30.00%
Insurance	1-8-2000320-0090	32,420	63,762	93,084	69,600	26,500	96,100					96,100	38.07%
Travel & Training	1-8-2000320-0110	2,357	5,716	11,884	20,000	5,000	25,000					25,000	25.00%
Furniture & Equipment	1-8-2000320-0180	155	3,046	492	1,500		1,500					1,500	0.00%
Computer Supplies	1-8-2000320-0510	87,601	79,118	95,595	85,000		85,000					85,000	0.00%
Service Agreements	1-8-2000320-0511	247,688	324,170	399,568	415,000	129,000	544,000	2,000		214,000		760,000	83.13%
Consulting Services	1-8-2000320-0520	-	27,967	29,396	55,000	(29,400)	25,600					25,600	-53.45%
Contribution to Reserve	1-8-2000320-0980	100,000	-	-	-		-					-	
Cost Allocated to Water	1-8-2000320-0997	(60,000)	(60,000)	(78,000)	(78,000)	78,000	-					-	-100.00%
Cost Allocated to Wastewater	1-8-2000320-0999	(20,000)	(20,000)	(26,000)	(26,000)	26,000	-					-	-100.00%
Cost Allocated to Library	1-8-2000320-0996	(25,000)	(25,000)	(25,000)	(25,000)		(25,000)					(25,000)	0.00%
Cost Allocated to Building	1-8-2000320-0998	(50,000)	(50,000)	(65,000)	(65,000)	65,000	-					-	-100.00%
GG Administration Allocation						(682,900)	(682,900)					(682,900)	
Transferred to Fixed Assets	1-8-2000320-9999	(7,101)	(34,991)	-	-		-					-	
<b>TOTAL EXPENDITURES</b>		\$ 1,266,052	\$ 1,335,838	\$ 1,712,789	\$ 1,879,200	\$ (265,100)	\$ 1,614,100	\$ 2,000	\$ -	\$ 214,000	\$ -	\$ 1,830,100	-2.61%
<b>INFORMATION SYSTEMS - NET EXPEND.</b>		\$ 1,266,052	\$ 1,298,035	\$ 1,657,789	\$ 1,824,200	\$ (235,700)	\$ 1,588,500	\$ 2,000	\$ -	\$ 214,000	\$ -	\$ 1,804,500	-1.08%
<b>CORPORATE SERVICES - TOTAL EXPEND.</b>		\$ 2,521,936	\$ 2,489,971	\$ 3,131,846	\$ 3,348,900	\$ (200,000)	\$ 3,148,900	\$ 2,000	\$ -	\$ 214,000	\$ -	\$ 3,364,900	0.48%
<b>CORPORATE SERVICES - NET EXPEND.</b>		\$ 2,325,098	\$ 2,099,007	\$ 2,765,682	\$ 2,982,300	\$ (199,100)	\$ 2,783,200	\$ 2,000	\$ -	\$ 214,000	\$ -	\$ 2,999,200	0.57%

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Facility Management

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>FACILITY MANAGEMENT REVENUE</b>													
Contribution from Reserve	1-7-2900300-4999	-	-	-	-	25,000	25,000	-	-	-	25,000		
<b>TOTAL REVENUE</b>		\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000		
<b>EXPENDITURES</b>													
Staffing		\$ 409,105	\$ 355,857	\$ 257,165	\$ 342,100	\$ 15,800	\$ 357,900	-	-	-	\$ 357,900	4.62%	
Heat	1-8-2900300-0040	1,998	2,680	2,317	2,500	800	3,300				3,300	32.00%	
Hydro	1-8-2900300-0041	1,368	1,010	915	1,500	(500)	1,000				1,000	-33.33%	
Water	1-8-2900300-0042	378	387	390	500		500				500	0.00%	
Sewer	1-8-2900300-0043	242	255	275	400		400				400	0.00%	
Telephone	1-8-2900300-0050	3,347	4,137	3,075	4,700	(1,000)	3,700				3,700	-21.28%	
Office Supplies	1-8-2900300-0060	46	19	82	1,200		1,200				1,200	0.00%	
Vehicle Expense	1-8-2900300-0076	27,024	30,107	41,920	30,000	2,000	32,000				32,000	6.67%	
Vehicle Insurance	1-8-2900300-0079	2,073	2,692	3,740	3,000	500	3,500				3,500	16.67%	
Service Agreements	1-8-2900300-0087	48,882	43,126	43,219	43,000		43,000				43,000	0.00%	
Insurance	1-8-2900300-0090	1,122	1,279	1,968	1,400	1,400	2,800				2,800	100.00%	
Claims	1-8-2900300-0091	-	1,676	1,148	-		-				-		
Uniforms	1-8-2900300-0101	3,778	3,620	4,267	4,000		4,000				4,000	0.00%	
Travel & Training	1-8-2900300-0110	2,267	7,515	168	7,000	(2,000)	5,000				5,000	-28.57%	
Maintenance Supplies	1-8-2900300-0420	46,805	45,327	46,181	42,000		42,000				42,000	0.00%	
Fleet Allocation	1-8-2900300-0430	0	324	-	-		-				-		
Consultant Fees	1-8-2900300-0520	106,602	78,769	33,717	75,000	25,000	100,000				100,000	33.33%	
Transferred from Capital	1-8-2900300-0998	-	31,774	-	-		-				-		
GG Admin Allocation		-	-	-	-	(164,700)	(164,700)				(164,700)		
<b>TOTAL GENERAL EXPENDITURES</b>		\$ 655,036	\$ 610,553	\$ 440,547	\$ 558,300	\$ (122,700)	\$ 435,600	\$ -	\$ -	\$ -	\$ 435,600	-21.98%	
<b>FACILITY MANAGEMENT - NET EXPEND.</b>		\$ 655,036	\$ 610,553	\$ 440,547	\$ 558,300	\$ (147,700)	\$ 410,600	\$ -	\$ -	\$ -	\$ 410,600	-26.46%	
<b>ENERGY MANAGEMENT REVENUE</b>													
Energy Revenue	1-7-2900310-0120	\$ 444,361	\$ 525,308	\$ 424,612	\$ 500,000		\$ 500,000				\$ 500,000	0.00%	
Contribution from Reserve	1-7-2900310-4999	43,000	-	-	-		-				-		
<b>TOTAL REVENUE</b>		\$ 487,361	\$ 525,308	\$ 424,612	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	0.00%	
<b>EXPENDITURES</b>													
Repairs & Maintenance	1-8-2900310-0080	\$ 24,978	\$ 23,623	\$ 12,918	\$ 40,000		\$ 40,000				\$ 40,000	0.00%	
Insurance	1-8-2900310-0090	25,609	26,424	29,198	28,900	5,100	34,000				34,000	17.65%	
Contribution to Reserve	1-8-2900310-0980	-	-	-	-		-				-		
Consultant Fees	1-8-2900310-0520	70,587	26,119	26,713	25,000		25,000				25,000	0.00%	
<b>TOTAL EXPENDITURES</b>		\$ 121,175	\$ 76,166	\$ 68,829	\$ 93,900	\$ 5,100	\$ 99,000	\$ -	\$ -	\$ -	\$ 99,000	5.43%	
<b>ENERGY MANAGEMENT - NET EXPEND.</b>		\$ (366,186)	\$ (449,143)	\$ (355,783)	\$ (406,100)	\$ 5,100	\$ (401,000)	\$ -	\$ -	\$ -	\$ (401,000)	-1.26%	

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Facility Management

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>93 DUNDAS ST.</b>												
<b>REVENUE</b>	<b>2900334</b>											
Building Rental	1-7-2900334-0210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL REVENUE</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES</b>	<b>2900334</b>											
Heat	1-8-2900334-0040	\$ 9,541	\$ 13,074	\$ 9,485	\$ 4,000	\$ 9,300	\$ 13,300				\$ 13,300	232.50%
Hydro	1-8-2900334-0041	22,234	24,027	18,402	16,000	5,600	21,600				21,600	35.00%
Water	1-8-2900334-0042	1,634	1,398	1,498	500		500				500	0.00%
Sewer	1-8-2900334-0043	840	922	1,093	500		500				500	0.00%
Repairs & Maintenance	1-8-2900334-0081	8,541	20,406	10,575	3,000		3,000				3,000	0.00%
Insurance	1-8-2900334-0090	1,202	2,270	2,308	2,000	600	2,600				2,600	30.00%
Allocated Warming Center Costs	1-8-2900334-9900	(18,330)	-	-	-		-				-	
<b>TOTAL EXPENDITURES</b>		<b>\$ 25,662</b>	<b>\$ 62,096</b>	<b>\$ 43,361</b>	<b>\$ 26,000</b>	<b>\$ 15,500</b>	<b>\$ 41,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,500</b>	<b>59.62%</b>
<b>93 DUNDAS - NET EXPENDITURES</b>		<b>\$ 25,662</b>	<b>\$ 62,096</b>	<b>\$ 43,361</b>	<b>\$ 26,000</b>	<b>\$ 15,500</b>	<b>\$ 41,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,500</b>	<b>59.62%</b>
<b>OPPORTUNITY SHOP</b>												
<b>EXPENDITURES</b>	<b>2900321</b>											
Hydro	1-8-2900321-0041	242	43	-	-		-				-	
Repairs & Maintenance	1-8-2900321-0080	7,255	-	-	-		-				-	
Insurance	1-8-2900321-0090	199	246	-	-		-				-	
<b>TOTAL OPPORTUNITY SHOP EXPEND.</b>		<b>\$ 7,696</b>	<b>\$ 289</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>LEGION BUILDING</b>												
<b>EXPENDITURES</b>	<b>2900322</b>											
Repairs & Maintenance	1-8-2900322-0080	4,897	12,323	53,736	15,000	(15,000)	-				-	-100.00%
Insurance	1-8-2900322-0090	36	-	-	-		-				-	
Property Taxes	1-8-2900322-0955	-	-	-	-		-				-	
Contribution to Reserve	1-8-2900322-0980	-	(10,000)	(60,000)	(10,000)	10,000	-				-	-100.00%
Transferred to Fixed Assets	1-8-2900322-9999	-	-	-	-		-				-	
<b>TOTAL LEGION BUILDING EXPENDITURES</b>		<b>\$ 4,934</b>	<b>\$ 2,323</b>	<b>\$ (6,264)</b>	<b>\$ 5,000</b>	<b>\$ (5,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-100.00%</b>

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Facility Management

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>RADDON (ROWING CLUB) BUILDING</b>												
<b>REVENUE 2900324</b>												
Building Rental	1-7-2900324-0210	\$ (1,537)	\$ (42)	\$ 2,500	\$ 2,500		\$ 2,500				\$ 2,500	0.00%
FIT Grant		-	-	-	-		-				-	
<b>TOTAL REVENUE</b>		<b>\$ (1,537)</b>	<b>\$ (42)</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500</b>	<b>0.00%</b>
<b>EXPENDITURES</b>												
Repairs & Maintenance	1-8-2900324-0080	679	6,839	2,480	4,000		4,000				4,000	0.00%
Insurance	1-8-2900324-0090	1,400	1,598	1,998	1,800	700	2,500				2,500	38.89%
Property Taxes	1-8-2900324-0955	18,357	18,658	19,157	20,600	(500)	20,100				20,100	-2.43%
Transferred to Fixed Assets	1-8-2900324-9999	-	-	-	-		-				-	
<b>TOTAL RADDON BUILDING EXPENDITURES</b>		<b>\$ 20,436</b>	<b>\$ 27,095</b>	<b>\$ 23,634</b>	<b>\$ 26,400</b>	<b>\$ 200</b>	<b>\$ 26,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,600</b>	<b>0.76%</b>
<b>RADDON BUILDING - NET EXPENDITURES</b>		<b>\$ 21,973</b>	<b>\$ 27,137</b>	<b>\$ 21,134</b>	<b>\$ 23,900</b>	<b>\$ 200</b>	<b>\$ 24,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,100</b>	<b>0.84%</b>
<b>31 WALLBRIDGE CRESCENT</b>												
<b>REVENUE 2900326</b>												
Building Rental	1-7-2900326-0210	\$ 102,622	\$ 150,555	\$ (30,111)	\$ -		\$ -				\$ -	
Recovered - Trans. Services	1-7-2900326-3301	58,800	58,300	134,300	134,300	4,700	139,000				139,000	3.50%
Recovered - Enviro. Services	1-7-2900326-3302	58,800	58,300	161,200	161,200	5,700	166,900				166,900	3.54%
Recovered - Wastewater	1-7-2900326-3303	59,000	58,500	-	-		-				-	
<b>TOTAL REVENUE</b>		<b>\$ 279,222</b>	<b>\$ 325,655</b>	<b>\$ 265,389</b>	<b>\$ 295,500</b>	<b>\$ 10,400</b>	<b>\$ 305,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 305,900</b>	<b>3.52%</b>
<b>EXPENDITURES 2900326</b>												
Staffing		\$ 69,071	\$ 67,780	\$ 66,220	\$ 70,900	\$ 4,500	\$ 75,400	-	-	-	\$ 75,400	6.35%
Heat	1-8-2900326-0040	14,704	20,134	16,325	17,000	5,500	22,500				22,500	32.35%
Hydro	1-8-2900326-0041	35,893	36,353	28,621	34,500		34,500				34,500	0.00%
Water	1-8-2900326-0042	2,654	2,355	2,459	2,500		2,500				2,500	0.00%
Sewer	1-8-2900326-0043	1,724	1,521	1,714	2,000		2,000				2,000	0.00%
Telephone	1-8-2900326-0050	1,739	1,835	1,981	2,000		2,000				2,000	0.00%
Repairs & Maintenance	1-8-2900326-0080	36,980	35,549	71,029	35,300		35,300				35,300	0.00%
Service Agreements	1-8-2900326-0087	31,158	36,097	34,642	35,000		35,000				35,000	0.00%
Insurance	1-8-2900326-0090	4,148	4,749	5,708	5,200	1,400	6,600				6,600	26.92%
Fleet Allocation	1-8-2900326-0430	749	4,610	2,274	5,500	(3,400)	2,100				2,100	-61.82%
Property Taxes	1-8-2900326-0955	44,927	45,599	46,710	46,600	2,400	49,000				49,000	5.15%
Contribution to Reserve	1-8-2900326-0980	25,000	45,000	39,000	39,000		39,000				39,000	0.00%
Transferred to Fixed Assets	1-8-2900326-9999	(6,795)	-	-	-		-				-	
<b>TOTAL EXPENDITURES</b>		<b>\$ 261,953</b>	<b>\$ 301,581</b>	<b>\$ 316,682</b>	<b>\$ 295,500</b>	<b>\$ 10,400</b>	<b>\$ 305,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 305,900</b>	<b>3.52%</b>
<b>31 WALLBRIDGE - NET EXPENDITURES</b>		<b>\$ (17,269)</b>	<b>\$ (24,073)</b>	<b>\$ 51,293</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

City of Belleville  
 2024 Budget  
 General Government Expenditures  
 Facility Management

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>PINNACLE STREET PROPERTY REVENUE</b>												
<b>REVENUE 2900330</b>												
Building Rental 1-7-2900330-0210	\$ -	\$ -	\$ -	\$ -		\$ -					\$ -	
Recovered from Water 1-7-2900330-3135	42,600	42,600	42,600	42,600		42,600					42,600	
<b>TOTAL REVENUE</b>	<b>\$ 42,600</b>	<b>\$ 42,600</b>	<b>\$ 42,600</b>	<b>\$ 42,600</b>	<b>\$ -</b>	<b>\$ 42,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 42,600</b>	<b>0.00%</b>
<b>EXPENDITURES</b>												
Heat 1-8-2900330-0040	\$ 7,729	\$ 6,150	\$ 3,053	\$ 10,000		\$ 10,000					\$ 10,000	0.00%
Hydro 1-8-2900330-0041	10,509	10,956	9,646	12,600		12,600					12,600	0.00%
Water 1-8-2900330-0042	641	658	635	700		700					700	0.00%
Sewer 1-8-2900330-0043	433	458	477	500		500					500	0.00%
Repairs & Maintenance 1-8-2900330-0080	46,407	40,800	49,234	42,100		42,100					42,100	0.00%
Insurance 1-8-2900330-0090	1,503	1,741	2,329	1,900	600	2,500					2,500	31.58%
Property Taxes - Leased Property 1-8-2900330-0955	8,307	8,431	8,636	6,900	2,200	9,100					9,100	31.88%
Contribution to Reserve 1-8-2900330-0980	-	-	-	-		-					-	
Transferred to Fixed Assets 1-8-2900330-9999	-	-	-	-		-					-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,527</b>	<b>\$ 69,194</b>	<b>\$ 74,011</b>	<b>\$ 74,700</b>	<b>\$ 2,800</b>	<b>\$ 77,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 77,500</b>	<b>3.75%</b>
<b>PINNACLE STREET - NET EXPENDITURES</b>	<b>\$ 32,927</b>	<b>\$ 26,594</b>	<b>\$ 31,411</b>	<b>\$ 32,100</b>	<b>\$ 2,800</b>	<b>\$ 34,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,900</b>	<b>8.72%</b>
<b>FACILITY MANAGEMENT - TOTAL EXPEND.</b>	<b>\$ 1,172,419</b>	<b>\$ 1,149,298</b>	<b>\$ 960,800</b>	<b>\$ 1,079,800</b>	<b>\$ (93,700)</b>	<b>\$ 986,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 986,100</b>	<b>-8.68%</b>
<b>FACILITY MANAGEMENT - NET EXPEND.</b>	<b>\$ 364,773</b>	<b>\$ 255,778</b>	<b>\$ 225,699</b>	<b>\$ 239,200</b>	<b>\$ (129,100)</b>	<b>\$ 110,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,100</b>	<b>-53.97%</b>

City of Belleville  
2024 Budget  
General Government Expenditures  
Human Resources

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>HUMAN RESOURCES / HEALTH &amp; SAFETY</b>											
<b>REVENUE</b> <b>2600330</b>											
Contribution from Reserve 1-7-2600330-4999	100,811	73,971	228,200	228,200	(208,200)	20,000			44,000	64,000	-71.95%
<b>TOTAL REVENUE</b>	<b>\$ 100,811</b>	<b>\$ 73,971</b>	<b>\$ 228,200</b>	<b>\$ 228,200</b>	<b>\$ (208,200)</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ 64,000</b>	<b>-71.95%</b>
<b>EXPENDITURES</b> <b>2600330</b>											
Staffing	\$ 686,745	\$ 790,313	\$ 1,003,610	\$ 1,048,700	\$ (83,300)	\$ 965,400	-	-	44,000	\$ 1,009,400	-3.75%
Telephone 1-8-2600330-0050	1,944	2,230	1,976	1,800		1,800				1,800	0.00%
Office Supplies 1-8-2600330-0060	26,829	38,950	26,425	34,200	1,800	36,000				36,000	5.26%
Travel & Training 1-8-2600330-0110	1,344	5,536	3,619	10,000	10,000	20,000				20,000	100.00%
Management Training 1-8-2600330-0115	7,791	3,543	7,003	20,000	5,000	25,000				25,000	25.00%
Health & Safety 1-8-2600330-0160	7,580	8,406	4,448	35,000		35,000				35,000	0.00%
Recruiting Costs 1-8-2600330-0195	26,315	45,386	40,201	50,000		50,000				50,000	0.00%
Labour Relations 1-8-2600330-0196	7,671	8,529	22,885	12,000	28,000	40,000				40,000	233.33%
Memberships 1-8-2600330-0210	5,784	7,050	3,236	8,000	2,000	10,000				10,000	25.00%
Consulting Fees 1-8-2600330-0520	131,134	71,440	30,784	39,000	(8,000)	31,000				31,000	-20.51%
Legal Expense 1-8-2600330-0530	30,673	33,287	50,311	45,000	(5,000)	40,000				40,000	-11.11%
Photocopying 1-8-2600330-0550	1,739	1,440	1,190	2,500		2,500				2,500	0.00%
GG Administration Allocation	-	-	-	-	(339,400)	(339,400)				(339,400)	
Contribution to Reserve 1-8-2600330-0980	-	-	-	-		-				-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 935,548</b>	<b>\$ 1,016,110</b>	<b>\$ 1,195,689</b>	<b>\$ 1,306,200</b>	<b>\$ (388,900)</b>	<b>\$ 917,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ 961,300</b>	<b>-26.40%</b>
<b>HUMAN RESOURCES - NET EXPENDITURES</b>	<b>\$ 834,737</b>	<b>\$ 942,139</b>	<b>\$ 967,489</b>	<b>\$ 1,078,000</b>	<b>\$ (180,700)</b>	<b>\$ 897,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 897,300</b>	<b>-16.76%</b>



City of Belleville  
2024 Budget  
DEBT EXPENDITURES

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>DEBT</b>												
<b>REVENUE</b>												
<b>Core Funded</b>												
DC Revenue 1-7-9500700-2350	\$ 651,478	\$ -	\$ -	-	-	\$ -	-	-	-	-	\$ -	-
Contribution from Reserve 1-7-9500700-4999	-	-	-	-	-	-	-	-	-	-	-	-
	<b>\$ 651,478</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Area Funded</b>												
DC Revenue 1-7-9500350-2350	170,250	-	-	-	-	-	-	-	-	-	-	-
Contribution from Reserve 1-7-9500350-4999	-	-	-	-	-	-	-	-	-	-	-	-
DC Revenue 1-7-9500355-2350	32,760	-	-	-	-	-	-	-	-	-	-	-
Contribution from Reserve 1-7-9500355-4999	-	-	-	-	-	-	-	-	-	-	-	-
	<b>\$ 203,010</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL DEBT REVENUE</b>	<b>\$ 854,488</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES</b>												
<b>Core Funded</b>												
Bell Blvd. 1-8-9500390-01	\$ 89,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Multiplex 1-8-9500700-01	2,861,959	-	-	-	-	-	-	-	-	-	-	-
Parks - Waterfront 1-8-9500888-01	277,682	-	-	-	-	-	-	-	-	-	-	-
Industrial Development 1-8-9500970-01	1,031,616	-	-	-	-	-	-	-	-	-	-	-
Roads 1-8-9501414-0	3,544,327	-	-	-	-	-	-	-	-	-	-	-
Environmental 1-8-9501435-01	40,537	-	-	-	-	-	-	-	-	-	-	-
	<b>\$ 7,845,735</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Area Funded</b>												
Fire - Urban 1-8-9500350-01	594,826	-	-	-	-	-	-	-	-	-	-	-
Fire - Rural 1-8-9500355-0	101,410	-	-	-	-	-	-	-	-	-	-	-
	<b>\$ 696,236</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TOTAL DEBT EXPENDITURES</b>	<b>\$ 8,541,971</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>NET DEBT EXPENDITURES</b>	<b>\$ 7,687,483</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

**City of Belleville**  
**2024 Budget**  
**CONTRIBUTION TO CAPITAL PROJECTS**

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>CAPITAL PROJECTS</b>												
	<b>2990346</b>											
Funding for Capital Projects	1-8-2990346-1098	\$ 5,084,000	\$ 5,084,000	\$ -	\$ -	\$ -	\$ -				\$ -	
Cont. to Asset Management Reserve	1-8-2990346-1097	3,000,000	3,500,000	9,597,500	<b>9,597,500</b>	1,011,700	<b>10,609,200</b>			600,000	<b>11,209,200</b>	<b>16.79%</b>
<b>TOTAL CONTRIBUTION TO CAPITAL PROJECTS</b>		<b>\$ 8,084,000</b>	<b>\$ 8,584,000</b>	<b>\$ 9,597,500</b>	<b>\$ 9,597,500</b>	<b>\$ 1,011,700</b>	<b>\$ 10,609,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 11,209,200</b>	<b>16.79%</b>

City of Belleville  
2024 Budget  
**FIXED ASSET AMORTIZATION**

		2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>FIXED ASSET AMORTIZATION</b>												
<b>GENERAL GOVERNMENT</b>												
	1-8-2815010-	\$ 377,704	\$ 415,372	\$ -	\$ -		\$ -			\$ -	\$ -	
<b>PLANNING &amp; DEVELOPMENT</b>												
	1-8-2865010-	-	-	-	-							
	1-8-2865020-	3,022	3,022	-	-							
	1-8-2875030-	41,391	42,838	-	-							
		\$ 44,412	\$ 45,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TRANSPORTATION</b>												
	1-8-2835010-	\$ 8,058,971	\$ 7,200,314	\$ -	\$ -		\$ -				\$ -	
	1-8-2835015-	-	-	-	-		-				-	
	1-8-2835020-	646,800	717,095	-	-		-				-	
	1-8-2835030-	699,627	743,418	-	-		-				-	
	1-8-2835035-	344,181	362,164	-	-		-				-	
	1-8-2835040-	123,497	186,640	-	-		-				-	
	1-8-2835045-	40,945	39,671	-	-		-				-	
	1-8-2835050-	427,923	432,160	-	-		-				-	
	1-8-2835060-	64,814	69,667	-	-		-				-	
	1-8-2835070-	851,506	913,476	-	-		-				-	
	1-8-2835075-	24,799	25,587	-	-		-				-	
		\$ 11,283,064	\$ 10,690,191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>ENVIRONMENTAL</b>												
	1-8-2845010-	\$ 1,729,261	\$ 1,757,121	\$ -	\$ -							
	1-8-2845015-	1,499,946	1,526,618	-	-		-				-	
	1-8-2845020-	1,757,655	1,765,777	-	-		-				-	
	1-8-2845030-	50,437	52,116	-	-		-				-	
		\$ 5,037,300	\$ 5,101,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>RECREATION &amp; CULTURAL</b>												
	1-8-2855040-	2,159,292	2,188,348	-	-							
	1-8-2855010-	53,903	53,748	-	-							
	1-8-2855020-	284,275	287,678	-	-							
	1-8-2855045-	70,915	67,417	-	-							
	1-8-2855030-	22,796	23,031	-	-							
	1-8-2855015-	265,128	278,189	-	-							
	1-8-2855050-	1,475,099	1,648,985	-	-							
		\$ 4,331,407	\$ 4,547,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>PROTECTIVE SERVICES</b>												
	1-8-2875010-	2,307,803	2,344,247	-	-							
	1-8-2875020-	956,096	897,387	-	-							
		\$ 3,263,899	\$ 3,241,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL FIXED ASSET AMORTIZATION</b>		\$ 24,337,786	\$ 24,042,083	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**City of Belleville**  
**2024 Budget**  
**PLANNING & DEVELOPMENT EXPENDITURES**  
**SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
ECONOMIC DEVELOPMENT & STRATEGIC INITIATIVES	\$ 1,237,612	\$ 2,082,000	\$ 2,191,816	\$ 2,439,000	\$ 143,800	\$ 2,582,800	\$ (26,500)	\$ -	\$ 6,600	\$ 2,562,900	5.08%
PLANNING & APPROVALS	1,106,217	1,299,828	526,506	800,500	146,900	947,400	-	-	(20,800)	926,600	15.75%
BUILDING SERVICES	487,696	482,075	499,919	550,600	124,000	674,600	-	-	124,300	798,900	45.10%
<b>NET PLANNING &amp; DEVELOPMENT EXPENDITURES</b>	<b>\$ 2,831,525</b>	<b>\$ 3,863,903</b>	<b>\$ 3,218,241</b>	<b>\$ 3,790,100</b>	<b>\$ 414,700</b>	<b>\$ 4,204,800</b>	<b>\$ (26,500)</b>	<b>\$ -</b>	<b>\$ 110,100</b>	<b>\$ 4,288,400</b>	<b>13.15%</b>

City of Belleville  
2024 Budget  
Planning & Development Expenditures  
Economic Development & Strategic Initiatives

	2021	2022	2023	2023	2024 Budget							
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>ADMINISTRATION</b>												
<b>REVENUE</b>												
Other Revenue	30,138	67,732	93,470	99,900	(70,000)	29,900	(23,900)			6,000	-93.99%	
Advertising & Sponsor - Ec Dev	9,648	4,000	1,500	9,000	(5,000)	4,000				4,000	-55.56%	
Contribution from Reserve	61,477	80,777	131,900	131,900	31,500	163,400	(86,900)			76,500	-42.00%	
<b>TOTAL REVENUE</b>	<b>\$ 101,263</b>	<b>\$ 152,510</b>	<b>\$ 226,870</b>	<b>\$ 240,800</b>	<b>\$ (43,500)</b>	<b>\$ 197,300</b>	<b>\$ (110,800)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 86,500</b>	<b>-64.08%</b>	
<b>EXPENDITURES</b>												
Staffing	\$ 298,170	\$ 334,917	\$ 482,037	\$ 473,700	\$ (167,300)	\$ 306,400	-	-	-	\$ 306,400	-35.32%	
Hydro - signs	3,979	4,099	2,464	4,500		4,500	(4,500)			-	-100.00%	
Telephone	3,785	4,102	3,723	5,000		5,000				5,000	0.00%	
Office Supplies	4,867	7,405	13,416	9,500	5,900	15,400				15,400	62.11%	
Travel & Training	3,566	6,619	11,536	13,000	3,000	16,000				16,000	23.08%	
Advertising & Promotion	160,233	254,287	114,386	211,000	(108,400)	102,600	(51,500)			51,100	-75.78%	
Memberships	2,851	2,580	3,149	4,000	2,000	6,000				6,000	50.00%	
Consultant Fees	3,704	7,436	-	10,000	(10,000)	-				-	-100.00%	
Legal Expense	6,667	211	10,593	2,000		2,000				2,000	0.00%	
Meeting Expenses	846	1,156	2,657	2,500	(500)	2,000	(2,000)			-	-100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 488,667</b>	<b>\$ 622,812</b>	<b>\$ 643,961</b>	<b>\$ 735,200</b>	<b>\$ (275,300)</b>	<b>\$ 459,900</b>	<b>\$ (58,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 401,900</b>	<b>-45.33%</b>	
<b>ADMINISTRATION - NET EXPENDITURES</b>	<b>\$ 387,405</b>	<b>\$ 470,302</b>	<b>\$ 417,090</b>	<b>\$ 494,400</b>	<b>\$ (231,800)</b>	<b>\$ 262,600</b>	<b>\$ 52,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 315,400</b>	<b>-36.21%</b>	
<b>TOURISM INITIATIVES</b>												
<b>REVENUE</b>												
Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ 81,000	\$ 81,000				\$ 81,000		
MAT Revenue	807,380	1,094,220	1,099,210	1,000,000	100,000	1,100,000				1,100,000	10.00%	
Contribution from Reserve	-	-	-	-		-				-		
<b>TOTAL REVENUE</b>	<b>\$ 807,380</b>	<b>\$ 1,094,220</b>	<b>\$ 1,099,210</b>	<b>\$ 1,000,000</b>	<b>\$ 181,000</b>	<b>\$ 1,181,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,181,000</b>	<b>18.10%</b>	
<b>EXPENDITURES</b>												
Staffing	\$ -	\$ -	\$ -	\$ -	\$ 125,400	\$ 125,400	-	-	-	\$ 125,400		
Advertising & Promotion	-	-	-	-	52,400	52,400	12,000			64,400		
Bay of Quinte Marketing Board	483,683	547,110	530,548	586,900	50,000	636,900	(86,900)			550,000	-6.29%	
Contribution to Reserve	503,690	547,110	530,548	500,000	50,000	550,000				550,000	10.00%	
Allocated Costs	-	-	-	-		-				-		
<b>TOTAL EXPENDITURES</b>	<b>\$ 987,373</b>	<b>\$ 1,094,220</b>	<b>\$ 1,061,096</b>	<b>\$ 1,086,900</b>	<b>\$ 277,800</b>	<b>\$ 1,364,700</b>	<b>\$ (74,900)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,289,800</b>	<b>18.67%</b>	
<b>TOURISM INITIATIVES - NET EXPENDITURES</b>	<b>\$ 179,993</b>	<b>\$ -</b>	<b>\$ (38,113)</b>	<b>\$ 86,900</b>	<b>\$ 96,800</b>	<b>\$ 183,700</b>	<b>\$ (74,900)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,800</b>	<b>25.20%</b>	

City of Belleville  
2024 Budget  
Planning & Development Expenditures  
Economic Development & Strategic Initiatives

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>INVESTMENT ATTRACTION</b>													
<b>REVENUE</b>													
5000970													
Provincial Grants 1-7-5000970-0125	\$ -	\$ -	\$ -	\$ -		\$ -					\$ -		
Industrial Land Rental 1-7-5000970-0210	39,023	41,883	6,903	40,000	(34,000)	6,000				50,000	6,000	-85.00%	
Contribution from Reserve													
<b>TOTAL REVENUE</b>	<b>\$ 39,023</b>	<b>\$ 41,883</b>	<b>\$ 6,903</b>	<b>\$ 40,000</b>	<b>\$ (34,000)</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 56,000</b>	<b>40.00%</b>		
<b>EXPENDITURES</b>													
5000970													
Staffing	\$ -	\$ -	\$ -	\$ -	\$ 118,800	\$ 118,800	-	-	-	\$ 118,800			
Heat 1-8-5000970-0040	276	278	512	2,000	(1,500)	500				500	-75.00%		
Hydro 1-8-5000970-0041	3,909	2,714	2,841	4,000		4,000	4,500			8,500	112.50%		
Advertising & Promotion 1-8-5000970-0120				-		-			50,000	50,000			
Maintenance & Repairs 1-8-5000970-0080	3,720	6,716	100	1,000		1,000				1,000	0.00%		
Interest on LTD 1-8-5000970-0141	-	362,289	338,111	338,200	(26,600)	311,600				311,600	-7.87%		
Principal on LTD 1-8-5000970-0142	-	669,278	694,838	694,900	26,600	721,500				721,500	3.83%		
Legal Expense 1-8-5000970-0530	2,779	-	-	8,000		8,000				8,000	0.00%		
Property Taxes 1-8-5000970-0955	6,737	6,803	7,029	6,800	600	7,400				7,400	8.82%		
Contribution to Reserve 1-8-5000970-0980	-	-	-	-		-				-			
Allocated Costs 1-8-5000970-9800													
<b>TOTAL EXPENDITURES</b>	<b>\$ 17,421</b>	<b>\$ 1,048,077</b>	<b>\$ 1,043,431</b>	<b>\$ 1,054,900</b>	<b>\$ 117,900</b>	<b>\$ 1,172,800</b>	<b>\$ 4,500</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 1,227,300</b>	<b>16.34%</b>		
<b>INVESTMENT ATTRACTION - NET EXPEND.</b>	<b>\$ (21,601)</b>	<b>\$ 1,006,194</b>	<b>\$ 1,036,528</b>	<b>\$ 1,014,900</b>	<b>\$ 151,900</b>	<b>\$ 1,166,800</b>	<b>\$ 4,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,171,300</b>	<b>15.41%</b>		
<b>BUSINESS DEVELOPMENT</b>													
<b>REVENUE</b>													
5000975													
Provincial Grants 1-7-5000975-0125	\$ 466,128	\$ 557,633	\$ 287,585	\$ 285,000	4,100	\$ 289,100				\$ 289,100	1.44%		
Rental Revenue 1-7-5000975-0210	-	-	-	-	5,000	5,000				5,000			
Contribution from Reserve 1-7-5000975-4999	-	-	140,000	140,000	-	140,000	86,900			226,900	62.07%		
<b>TOTAL REVENUE</b>	<b>\$ 466,128</b>	<b>\$ 557,633</b>	<b>\$ 427,585</b>	<b>\$ 425,000</b>	<b>\$ 9,100</b>	<b>\$ 434,100</b>	<b>\$ 86,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 521,000</b>	<b>22.59%</b>		
<b>EXPENDITURES</b>													
5000975													
Staffing	\$ -	\$ -	\$ -	\$ -	\$ 125,400	\$ 125,400	-	-	-	\$ 125,400			
Office Supplies 1-8-5000975-0060	-	-	4,067	10,000	25,600	35,600				35,600	256.00%		
Contract Services 1-8-5000975-0370	690,349	753,918	503,262	567,100		567,100	188,700		6,600	762,400	34.44%		
Chamber of Commerce 1-8-5000975-0376	106,498	111,936	127,376	127,200	(25,400)	101,800	(101,800)			-	-100.00%		
DBIA - Annual Levy 1-8-5000975-1379	274,593	283,123	310,823	307,500	15,300	322,800				322,800	4.98%		
DBIA - Special Events 1-8-5000975-1380	48,955	13,333	217,484	215,000	-	215,000				215,000	0.00%		
Allocated Costs 1-8-5000975-9800													
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,120,395</b>	<b>\$ 1,162,311</b>	<b>\$ 1,163,012</b>	<b>\$ 1,226,800</b>	<b>\$ 140,900</b>	<b>\$ 1,367,700</b>	<b>\$ 86,900</b>	<b>\$ -</b>	<b>\$ 6,600</b>	<b>\$ 1,461,200</b>	<b>19.11%</b>		
<b>BUSINESS DEVELOPMENT - NET EXPEND.</b>	<b>\$ 654,267</b>	<b>\$ 604,678</b>	<b>\$ 735,428</b>	<b>\$ 801,800</b>	<b>\$ 131,800</b>	<b>\$ 933,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,600</b>	<b>\$ 940,200</b>			

City of Belleville  
 2024 Budget  
 Planning & Development Expenditures  
 Economic Development & Strategic Initiatives

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>POP-UPS &amp; PATIOS</b>												
<b>REVENUE</b>												
Sponsorship	1-7-5000980-0060	\$ 20,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000				\$ 30,000	
Rental revenue	1-7-5000980-0210	18,647	15,950	21,000	20,000	27,800	47,800	23,900			71,700	258.50%
Contribution from Reserve	1-7-5000980-4999	-	27,000	-	-	-	-				-	
<b>TOTAL REVENUE</b>		<b>\$ 38,647</b>	<b>\$ 42,950</b>	<b>\$ 21,000</b>	<b>\$ 20,000</b>	<b>\$ 57,800</b>	<b>\$ 77,800</b>	<b>\$ 23,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 101,700</b>	<b>408.50%</b>
<b>EXPENDITURES</b>												
Staffing		\$ 38,466	\$ -	\$ 229	\$ -	\$ -	\$ -	-	-	-	\$ -	
Telephone	1-8-5000980-0050	-	-	-	1,000	(1,000)	-				-	-100.00%
Repairs & Maintenance	1-8-5000980-0080	-	2,904	458	2,000	4,900	6,900				6,900	245.00%
Advertising & Promotion	1-8-5000980-0120	37,731	30,833	10,316	8,000	8,000	16,000	15,000			31,000	287.50%
Contract Work	1-8-5000980-0370	-	10,040	50,880	50,000	41,000	91,000				91,000	82.00%
Allocated Costs	1-8-5000980-9800	-	-	-	-	-	-				-	
<b>TOTAL EXPENDITURES</b>		<b>\$ 76,196</b>	<b>\$ 43,776</b>	<b>\$ 61,883</b>	<b>\$ 61,000</b>	<b>\$ 52,900</b>	<b>\$ 113,900</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 128,900</b>	<b>111.31%</b>
<b>POP-UP SHOPS - NET EXPENDITURES</b>		<b>\$ 37,549</b>	<b>\$ 826</b>	<b>\$ 40,883</b>	<b>\$ 41,000</b>	<b>\$ (4,900)</b>	<b>\$ 36,100</b>	<b>\$ (8,900)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,200</b>	<b>-33.66%</b>
<b>ECONOMIC DEVELOPMENT - NET EXPENDITURES</b>		<b>\$ 1,237,612</b>	<b>\$ 2,082,000</b>	<b>\$ 2,191,816</b>	<b>\$ 2,439,000</b>	<b>\$ 143,800</b>	<b>\$ 2,582,800</b>	<b>\$ (26,500)</b>	<b>\$ -</b>	<b>\$ 6,600</b>	<b>\$ 2,562,900</b>	<b>5.08%</b>

City of Belleville  
 2024 Budget  
 Engineering & Development Services Expenditures  
 Planning & Approvals Department

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>APPROVALS</b>												
<b>REVENUE</b>												
<b>5200100</b>												
Federal Grant	\$ -	\$ -	\$ -	\$ -		\$ -				\$ 4,600,000	\$ 4,600,000	
Pre-Consultation Fees	-	-	6,500	-		-					-	
Committee of Adjustment Fees	92,619	94,579	63,175	97,500		97,500			3,900	101,400	101,400	4.00%
Zoning Certificates	30,250	22,025	29,375	50,500		50,500			2,000	52,500	52,500	3.96%
Site Plan Application Fees	19,698	93,062	49,100	42,000		42,000			1,700	43,700	43,700	4.05%
Site Plan Cost Recovery	2,400	10,200	9,334	2,500		2,500			100	2,600	2,600	4.00%
Rezoning Application Fees	46,350	38,000	92,550	132,600		132,600			5,300	137,900	137,900	4.00%
Subdivision Application Fees	94,600	28,500	140,400	150,100		150,100			6,000	156,100	156,100	4.00%
Other Revenue	310	39,039	39,394	100,000		100,000			4,000	104,000	104,000	4.00%
Public Notices	6,508	6,600	5,600	8,000		8,000			300	8,300	8,300	3.75%
Subdivision Review Fees	152,769	124,235	119,789	223,000		223,000			8,900	231,900	231,900	3.99%
Development Charge Revenue	194,026	260,400	-	720,100	(185,300)	534,800			550,000	1,084,800	1,084,800	50.65%
Contribution from Reserve	254,147	131,949	166,900	166,900	169,100	336,000			50,000	386,000	386,000	131.28%
<b>TOTAL APPROVALS REVENUE</b>	<b>\$ 893,677</b>	<b>\$ 848,589</b>	<b>\$ 722,117</b>	<b>\$ 1,693,200</b>	<b>\$ (16,200)</b>	<b>\$ 1,677,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,232,200</b>	<b>\$ 6,909,200</b>	<b>\$ 6,909,200</b>	<b>308.06%</b>
<b>EXPENDITURES</b>												
<b>5200945</b>												
Staffing	\$ 457,292	\$ 472,580	\$ 525,104	\$ 566,500	\$ 252,900	\$ 819,400	-	-	-	\$ 819,400	\$ 819,400	44.64%
Telephone	1,443	1,751	1,639	1,400	800	2,200				2,200	2,200	57.14%
Office Supplies	4,220	2,643	7,171	4,900		4,900				4,900	4,900	0.00%
Car Expenses	127	16	61	1,000		1,000				1,000	1,000	0.00%
Training & Development	1,697	6,532	2,419	7,000		7,000				7,000	7,000	0.00%
Advertising	340	110	448	1,000		1,000				1,000	1,000	0.00%
Memberships & Subscriptions	1,431	1,234	1,757	1,500	300	1,800				1,800	1,800	20.00%
Computer Software	-	-	2,620	30,000	3,000	33,000				33,000	33,000	10.00%
Consultant Fees	2,246	7,735	9,260	85,000		85,000				85,000	85,000	0.00%
Legal Expense	16,503	37,814	21,344	25,000		25,000				25,000	25,000	0.00%
<b>TOTAL APPROVALS EXPENDITURES</b>	<b>\$ 485,298</b>	<b>\$ 530,416</b>	<b>\$ 571,824</b>	<b>\$ 723,300</b>	<b>\$ 257,000</b>	<b>\$ 980,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 980,300</b>	<b>\$ 980,300</b>	<b>35.53%</b>



City of Belleville  
 2024 Budget  
 Engineering & Development Services Expenditures  
 Planning & Approvals Department

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>POLICY PLANNING EXPENDITURES</b>												
<b>5300940</b>												
Staffing	\$ 465,904	\$ 451,859	\$ 342,677	\$ 651,700	\$ (99,300)	\$ 552,400	-	-	11,400	\$ 563,800	-13.49%	
Telephone	1,723	2,331	2,351	1,600	1,200	2,800				2,800	75.00%	
Office Supplies	2,337	3,711	15,867	4,600	500	5,100				5,100	10.87%	
Car Expense	2,403	114	54	2,000		2,000				2,000	0.00%	
Training & Development	402	4,708	2,471	5,000		5,000				5,000	0.00%	
Advertising	10,687	9,266	10,890	19,000		19,000				19,000	0.00%	
Memberships & Subscriptions	1,662	6,266	2,535	2,500	3,500	6,000				6,000	140.00%	
Computer Software	8,408	6,894	9,433	10,500		10,500				10,500	0.00%	
Consultant Fees	294,766	401,497	258,652	885,000	(213,600)	671,400		4,600,000		5,271,400	495.64%	
CIP Incentive Payments	4,890	94,704	-	50,000	197,400	247,400				247,400	394.80%	
Development Charge Review	56,846	9,851	-	25,000		25,000		600,000		625,000	2400.00%	
Legal Expense	31,411	31,194	3,501	50,000	(15,000)	35,000				35,000	-30.00%	
Façade Improvements	87,828	90,458	27,914	62,000		62,000				62,000	0.00%	
Contribution to Reserve	545,116	505,000	-	-		-				-		
<b>TOTAL POLICY PLANNING EXPENDITURES</b>	<b>\$ 1,514,383</b>	<b>\$ 1,617,853</b>	<b>\$ 676,344</b>	<b>\$ 1,768,900</b>	<b>\$ (125,300)</b>	<b>\$ 1,643,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,211,400</b>	<b>\$ 6,855,000</b>	<b>287.53%</b>	
<b>COMMITTEE OF ADJUSTMENT</b>												
<b>5000950</b>												
Vehicle Expenses	\$ 213	\$ 148	\$ 455	\$ 1,500	\$ (1,000)	\$ 500				\$ 500	-66.67%	
<b>COMM. OF ADJUSTMENT - TOTAL EXPEND.</b>	<b>\$ 213</b>	<b>\$ 148</b>	<b>\$ 455</b>	<b>\$ 1,500</b>	<b>\$ (1,000)</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>-66.67%</b>	
<b>PLANNING &amp; APPROVALS - TOTAL EXPEND.</b>	<b>\$ 1,106,217</b>	<b>\$ 1,299,828</b>	<b>\$ 526,506</b>	<b>\$ 800,500</b>	<b>\$ 146,900</b>	<b>\$ 947,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (20,800)</b>	<b>\$ 926,600</b>	<b>15.75%</b>	

**City of Belleville  
2024 Budget  
ENGINEERING & DEVELOPMENT EXPENDITURES  
SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
ENGINEERING	\$ 754,032	\$ 645,813	\$ 944,191	\$ 560,800	\$ 30,000	\$ 590,800	\$ -	\$ -	\$ 17,200	\$ 608,000	8.42%
PLANNING & APPROVALS	1,106,217	1,299,828	526,506	800,500	146,900	947,400	-	-	(20,800)	926,600	15.75%
BUILDING & BYLAW SERVICES	487,696	482,075	499,919	550,600	124,000	674,600	-	-	124,300	798,900	45.10%
<b>NET PLANNING &amp; DEVELOPMENT EXPENDITURES</b>	<b>\$ 2,347,945</b>	<b>\$ 2,427,716</b>	<b>\$ 1,970,616</b>	<b>\$ 1,911,900</b>	<b>\$ 300,900</b>	<b>\$ 2,212,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,700</b>	<b>\$ 2,333,500</b>	<b>22.05%</b>

City of Belleville  
 2024 Budget  
 Engineering & Development Services Expenditures  
 Engineering Department

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>ENGINEERING REVENUE 3000100</b>												
Other Revenue 1-7-3000100-0264	\$ 25,840	\$ 2,760	\$ 12,669	\$ 34,000		\$ 34,000					\$ 34,000	0.00%
Provincial Grant 1-7-3000100-0125	-	239,219	-	-		-					-	
Development Charge Revenue 1-7-3000100-2350	-	-	-	82,000		82,000					82,000	0.00%
Building Code Revenue 1-7-3000100-0200	31,200	-	-	-		-					-	
Allocation to Building Services 1-7-3000100-0210	100,000	120,000	140,000	140,000		140,000					140,000	0.00%
Contribution from Reserve 1-7-3000100-4999	15,400	127,649	-	138,000		138,000					138,000	0.00%
<b>TOTAL REVENUE</b>	<b>\$ 172,440</b>	<b>\$ 489,627</b>	<b>\$ 152,669</b>	<b>\$ 394,000</b>	<b>\$ -</b>	<b>\$ 394,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 394,000</b>	<b>0.00%</b>
<b>EXPENDITURES 3000400</b>												
Staffing	\$ 1,810,407	\$ 1,774,060	\$ 1,838,835	\$ 2,276,500	\$ 131,900	\$ 2,408,400	-	-	68,700		\$ 2,477,100	8.81%
Telephone 1-8-3000400-0050	9,471	12,019	12,129	11,700		11,700					11,700	0.00%
Office Supplies 1-8-3000400-0060	7,940	6,477	12,924	8,000	1,000	9,000	12,000				21,000	162.50%
Vehicle Expense 1-8-3000400-0074	24,154	27,992	24,283	31,100		31,100					31,100	0.00%
Mileage 1-8-3000400-0075	298	432	723	-		-					-	
Protective Clothing 1-8-3000400-0102	1,937	1,828	2,695	3,500		3,500					3,500	0.00%
Travel/Training Expense 1-8-3000400-0110	7,194	13,709	18,484	14,000	16,000	30,000					30,000	114.29%
New Equipment 1-8-3000400-0180	3,713	12,476	10,787	12,500		12,500					12,500	0.00%
Memberships & Subscriptions 1-8-3000400-0210	7,947	7,143	8,249	8,500		8,500					8,500	0.00%
Drafting Supplies 1-8-3000400-0350	19,798	9,101	10,645	14,000	(2,000)	12,000	(12,000)				-	-100.00%
Computer Software 1-8-3000400-0511	-	-	611	6,000		6,000					6,000	0.00%
Consultant Fees 1-8-3000400-0520	51,707	343,163	48,579	240,000		240,000					240,000	0.00%
Legal Expense 1-8-3000400-0530	3,054	3,856	2,849	25,000	(16,000)	9,000					9,000	-64.00%
Photocopying 1-8-3000400-0550	6,536	5,813	5,069	8,300	(2,000)	6,300					6,300	-24.10%
Contribution to Reserve 1-8-3000400-0980	-	-	-	-		-					-	
Transferred to Fixed Assets 1-8-3000400-9999	-	(12,476)	-	-		-					-	
	<b>\$ 1,954,157</b>	<b>\$ 2,205,592</b>	<b>\$ 1,996,860</b>	<b>\$ 2,659,100</b>	<b>\$ 128,900</b>	<b>\$ 2,788,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 68,700</b>		<b>\$ 2,856,700</b>	<b>7.43%</b>
Allocated to Water 1-8-3000400-0997	-	-	-	-		-					-	
Allocated to Capital 1-8-3000400-0998	(1,027,685)	(1,070,152)	(900,000)	(1,704,300)	(98,900)	(1,803,200)			(51,500)		(1,854,700)	8.82%
Allocated to Sewer 1-8-3000400-0999	-	-	-	-		-					-	
	(1,027,685)	(1,070,152)	(900,000)	(1,704,300)	(98,900)	(1,803,200)			(51,500)		(1,854,700)	8.82%
<b>TOTAL ENGINEERING EXPENDITURES</b>	<b>\$ 926,472</b>	<b>\$ 1,135,441</b>	<b>\$ 1,096,860</b>	<b>\$ 954,800</b>	<b>\$ 30,000</b>	<b>\$ 984,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,200</b>		<b>\$ 1,002,000</b>	<b>4.94%</b>
<b>NET ENGINEERING EXPENDITURES</b>	<b>\$ 754,032</b>	<b>\$ 645,813</b>	<b>\$ 944,191</b>	<b>\$ 560,800</b>	<b>\$ 30,000</b>	<b>\$ 590,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,200</b>		<b>\$ 608,000</b>	<b>8.42%</b>

City of Belleville  
 2024 Budget  
 Engineering & Development Services Expenditures  
 Building & Bylaw Services Department

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>BUILDING PERMITS REVENUE</b>												
<b>5100100</b>												
Building Permits 1-7-5100100-0200	\$ 1,599,854	\$ 4,078,553	\$ 1,771,736	\$ 1,750,000	\$ (150,000)	\$ 1,600,000					\$ 1,600,000	-8.57%
Plumbing Permits & Licences 1-7-5100100-0202	1,430	181	-	-	-	-					-	-
Contribution from reserve 1-7-5100100-4999	-	24,494	-	-	-	-					-	-
<b>TOTAL REVENUE</b>	<b>\$ 1,601,284</b>	<b>\$ 4,103,228</b>	<b>\$ 1,771,736</b>	<b>\$ 1,750,000</b>	<b>\$ (150,000)</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>	<b>-8.57%</b>
<b>EXPENDITURES</b>												
<b>5100370</b>												
Staffing	\$ 888,574	\$ 961,935	\$ 1,096,306	\$ 1,218,200	\$ 66,700	\$ 1,284,900	-	-	11,400		\$ 1,296,300	6.41%
Telephone 1-8-5100370-0050	10,275	11,770	10,636	10,400	1,000	11,400					11,400	9.62%
Office Supplies 1-8-5100370-0060	10,391	15,993	12,621	16,000	2,000	18,000					18,000	12.50%
Vehicle Allowance 1-8-5100370-0074	35,550	40,218	44,488	47,700		47,700					47,700	0.00%
Mileage 1-8-5100370-0075	3,702	4,437	4,276	5,000	500	5,500					5,500	10.00%
Software Agreement 1-8-5100370-0087	43,452	43,408	49,519	53,500	5,400	58,900			50,000		108,900	103.55%
Insurance 1-8-5100370-0090	35,255	47,187	59,908	51,500	19,100	70,600					70,600	37.09%
Insurance - Claims 1-8-5100370-0091	12	-	-	17,000		17,000					17,000	0.00%
Protective Clothing 1-8-5100370-0102	3,263	3,781	3,376	4,000		4,000					4,000	0.00%
Travel & Training 1-8-5100370-0110	12,333	25,159	32,007	34,000	3,500	37,500					37,500	10.29%
New Equipment 1-8-5100370-0180	11,573	10,873	3,568	6,000	2,500	8,500					8,500	41.67%
Memberships 1-8-5100370-0210	3,538	7,951	10,767	8,000	1,000	9,000					9,000	12.50%
Consultant Fees 1-8-5100370-0520	49,862	10,289	19,334	20,000	11,800	31,800			-		31,800	59.00%
Legal Fees 1-8-5100370-0530	577	7,985	7,005	10,000	4,000	14,000					14,000	40.00%
Office Rental 1-8-5100370-0701	100,000	120,000	140,000	140,000		140,000					140,000	0.00%
Bank Charges 1-8-5100370-0720	130	114	559	-		-					-	-
IT Support costs 1-8-5100370-3301	50,000	50,000	65,000	65,000	(65,000)	-					-	-100.00%
GG Administration Allocation	-	-	-	-	131,400	131,400					131,400	
Transferred to Fixed Assets 1-8-5100370-9999	(6,899)	(10,873)	-	-		-					-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,251,588</b>	<b>\$ 1,350,225</b>	<b>\$ 1,559,370</b>	<b>\$ 1,706,300</b>	<b>\$ 183,900</b>	<b>\$ 1,890,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 61,400</b>	<b>\$ 1,951,600</b>	<b>14.38%</b>	
<b>NET EXPENDITURES BEFORE RESERVE</b>	<b>\$ (349,695)</b>	<b>\$ (2,753,002)</b>	<b>\$ (212,367)</b>	<b>\$ (43,700)</b>	<b>\$ 333,900</b>	<b>\$ 290,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 61,400</b>	<b>\$ 351,600</b>	<b>-904.58%</b>	
Contribution to/(from) Reserve 1-8-5100370-0980	349,695	2,753,002	212,367	43,700	(333,900)	(290,200)			(61,400)		(351,600)	-904.58%
<b>NET BUILDING PERMITS EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

City of Belleville  
 2024 Budget  
 Engineering & Development Services Expenditures  
 Building & Bylaw Services Department

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>BYLAW ENFORCEMENT REVENUE</b>												
<b>5100375</b>												
Sign Permits 1-7-5100375-0203	5,119	11,912	15,822	5,000		5,000					5,000	0.00%
Property Standards Admin Fee 1-7-5100375-0201	28,900	21,026	15,208	30,000		30,000					30,000	0.00%
Contribution from reserve 1-7-5100375-4999	-	-	-	-		-					-	
<b>TOTAL REVENUE</b>	<b>\$ 34,019</b>	<b>\$ 32,938</b>	<b>\$ 31,030</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>												
<b>5100375</b>												
Staffing	\$ 264,653	\$ 260,550	\$ 290,260	\$ 294,800	\$ 126,200	\$ 421,000	-	-	115,300		\$ 536,300	81.92%
Telephone 1-8-5100375-0050	2,993	2,499	3,348	3,100	1,200	4,300					4,300	38.71%
Office Supplies 1-8-5100375-0060	1,351	2,416	377	2,500	500	3,000					3,000	20.00%
Vehicle Expense 1-8-5100375-0076	12,385	16,628	4,972	10,000		10,000			9,000		19,000	90.00%
Vehicle Insurance 1-8-5100375-0079	2,444	2,719	3,484	3,000	1,000	4,000					4,000	33.33%
Insurance Claims 1-8-5100375-0091	12,030	(1,024)	-	10,000		10,000					10,000	0.00%
Protective Clothing 1-8-5100375-0102	1,938	1,461	3,017	4,000	1,000	5,000					5,000	25.00%
Travel & Training 1-8-5100375-0110	2,234	5,195	7,117	6,000	2,000	8,000					8,000	33.33%
Memberships 1-8-5100375-0210	399	639	274	1,000	300	1,300					1,300	30.00%
Contract Work 1-8-5100375-0370	1,105	2,292	1,138	5,000		5,000					5,000	0.00%
Software Maintenance 1-8-5100375-0511	12,514	9,456	10,356	11,500	1,500	13,000					13,000	13.04%
New Equipment 1-8-5100375-0180	-	3,602	2,175	4,000	1,000	5,000					5,000	25.00%
Legal Fees 1-8-5100375-0530	28,797	33,538	20,465	40,000		40,000					40,000	0.00%
Transferred to Fixed Assets 1-8-5100375-9999	-	(3,602)	-	-		-					-	
<b>TOTAL EXPENDITURES</b>	<b>\$ 342,843</b>	<b>\$ 336,370</b>	<b>\$ 346,984</b>	<b>\$ 394,900</b>	<b>\$ 134,700</b>	<b>\$ 529,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 124,300</b>	<b>\$ 653,900</b>	<b>65.59%</b>	
<b>NET BYLAW ENFORCEMENT EXPEND.</b>	<b>\$ 308,824</b>	<b>\$ 303,432</b>	<b>\$ 315,953</b>	<b>\$ 359,900</b>	<b>\$ 134,700</b>	<b>\$ 494,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 124,300</b>	<b>\$ 618,900</b>	<b>71.96%</b>	
<b>ANIMAL CONTROL REVENUE</b>												
<b>5100101</b>												
Licences - Animal 1-7-5100101-0208	11,673	10,830	11,255	11,000		11,000					11,000	0.00%
<b>TOTAL ANIMAL CONTROL REVENUE</b>	<b>\$ 11,673</b>	<b>\$ 10,830</b>	<b>\$ 11,255</b>	<b>\$ 11,000</b>	<b>\$ -</b>	<b>\$ 11,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,000</b>	<b>0.00%</b>	
<b>EXPENDITURES</b>												
<b>5100385</b>												
Supplies 1-8-5100385-0060	\$ 451	\$ 456	\$ 607	\$ -	\$ 500	\$ 500					500	
Insurance - Claims 1-8-5100385-0091	-	-	-	-		-					-	
Legal Fees 1-8-5100385-0530	4,133	-	3,276	7,500	(500)	7,000					7,000	-6.67%
Contract Services 1-8-5100385-2375	185,961	189,017	191,337	194,200	(10,700)	183,500					183,500	-5.51%
<b>TOTAL ANIMAL CONTROL EXPENDITURES</b>	<b>\$ 190,544</b>	<b>\$ 189,473</b>	<b>\$ 195,220</b>	<b>\$ 201,700</b>	<b>\$ (10,700)</b>	<b>\$ 191,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 191,000</b>	<b>-5.30%</b>	
<b>NET ANIMAL CONTROL EXPENDITURES</b>	<b>\$ 178,872</b>	<b>\$ 178,643</b>	<b>\$ 183,965</b>	<b>\$ 190,700</b>	<b>\$ (10,700)</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>	<b>-5.61%</b>	
<b>BUILDING SERVICES - NET EXPEND.</b>	<b>\$ 487,696</b>	<b>\$ 482,075</b>	<b>\$ 499,919</b>	<b>\$ 550,600</b>	<b>\$ 124,000</b>	<b>\$ 674,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 124,300</b>	<b>\$ 798,900</b>	<b>45.10%</b>	

**City of Belleville  
2024 Budget  
ENVIRONMENTAL SERVICES  
SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
WASTEWATER	\$ -	\$ -	\$ (856,925)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
STORMWATER MANAGEMENT	300,072	211,950	195,945	<b>294,900</b>	18,600	<b>313,500</b>	-	-	-	<b>313,500</b>	<b>6.31%</b>
ENVIRONMENTAL MANAGEMENT	406,806	390,366	708,565	<b>457,600</b>	37,900	<b>495,500</b>	-	-	-	<b>495,500</b>	<b>8.28%</b>
WASTE MANAGEMENT	2,079,595	2,061,381	2,253,606	<b>2,258,800</b>	(144,000)	<b>2,114,800</b>	-	-	-	<b>2,114,800</b>	<b>-6.38%</b>
<b>NET ENVIRONMENTAL SERVICES EXPENDITURES</b>	<b>\$ 2,786,472</b>	<b>\$ 2,663,697</b>	<b>\$ 2,301,191</b>	<b>\$ 3,011,300</b>	<b>\$ (87,500)</b>	<b>\$ 2,923,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,923,800</b>	<b>-2.91%</b>

City of Belleville  
2024 Budget  
Environmental Services Expenditures  
Stormwater Management

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>STORMWATER MANAGEMENT</b>												
<b>COLLECTION MAINS</b>												
<b>REVENUE</b>	<b>3510100</b>											
Main Approval Fees	1-7-3510100-0204	\$ -	\$ -	\$ 2,500	\$ 17,500		\$ 17,500				\$ 17,500	0.00%
Contribution from Reserve	1-7-3510100-4999	-	-	-	90,000	90,000	180,000				180,000	100.00%
<b>TOTAL REVENUE</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500</b>	<b>\$ 107,500</b>	<b>\$ 90,000</b>	<b>\$ 197,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 197,500</b>	<b>83.72%</b>
<b>EXPENDITURES</b>	<b>3510100</b>											
Staffing		\$ 3,170	\$ 3,253	\$ 7,567	\$ 3,000	\$ 8,800	\$ 11,800	-	-	-	\$ 11,800	293.33%
Contract Services	1-8-3510100-0370	-	6,904	41	110,000	90,000	200,000				200,000	81.82%
Materials	1-8-3510100-0420	8,794	7,772	6,991	15,000		15,000				15,000	0.00%
Fleet & Equipment	1-8-3510100-0430	5,988	2,997	675	7,000	(3,400)	3,600				3,600	-48.57%
<b>TOTAL COLLECTION MAINS</b>		<b>\$ 17,952</b>	<b>\$ 20,927</b>	<b>\$ 15,274</b>	<b>\$ 135,000</b>	<b>\$ 95,400</b>	<b>\$ 230,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 230,400</b>	<b>70.67%</b>
<b>NET COLLECTION MAINS EXPENDITURES</b>		<b>\$ 17,952</b>	<b>\$ 20,927</b>	<b>\$ 12,774</b>	<b>\$ 27,500</b>	<b>\$ 5,400</b>	<b>\$ 32,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,900</b>	<b>19.64%</b>
<b>CATCH BASINS</b>	<b>3515100</b>											
Staffing		\$ 47,790	\$ 55,748	\$ 59,541	\$ 59,500	\$ 13,600	\$ 73,100	-	-	-	\$ 73,100	22.86%
Equipment Rental	1-8-3515100-0263	-	-	-	-		-				-	
Contract Services	1-8-3515100-0370	-	-	-	5,000		5,000				5,000	0.00%
Materials	1-8-3515100-0420	10,140	1,851	2,097	6,900		6,900				6,900	0.00%
Fleet & Equipment	1-8-3515100-0430	30,259	29,532	13,982	38,000	(10,700)	27,300				27,300	-28.16%
Road Re-instatemnts	1-8-3515100-1100	-	15,385	4,102	15,000		15,000				15,000	0.00%
<b>TOTAL CATCH BASINS</b>		<b>\$ 88,189</b>	<b>\$ 102,517</b>	<b>\$ 79,722</b>	<b>\$ 124,400</b>	<b>\$ 2,900</b>	<b>\$ 127,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 127,300</b>	<b>2.33%</b>
<b>SYSTEM LOCATES</b>	<b>3516100</b>											
Staffing		\$ 38,469	\$ 54,761	\$ 49,804	\$ 54,500	\$ 7,900	\$ 62,400	-	-	-	\$ 62,400	14.50%
Allocated Environ Mgmt costs	1-8-3516100-1421	22,800	22,100	25,400	25,400	2,100	27,500	-	-	-	27,500	8.27%
Materials	1-8-3516100-0420	2,193	139	-	2,500		2,500				2,500	0.00%
Fleet & Equipment	1-8-3516100-0430	4,645	9,799	7,779	8,000	200	8,200				8,200	2.50%
<b>TOTAL SYSTEM LOCATES</b>		<b>\$ 68,106</b>	<b>\$ 86,799</b>	<b>\$ 82,982</b>	<b>\$ 90,400</b>	<b>\$ 10,200</b>	<b>\$ 100,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,600</b>	<b>11.28%</b>

City of Belleville  
2024 Budget  
Environmental Services Expenditures  
Stormwater Management

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>POND MAINTENANCE REVENUE</b>													
<b>3518100</b>													
Provincial Grant 1-7-3518100-0195	\$ -	\$ 335,211	\$ -	\$ 329,600	\$ (9,100)	\$ 320,500					\$ 320,500	-2.76%	
Contribution from Reserve 1-7-3518100-4999	-	-	-	225,000		225,000					225,000	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ 335,211</b>	<b>\$ -</b>	<b>\$ 554,600</b>	<b>\$ (9,100)</b>	<b>\$ 545,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 545,500</b>	<b>-1.64%</b>	
<b>EXPENDITURES</b>													
<b>3518100</b>													
Staffing	\$ 611	\$ -	\$ 5,434	\$ 2,600	\$ 100	\$ 2,700	-	-	-		\$ 2,700	3.85%	
Contract Services 1-8-3518100-0370	120,983	336,918	12,884	604,600	(9,100)	595,500					595,500	-1.51%	
Materials 1-8-3518100-0420	-	-	-	-		-					-		
Fleet & Equipment 1-8-3518100-0430	-	-	2,148	-		-					-		
Legal Fees 1-8-3518100-0530	4,229	-	-	-		-					-		
Contribution to Reserve 1-8-3518100-0980	-	-	-	-		-					-		
<b>TOTAL EXPENDITURES</b>	<b>\$ 125,824</b>	<b>\$ 336,918</b>	<b>\$ 20,466</b>	<b>\$ 607,200</b>	<b>\$ (9,000)</b>	<b>\$ 598,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 598,200</b>	<b>-1.48%</b>	
<b>NET POND MAINTENANCE EXPENDITURES</b>	<b>\$ 125,824</b>	<b>\$ 1,707</b>	<b>\$ 20,466</b>	<b>\$ 52,600</b>	<b>\$ 100</b>	<b>\$ 52,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,700</b>	<b>0.19%</b>	
<b>NET STORMWATER MANAGEMENT EXPENDITURES</b>	<b>\$ 300,072</b>	<b>\$ 211,950</b>	<b>\$ 195,945</b>	<b>\$ 294,900</b>	<b>\$ 18,600</b>	<b>\$ 313,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 313,500</b>	<b>6.31%</b>	



City of Belleville  
2024 Budget  
Environmental Services Expenditures  
Waste Management

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>WASTE MANAGEMENT REVENUE</b>												
<b>TAG SALES 3200100</b>												
Garbage Bag Tags 1-7-3200100-0560	\$ 1,789,712	\$ 1,851,530	\$ 1,768,860	\$ 1,925,000		\$ 1,925,000					\$ 1,925,000	0.00%
Bulk Goods Tags 1-7-3200100-0565	42,031	44,823	58,514	42,000		42,000					42,000	0.00%
Contribution from Reserve 1-7-3200100-4999	-	-	350,500	500,500		500,500			211,600		712,100	42.28%
	<b>\$ 1,831,743</b>	<b>\$ 1,896,352</b>	<b>\$ 2,177,875</b>	<b>\$ 2,467,500</b>	<b>\$ -</b>	<b>\$ 2,467,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 211,600</b>		<b>\$ 2,679,100</b>	<b>8.58%</b>
<b>DUMPING FEES 3300100</b>												
Thurlow Dump Fees 1-7-3300100-0563	59,080	58,344	42,372	57,500		57,500					57,500	0.00%
Scrap Sales 1-7-3300100-7300	8,360	22,394	13,087	10,000		10,000					10,000	0.00%
	<b>\$ 67,440</b>	<b>\$ 80,738</b>	<b>\$ 55,459</b>	<b>\$ 67,500</b>	<b>\$ -</b>	<b>\$ 67,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 67,500</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>\$ 1,899,184</b>	<b>\$ 1,977,090</b>	<b>\$ 2,233,334</b>	<b>\$ 2,535,000</b>	<b>\$ -</b>	<b>\$ 2,535,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 211,600</b>		<b>\$ 2,746,600</b>	<b>8.35%</b>
<b>EXPENDITURES</b>												
<b>COLLECTION &amp; DISPOSAL 3520100</b>												
Staffing	\$ 106,985	\$ 106,767	\$ 176,007	\$ 151,700	\$ 5,800	\$ 157,500	-	-	-		\$ 157,500	3.82%
Contract Services 1-8-3520100-0370	1,516,259	1,504,868	1,480,515	1,568,300	(100,000)	1,468,300					1,468,300	-6.38%
Materials 1-8-3520100-0420	6,311	19,360	-	25,000		25,000					25,000	0.00%
Fleet & Equipment 1-8-3520100-0430	42,805	56,101	67,504	61,000	(6,000)	55,000					55,000	-9.84%
Consultant fees 1-8-3520100-0520	-	-	-	150,000		150,000					150,000	0.00%
Contribution to Reserve 1-8-3520100-0980	-	-	-	-		-					-	
	<b>\$ 1,672,361</b>	<b>\$ 1,687,097</b>	<b>\$ 1,724,026</b>	<b>\$ 1,956,000</b>	<b>\$ (100,200)</b>	<b>\$ 1,855,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 1,855,800</b>	<b>-5.12%</b>
<b>GREEN BIN ORGANICS 3520200</b>												
Contract Services 1-8-3520200-0370	399,508	386,241	478,406	401,300	(20,000)	381,300					381,300	-4.98%
Materials 1-8-3520200-0420	-	-	9,164	-		-					-	
	<b>\$ 399,508</b>	<b>\$ 386,241</b>	<b>\$ 487,571</b>	<b>\$ 401,300</b>	<b>\$ (20,000)</b>	<b>\$ 381,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 381,300</b>	<b>-4.98%</b>
<b>LEAF &amp; YARD WASTE 3520300</b>												
Staffing	\$ 107,644	\$ 103,801	\$ 139,288	\$ 159,300	\$ (16,200)	\$ 143,100	-	-	-		\$ 143,100	-10.17%
Contract Services 1-8-3520300-0370	263,556	302,024	194,319	280,000	(10,000)	270,000					270,000	-3.57%
Material 1-8-3520300-0420	-	-	-	-		-					-	
Fleet & Equipment 1-8-3520300-0430	56,920	49,492	62,284	61,000	(4,300)	56,700					56,700	-7.05%
Contribution to Reserve 1-8-3520300-0980	-	-	-	-		-					-	
	<b>\$ 428,120</b>	<b>\$ 455,317</b>	<b>\$ 395,891</b>	<b>\$ 500,300</b>	<b>\$ (30,500)</b>	<b>\$ 469,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 469,800</b>	<b>-6.10%</b>
<b>BAG TAG PROGRAM 3520400</b>												
Office Supplies 1-8-3520400-0060	15,712	-	-	7,500		7,500					7,500	0.00%
Security 1-8-3520400-0371	3,126	1,824	2,345	3,200		3,200					3,200	0.00%
	<b>\$ 18,838</b>	<b>\$ 1,824</b>	<b>\$ 2,345</b>	<b>\$ 10,700</b>	<b>\$ -</b>	<b>\$ 10,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 10,700</b>	<b>0.00%</b>

City of Belleville  
2024 Budget  
Environmental Services Expenditures  
Waste Management

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>THURLOW LANDFILL</b>												
<b>3520500</b>												
Staffing	\$ 106,267	\$ 88,400	\$ 101,531	\$ 122,000	\$ (5,800)	\$ 116,200	-	-	-	\$ 116,200	-4.75%	
Hydro 1-8-3520500-0041	333	373	346	500		500				500	0.00%	
Contract Labour 1-8-3520500-0370	13,709	14,128	14,695	18,000		18,000				18,000	0.00%	
Cover Material 1-8-3520500-0420	72,079	4,844	12,994	15,400		15,400				15,400	0.00%	
Future Closure Costs 1-8-3520500-0425	1,810,000	120,000	-	-		-				-		
Fleet & Equipment 1-8-3520500-0430	30,887	20,589	33,797	28,400	(600)	27,800				27,800	-2.11%	
Contribution to Surplus 1-8-3520500-0498	(1,810,000)	(120,000)	-	-		-				-		
Consultant Fees 1-8-3520500-0520	42,903	55,245	37,231	64,000		64,000				64,000	0.00%	
Property Taxes 1-8-3520500-0650	73,946	74,396	75,955	76,700	3,100	79,800				79,800	4.04%	
Bank Charges 1-8-3520500-0720	1,280	1,300	1,428	1,200		1,200				1,200	0.00%	
Contribution to Reserve 1-8-3520500-0980	80,000	80,000	80,000	80,000	10,000	90,000				90,000	12.50%	
	<b>\$ 421,405</b>	<b>\$ 339,276</b>	<b>\$ 357,977</b>	<b>\$ 406,200</b>	<b>\$ 6,700</b>	<b>\$ 412,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 412,900</b>	<b>1.65%</b>	
<b>RECYCLING</b>												
<b>3525000</b>												
Quinte Waste Solutions 1-8-3525000-0370	1,036,628	1,166,799	1,517,248	1,517,300		1,517,300			211,600	1,728,900	13.95%	
Cardboard - Collection 1-8-3525000-0375	1,918	1,918	1,883	2,000		2,000				2,000	0.00%	
	<b>\$ 1,038,546</b>	<b>\$ 1,168,717</b>	<b>\$ 1,519,131</b>	<b>\$ 1,519,300</b>	<b>\$ -</b>	<b>\$ 1,519,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 211,600</b>	<b>\$ 1,730,900</b>	<b>13.93%</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,978,778</b>	<b>\$ 4,038,471</b>	<b>\$ 4,486,939</b>	<b>\$ 4,793,800</b>	<b>\$ (144,000)</b>	<b>\$ 4,649,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 211,600</b>	<b>\$ 4,861,400</b>	<b>4.36%</b>	
<b>NET WASTE MANAGEMENT EXPENDITURES</b>	<b>\$ 2,079,595</b>	<b>\$ 2,061,381</b>	<b>\$ 2,253,606</b>	<b>\$ 2,258,800</b>	<b>\$ (144,000)</b>	<b>\$ 2,114,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,114,800</b>	<b>-6.38%</b>	

City of Belleville  
 2024 Budget  
 Environmental Services  
 Environmental Management

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>ENVIRONMENTAL MANAGEMENT REVENUE</b>													
<b>3520600</b>													
Provincial Grant 1-7-3520600-0125	\$ -	\$ 15,000	\$ 7,500	\$ 10,000	\$ (10,000)	\$ -					\$ -	-100.00%	
Green Initiatives Sales 1-7-3520600-0227	1,314	-	-	4,000		4,000					4,000	0.00%	
Green Initiatives - Grants 1-7-3520600-0264	7,650	2,100	4,250	-		-					-		
Contribution from Reserve 1-7-3520600-4999	(17,586)	57,065	-	150,000		150,000				150,000	300,000	100.00%	
<b>TOTAL REVENUE</b>	<b>\$ (8,622)</b>	<b>\$ 74,165</b>	<b>\$ 11,750</b>	<b>\$ 164,000</b>	<b>\$ (10,000)</b>	<b>\$ 154,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 304,000</b>	<b>\$ 304,000</b>	<b>85.37%</b>	
<b>EXPENDITURES</b>													
<b>3520600</b>													
Staffing	\$ 1,311,962	\$ 1,386,652	\$ 1,582,416	\$ 1,736,200	\$ 162,800	\$ 1,899,000	-	-	-	-	\$ 1,899,000	9.38%	
Telephone 1-8-3520600-0050	10,609	13,258	12,773	12,100	1,000	13,100					13,100	8.26%	
Heat 1-8-3520600-0040	-	187	867	-	1,100	1,100					1,100		
Hydro 1-8-3520600-0041	-	-	459	-	600	600					600		
Water 1-8-3520600-0042	-	-	434	-	500	500					500		
Sewer 1-8-3520600-0043	-	-	230	-	300	300					300		
Office Supplies 1-8-3520600-0060	32,737	25,545	16,707	38,400		38,400					38,400	0.00%	
Insurance Claims 1-8-3520600-0091	8,709	4,090	-	1,000		1,000					1,000	0.00%	
Travel & Training 1-8-3520600-0110	5,013	18,949	20,390	32,000		32,000					32,000	0.00%	
Interest on LTD 1-8-3520600-0141	-	13,455	12,852	12,900	(800)	12,100					12,100	-6.20%	
Principal on LTD 1-8-3520600-0142	-	27,078	27,836	27,900	800	28,700					28,700	2.87%	
Memberships 1-8-3520600-0210	7,682	9,435	4,450	9,000		9,000					9,000	0.00%	
Facility Rent 1-8-3520600-0260	58,800	58,300	161,200	161,200	5,700	166,900	-	-	-	-	166,900	3.54%	
Grant Expense 1-8-3520600-0264	-	-	-	-		-					-		
Contract Work 1-8-3520600-0370	-	-	11,530	160,000		160,000				150,000	310,000	93.75%	
Green Program supplies 1-8-3520600-0420	7,875	20,943	15,073	15,000	(5,000)	10,000					10,000	-33.33%	
Consulting Fees 1-8-3520600-0520	179,879	236,856	132,249	270,000		270,000					270,000	0.00%	
Legal Fees 1-8-3520600-0530	125,663	9,982	19,795	50,000		50,000					50,000	0.00%	
Photocopy 1-8-3520600-0550	1,839	1,671	1,875	1,800		1,800					1,800	0.00%	
Fleet allocation 1-8-3520600-0777	2,330	1,273	2,303	1,500	1,100	2,600					2,600	73.33%	
Sampling & testing 1-8-3520600-1500	44,756	49,842	50,235	50,000		50,000					50,000	0.00%	
IT Cost allocation 1-8-3520600-3301	20,000	20,000	26,000	26,000	(26,000)	-					-	-100.00%	
GG Administration Allocation					59,000	59,000					59,000		
Contribution to Reserve 1-8-3520600-0980	100,000	100,000	100,000	100,000		100,000					100,000	0.00%	
Allocated to Water 1-8-3520600-0997	1,917,853	1,997,515	2,199,673	2,705,000	201,100	2,906,100	-	-	150,000		3,056,100		
Allocated to Wastewater 1-8-3520600-0999	(748,977)	(757,700)	(677,008)	(1,041,700)	(86,600)	(1,128,300)					(1,128,300)	8.31%	
Allocated to Stormwater 1-8-3520600-0995	(468,192)	(473,483)	(421,250)	(660,600)	(54,900)	(715,500)					(715,500)	8.31%	
Allocated to Capital 1-8-3520600-0998	(22,800)	(22,100)	(25,400)	(25,400)	(2,100)	(27,500)					(27,500)	8.27%	
	(279,700)	(279,700)	(355,700)	(355,700)	(29,600)	(385,300)					(385,300)	8.32%	
<b>TOTAL EXPENDITURES</b>	<b>\$ 398,184</b>	<b>\$ 464,532</b>	<b>\$ 720,315</b>	<b>\$ 621,600</b>	<b>\$ 27,900</b>	<b>\$ 649,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 799,500</b>	<b>\$ 799,500</b>	<b>28.62%</b>	
<b>NET ENVIRONMENTAL MANAGEMENT EXPENDITURES</b>	<b>\$ 406,806</b>	<b>\$ 390,366</b>	<b>\$ 708,565</b>	<b>\$ 457,600</b>	<b>\$ 37,900</b>	<b>\$ 495,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,500</b>	<b>\$ 495,500</b>	<b>8.28%</b>	

City of Belleville  
 2024 Budget  
 TRANSPORTATION & OPERATIONAL SERVICES  
 SUMMARY

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
ADMIN & PUBLIC WORKS	\$ 2,032,727	\$ 5,201,259	\$ 5,725,034	\$ 5,860,700	\$ 295,400	\$ 6,156,100	\$ -	\$ -	\$ 6,500	\$ 6,162,600	5.15%
ROADS	1,147,069	1,437,944	1,307,172	1,502,000	24,300	1,526,300	-	-	-	1,526,300	1.62%
ROADSIDE	1,727,796	2,076,282	1,897,887	2,080,800	92,200	2,173,000	-	-	-	2,173,000	4.43%
STRUCTURES	24,928	20,772	26,183	48,300	(7,500)	40,800	-	-	-	40,800	-15.53%
TRAFFIC OPERATIONS	1,100,556	1,143,833	1,187,480	1,130,800	39,000	1,169,800	-	-	22,300	1,192,100	5.42%
WINTER CONTROL	2,405,100	2,365,200	2,481,026	2,661,600	241,100	2,902,700	-	-	-	2,902,700	9.06%
STREET LIGHTING	665,194	671,352	669,237	692,300	6,100	698,400	-	-	-	698,400	0.88%
TRANSIT	3,855,634	4,615,283	4,639,878	4,410,200	739,000	5,149,200	-	-	50,400	5,199,600	17.90%
<b>NET TRANSPORTATION &amp; OPERATIONAL EXPENDITURES</b>	<b>\$ 12,959,005</b>	<b>\$ 17,531,925</b>	<b>\$ 17,933,897</b>	<b>\$ 18,386,700</b>	<b>\$ 1,429,600</b>	<b>\$ 19,816,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 79,200</b>	<b>\$ 19,895,500</b>	<b>8.21%</b>

City of Belleville  
2024 Budget  
Transportation & Operational Services  
Administration & Public Works

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>TRANSPORTATION &amp; OPERATIONAL ADMINISTRATION</b>											
<b>REVENUE 3101000</b>											
Contribution from Reserve 1-7-3101000-4999	\$ -	\$ 52,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ 52,478</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>EXPENDITURES 3101000</b>											
Staffing	\$ 624,057	\$ 719,741	\$ 862,194	\$ 742,800	\$ 96,000	\$ 838,800	-	-	6,500	\$ 845,300	13.80%
Telephone 1-8-3101000-0050	1,891	1,513	1,322	2,000		2,000				2,000	0.00%
Office supplies 1-8-3101000-0060	25,692	20,660	14,868	20,000		20,000				20,000	0.00%
Travel & Training 1-8-3101000-0110	13,969	13,904	19,281	8,500	4,000	12,500				12,500	47.06%
Interest on LTD 1-8-3101000-0141	-	1,275,860	1,234,063	1,372,000	29,200	1,401,200				1,401,200	2.13%
Principal on LTD 1-8-3101000-0142	-	2,164,646	2,226,790	2,291,200	127,100	2,418,300				2,418,300	5.55%
Legal Expense 1-8-3101000-0530	1,275	3,111	2,200	10,000	(4,000)	6,000				6,000	-40.00%
Photocopying 1-8-3101000-0550	5,510	4,919	4,357	6,000	(1,500)	4,500				4,500	-25.00%
<b>TOS ADMINISTRATION - TOTAL EXPEND.</b>	<b>\$ 672,394</b>	<b>\$ 4,204,354</b>	<b>\$ 4,365,075</b>	<b>\$ 4,452,500</b>	<b>\$ 250,800</b>	<b>\$ 4,703,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,500</b>	<b>\$ 4,709,800</b>	<b>5.78%</b>
<b>TOS ADMINISTRATION - NET EXPEND.</b>	<b>\$ 672,394</b>	<b>\$ 4,151,876</b>	<b>\$ 4,365,075</b>	<b>\$ 4,452,500</b>	<b>\$ 250,800</b>	<b>\$ 4,703,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,500</b>	<b>\$ 4,709,800</b>	<b>5.78%</b>
<b>YARDS ADMINISTRATION</b>											
Staffing	\$ 3,162	\$ (18)	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -	
<b>YARDS ADMINISTRATION TOTAL EXPEND.</b>	<b>\$ 3,162</b>	<b>\$ (18)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

City of Belleville  
2024 Budget  
Transportation & Operational Services  
Administration & Public Works

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>YARDS CENTRE</b>												
<b>REVENUE</b>												
Contribution from Reserve 1-7-3101400-4999	\$ -	\$ -	\$ -	\$ -		\$ -					\$ -	
Sale of Scrap Materials 1-7-3101400-7300	2,785	1,385	351	3,000		3,000					3,000	0.00%
<b>YARDS CENTRE - TOTAL REVENUE</b>	<b>\$ 2,785</b>	<b>\$ 1,385</b>	<b>\$ 351</b>	<b>\$ 3,000</b>	<b>\$ -</b>	<b>\$ 3,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>												
Staffing	\$ 525,077	\$ 313,290	\$ 368,132	\$ 350,100	\$ 105,800	\$ 455,900	-	-	-	-	\$ 455,900	30.22%
Heat 1-8-3101405-0040	24,659	32,669	29,049	23,000	14,100	37,100					37,100	61.30%
Hydro 1-8-3101405-0041	24,962	25,692	23,959	27,000	400	27,400					27,400	1.48%
Water 1-8-3101405-0042	10,754	12,501	9,046	12,000		12,000					12,000	0.00%
Sewer 1-8-3101405-0043	2,624	3,653	2,455	3,400		3,400					3,400	0.00%
Telephone 1-8-3101405-0050	11,685	13,384	14,060	13,600		13,600					13,600	0.00%
R&M - Materials 1-8-3101405-0082	50,928	78,339	65,060	57,000		57,000					57,000	0.00%
R&M - Service Agreements 1-8-3101405-0087	25,276	28,530	27,932	25,000		25,000					25,000	0.00%
Insurance 1-8-3101405-0090	418,118	510,342	579,264	556,300	70,200	626,500					626,500	12.62%
Protective Clothing 1-8-3101405-0102	46,385	52,185	57,670	51,000		51,000					51,000	0.00%
Travel & Training 1-8-3101405-0110	11,782	37,671	41,720	40,300		40,300					40,300	0.00%
Weigh Scale Maintenance 1-8-3101405-0150	1,531	1,679	2,417	1,500		1,500					1,500	0.00%
Health & Safety 1-8-3101405-0160	14,830	25,781	22,010	19,000		19,000					19,000	0.00%
Misc. Tools & Equipment 1-8-3101405-0170	8,720	8,002	4,256	10,000		10,000					10,000	0.00%
Radios 1-8-3101405-0230	5,715	6,496	8,427	6,000		6,000					6,000	0.00%
Rent - 31 Wallbridge 1-8-3101405-0260	58,800	58,300	134,300	134,300	4,700	139,000	-	-	-	-	139,000	3.50%
Legal Expense 1-8-3101405-0530	-	-	-	-		-					-	
Bank Charges 1-8-3101405-0720	1,376	1,749	1,534	1,500		1,500					1,500	0.00%
Inventory Adjustments 1-8-3101405-9000	4,904	(18,520)	(29,158)	-		-					-	
Transferred to Fixed Assets 1-8-3101405-9999	-	(8,126)	-	-		-					-	
	<b>\$ 1,248,127</b>	<b>\$ 1,183,619</b>	<b>\$ 1,362,131</b>	<b>\$ 1,331,000</b>	<b>\$ 195,200</b>	<b>\$ 1,526,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,526,200</b>	<b>14.67%</b>
Allocated to Sewer 1-8-3101405-0999	(50,500)	(50,500)	(70,500)	(70,500)	(8,500)	(79,000)					(79,000)	12.06%
<b>PW YARDS CENTRE - TOTAL EXPEND.</b>	<b>\$ 1,197,627</b>	<b>\$ 1,133,119</b>	<b>\$ 1,291,631</b>	<b>\$ 1,260,500</b>	<b>\$ 186,700</b>	<b>\$ 1,447,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,447,200</b>	<b>14.81%</b>
<b>PW YARDS CENTRE - NET EXPEND.</b>	<b>\$ 1,194,842</b>	<b>\$ 1,131,734</b>	<b>\$ 1,291,281</b>	<b>\$ 1,257,500</b>	<b>\$ 186,700</b>	<b>\$ 1,444,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,444,200</b>	<b>14.85%</b>

City of Belleville  
2024 Budget  
Transportation & Operational Services  
Administration & Public Works

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>PUBLIC WORKS - WORK ORDERS</b>												
<b>REVENUE 3100100</b>												
Work Orders 1-7-3100100-0260	\$ 152,328	\$ 185,908	\$ 192,999	\$ 155,000	\$ 55,000	\$ 210,000				\$ 210,000	35.48%	
Road Cuts 1-7-3100100-0261	20,977	16,879	36,275	40,000	5,000	45,000				45,000	12.50%	
Contribution from Reserve 1-7-3100100-4999	-	-	-	-	-	-				-		
<b>WORK ORDERS - TOTAL REVENUE</b>	<b>\$ 173,305</b>	<b>\$ 202,787</b>	<b>\$ 229,274</b>	<b>\$ 195,000</b>	<b>\$ 60,000</b>	<b>\$ 255,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 255,000</b>	<b>30.77%</b>	
<b>EXPENDITURES 3101460</b>												
Staffing	\$ 237,505	\$ 118,791	\$ 193,758	\$ 268,700	\$ (56,100)	\$ 212,600	-	-	-	\$ 212,600	-20.88%	
Transferred to Fixed Assets 1-8-3101460-9999	-	-	-	-	-	-				-		
Materials 1-8-3101460-0420	61,862	99,121	168,916	110,000		110,000				110,000	0.00%	
Fleet & Equipment 1-8-3101460-0430	98,461	26,404	46,170	87,000	(26,000)	61,000				61,000	-29.89%	
Allocated to Water Operations 1-8-3101460-0997	-	(123,862)	(111,775)	(120,000)		(120,000)				(120,000)	0.00%	
<b>WORK ORDERS - TOTAL EXPENDITURES</b>	<b>\$ 397,828</b>	<b>\$ 120,454</b>	<b>\$ 297,069</b>	<b>\$ 345,700</b>	<b>\$ (82,100)</b>	<b>\$ 263,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,600</b>	<b>-23.75%</b>	
<b>WORK ORDERS - NET EXPENDITURES</b>	<b>\$ 224,523</b>	<b>\$ (82,333)</b>	<b>\$ 67,794</b>	<b>\$ 150,700</b>	<b>\$ (142,100)</b>	<b>\$ 8,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,600</b>	<b>-94.29%</b>	
<b>PUBLIC WORKS - FLEET EXPENDITURES 3105000</b>												
Staffing	\$ 456,753	\$ 488,094	\$ 417,145	\$ 429,600	\$ 39,200	\$ 468,800	-	-	-	\$ 468,800	9.12%	
Parts 1-8-3105000-0072	363,978	378,861	611,711	390,000		390,000				390,000	0.00%	
Garage Supplies 1-8-3105000-0073	40,275	47,776	31,292	50,000		50,000				50,000	0.00%	
Licences 1-8-3105000-0074	55,218	38,176	45,085	36,500		36,500				36,500	0.00%	
Fuel 1-8-3105000-0076	325,247	553,308	471,603	550,000	(40,000)	510,000				510,000	-7.27%	
Tires 1-8-3105000-0077	36,761	47,963	30,114	40,000		40,000				40,000	0.00%	
Insurance 1-8-3105000-0079	61,691	61,531	60,343	67,900	8,700	76,600				76,600	12.81%	
Protective Clothing 1-8-3105000-0102	8,674	10,224	9,648	8,500		8,500				8,500	0.00%	
Training 1-8-3105000-0190	310	1,689	3,924	5,000		5,000				5,000	0.00%	
Equipment Rental 1-8-3105000-0263	48,028	36,312	17,171	30,000	(10,000)	20,000				20,000	-33.33%	
Contribution to Reserve 1-8-3105000-0980	110,000	110,000	110,000	110,000	10,000	120,000				120,000	9.09%	
Transferred to Fixed Assets 1-8-3105000-9999	(62,194)	-	-	-		-				-		
<b>Charged to Cost Centres 1-8-3105000-0500</b>	<b>\$ 1,444,742</b>	<b>\$ 1,773,935</b>	<b>\$ 1,808,037</b>	<b>\$ 1,717,500</b>	<b>\$ 7,900</b>	<b>\$ 1,725,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,725,400</b>	<b>0.46%</b>	
	(1,506,935)	(1,773,935)	(1,807,153)	(1,717,500)	(7,900)	(1,725,400)				(1,725,400)	0.46%	
<b>PUBLIC WORKS FLEET - NET EXPEND.</b>	<b>\$ (62,194)</b>	<b>\$ -</b>	<b>\$ 884</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>ADMINISTRATION &amp; PUBLIC WORKS - NET EXPENDITURES</b>	<b>\$ 2,032,727</b>	<b>\$ 5,201,259</b>	<b>\$ 5,725,034</b>	<b>\$ 5,860,700</b>	<b>\$ 295,400</b>	<b>\$ 6,156,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,500</b>	<b>\$ 6,162,600</b>	<b>5.15%</b>	

City of Belleville  
2024 Budget  
Transportation Expenditures  
Roads

		2021	2022	2023	2023	2024 Budget					%	
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	+ or (-)
<b>ROADS EXPENDITURES</b>												
<b>STREET CLEANING</b>	<b>3201000</b>											
Staffing		\$ 202,599	\$ 193,568	\$ 245,948	\$ 230,000	\$ 25,100	\$ 255,100	-	-	-	\$ 255,100	10.91%
Equipment Rental	1-8-3201000-0263	-	-	-	-	-	-	-	-	-	-	-
Contract Services	1-8-3201000-0370	-	-	-	-	-	-	-	-	-	-	-
Materials	1-8-3201000-0420	7,019	11,197	1,825	4,200	-	4,200	-	-	-	4,200	0.00%
Fleet & Equipment	1-8-3201000-0430	107,775	176,948	193,767	133,200	36,800	170,000	-	-	-	170,000	27.63%
		<b>\$ 317,393</b>	<b>\$ 381,713</b>	<b>\$ 441,540</b>	<b>\$ 367,400</b>	<b>\$ 61,900</b>	<b>\$ 429,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 429,300</b>	<b>16.85%</b>
<b>ROAD PATCHING (ASPHALT)</b>	<b>3201500</b>											
Staffing		419,453	449,056	432,194	515,800	5,300	521,100	-	-	-	521,100	1.03%
Insurance Claims	1-8-3201500-0091	26,884	22,816	13,335	39,000	(15,000)	24,000	-	-	-	24,000	-38.46%
Equipment Rental	1-8-3201500-0263	-	-	4,884	-	-	-	-	-	-	-	-
Contract Services	1-8-3201500-0370	79,145	146,343	64,904	125,000	-	125,000	-	-	-	125,000	0.00%
Material	1-8-3201500-0420	189,568	274,576	249,531	291,500	-	291,500	-	-	-	291,500	0.00%
Fleet & Equipment	1-8-3201500-0430	114,626	163,441	100,784	163,300	(27,900)	135,400	-	-	-	135,400	-17.09%
Contribution to Reserve	1-8-3201500-0980	-	-	-	-	-	-	-	-	-	-	-
		<b>\$ 829,677</b>	<b>\$ 1,056,231</b>	<b>\$ 865,632</b>	<b>\$ 1,134,600</b>	<b>\$ (37,600)</b>	<b>\$ 1,097,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,097,000</b>	<b>-3.31%</b>
<b>TOTAL ROADS EXPENDITURES</b>		<b>\$ 1,147,069</b>	<b>\$ 1,437,944</b>	<b>\$ 1,307,172</b>	<b>\$ 1,502,000</b>	<b>\$ 24,300</b>	<b>\$ 1,526,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,526,300</b>	<b>1.62%</b>



City of Belleville  
2024 Budget  
Transportation Expenditures  
Roadside

	2021	2022	2023	2023	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>ROADSIDE EXPENDITURES</b>											
<b>CULVERTS</b>											
<b>3210500</b>											
Staffing	\$ 96,999	\$ 79,199	\$ 86,830	\$ 96,600	\$ 5,600	\$ 102,200	-	-	-	\$ 102,200	5.80%
Insurance Claims 1-8-3210500-0091	-	-	-	1,000	-	1,000	-	-	-	1,000	0.00%
Contract Services 1-8-3210500-0370	-	-	-	-	-	-	-	-	-	-	-
Materials 1-8-3210500-0420	26,744	27,347	49,947	36,500	-	36,500	-	-	-	36,500	0.00%
Fleet & Equipment 1-8-3210500-0430	52,698	49,994	25,764	56,800	(10,700)	46,100	-	-	-	46,100	-18.84%
	<b>\$ 176,441</b>	<b>\$ 156,540</b>	<b>\$ 162,541</b>	<b>\$ 190,900</b>	<b>\$ (5,100)</b>	<b>\$ 185,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 185,800</b>	<b>-2.67%</b>
<b>DITCHING</b>											
<b>3211000</b>											
Staffing	\$ 108,746	\$ 116,045	\$ 138,063	\$ 129,800	\$ 12,900	\$ 142,700	-	-	-	\$ 142,700	9.94%
Contract Services 1-8-3211000-0370	-	4,018	8,848	8,000	-	8,000	-	-	-	8,000	0.00%
Materials 1-8-3211000-0420	12,349	30,647	23,023	10,000	5,000	15,000	-	-	-	15,000	50.00%
Fleet & Equipment 1-8-3211000-0430	71,056	76,321	68,920	71,800	5,900	77,700	-	-	-	77,700	8.22%
	<b>\$ 192,152</b>	<b>\$ 227,031</b>	<b>\$ 238,854</b>	<b>\$ 219,600</b>	<b>\$ 23,800</b>	<b>\$ 243,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 243,400</b>	<b>10.84%</b>
<b>SIDEWALK &amp; CURB REPAIRS</b>											
<b>3212000</b>											
Staffing	\$ 88,803	\$ 97,221	\$ 79,940	\$ 98,500	\$ 7,700	\$ 106,200	-	-	-	\$ 106,200	7.82%
Insurance Claims 1-8-3212000-0091	22,160	33,560	37,091	19,000	6,000	25,000	-	-	-	25,000	31.58%
Contract Services 1-8-3212000-0370	19,829	13,026	21,030	20,000	-	20,000	-	-	-	20,000	0.00%
Materials 1-8-3212000-0420	9,822	11,157	24,363	10,500	9,500	20,000	-	-	-	20,000	90.48%
Fleet & Equipment 1-8-3212000-0430	13,934	32,422	21,968	29,800	(4,700)	25,100	-	-	-	25,100	-15.77%
	<b>\$ 154,548</b>	<b>\$ 187,386</b>	<b>\$ 184,392</b>	<b>\$ 177,800</b>	<b>\$ 18,500</b>	<b>\$ 196,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 196,300</b>	<b>10.40%</b>
<b>BOULEVARD MAINTENANCE</b>											
<b>3213000</b>											
Staffing	\$ 321,864	\$ 286,393	\$ 330,332	\$ 361,800	\$ 16,500	\$ 378,300	-	-	-	\$ 378,300	4.56%
Equipment Rental 1-8-3213000-0263	-	-	-	-	-	-	-	-	-	-	-
Insurance Claims 1-8-3213000-0091	-	-	614	3,000	-	3,000	-	-	-	3,000	0.00%
Contract Services 1-8-3213000-0370	10,074	10,074	10,074	10,000	-	10,000	-	-	-	10,000	0.00%
Material 1-8-3213000-0420	8,902	10,705	3,934	10,500	-	10,500	-	-	-	10,500	0.00%
Fleet & Equipment 1-8-3213000-0430	113,985	109,113	139,670	109,500	19,300	128,800	-	-	-	128,800	17.63%
	<b>\$ 454,825</b>	<b>\$ 416,284</b>	<b>\$ 484,623</b>	<b>\$ 494,800</b>	<b>\$ 35,800</b>	<b>\$ 530,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 530,600</b>	<b>7.24%</b>
<b>TREE MAINTENANCE</b>											
<b>3215000</b>											
Staffing	\$ 279,907	\$ 403,965	\$ 301,108	\$ 380,400	\$ 21,600	\$ 402,000	-	-	-	\$ 402,000	5.68%
Insurance Claims 1-8-3215000-0091	1,932	2,070	4,174	25,000	(5,000)	20,000	-	-	-	20,000	-20.00%
Contract Services 1-8-3215000-0370	140,169	194,005	140,288	180,000	-	180,000	-	-	-	180,000	0.00%
Material 1-8-3215000-0420	30,792	121,009	32,711	22,000	-	22,000	-	-	-	22,000	0.00%
Fleet & Equipment 1-8-3215000-0430	34,628	127,429	45,847	81,800	(10,900)	70,900	-	-	-	70,900	-13.33%
Contribution to Reserve 1-8-3215000-0980	-	-	-	-	-	-	-	-	-	-	-
	<b>\$ 487,428</b>	<b>\$ 848,478</b>	<b>\$ 524,128</b>	<b>\$ 689,200</b>	<b>\$ 5,700</b>	<b>\$ 694,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 694,900</b>	<b>0.83%</b>

City of Belleville  
2024 Budget  
Transportation Expenditures  
Roadside

		2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>TREE PLANTING</b>	<b>3215100</b>											
Staffing		\$ 51,341	\$ 32,315	\$ 54,167	\$ 50,600	\$ 5,200	\$ 55,800	-	-	-	\$ 55,800	10.28%
Material	1-8-3215100-0420	25,256	20,579	33,822	30,000		30,000				30,000	0.00%
Fleet & Equipment	1-8-3215100-0430	12,843	18,531	23,924	20,200	100	20,300				20,300	0.50%
		<b>\$ 89,441</b>	<b>\$ 71,424</b>	<b>\$ 111,913</b>	<b>\$ 100,800</b>	<b>\$ 5,300</b>	<b>\$ 106,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 106,100</b>	<b>5.26%</b>
<b>DOWNTOWN IMPROVEMENT</b>	<b>3216000</b>											
Staffing		\$ 132,335	\$ 142,336	\$ 158,093	\$ 151,500	\$ 22,700	\$ 174,200	-	-	-	\$ 174,200	14.98%
Hydro	1-8-3216000-0041	1,684	1,799	1,706	1,700	300	2,000				2,000	17.65%
Contract Services	1-8-3216000-0370	3,861	-	-	15,000	(10,000)	5,000				5,000	-66.67%
Material	1-8-3216000-0420	12,261	3,900	10,475	12,000		12,000				12,000	0.00%
Fleet & Equipment	1-8-3216000-0430	22,821	21,103	21,161	27,500	(4,800)	22,700				22,700	-17.45%
		<b>\$ 172,961</b>	<b>\$ 169,139</b>	<b>\$ 191,435</b>	<b>\$ 207,700</b>	<b>\$ 8,200</b>	<b>\$ 215,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 215,900</b>	<b>3.95%</b>
<b>TOTAL ROADSIDE EXPENDITURES</b>		<b>\$ 1,727,796</b>	<b>\$ 2,076,282</b>	<b>\$ 1,897,887</b>	<b>\$ 2,080,800</b>	<b>\$ 92,200</b>	<b>\$ 2,173,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,173,000</b>	<b>4.43%</b>

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Structures

	2021	2022	2023	2023	2024 Budget						% + or (-)	
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final		
<b>STRUCTURES EXPENDITURES</b>												
<b>BRIDGE &amp; WALL REPAIRS 3221000</b>												
Staffing	\$ 8,998	\$ 6,902	\$ 2,229	\$ 9,700	\$ (3,700)	\$ 6,000	-	-	-	\$ 6,000	-38.14%	
Insurance Claims 1-8-3221000-0091	-	3,020	-	-		-				-		
Contract Services 1-8-3221000-0370	15,840	10,499	19,336	30,000		30,000				30,000	0.00%	
Materials 1-8-3221000-0420	-	142	4,458	4,600		4,600				4,600	0.00%	
Fleet & Equipment 1-8-3221000-0430	90	209	160	4,000	(3,800)	200				200	-95.00%	
Contribution to Reserve 1-8-3221000-0980	-	-	-	-		-				-		
	<b>\$ 24,928</b>	<b>\$ 20,772</b>	<b>\$ 26,183</b>	<b>\$ 48,300</b>	<b>\$ (7,500)</b>	<b>\$ 40,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,800</b>	<b>-15.53%</b>	
<b>TOTAL STRUCTURES EXPENDITURES</b>	<b>\$ 24,928</b>	<b>\$ 20,772</b>	<b>\$ 26,183</b>	<b>\$ 48,300</b>	<b>\$ (7,500)</b>	<b>\$ 40,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,800</b>	<b>-15.53%</b>	

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Traffic Operations

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustment	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>AUTOMATED SPEED ENFORCEMENT REVENUE</b>											
Provincial Offences Revenue	\$ -	\$ -	\$ -	\$ -	\$ 327,200	\$ 327,200				\$ 327,200	
Contribution from Reserve	-	-	-	-		-				-	
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,200</b>	<b>\$ 327,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,200</b>	
<b>EXPENDITURES</b>											
Contract Services	-	-	-	-	327,200	327,200				327,200	
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,200</b>	<b>\$ 327,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,200</b>	
<b>NET AUTOMATED SPEED ENFORCEMENT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>BARRICADES &amp; WARNING LIGHTS 3251000</b>											
Staffing	\$ 17,893	\$ 5,330	\$ 9,350	\$ 18,300	\$ (4,300)	\$ 14,000	-	-	-	\$ 14,000	-23.50%
Contract Services 1-8-3251000-0370	-	-	-	-		-				-	
Materials 1-8-3251000-0420	2,463	-	-	1,700		1,700				1,700	0.00%
Fleet & Equipment 1-8-3251000-0430	2,531	1,038	1,113	7,100	(5,600)	1,500				1,500	-78.87%
	<b>\$ 22,886</b>	<b>\$ 6,368</b>	<b>\$ 10,463</b>	<b>\$ 27,100</b>	<b>\$ (9,900)</b>	<b>\$ 17,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,200</b>	<b>-36.53%</b>
<b>RAILWAY CROSSING SIGNALS 3251200</b>											
Contract Services 1-8-3251200-0370	91,585	98,613	99,438	100,000		100,000				100,000	0.00%
	<b>\$ 91,585</b>	<b>\$ 98,613</b>	<b>\$ 99,438</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>0.00%</b>
<b>TRAFFIC LINE PAINTING 3251400</b>											
Staffing	\$ 107,868	\$ 130,884	\$ 113,327	\$ 152,800	\$ (14,500)	\$ 138,300	-	-	-	\$ 138,300	-9.49%
Contract Services 1-8-3251400-0370	86,830	99,375	146,056	104,000	30,000	134,000				134,000	28.85%
Material 1-8-3251400-0420	52,406	19,165	46,113	50,000		50,000				50,000	0.00%
Fleet & Equipment 1-8-3251400-0430	13,750	21,090	12,618	22,100	(4,500)	17,600				17,600	-20.36%
	<b>\$ 260,854</b>	<b>\$ 270,515</b>	<b>\$ 318,115</b>	<b>\$ 328,900</b>	<b>\$ 11,000</b>	<b>\$ 339,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 339,900</b>	<b>3.34%</b>
<b>TRAFFIC LIGHT MAINTENANCE 3251500</b>											
Staffing	\$ 348,367	\$ 344,853	\$ 369,972	\$ 255,300	\$ 30,600	\$ 285,900	-	-	22,300	\$ 308,200	20.72%
Hydro 1-8-3251500-0041	72,515	75,799	70,839	72,000	4,200	76,200				76,200	5.83%
Telephone 1-8-3251500-0050	1,294	1,331	1,335	1,700		1,700				1,700	0.00%
Vehicle Allowance 1-8-3251500-0074	13,260	13,260	13,260	13,000		13,000				13,000	0.00%
Contract Services 1-8-3251500-0370	4,834	24,406	3,836	20,000		20,000				20,000	0.00%
Materials 1-8-3251500-0420	106,036	109,825	83,381	90,000		90,000				90,000	0.00%
Fleet & Equipment 1-8-3251500-0430	5,491	2,462	939	9,600	(6,500)	3,100				3,100	-67.71%
Transferred to Capital 1-8-3251500-9999	(13,215)	-	-	-		-				-	
	<b>\$ 538,582</b>	<b>\$ 571,935</b>	<b>\$ 543,564</b>	<b>\$ 461,600</b>	<b>\$ 28,300</b>	<b>\$ 489,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,300</b>	<b>\$ 512,200</b>	<b>10.96%</b>

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Traffic Operations

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustment	Base Budget	Admin Transfers	Management Recommend
<b>TRAFFIC SIGNS</b>												
<b>3251600</b>												
Staffing	\$ 105,343	\$ 118,820	\$ 140,957	\$ 131,300	\$ 15,000	\$ 146,300	-	-	-	\$ 146,300	11.42%	
Contract Services	27,975	27,100	29,221	30,000		30,000				30,000	0.00%	
Material	37,796	36,208	28,373	30,700		30,700				30,700	0.00%	
Fleet & Equipment	15,535	14,273	17,349	21,200	(5,400)	15,800				15,800	-25.47%	
	<b>\$ 186,649</b>	<b>\$ 196,402</b>	<b>\$ 215,900</b>	<b>\$ 213,200</b>	<b>\$ 9,600</b>	<b>\$ 222,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 222,800</b>	<b>4.50%</b>	
<b>NET TRAFFIC OPERATIONS EXPEND.</b>	<b>\$ 1,100,556</b>	<b>\$ 1,143,833</b>	<b>\$ 1,187,480</b>	<b>\$ 1,130,800</b>	<b>\$ 39,000</b>	<b>\$ 1,169,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,300</b>	<b>\$ 1,192,100</b>	<b>5.42%</b>	

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Winter Control

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>WINTER CONTROL EXPENDITURES</b>												
<b>SNOW HAULING - ROADS</b>	<b>3241000</b>											
Staffing	\$ 114,564	\$ 224,092	\$ 159,484	\$ 157,500	\$ 40,600	\$ 198,100	-	-	-	\$ 198,100	25.78%	
Materials 1-8-3241000-0420	-	-	-	-	-	-	-	-	-	-	-	
Fleet & Equipment 1-8-3241000-0430	28,074	92,340	108,904	57,000	29,600	86,600				86,600	51.93%	
	<b>\$ 142,637</b>	<b>\$ 316,431</b>	<b>\$ 268,388</b>	<b>\$ 214,500</b>	<b>\$ 70,200</b>	<b>\$ 284,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 284,700</b>	<b>32.73%</b>	
<b>SNOW PLOWING - ROADS</b>	<b>3241250</b>											
Staffing	\$ 190,376	\$ 289,261	\$ 253,763	\$ 236,100	\$ 494,800	\$ 730,900	-	-	-	\$ 730,900	209.57%	
Insurance Claims 1-8-3241250-0091	1,518	1,711	8,848	14,000		14,000				14,000	0.00%	
Material 1-8-3241250-0420	39,752	29,553	40,729	34,100	758,700	792,800				792,800	2224.93%	
Fleet & Equipment 1-8-3241250-0430	57,738	133,143	155,084	96,700	209,400	306,100				306,100	216.55%	
	<b>\$ 289,385</b>	<b>\$ 453,668</b>	<b>\$ 458,424</b>	<b>\$ 380,900</b>	<b>\$ 1,462,900</b>	<b>\$ 1,843,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,843,800</b>	<b>384.06%</b>	
<b>SURFACE APPLICATION - ROADS</b>	<b>3241500</b>											
Staffing	\$ 282,687	\$ 410,571	\$ 347,284	\$ 396,400	\$ (396,400)	\$ -	-	-	-	\$ -	-100.00%	
Insurance 1-8-3241500-0090	-	-	-	-	-	-	-	-	-	-	-	
Contract Services 1-8-3241500-0370	-	-	1,603	-	-	-	-	-	-	-	-	
Material 1-8-3241500-0420	497,619	729,875	634,647	758,700	(758,700)	-	-	-	-	-	-100.00%	
Fleet & Equipment 1-8-3241500-0430	141,949	195,671	223,144	161,300	(161,300)	-	-	-	-	-	-100.00%	
	<b>\$ 922,255</b>	<b>\$ 1,336,117</b>	<b>\$ 1,206,678</b>	<b>\$ 1,316,400</b>	<b>\$ (1,316,400)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-100.00%</b>	
<b>SNOW PLOWING - SIDEWALKS</b>	<b>3242000</b>											
Staffing	\$ 109,165	\$ 203,478	\$ 160,962	\$ 173,900	\$ 272,900	\$ 446,800	-	-	-	\$ 446,800	156.93%	
Insurance 1-8-3242000-0090	443	427	403	500		500				500	0.00%	
Insurance Claims 1-8-3242000-0091	-	-	-	-	19,000	19,000				19,000		
Material 1-8-3242000-0420	8,045	9,947	11,303	7,600	110,300	117,900				117,900	1451.32%	
Fleet & Equipment 1-8-3242000-0430	34,336	60,304	53,656	52,600	69,900	122,500				122,500	132.89%	
	<b>\$ 151,989</b>	<b>\$ 274,155</b>	<b>\$ 226,323</b>	<b>\$ 234,600</b>	<b>\$ 472,100</b>	<b>\$ 706,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 706,700</b>	<b>201.24%</b>	
<b>SURFACE APPLICATION - SIDEWALKS</b>	<b>3242500</b>											
Staffing	\$ 134,781	\$ 209,084	\$ 127,115	\$ 240,400	\$ (240,400)	\$ -	-	-	-	\$ -	-100.00%	
Insurance 1-8-3242500-0090	-	-	-	-	-	-	-	-	-	-	-	
Insurance Claims 1-8-3242500-0091	-	-	1,990	19,000	(19,000)	-	-	-	-	-	-100.00%	
Contract Services 1-8-3242500-0370	-	-	1,603	-	-	-	-	-	-	-	-	
Material 1-8-3242500-0420	81,706	99,075	92,407	110,300	(110,300)	-	-	-	-	-	-100.00%	
Fleet & Equipment 1-8-3242500-0430	62,523	74,923	74,222	77,300	(77,300)	-	-	-	-	-	-100.00%	
	<b>\$ 279,011</b>	<b>\$ 383,082</b>	<b>\$ 297,337</b>	<b>\$ 447,000</b>	<b>\$ (447,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-100.00%</b>	

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Winter Control

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>FLOOD CONTROL</b>												
<b>3245000</b>												
Staffing	\$ 11,554	\$ 49,686	\$ 21,224	\$ 35,700	\$ (1,300)	\$ 34,400	-	-	-	\$ 34,400	-3.64%	
Contract Services 1-8-3245000-0370	-	-	-	7,000		7,000				7,000	0.00%	
Materials & Supplies 1-8-3245000-0420	4,691	-	209	25,000		25,000				25,000	0.00%	
Fleet & Equipment 1-8-3245000-0430	540	162	2,444	500	600	1,100				1,100	120.00%	
<b>TOTAL FLOOD EMERGENCY EXPEND.</b>	<b>\$ 16,785</b>	<b>\$ 49,847</b>	<b>\$ 23,877</b>	<b>\$ 68,200</b>	<b>\$ (700)</b>	<b>\$ 67,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,500</b>	<b>-1.03%</b>	
<b>TOTAL WINTER CONTROL EXPEND.</b>	<b>\$ 1,802,063</b>	<b>\$ 2,813,301</b>	<b>\$ 2,481,026</b>	<b>\$ 2,661,600</b>	<b>\$ 241,100</b>	<b>\$ 2,902,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,902,700</b>	<b>9.06%</b>	
Contribution to Reserve 1-8-3245100-0980	\$ 603,037	\$ (448,101)	\$ -	\$ -		-				-		
<b>NET WINTER CONTROL EXPENDITURES</b>	<b>\$ 2,405,100</b>	<b>\$ 2,365,200</b>	<b>\$ 2,481,026</b>	<b>\$ 2,661,600</b>	<b>\$ 241,100</b>	<b>\$ 2,902,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,902,700</b>	<b>9.06%</b>	

City of Belleville  
2024 Budget  
Transportation Expenditures  
Street Lighting

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>STREET LIGHTING</b>												
<b>REVENUE</b>	<b>3325000</b>											
Contribution from reserve	1-7-3325000-2350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EXPENDITURES</b>												
<b>URBAN</b>	<b>3325000</b>											
Staffing		\$ 5,012	\$ 2,307	\$ 305	\$ 6,800	\$ (3,600)	\$ 3,200	-	-	-	\$ 3,200	-52.94%
Hydro	1-8-3325000-0041	328,621	329,396	340,281	340,000	7,600	347,600				347,600	2.24%
Service Agreements	1-8-3325000-0087	-	-	-	-		-				-	
Interest on LTD	1-8-3325000-0141	-	33,864	32,994	33,000	(1,100)	31,900				31,900	-3.33%
Principal on LTD	1-8-3325000-0142	-	47,254	48,347	48,400	1,100	49,500				49,500	2.27%
Contract Work	1-8-3325000-0370	57,467	62,329	47,961	55,000		55,000				55,000	0.00%
Materials	1-8-3325000-0420	-	-	4,805	10,000		10,000				10,000	0.00%
Fleet & Equipment	1-8-3325000-0430	-	162	18	-		-				-	
Contribution to Reserve	1-8-3325000-0980	225,000	143,600	143,600	143,600		143,600				143,600	0.00%
Transferred to Fixed Assets	1-8-3325000-9999	-	-	-	-		-				-	
		\$ 616,099	\$ 618,912	\$ 618,312	\$ 636,800	\$ 4,000	\$ 640,800	\$ -	\$ -	\$ -	\$ 640,800	0.63%
<b>RURAL</b>	<b>3325100</b>											
Staffing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -	
Hydro	1-8-3325100-0041	49,095	52,440	50,483	55,500	2,100	57,600				57,600	3.78%
Contract Work	1-8-3325100-0370	-	-	443	-		-				-	
		\$ 49,095	\$ 52,440	\$ 50,925	\$ 55,500	\$ 2,100	\$ 57,600	\$ -	\$ -	\$ -	\$ 57,600	3.78%
<b>TOTAL STREET LIGHTING EXPENDITURES</b>		\$ 665,194	\$ 671,352	\$ 669,237	\$ 692,300	\$ 6,100	\$ 698,400	\$ -	\$ -	\$ -	\$ 698,400	0.88%
<b>NET STREET LIGHTING EXPENDITURES</b>		\$ 665,194	\$ 671,352	\$ 669,237	\$ 692,300	\$ 6,100	\$ 698,400	\$ -	\$ -	\$ -	\$ 698,400	0.88%



City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Transit

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>TRANSIT REVENUE</b>													
<b>9000100</b>													
Provincial Grant	1-7-9000100-0164	\$ 946,211	\$ 740,081	\$ 225,684	\$ 156,000	\$ (141,700)	\$ 14,300			15,300	\$ 29,600	-81.03%	
Federal Grant	1-7-9000100-0190	-	21,395	-	98,600	(41,700)	56,900				56,900	-42.29%	
DC revenue	1-7-9000100-2350	-	60,253	-	74,700	(74,700)	-				-	-100.00%	
Fares	1-7-9000100-4801	268,409	281,422	277,267	431,200	(116,200)	315,000				315,000	-26.95%	
Tickets	1-7-9000100-4802	192,303	277,633	366,538	390,000	15,500	405,500				405,500	3.97%	
Passes	1-7-9000100-4803	573,414	974,461	1,176,074	1,111,000	191,000	1,302,000				1,302,000	17.19%	
Charters	1-7-9000100-4804	-	563	(1,414)	-		-				-		
Advertising	1-7-9000100-4805	158,883	126,216	145,807	135,000	90,000	225,000				225,000	66.67%	
Other revenue	1-7-9000100-4806	1,715	7,941	18,999	5,000	5,000	10,000				10,000	100.00%	
Contribution from Reserve	1-7-9000100-4999	-	17,519	-	-		-				-		
		<b>\$ 2,140,934</b>	<b>\$ 2,507,484</b>	<b>\$ 2,208,954</b>	<b>\$ 2,401,500</b>	<b>\$ (72,800)</b>	<b>\$ 2,328,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,300</b>	<b>\$ 2,344,000</b>	<b>-2.39%</b>	
<b>EXPENDITURES</b>													
<b>TRANSIT OPERATIONS</b>													
<b>9000480</b>													
Staffing		\$ 2,687,808	\$ 2,910,690	\$ 2,727,337	\$ 2,503,600	\$ 399,800	\$ 2,903,400	-	-	-	\$ 2,903,400	15.97%	
Service Agreements	1-8-9000480-0087	118,150	118,302	120,103	120,000		120,000				120,000	0.00%	
Uniforms	1-8-9000480-0100	16,591	30,872	25,283	20,000		20,000				20,000	0.00%	
Safety Awards	1-8-9000480-0144	311	-	-	1,000		1,000				1,000	0.00%	
Route Maintenance	1-8-9000480-0640	-	-	-	-		-				-		
Trial Service	1-8-9000480-0660	-	-	-	-		-				-		
		<b>\$ 2,822,860</b>	<b>\$ 3,059,864</b>	<b>\$ 2,872,723</b>	<b>\$ 2,644,600</b>	<b>\$ 399,800</b>	<b>\$ 3,044,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,044,400</b>	<b>15.12%</b>	
<b>TRANSIT GARAGE</b>													
<b>9000483</b>													
Heat	1-8-9000483-0040	\$ 24,362	\$ 26,566	\$ 33,496	\$ 25,500	\$ 10,000	\$ 35,500				\$ 35,500	39.22%	
Hydro	1-8-9000483-0041	16,650	16,499	16,254	17,000	1,600	18,600				18,600	9.41%	
Water	1-8-9000483-0042	9,441	9,013	8,869	9,500		9,500				9,500	0.00%	
Sewer	1-8-9000483-0043	7,104	6,959	7,312	7,100		7,100				7,100	0.00%	
Telephone	1-8-9000483-0050	3,260	3,221	3,181	4,400		4,400				4,400	0.00%	
Building - General Repairs	1-8-9000483-0080	81,232	97,391	79,665	78,000		78,000				78,000	0.00%	
Building - Service Agreements	1-8-9000483-0087	5,508	2,880	1,125	8,600		8,600				8,600	0.00%	
Insurance	1-8-9000483-0090	2,913	3,284	3,901	3,600	900	4,500				4,500	25.00%	
New Equipment	1-8-9000483-0180	1,429	111	-	3,000		3,000				3,000	0.00%	
Transferred to Fixed Assets	1-8-9000483-9999	(13,000)	(21,881)	-	-		-				-		
		<b>\$ 138,898</b>	<b>\$ 144,043</b>	<b>\$ 153,803</b>	<b>\$ 156,700</b>	<b>\$ 12,500</b>	<b>\$ 169,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 169,200</b>	<b>73.63%</b>	

City of Belleville  
2024 Budget  
Transportation Expenditures  
Transit

	2021	2022	2023	2023	2024 Budget							
					Base	Base	Admin	Management	Issues	Final	%	
	Actual	Actual	Actual YTD	Budget	Adjustments	Budget	Transfers	Recommend			+ or (-)	
<b>TRANSIT TERMINAL</b>												
<b>9000484</b>												
Heat	1-8-9000484-0040	\$ 2,222	\$ 2,124	\$ 1,969	\$ 1,700	\$ 900	\$ 2,600			\$ 2,600	52.94%	
Hydro	1-8-9000484-0041	6,976	7,059	6,591	12,000	(4,700)	7,300			7,300	-39.17%	
Water	1-8-9000484-0042	1,163	1,311	1,274	3,000		3,000			3,000	0.00%	
Sewer	1-8-9000484-0043	848	992	1,036	3,000		3,000			3,000	0.00%	
Building maintenance	1-8-9000484-0080	14,935	7,819	28,561	10,000		10,000			10,000	0.00%	
Insurance	1-8-9000484-0090	364	460	533	600	-	600			600	0.00%	
Route Maintenance	1-8-9000484-0640	-	-	1,109	-		-			-		
Property Taxes - PILS	1-8-9000484-0650	23,396	23,746	24,324	24,000	1,500	25,500			25,500	6.25%	
Security	1-8-9000484-0660	145,061	158,098	132,695	158,500		158,500			158,500	0.00%	
Property Taxes - Leased Property	1-8-9000484-0955	-	-	-	-		-			-		
Transferred to Fixed Assets	1-8-9000484-9999	-	-	-	-		-			-		
		<b>\$ 194,965</b>	<b>\$ 201,608</b>	<b>\$ 198,092</b>	<b>\$ 212,800</b>	<b>\$ (2,300)</b>	<b>\$ 210,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 210,500</b>	<b>-1.08%</b>
<b>TRANSIT ADMINISTRATION</b>												
<b>9000485</b>												
Staffing		\$ 606,439	\$ 635,836	\$ 591,895	\$ 622,600	\$ 101,800	\$ 724,400	-	-	40,400	\$ 764,800	22.84%
Telephone	1-8-9000485-0050	9,157	10,292	11,882	10,600		10,600			10,600	0.00%	
Office Supplies	1-8-9000485-0060	19,049	27,101	24,320	26,200		26,200			26,200	0.00%	
Monthly Car Allowance	1-8-9000485-0074	-	-	-	-		-			-		
Insurance	1-8-9000485-0090	2,367	2,711	2,981	3,000	200	3,200			3,200	6.67%	
Insurance Claims	1-8-9000485-0091	12,260	-	290	23,000	(10,000)	13,000			13,000	-43.48%	
Travel & Training	1-8-9000485-0110	23,404	21,882	20,803	24,600		24,600			24,600	0.00%	
Advertising & Promotion	1-8-9000485-0120	53,557	32,011	56,463	18,000		18,000			18,000	0.00%	
Memberships	1-8-9000485-0210	18,451	7,941	7,759	7,700		7,700			7,700	0.00%	
Materials	1-8-9000485-0420	-	-	-	-		-			-		
Consultant Fees	1-8-9000485-0520	-	130,202	163,737	234,000	(162,800)	71,200			71,200	-69.57%	
Legal Expenses	1-8-9000485-0530	1,079	15,626	-	15,000		15,000			15,000	0.00%	
Photocopying	1-8-9000485-0550	1,290	1,263	2,220	1,600		1,600			1,600	0.00%	
Ticket Sales Fees	1-8-9000485-0580	27,224	61,311	79,399	60,000		60,000			60,000	0.00%	
Bank Charges	1-8-9000485-0720	5,139	7,182	8,026	5,000		5,000			5,000	0.00%	
Contribution to Reserve	1-8-9000485-0980	-	94,200	-	-		-			-		
GG Admin Allocation		-	-	-	-	311,900	311,900			311,900		
Recovered Expenses	1-8-9000485-0990	-	-	-	-		-			-		
		<b>\$ 779,417</b>	<b>\$ 1,047,558</b>	<b>\$ 969,777</b>	<b>\$ 1,051,300</b>	<b>\$ 241,100</b>	<b>\$ 1,292,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,400</b>	<b>\$ 1,332,800</b>	<b>26.78%</b>

City of Belleville  
 2024 Budget  
 Transportation Expenditures  
 Transit

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>TRANSIT FLEET MAINTENANCE 9070488</b>													
Staffing	\$ 270,400	\$ 236,101	\$ 258,230	\$ 296,800	\$ 17,400	\$ 314,200	-	-	25,300	\$ 339,500	14.39%		
Vehicle Parts & Materials 1-8-9070488-0072	560,501	665,039	679,233	583,100		583,100				583,100	0.00%		
Vehicles Garage Supplies 1-8-9070488-0073	41,764	44,452	19,699	20,000		20,000				20,000	0.00%		
Vehicle Licences 1-8-9070488-0074	30,466	31,550	17,229	21,000		21,000				21,000	0.00%		
Vehicle Fuel 1-8-9070488-0076	552,862	1,018,588	833,329	950,000	(83,100)	866,900				866,900	-8.75%		
Vehicle Tires 1-8-9070488-0077	25,968	59,978	47,013	36,000		36,000				36,000	0.00%		
Vehicle Insurance 1-8-9070488-0079	337,253	423,177	442,377	461,300	13,000	474,300				474,300	2.82%		
Protective Clothing 1-8-9070488-0102	9,919	12,421	15,035	11,500		11,500				11,500	0.00%		
Advertising Materials 1-8-9070488-0120	-	58	-	-		-				-			
Training 1-8-9070488-0190	-	2,181	2,193	5,000		5,000				5,000	0.00%		
Transferred to Fixed Assets 1-8-9070488-9999	(151,576)	(154,615)	-	-		-				-			
	\$ 1,677,555	\$ 2,338,931	\$ 2,314,338	\$ 2,384,700	\$ (52,700)	\$ 2,332,000	\$ -	\$ -	\$ 25,300	\$ 2,357,300	-1.15%		
<b>TOTAL CONVENTIONAL TRANSIT EXPEND.</b>	<b>\$ 5,613,694</b>	<b>\$ 6,792,005</b>	<b>\$ 6,508,734</b>	<b>\$ 6,450,100</b>	<b>\$ 598,400</b>	<b>\$ 7,048,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,700</b>	<b>\$ 7,114,200</b>	<b>10.30%</b>		
<b>NET CONVENTIONAL TRANSIT EXPEND.</b>	<b>\$ 3,472,760</b>	<b>\$ 4,284,521</b>	<b>\$ 4,299,780</b>	<b>\$ 4,048,600</b>	<b>\$ 671,200</b>	<b>\$ 4,719,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,400</b>	<b>\$ 4,770,200</b>	<b>17.82%</b>		
<b>MOBILITY TRANSIT REVENUE 9000101</b>													
Provincial Grant 1-7-9000101-0164	\$ -	\$ -	\$ 61,600	\$ 61,600	\$ (41,100)	\$ 20,500				\$ 20,500	-66.72%		
Fares 1-7-9000101-0178	3,965	4,052	3,886	4,100		4,100				4,100	0.00%		
<b>TOTAL MOBILITY REVENUE</b>	<b>\$ 3,965</b>	<b>\$ 4,052</b>	<b>\$ 65,486</b>	<b>\$ 65,700</b>	<b>\$ (41,100)</b>	<b>\$ 24,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,600</b>	<b>-62.56%</b>		
<b>EXPENDITURES 9000494</b>													
Staffing	\$ 322,474	\$ 248,917	\$ 329,069	\$ 305,100	\$ 28,700	\$ 333,800	-	-	-	\$ 333,800	9.41%		
Office Supplies 1-8-9000494-0060	-	-	-	-		-				-			
Vehicle Parts & Materials 1-8-9000494-0072	204	1,007	-	10,000		10,000				10,000	0.00%		
Vehicle Fuel 1-8-9000494-0076	35,048	55,848	41,586	71,400	(17,500)	53,900				53,900	-24.51%		
Vehicle Insurance 1-8-9000494-0079	23,441	25,866	33,736	28,200	15,500	43,700				43,700	54.96%		
Service Agreements 1-8-9000494-0087	-	-	-	5,000		5,000				5,000	0.00%		
Uniforms 1-8-9000494-0100	2,796	1,805	-	2,000		2,000				2,000	0.00%		
Travel & Training 1-8-9000494-0110	2,653	1,271	1,193	5,600		5,600				5,600	0.00%		
Contract Work 1-8-9000494-4370	224	101	-	-		-				-			
<b>TOTAL MOBILITY TRANSIT EXPENDITURES</b>	<b>\$ 386,839</b>	<b>\$ 334,814</b>	<b>\$ 405,583</b>	<b>\$ 427,300</b>	<b>\$ 26,700</b>	<b>\$ 454,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 454,000</b>	<b>6.25%</b>		
<b>NET MOBILITY TRANSIT EXPENDITURES</b>	<b>\$ 382,874</b>	<b>\$ 330,762</b>	<b>\$ 340,098</b>	<b>\$ 361,600</b>	<b>\$ 67,800</b>	<b>\$ 429,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 429,400</b>	<b>18.75%</b>		
<b>TOTAL TRANSIT REVENUES</b>	<b>\$ 2,144,899</b>	<b>\$ 2,511,536</b>	<b>\$ 2,274,440</b>	<b>\$ 2,467,200</b>	<b>\$ (113,900)</b>	<b>\$ 2,353,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,300</b>	<b>\$ 2,368,600</b>	<b>-4.00%</b>		
<b>TOTAL TRANSIT EXPENDITURES</b>	<b>\$ 6,000,533</b>	<b>\$ 7,126,819</b>	<b>\$ 6,914,318</b>	<b>\$ 6,877,400</b>	<b>\$ 625,100</b>	<b>\$ 7,502,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,700</b>	<b>\$ 7,568,200</b>	<b>10.04%</b>		
<b>NET TRANSIT EXPENDITURES</b>	<b>\$ 3,855,634</b>	<b>\$ 4,615,283</b>	<b>\$ 4,639,878</b>	<b>\$ 4,410,200</b>	<b>\$ 739,000</b>	<b>\$ 5,149,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,400</b>	<b>\$ 5,199,600</b>	<b>17.90%</b>		

**City of Belleville  
2024 Budget  
PROTECTIVE SERVICES  
SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
FIRE SERVICES	\$ 12,100,710	\$ 13,352,067	\$ 13,180,467	\$ 13,294,500	\$ 1,446,800	\$ 14,741,300	\$ -	\$ -	\$ (10,000)	\$ 14,731,300	10.81%
EMERGENCY MEASURES	3,213	48,856	126,868	136,700	5,500	142,200	-	-	-	142,200	4.02%
POLICE SERVICES	21,579,380	21,858,885	22,528,223	23,568,600	-	23,568,600	-	-	2,562,500	26,131,100	10.87%
911 PROGRAM	73,185	73,237	67,091	79,700	-	79,700	-	-	5,600	85,300	7.03%
QUINTE CONSERVATION	859,685	950,467	1,052,783	1,052,900	-	1,052,900	-	-	104,300	1,157,200	9.91%
<b>NET PROTECTIVE SERVICES EXPENDITURES</b>	<b>\$ 34,616,173</b>	<b>\$ 36,283,511</b>	<b>\$ 36,955,432</b>	<b>\$ 38,132,400</b>	<b>\$ 1,452,300</b>	<b>\$ 39,584,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,662,400</b>	<b>\$ 42,247,100</b>	<b>10.79%</b>

City of Belleville  
2024 Budget  
Protective Services  
Fire Services

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>FIRE - FULL TIME REVENUE</b>												
<b>8000100</b>												
Services to Other Municipalities 1-7-8000100-0166	\$ 160,381	\$ 191,678	\$ 260,329	\$ 292,000	\$ (292,000)	\$ -					\$ -	-100.00%
Alarms & Other Services 1-7-8000100-0172	11,356	26,315	31,242	50,000		50,000					50,000	0.00%
NG 911 Reserve 1-7-8000100-0185	85,905	63,950	-	-		-					-	
Donations 1-7-8000100-0264	-	5,250	(5,250)	5,000	(5,000)	-					-	-100.00%
DC Revenue 1-7-8000100-2350	-	159,475	-	159,500		159,500		-			159,500	0.00%
Contribution from Reserve 1-7-8000100-4999	103,222	10,475	77,500	92,500	(34,100)	58,400					58,400	-36.86%
<b>TOTAL FULL TIME FIRE REVENUE</b>	<b>\$ 360,864</b>	<b>\$ 457,142</b>	<b>\$ 363,821</b>	<b>\$ 599,000</b>	<b>\$ (331,100)</b>	<b>\$ 267,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,900</b>	<b>-55.28%</b>
<b>FULL TIME EXPENDITURES</b>												
<b>8000350</b>												
Staffing	\$ 10,269,816	\$ 10,676,112	\$ 10,860,615	\$ 10,734,000	\$ 923,600	\$ 11,657,600	-	-	-		\$ 11,657,600	
Heat 1-8-8000350-0040	25,976	33,129	27,268	33,600	2,700	36,300					36,300	8.04%
Electricity 1-8-8000350-0041	38,863	42,092	40,252	42,000		42,000					42,000	0.00%
Water 1-8-8000350-0042	5,005	4,954	4,826	5,300		5,300					5,300	0.00%
Sewer 1-8-8000350-0043	3,440	3,486	3,650	3,500		3,500					3,500	0.00%
Telephone 1-8-8000350-0050	66,252	72,028	75,533	70,000	(10,000)	60,000					60,000	-14.29%
Office Supplies 1-8-8000350-0060	27,121	30,037	26,677	30,000	(10,000)	20,000					20,000	-33.33%
Vehicle - Repairs 1-8-8000350-0070	204,290	223,104	286,178	200,000	15,000	215,000			(10,000)		205,000	2.50%
Vehicle - Fuel & Oil 1-8-8000350-0076	49,684	88,460	80,692	65,000		65,000					65,000	0.00%
Vehicle - Insurance 1-8-8000350-0079	35,544	35,606	37,836	39,100	2,200	41,300					41,300	5.63%
Building - Repairs & Main. 1-8-8000350-0080	113,776	89,161	69,541	90,000	(10,000)	80,000					80,000	-11.11%
Building - Insurance 1-8-8000350-0090	25,105	38,797	53,532	42,300	16,500	58,800					58,800	39.01%
Insurance Claims 1-8-8000350-0091	472	-	1,890	10,000	(5,000)	5,000					5,000	-50.00%
Uniforms 1-8-8000350-0101	63,413	40,507	90,546	90,000	(10,000)	80,000					80,000	-11.11%
Travel & Training 1-8-8000350-0110	39,708	27,205	51,242	75,000	(15,000)	60,000					60,000	-20.00%
Interest on LTD 1-8-8000350-0141	-	167,454	153,810	154,000	(15,000)	139,000					139,000	-9.74%
Principal on LTD 1-8-8000350-0142	-	427,348	441,805	441,900	15,000	456,900					456,900	3.39%
Health & Wellness 1-8-8000350-0160	-	2,740	11,917	7,500	(1,500)	6,000					6,000	-20.00%
Fire Fighting Supplies 1-8-8000350-0170	74,732	122,144	77,701	80,000	20,000	100,000					100,000	25.00%
Recruitment Costs 1-8-8000350-0195	-	21,792	14,145	30,000	(30,000)	-					-	-100.00%
Memberships & Subscriptions 1-8-8000350-0210	1,334	5,014	4,074	5,000		5,000					5,000	0.00%
Radios 1-8-8000350-0230	72,813	80,608	50,716	105,000	(55,000)	50,000					50,000	-52.38%
Fire Prevention Program 1-8-8000350-0250	4,730	17,526	10,638	15,000		15,000					15,000	0.00%
Contract Services 1-8-8000350-0370	-	-	-	-	363,000	363,000					363,000	
Consulting Fees 1-8-8000350-0520	11,077	28,958	34,224	92,500	(34,100)	58,400					58,400	-36.86%
Professional Fees 1-8-8000350-0530	307,419	50,228	9,292	200,000	(100,000)	100,000					100,000	-50.00%
Photocopying 1-8-8000350-0550	1,762	1,213	1,333	1,800		1,800					1,800	0.00%
Contribution to Reserve 1-8-8000350-0980	235,000	447,100	200,000	200,000	-	200,000					200,000	0.00%
Medical Assistance Program 1-8-8000350-0981	21,178	14,797	14,974	15,000		15,000					15,000	0.00%
Transferred to Fixed Assets 1-8-8000350-9999	(76,281)	(20,179)	-	-		-					-	
<b>TOTAL FULL TIME FIRE EXPENDITURES</b>	<b>\$ 11,622,229</b>	<b>\$ 12,771,423</b>	<b>\$ 12,734,909</b>	<b>\$ 12,877,500</b>	<b>\$ 1,062,400</b>	<b>\$ 13,939,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ 13,929,900</b>	<b>8.17%</b>
<b>NET FULL TIME FIRE EXPENDITURES</b>	<b>\$ 11,261,365</b>	<b>\$ 12,314,281</b>	<b>\$ 12,371,088</b>	<b>\$ 12,278,500</b>	<b>\$ 1,393,500</b>	<b>\$ 13,672,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ 13,662,000</b>	<b>11.27%</b>

City of Belleville  
 2024 Budget  
 Protective Services  
 Fire Services

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>VOLUNTEER FIRE REVENUE</b>													
<b>8000101</b>													
Services to Other Municipalities 1-7-8000101-0166	\$ 190	\$ 545	\$ 161	\$ 500		\$ 500					\$ 500	0.00%	
Alarms & Other Services 1-7-8000101-0172	55,465	49,193	37,898	61,000		61,000					61,000	0.00%	
DC Revenue 1-7-8000101-2350	-	32,760	-	32,800		32,800					32,800	0.00%	
Contribution from Reserve 1-7-8000101-4999	-	3,255	202,500	202,500	(36,800)	165,700					165,700	-18.17%	
<b>TOTAL VOLUNTEER FIRE REVENUE</b>	<b>\$ 55,655</b>	<b>\$ 85,753</b>	<b>\$ 240,559</b>	<b>\$ 296,800</b>	<b>\$ (36,800)</b>	<b>\$ 260,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 260,000</b>	<b>-12.40%</b>	
<b>VOLUNTEER FIRE EXPEND.</b>													
<b>8000355</b>													
Staffing	\$ 524,545	\$ 572,523	\$ 372,550	\$ 547,300	\$ 105,800	\$ 653,100	-	-	-	-	\$ 653,100	19.33%	
Heat 1-8-8000355-0040	8,728	15,020	12,825	15,800	1,200	17,000					17,000	7.59%	
Electricity 1-8-8000355-0041	4,262	4,783	4,762	8,000		8,000					8,000	0.00%	
Water 1-8-8000355-0042	293	-	-	-		-					-		
Telephone 1-8-8000355-0050	10,178	10,864	10,510	11,000		11,000					11,000	0.00%	
Office Supplies 1-8-8000355-0060	629	3,899	2,463	3,000		3,000					3,000	0.00%	
Vehicle - Repairs 1-8-8000355-0070	49,136	83,305	103,275	80,000		80,000					80,000	0.00%	
Vehicle - Fuel & Oil 1-8-8000355-0076	10,588	17,127	21,343	16,500		16,500					16,500	0.00%	
Vehicle - Insurance 1-8-8000355-0079	16,722	17,445	20,800	19,100	4,300	23,400					23,400	22.51%	
Building - Repairs & Main. 1-8-8000355-0080	16,133	24,578	23,480	25,000		25,000					25,000	0.00%	
Building - Insurance 1-8-8000355-0090	9,983	13,787	19,933	15,100	8,500	23,600					23,600	56.29%	
Uniforms 1-8-8000355-0101	19,021	22,147	49,183	30,000		30,000					30,000	0.00%	
Travel & Training 1-8-8000355-0110	19,626	17,774	27,030	65,000	(40,000)	25,000					25,000	-61.54%	
Interest on LTD 1-8-8000355-0141	-	35,874	34,097	34,200	(2,200)	32,000					32,000	-6.43%	
Principal on LTD 1-8-8000355-0142	-	65,527	67,610	67,600	2,200	69,800					69,800	3.25%	
Health & Wellness 1-8-8000355-0160	-	3,212	5,221	5,000		5,000					5,000	0.00%	
Fire Fighting Supplies 1-8-8000355-0170	41,489	47,043	47,784	75,000		75,000					75,000	0.00%	
New Equipment 1-8-8000355-0180	3,595	810	-	-		-					-		
Recruitment Costs 1-8-8000355-0195	-	-	1,784	-	1,500	1,500					1,500		
Memberships & Subscriptions 1-8-8000355-0210	1,200	190	1,300	1,500		1,500					1,500	0.00%	
Radios 1-8-8000355-0230	13,009	12,886	33,319	60,000	(30,000)	30,000					30,000	-50.00%	
Fire Prevention Program 1-8-8000355-0250	4,992	2,533	4,791	5,000	2,000	7,000					7,000	40.00%	
Consultant Fees 1-8-8000355-0520	2,035	11,855	47,131	87,500	(36,800)	50,700					50,700	-42.06%	
Professional Fees 1-8-8000355-0530	-	-	-	-		-					-		
Contribution to Reserve 1-8-8000355-0980	135,000	137,900	135,000	135,000		135,000					135,000	0.00%	
Medical Assistance Program 1-8-8000355-0981	3,834	2,459	3,746	6,200		6,200					6,200	0.00%	
Transferred to Fixed Assets 1-8-8000355-9999	-	-	-	-		-					-		
<b>TOTAL VOLUNTEER FIRE EXPENDITURES</b>	<b>\$ 894,999</b>	<b>\$ 1,123,539</b>	<b>\$ 1,049,938</b>	<b>\$ 1,312,800</b>	<b>\$ 16,500</b>	<b>\$ 1,329,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,329,300</b>	<b>1.26%</b>	
<b>NET VOLUNTEER FIRE EXPENDITURES</b>	<b>\$ 839,345</b>	<b>\$ 1,037,786</b>	<b>\$ 809,379</b>	<b>\$ 1,016,000</b>	<b>\$ 53,300</b>	<b>\$ 1,069,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,069,300</b>	<b>5.25%</b>	
<b>NET FIRE SERVICES EXPENDITURES</b>	<b>\$ 12,100,710</b>	<b>\$ 13,352,067</b>	<b>\$ 13,180,467</b>	<b>\$ 13,294,500</b>	<b>\$ 1,446,800</b>	<b>\$ 14,741,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ 14,731,300</b>	<b>10.81%</b>	

City of Belleville  
 2024 Budget  
 Protective Services  
 Emergency Measures

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>EMERGENCY MEASURES REVENUE</b>												
<b>8000360</b>												
Provincial Grant 1-7-8000360-0164	\$ 31,182	\$ -	\$ -	\$ -		\$ -					\$ -	
Contribution from Reserve 1-7-8000360-4999	21,600	-	-	-	-	-					-	
<b>TOTAL EMERGENCY MEASURES REVENUE</b>	<b>\$ 52,782</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>EXPENDITURES</b>												
<b>8000360</b>												
Staffing	\$ 8,459	\$ 37,416	\$ 114,292	\$ 114,200	4,100	\$ 118,300	-	-	-	-	\$ 118,300	
Heat 1-8-8000360-0040	-	-	-	-		-					-	
Water 1-8-8000360-0042	-	-	-	-		-					-	
Telephone 1-8-8000360-0050	299	-	-	500		500					500	0.00%
Office Supplies 1-8-8000360-0060	1,013	2,538	2,226	4,000		4,000					4,000	0.00%
Building Maintenance 1-8-8000360-0080	358	-	-	-		-					-	
Travel & Training 1-8-8000360-0110	-	2,000	8,302	10,000	(7,000)	3,000					3,000	-70.00%
Public Relations 1-8-8000360-0120	265	6,700	1,365	7,500	8,000	15,500					15,500	106.67%
Memberships & Subscriptions 1-8-8000360-0210	-	-	343	500		500					500	0.00%
Consulting Fees 1-8-8000360-0520	27,081	-	-	-		-					-	
Photocopying 1-8-8000360-0550	191	202	340	-	400	400					400	
Emergency Medical program 1-8-8000360-0981	-	-	-	-		-					-	
Signage 1-8-8000360-0569	-	-	-	-		-					-	
Warming Center Costs 1-8-8000360-9900	18,330	-	-	-		-					-	
<b>TOTAL EMERGENCY MEASURES</b>	<b>\$ 55,995</b>	<b>\$ 48,856</b>	<b>\$ 126,868</b>	<b>\$ 136,700</b>	<b>\$ 5,500</b>	<b>\$ 142,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 142,200</b>	<b>4.02%</b>
<b>NET EMERGENCY MEASURES EXPEND.</b>	<b>\$ 3,213</b>	<b>\$ 48,856</b>	<b>\$ 126,868</b>	<b>\$ 136,700</b>	<b>\$ 5,500</b>	<b>\$ 142,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 142,200</b>	<b>4.02%</b>

City of Belleville  
 2024 Budget  
 Protective Services  
 Police Services

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>BELLEVILLE POLICE SERVICES EXPENDITURES</b>											
Annual Operating Requisition	\$ 20,990,180	\$ 21,238,385	\$ 22,528,223	\$ 23,568,600	\$ -	\$ 23,568,600	\$ -	\$ -	\$ 2,562,500	\$ 26,131,100	10.87%
Annual Capital Requisition	589,200	620,500	-	-	-	-	-	-	-	-	
<b>TOTAL POLICE SERVICES EXPEND.</b>	<b>\$ 21,579,380</b>	<b>\$ 21,858,885</b>	<b>\$ 22,528,223</b>	<b>\$ 23,568,600</b>	<b>\$ -</b>	<b>\$ 23,568,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,562,500</b>	<b>\$ 26,131,100</b>	<b>10.87%</b>



City of Belleville  
 2024 Budget  
 Protective Services  
 911 Program

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>911 PROGRAM EXPENDITURES</b>											
Contract Services	73,185	73,237	67,091	79,700		79,700			5,600	85,300	7.03%
	<b>\$ 73,185</b>	<b>\$ 73,237</b>	<b>\$ 67,091</b>	<b>\$ 79,700</b>	<b>\$ -</b>	<b>\$ 79,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,600</b>	<b>\$ 85,300</b>	<b>7.03%</b>
<b>NET 911 PROGRAM EXPENDITURES</b>	<b>\$ 73,185</b>	<b>\$ 73,237</b>	<b>\$ 67,091</b>	<b>\$ 79,700</b>	<b>\$ -</b>	<b>\$ 79,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,600</b>	<b>\$ 85,300</b>	<b>7.03%</b>

6400391  
 1-8-6400391-0370

City of Belleville  
 2024 Budget  
 Protective Services  
 Conservation

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>QUINTE CONSERVATION EXPENDITURES</b>											
Requisition 1-8-6300380-2370 <b>6300380</b>	\$ 859,685	\$ 950,467	\$ 1,052,783	\$ 1,052,900		\$ 1,052,900			\$ 104,300	\$ 1,157,200	9.91%
<b>TOTAL QUINTE CONSERVATION EXPENDITURES</b>	<b>\$ 859,685</b>	<b>\$ 950,467</b>	<b>\$ 1,052,783</b>	<b>\$ 1,052,900</b>	<b>\$ -</b>	<b>\$ 1,052,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 104,300</b>	<b>\$ 1,157,200</b>	<b>9.91%</b>

City of Belleville  
2024 Budget  
COMMUNITY SERVICES  
SUMMARY

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>COMMUNITY SERVICES</b>											
<b>ADMINISTRATION</b>	\$ 1,592,154	\$ 1,467,722	\$ 1,869,488	\$ 2,072,800	\$ (1,810,600)	\$ 262,200	\$ 37,500	\$ -	\$ (11,600)	\$ 288,100	-86.10%
<b>PROGRAMS</b>											
REGISTRATION PROGRAMS	459,144	427,957	454,727	561,800	849,000	1,410,800	-	-	(52,100)	1,358,700	141.85%
CROSSING GUARDS	315,355	434,183	464,080	526,100	4,600	530,700	-	-	-	530,700	0.87%
AQUATIC PROGRAMS	387,154	216,241	136,450	367,600	1,549,400	1,917,000	-	-	(46,900)	1,870,100	408.73%
COMMUNITY EVENTS & PROGRAMS	326,404	428,804	403,445	393,400	196,200	589,600	-	-	-	589,600	49.87%
	1,488,057	1,507,185	1,458,701	1,848,900	2,599,200	4,448,100	-	-	(99,000)	4,349,100	135.23%
<b>FACILITIES</b>											
MAJOR FACILITIES	3,530,745	5,978,934	6,288,503	5,906,700	159,500	6,066,200	(9,000)	-	(57,000)	6,000,200	1.58%
COMMUNITY CENTRES	279,513	279,615	290,701	367,100	12,700	379,800	-	-	(19,000)	360,800	-1.72%
	3,810,258	6,258,549	6,579,204	6,273,800	172,200	6,446,000	(9,000)	-	(76,000)	6,361,000	1.39%
<b>HARBOUR</b>	136,980	94,394	246,378	134,200	161,800	296,000	-	-	(27,000)	269,000	100.45%
<b>CULTURAL</b>											
GLANMORE	\$ 434,837	\$ 422,888	\$ 439,664	\$ 565,400	\$ 29,400	\$ 594,800	\$ -	\$ -	\$ -	\$ 594,800	5.20%
HERITAGE BELLEVILLE	2,535	1,986	2,283	6,400	-	6,400	-	-	-	6,400	0.00%
ARCHIVES FACILITY	84,403	77,432	57,694	97,700	2,300	100,000	-	-	-	100,000	2.35%
BELLEVILLE LIBRARY	2,342,000	2,420,094	2,555,400	2,555,400	-	2,555,400	-	-	99,600	2,655,000	3.90%
<b>TOTAL CULTURAL</b>	<b>2,863,774</b>	<b>2,922,400</b>	<b>3,055,041</b>	<b>3,224,900</b>	<b>31,700</b>	<b>3,256,600</b>	<b>-</b>	<b>-</b>	<b>99,600</b>	<b>\$ 3,356,200</b>	<b>4.07%</b>
<b>TOTAL COMMUNITY SERVICES</b>	<b>\$ 9,891,223</b>	<b>\$ 12,250,250</b>	<b>\$ 13,208,811</b>	<b>\$ 13,554,600</b>	<b>\$ 1,154,300</b>	<b>\$ 14,708,900</b>	<b>\$ 28,500</b>	<b>\$ -</b>	<b>\$ (114,000)</b>	<b>\$ 14,623,400</b>	<b>7.89%</b>
<b>PARKS OPERATIONS</b>											
GENERAL	3,058,721	3,361,634	3,147,171	3,070,100	485,900	3,556,000	-	-	46,300	3,602,300	17.33%
SPORTS FIELDS & GROUNDS	368,919	393,213	434,798	401,900	422,000	823,900	-	-	(4,900)	819,000	103.78%
PARKS BUILDINGS	365,908	457,355	322,283	395,600	26,400	422,000	-	-	-	422,000	6.67%
<b>TOTAL PARKS OPERATIONS</b>	<b>3,793,549</b>	<b>4,212,202</b>	<b>3,904,251</b>	<b>3,867,600</b>	<b>934,300</b>	<b>4,801,900</b>	<b>-</b>	<b>-</b>	<b>41,400</b>	<b>4,843,300</b>	<b>25.23%</b>
<b>NET COMMUNITY SERVICES &amp; CULTURAL EXPENDITURES</b>	<b>\$ 13,684,771</b>	<b>\$ 16,462,452</b>	<b>\$ 17,113,062</b>	<b>\$ 17,422,200</b>	<b>\$ 2,088,600</b>	<b>\$ 19,510,800</b>	<b>\$ 28,500</b>	<b>\$ -</b>	<b>\$ (72,600)</b>	<b>\$ 19,466,700</b>	<b>11.74%</b>

City of Belleville  
2024 Budget  
COMMUNITY SERVICES DEPARTMENT  
SUMMARY

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>ADMINISTRATION</b>	\$ 1,592,154	\$ 1,467,722	\$ 1,869,488	\$ 2,072,800	\$ (1,810,600)	\$ 262,200	\$ 37,500	\$ -	\$ (11,600)	\$ 288,100	-86.10%
<b>PROGRAMS</b>											
REGISTRATION PROGRAMS	459,144	427,957	454,727	561,800	849,000	1,410,800	-	-	(52,100)	1,358,700	141.85%
CROSSING GUARDS	315,355	434,183	464,080	526,100	4,600	530,700	-	-	-	530,700	0.87%
AQUATIC PROGRAMS	387,154	216,241	136,450	367,600	1,549,400	1,917,000	-	-	(46,900)	1,870,100	408.73%
COMMUNITY EVENTS & PROGRAMS	326,404	428,804	403,445	393,400	196,200	589,600	-	-	-	589,600	49.87%
	1,488,057	1,507,185	1,458,701	1,848,900	2,599,200	4,448,100	-	-	(99,000)	4,349,100	135.23%
<b>FACILITIES</b>											
MAJOR FACILITIES	3,530,745	5,978,934	6,288,503	5,906,700	159,500	6,066,200	(9,000)	-	(57,000)	6,000,200	1.58%
COMMUNITY CENTRES	279,513	279,615	290,701	367,100	12,700	379,800	-	-	(19,000)	360,800	-1.72%
	3,810,258	6,258,549	6,579,204	6,273,800	172,200	6,446,000	(9,000)	-	(76,000)	6,361,000	1.39%
<b>HARBOUR</b>	136,980	94,394	246,378	134,200	161,800	296,000	-	-	(27,000)	269,000	100.45%
<b>CULTURAL</b>											
GLANMORE	\$ 434,837	\$ 422,888	\$ 439,664	\$ 565,400	\$ 29,400	\$ 594,800	\$ -	\$ -	\$ -	\$ 594,800	5.20%
HERITAGE BELLEVILLE	2,535	1,986	2,283	6,400	-	6,400	-	-	-	6,400	0.00%
ARCHIVES FACILITY	84,403	77,432	57,694	97,700	2,300	100,000	-	-	-	100,000	2.35%
BELLEVILLE LIBRARY	2,342,000	2,420,094	2,555,400	2,555,400	-	2,555,400	-	-	99,600	2,655,000	3.90%
	2,863,774	2,922,400	3,055,041	3,224,900	31,700	3,256,600	-	-	99,600	\$ 3,356,200	4.07%
<b>TOTAL COMMUNITY SERVICES</b>	\$ 9,891,223	\$ 12,250,250	\$ 13,208,811	\$ 13,554,600	\$ 1,154,300	\$ 14,708,900	\$ 28,500	\$ -	\$ (114,000)	\$ 14,623,400	7.89%

City of Belleville  
 2024 Budget  
 Community Services Department  
 Administration

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>COMMUNITY SERVICES DEPARTMENT ADMINISTRATION</b>												
<b>REVENUE</b>												
<b>4000100</b>												
Office Services 1-7-4000100-0058	\$ 84	\$ 545	\$ 1,003	\$ 500	500	\$ 1,000					\$ 1,000	100.00%
Contribution from Reserve 1-7-4000100-4999	-	66,165	50,000	50,000	(38,100)	11,900					11,900	-76.20%
<b>TOTAL ADMINISTRATION REVENUE</b>	<b>\$ 84</b>	<b>\$ 66,710</b>	<b>\$ 51,003</b>	<b>\$ 50,500</b>	<b>\$ (37,600)</b>	<b>\$ 12,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,900</b>	<b>-74.46%</b>
<b>EXPENDITURES</b>												
<b>ADMINISTRATION</b>												
<b>4000600</b>												
Staffing	\$ 1,333,132	\$ 1,264,691	\$ 1,541,978	\$ 1,728,600	\$ 183,800	\$ 1,912,400	-	-	-	-	\$ 1,912,400	10.63%
Telephone 1-8-4000600-0050	4,105	4,640	4,649	5,500		5,500					5,500	0.00%
Office Supplies 1-8-4000600-0060	17,698	20,764	24,587	25,000		25,000					25,000	0.00%
Postage 1-8-4000600-0061	1,108	1,086	1,153	2,000		2,000					2,000	0.00%
Vehicle Expense 1-8-4000600-0074	-	-	-	-		-					-	
Mileage 1-8-4000600-0075	1,528	1,929	2,620	2,500		2,500					2,500	0.00%
Service Agreement - Software 1-8-4000600-0087	59,940	65,833	47,615	53,000		53,000					53,000	0.00%
Service Agreement - Stirling Arena 1-8-4000600-0088	69,844	51,488	71,975	72,000		72,000			(16,600)		55,400	-23.06%
Quinte Arts Council 1-8-4000600-2509	-	-	-	-		-	37,500		5,000		42,500	
Insurance 1-8-4000600-0090	17,968	22,481	25,298	24,600	2,000	26,600					26,600	8.13%
Insurance Claims 1-8-4000600-0091	-	-	1,465	4,000		4,000					4,000	0.00%
Travel & Training 1-8-4000600-0110	16,610	5,905	15,873	33,300		33,300					33,300	0.00%
Advertising & Promotion 1-8-4000600-0120	9,021	25,896	26,648	30,000		30,000					30,000	0.00%
New Equipment 1-8-4000600-0180	17,283	20,518	17,176	17,800		17,800					17,800	0.00%
Contribution to Reserve 1-8-4000600-0980	(57)	-	-	-		-					-	
Memberships & Subscriptions 1-8-4000600-0210	8,998	9,596	9,471	10,000		10,000					10,000	0.00%
Consulting Fees 1-8-4000600-0520	-	-	43,606	50,000	(38,100)	11,900					11,900	-76.20%
Legal Expense 1-8-4000600-0530	4,031	3,716	12,009	15,000		15,000					15,000	0.00%
Photocopying 1-8-4000600-0550	7,442	11,172	16,103	15,000	5,000	20,000					20,000	33.33%
Bank Charges 1-8-4000600-0720	23,587	40,024	54,808	35,000	19,000	54,000					54,000	54.29%
Accessibility 1-8-4000600-1312	-	1,379	3,458	-		-					-	
GG Administration Allocation	-	-	-	-	833,800	833,800					833,800	
Allocated Costs 1-8-4000600-9800	-	-	-	-	(2,853,700)	(2,853,700)					(2,853,700)	
Transferred to Fixed Assets 1-8-4000600-9999	-	(16,686)	-	-		-					-	
<b>TOTAL ADMINISTRATION EXPENDITURES</b>	<b>\$ 1,592,238</b>	<b>\$ 1,534,432</b>	<b>\$ 1,920,491</b>	<b>\$ 2,123,300</b>	<b>\$ (1,848,200)</b>	<b>\$ 275,100</b>	<b>\$ 37,500</b>	<b>\$ -</b>	<b>\$ (11,600)</b>	<b>\$ -</b>	<b>\$ 301,000</b>	<b>-85.82%</b>
<b>NET ADMINISTRATION EXPENDITURES</b>	<b>\$ 1,592,154</b>	<b>\$ 1,467,722</b>	<b>\$ 1,869,488</b>	<b>\$ 2,072,800</b>	<b>\$ (1,810,600)</b>	<b>\$ 262,200</b>	<b>\$ 37,500</b>	<b>\$ -</b>	<b>\$ (11,600)</b>	<b>\$ -</b>	<b>\$ 288,100</b>	<b>-86.10%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Registration Programs

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>REGISTRATION PROGRAMS</b>												
<b>REVENUE</b>												
<b>CAMP PROGRAMS 4100101</b>												
Summer Camps 1-7-4100101-0621	\$ 13,374	\$ 93,157	\$ 168,452	\$ 168,000	\$ 25,900	\$ 193,900			\$ 12,000	\$ 205,900	22.56%	
Backyard Bonanza 1-7-4100101-0624	-	-	44,132	45,200	2,200	47,400				47,400	4.87%	
	<b>\$ 13,374</b>	<b>\$ 93,157</b>	<b>\$ 212,585</b>	<b>\$ 213,200</b>	<b>\$ 28,100</b>	<b>\$ 241,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,000</b>	<b>\$ 253,300</b>	<b>18.81%</b>	
<b>INSTRUCTIONAL PROGRAMS 4100102</b>												
Youth Program Revenue 1-7-4100102-0662	\$ 753	\$ 41,617	\$ 111,813	\$ 78,600	\$ 50,400	\$ 129,000			\$ 4,800	\$ 133,800	70.23%	
Adult Program Revenue 1-7-4100102-0660	9,438	26,007	37,260	34,400	(400)	34,000			1,300	35,300	2.62%	
Older Adult Revenue 1-7-4100102-0685	(234)	-	-	-	-	-				-		
Other Program Revenue 1-7-4100102-0674	7,150	2,180	47,595	120,000	(14,000)	106,000			34,000	140,000	16.67%	
	<b>\$ 17,107</b>	<b>\$ 69,803</b>	<b>\$ 196,668</b>	<b>\$ 233,000</b>	<b>\$ 36,000</b>	<b>\$ 269,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,100</b>	<b>\$ 309,100</b>	<b>32.66%</b>	
<b>RECREATION PROGRAM GRANTS 4100100</b>												
Program Grants 1-7-4100100-0164	\$ 9,481	\$ 4,200	\$ -	\$ -		\$ -				\$ -		
Fee Assitance - programs 1-7-4100101-0674	(3,128)	(5,894)	(11,542)	(20,000)	5,000	(15,000)				(15,000)	-25.00%	
	<b>\$ 6,354</b>	<b>\$ (1,694)</b>	<b>\$ (11,542)</b>	<b>\$ (20,000)</b>	<b>\$ 5,000</b>	<b>\$ (15,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (15,000)</b>	<b>-25.00%</b>	
<b>TOTAL PROGRAMS REVENUE</b>	<b>\$ 36,834</b>	<b>\$ 161,266</b>	<b>\$ 397,711</b>	<b>\$ 426,200</b>	<b>\$ 69,100</b>	<b>\$ 495,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,100</b>	<b>\$ 547,400</b>	<b>28.44%</b>	
<b>EXPENDITURES</b>												
<b>PROGRAM ADMINISTRATION 4100620</b>												
Staffing	\$ 217,558	\$ 201,056	\$ 267,634	\$ 243,600	\$ 4,000	\$ 247,600	-	-	-	\$ 247,600	1.64%	
Telephone 1-8-4100620-0050	2,152	2,454	3,406	4,600	(600)	4,000				4,000	-13.04%	
Car Expense 1-8-4100620-0075	1,323	369	726	3,000		3,000				3,000	0.00%	
Uniforms 1-8-4100620-0101	(797)	189	3,935	3,500	1,000	4,500				4,500	28.57%	
Travel & Training 1-8-4100620-0110	2,551	2,511	4,740	9,000		9,000				9,000	0.00%	
Advertising & Promotion 1-8-4100620-0120	5,331	5,614	5,913	12,400	(400)	12,000				12,000	-3.23%	
Equipment 1-8-4100620-0170	3,915	2,562	4,083	8,000		8,000				8,000	0.00%	
Summer Bus Trips 1-8-4100620-0200	-	-	5,661	8,000		8,000				8,000	0.00%	
Supplies - Summer Programs 1-8-4100620-0610	948	1,147	3,717	5,000	500	5,500				5,500	10.00%	
Supplies - Programs 1-8-4100620-0620	4,629	4,085	6,541	7,000	500	7,500				7,500	7.14%	
Allocated Admin Costs 1-8-4100620-9800	-	-	-	-	300,400	300,400				300,400		
Allocated QSWC Costs 1-8-4100620-9801	-	-	-	-	587,900	587,900				587,900		
	<b>\$ 237,610</b>	<b>\$ 219,987</b>	<b>\$ 306,357</b>	<b>\$ 304,100</b>	<b>\$ 893,300</b>	<b>\$ 1,197,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,197,400</b>	<b>293.75%</b>	
<b>CAMP PROGRAMS 4100650</b>												
Staffing	\$ 42,704	\$ 52,284	\$ 184,163	\$ 263,800	\$ 100	\$ 263,900	-	-	-	\$ 263,900	0.04%	
Facility Rental 1-8-4100650-0260	-	-	-	1,000		1,000				1,000	0.00%	
<b>TOTAL CAMP PROGRAM EXPENDITURES</b>	<b>\$ 42,704</b>	<b>\$ 52,284</b>	<b>\$ 184,163</b>	<b>\$ 264,800</b>	<b>\$ 100</b>	<b>\$ 264,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 264,900</b>	<b>0.04%</b>	

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Registration Programs

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>INSTRUCTIONAL PROGRAMS</b>											
<b>YOUTH PROGRAMS</b>											
Staffing	\$ 91,883	\$ 118,023	\$ 150,501	\$ 153,400	\$ 15,700	\$ 169,100	-	-	-	\$ 169,100	10.23%
	\$ 91,883	\$ 118,023	\$ 150,501	\$ 153,400	\$ 15,700	\$ 169,100	\$ -	\$ -	\$ -	\$ 169,100	10.23%
<b>ADULT PROGRAMS</b>											
Staffing	\$ 123,780	\$ 198,930	\$ 211,418	\$ 265,700	\$ 9,000	\$ 274,700	-	-	-	\$ 274,700	3.39%
Special Workshops	-	-	-	-	-	-	-	-	-	-	-
	\$ 123,780	\$ 198,930	\$ 211,418	\$ 265,700	\$ 9,000	\$ 274,700	\$ -	\$ -	\$ -	\$ 274,700	3.39%
<b>TOTAL INSTRUCTIONAL PROGRAM EXPEND.</b>	\$ 215,663	\$ 316,953	\$ 361,918	\$ 419,100	\$ 24,700	\$ 443,800	\$ -	\$ -	\$ -	\$ 443,800	5.89%
<b>TOTAL PROGRAM EXPENDITURES</b>	\$ 495,977	\$ 589,223	\$ 852,438	\$ 988,000	\$ 918,100	\$ 1,906,100	\$ -	\$ -	\$ -	\$ 1,906,100	92.93%
<b>NET REGISTRATION PROGRAM EXPENDITURES</b>	\$ 459,144	\$ 427,957	\$ 454,727	\$ 561,800	\$ 849,000	\$ 1,410,800	\$ -	\$ -	\$ (52,100)	\$ 1,358,700	141.85%

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Aquatic Programs

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>AQUATICS</b>												
<b>REVENUE</b>												
<b>4100103</b>												
Program Revenue	1-7-4100103-7030	\$ 62,318	\$ 221,927	\$ 313,414	\$ 234,000	\$ 95,000	\$ 329,000			\$ 12,200	\$ 341,200	45.81%
Facility Rental	1-7-4100103-7048	52,366	87,118	127,639	85,000	10,000	95,000			2,700	97,700	14.94%
Other Revenue	1-7-4100103-7052	-	-	15	9,000		9,000				9,000	0.00%
Public Swimming	1-7-4100103-7938	(27,690)	91,799	102,418	102,000	(18,000)	84,000			32,000	116,000	13.73%
<b>TOTAL AQUATICS REVENUE</b>		<b>\$ 86,993</b>	<b>\$ 400,843</b>	<b>\$ 543,485</b>	<b>\$ 430,000</b>	<b>\$ 87,000</b>	<b>\$ 517,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,900</b>	<b>\$ 563,900</b>	<b>31.14%</b>
<b>EXPENDITURES</b>												
<b>4100795</b>												
Staffing		\$ 437,824	\$ 556,988	\$ 612,264	\$ 709,100	\$ 149,500	\$ 858,600	-	-	-	\$ 858,600	21.08%
Telephone	1-8-4100795-0050	263	230	210	1,000		1,000				1,000	0.00%
Vehicle Expense	1-8-4100795-0075	239	80	1,258	1,000		1,000				1,000	0.00%
Repairs & Maintenance	1-8-4100795-0080	8,178	23,710	4,571	35,000		35,000				35,000	0.00%
Insurance	1-8-4100795-0090	4,439	5,432	6,142	6,000	700	6,700				6,700	11.67%
Uniforms	1-8-4100795-0101	2,935	245	8,519	4,500		4,500				4,500	0.00%
Travel & Training	1-8-4100795-0110	6,748	4,754	3,423	7,000		7,000				7,000	0.00%
Advertising & Promotion	1-8-4100795-0120	-	114	-	-		-				-	
Special Programs	1-8-4100795-0520	-	-	69	9,000		9,000				9,000	0.00%
New Equipment	1-8-4100795-0180	4,626	7,894	13,200	10,000	5,000	15,000				15,000	50.00%
Program Supplies	1-8-4100795-0620	8,897	17,637	30,278	15,000	5,000	20,000				20,000	33.33%
Allocated Admin Costs	1-8-4100795-9800	-	-	-	-	300,400	300,400				300,400	
Allocated QSWC Costs	1-8-4100795-9801	-	-	-	-	1,175,800	1,175,800				1,175,800	
<b>TOTAL AQUATICS EXPENDITURES</b>		<b>\$ 474,147</b>	<b>\$ 617,084</b>	<b>\$ 679,935</b>	<b>\$ 797,600</b>	<b>\$ 1,636,400</b>	<b>\$ 2,434,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,434,000</b>	<b>205.17%</b>
<b>NET AQUATICS EXPENDITURES</b>		<b>\$ 387,154</b>	<b>\$ 216,241</b>	<b>\$ 136,450</b>	<b>\$ 367,600</b>	<b>\$ 1,549,400</b>	<b>\$ 1,917,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (46,900)</b>	<b>\$ 1,870,100</b>	<b>408.73%</b>



City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Other Programs

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>CROSSING GUARD PROGRAM</b>											
<b>SCHOOL CROSSING GUARD</b> <b>4100690</b>											
Staffing	\$ 308,894	\$ 431,098	\$ 462,123	\$ 521,300	\$ 4,600	\$ 525,900	-	-	-	\$ 525,900	0.88%
Vehicle Expense      1-8-4100690-0075	100	83	21	200		200				200	0.00%
Uniforms      1-8-4100690-0101	6,361	3,002	1,936	4,600		4,600				4,600	0.00%
<b>TOTAL CROSSING GUARD EXPEND.</b>	<b>\$ 315,355</b>	<b>\$ 434,183</b>	<b>\$ 464,080</b>	<b>\$ 526,100</b>	<b>\$ 4,600</b>	<b>\$ 530,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 530,700</b>	<b>0.87%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Community Events

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>COMMUNITY EVENTS REVENUE 4300830</b>												
Donations 1-7-4300830-0060	\$ -	\$ -	\$ 1,552	\$ -		\$ -					\$ -	
Event Revenue 1-7-4300830-0061	-	28,671	-	-		-					-	
Provincial Grants 1-7-4300830-0125	-	40,781	-	-		-					-	
Contribution from Reserve 1-7-4300830-4999	30,000	105,000	40,000	40,000		40,000					40,000	0.00%
<b>TOTAL COMMUNITY EVENTS REVENUE</b>	<b>\$ 30,000</b>	<b>\$ 174,452</b>	<b>\$ 41,552</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>0.00%</b>
<b>EXPENDITURES 4300830</b>												
Staffing	\$ 53,475	\$ 83,139	\$ 89,620	\$ 55,500	\$ 26,800	\$ 82,300	-	-	-	-	\$ 82,300	48.29%
Equipment Rental 1-8-4300830-0263	1,781	-	-	4,000		4,000					4,000	0.00%
Contract - Chamber 1-8-4300830-0267	155,213	178,080	188,080	187,600		187,600					187,600	0.00%
Contract Work 1-8-4300830-0370	1,289	13,413	5,361	2,000		2,000					2,000	0.00%
Materials 1-8-4300830-0420	9,866	127,605	6,133	3,000		3,000					3,000	0.00%
Fleet & Equipment 1-8-4300830-0430	-	6,251	5,433	-		-					-	
Allocated Admin Costs 1-8-4300830-9800	-	-	-	-	150,200	150,200					150,200	
<b>TOTAL COMMUNITY EVENTS EXPEND.</b>	<b>\$ 221,624</b>	<b>\$ 408,488</b>	<b>\$ 294,628</b>	<b>\$ 252,100</b>	<b>\$ 177,000</b>	<b>\$ 429,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 429,100</b>	<b>70.21%</b>
<b>NET COMMUNITY EVENTS EXPEND.</b>	<b>\$ 191,624</b>	<b>\$ 234,036</b>	<b>\$ 253,076</b>	<b>\$ 212,100</b>	<b>\$ 177,000</b>	<b>\$ 389,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 389,100</b>	<b>83.45%</b>
<b>CANADA DAY REVENUE 4300831</b>												
Revenue 1-7-4300831-0062	\$ 10,000	\$ -	\$ -	\$ -		\$ -					\$ -	
Contribution from Reserve 1-7-4300831-4999	-	45,000	55,000	55,000		55,000					55,000	0.00%
<b>TOTAL CANADA DAY REVENUE</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>0.00%</b>
<b>EXPENDITURES 4300831</b>												
Staffing	\$ 918	\$ 16,830	\$ 14,914	\$ 15,800	\$ 3,200	\$ 19,000	-	-	-	-	\$ 19,000	20.25%
Equipment Rental 1-8-4300831-0263	1,832	-	-	-		-					-	
Contract Work 1-8-4300831-0370	10,000	64,309	25,440	58,500		58,500					58,500	0.00%
Materials 1-8-4300831-0420	-	266	7,240	5,000		5,000					5,000	0.00%
Fleet & Equipment 1-8-4300831-0430	-	-	-	-		-					-	
Contribution to Reserve 1-8-4300831-0980	-	-	-	-		-					-	
<b>TOTAL CANADA DAY EXPENDITURES</b>	<b>\$ 12,749</b>	<b>\$ 81,405</b>	<b>\$ 47,594</b>	<b>\$ 79,300</b>	<b>\$ 3,200</b>	<b>\$ 82,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 82,500</b>	<b>4.04%</b>
<b>NET CANADA DAY EXPENDITURES</b>	<b>\$ 2,749</b>	<b>\$ 36,405</b>	<b>\$ (7,406)</b>	<b>\$ 24,300</b>	<b>\$ 3,200</b>	<b>\$ 27,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,500</b>	<b>13.17%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Community Events

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>WATERFRONT REVENUE 4300832</b>												
Donations 1-7-4300832-0164	\$ -	\$ -	\$ -	\$ -		\$ -					\$ -	
<b>TOTAL WATERFRONT REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES 4300832</b>												
Staffing	\$ 1,632	\$ 19,987	\$ 11,252	\$ 23,300	\$ 500	\$ 23,800	-	-	-	-	\$ 23,800	2.15%
Equipment Rental 1-8-4300832-0263	5,495	-	-	-		-					-	
Contract Work 1-8-4300832-0370	-	9,911	-	500		500					500	0.00%
Materials 1-8-4300832-0420	-	2,302	9,405	10,000		10,000					10,000	0.00%
Fleet & Equipment 1-8-4300832-0430	-	863	2,312	-		-					-	
<b>TOTAL WATERFRONT EXPENDITURES</b>	<b>\$ 7,127</b>	<b>\$ 33,063</b>	<b>\$ 22,969</b>	<b>\$ 33,800</b>	<b>\$ 500</b>	<b>\$ 34,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,300</b>	
<b>NET WATERFRONT EXPENDITURES</b>	<b>\$ 7,127</b>	<b>\$ 33,063</b>	<b>\$ 22,969</b>	<b>\$ 33,800</b>	<b>\$ 500</b>	<b>\$ 34,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,300</b>	1.48%
<b>LIGHTING DISPLAY REVENUE 4300833</b>												
Donations 1-7-4300833-0060	\$ -	\$ 3,000	\$ -	\$ -		\$ -					\$ -	
Contribution from Reserve 1-7-4300833-4999	-	20,000	20,000	20,000	(20,000)	-			25,000		25,000	25.00%
<b>TOTAL LIGHTING DISPLAY REVENUE</b>	<b>\$ -</b>	<b>\$ 23,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ (20,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	25.00%
<b>EXPENDITURES 4300833</b>												
Staffing	\$ 81,468	\$ 91,473	\$ 93,385	\$ 77,600	\$ 12,800	\$ 90,400	-	-	-	-	\$ 90,400	16.49%
Hydro 1-8-4300833-0041	-	576	2,339	-	2,700	2,700					2,700	
Equipment Rental 1-8-4300833-0263	4,700	-	-	5,500		5,500					5,500	0.00%
Contract Work 1-8-4300833-0370	20,294	47,981	41,711	31,600	(20,000)	11,600			25,000		36,600	15.82%
Materials 1-8-4300833-0420	16,234	8,270	17,346	28,500		28,500					28,500	0.00%
Fleet & Equipment 1-8-4300833-0430	2,206	-	25	-		-					-	
<b>TOTAL LIGHTING DISPLAY EXPEND.</b>	<b>\$ 124,903</b>	<b>\$ 148,300</b>	<b>\$ 154,805</b>	<b>\$ 143,200</b>	<b>\$ (4,500)</b>	<b>\$ 138,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 163,700</b>	<b>\$ 163,700</b>	
<b>NET LIGHTING DISPLAY EXPEND.</b>	<b>\$ 124,903</b>	<b>\$ 125,300</b>	<b>\$ 134,805</b>	<b>\$ 123,200</b>	<b>\$ 15,500</b>	<b>\$ 138,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,700</b>	<b>\$ 138,700</b>	12.58%
<b>TOTAL COMMUNITY EVENTS EXPEND.</b>	<b>\$ 366,404</b>	<b>\$ 671,256</b>	<b>\$ 519,997</b>	<b>\$ 508,400</b>	<b>\$ 176,200</b>	<b>\$ 684,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 709,600</b>	<b>\$ 709,600</b>	
<b>NET COMMUNITY EVENTS EXPEND.</b>	<b>\$ 326,404</b>	<b>\$ 428,804</b>	<b>\$ 403,445</b>	<b>\$ 393,400</b>	<b>\$ 196,200</b>	<b>\$ 589,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 589,600</b>	<b>\$ 589,600</b>	49.87%

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Major Facilities

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget							
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)	
<b>QUINTE SPORTS &amp; WELLNESS CENTRE</b>												
<b>REVENUE 4200100</b>												
DC Revenue 1-7-4200100-2350	\$ -	\$ 461,052	\$ -	\$ 542,500		\$ 542,500				\$ 542,500	0.00%	
Contribution from Reserve 1-7-4200100-4999	-	21,771	-	-		-				-		
AHL Hockey 1-7-4200100-7032	-	-	101,032	87,500	62,500	150,000				150,000	71.43%	
Ice Rental 1-7-4200100-7034	587,794	974,968	1,250,281	1,106,000		1,106,000			37,000	1,143,000	3.35%	
Public Skating 1-7-4200100-7038	(138)	2,995	10,024	15,000		15,000				15,000	0.00%	
Facility Rental 1-7-4200100-7048	38,707	80,315	183,191	135,000	20,000	155,000			15,000	170,000	25.93%	
Advertising & Naming Rights 1-7-4200100-7050	(260)	33,938	42,012	34,000		34,000			5,000	39,000	14.71%	
Other Revenue 1-7-4200100-7052	0	14,722	17,890	16,300		16,300				16,300	0.00%	
Lease Rentals 1-7-4200100-8271	21,320	61,156	84,554	86,300		86,300				86,300	0.00%	
<b>TOTAL QS&amp;WC REVENUE</b>	<b>\$ 647,422</b>	<b>\$ 1,650,917</b>	<b>\$ 1,688,985</b>	<b>\$ 2,022,600</b>	<b>\$ 82,500</b>	<b>\$ 2,105,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,000</b>	<b>\$ 2,162,100</b>	<b>6.90%</b>	
<b>EXPENDITURES 4200700</b>												
Staffing	\$ 1,912,579	\$ 2,191,870	\$ 2,301,159	\$ 2,367,700	\$ 490,000	\$ 2,857,700	-	-	-	\$ 2,857,700	20.70%	
Heat 1-8-4200700-0040	313,634	417,769	634,677	438,700	191,100	629,800				629,800	43.56%	
Hydro 1-8-4200700-0041	1,006,162	1,096,964	1,061,614	1,072,500	(17,200)	1,055,300				1,055,300	-1.60%	
Water 1-8-4200700-0042	36,352	53,948	57,995	50,100		57,100				57,100	13.97%	
Sewer 1-8-4200700-0043	28,127	43,242	49,763	40,000	5,000	45,000				45,000	12.50%	
Telephone 1-8-4200700-0050	24,916	25,433	27,283	25,100		25,100				25,100	0.00%	
Vehicle - Zamboni Maintenance 1-8-4200700-0073	18,555	45,469	46,971	30,000	10,000	40,000				40,000	33.33%	
- Mileage Expense 1-8-4200700-0075	2,234	2,151	1,476	2,500		2,500				2,500	0.00%	
- Fuel & Oil 1-8-4200700-0076	1,343	1,303	891	1,700		1,700				1,700	0.00%	
Building - Materials & Supplies 1-8-4200700-0082	215,317	256,695	253,638	241,000		241,000	7,500			248,500	3.11%	
- Refrigeration Maint. 1-8-4200700-0084	19,812	37,178	25,555	36,000		36,000				36,000	0.00%	
- Outside Labour 1-8-4200700-0086	48,328	128,675	139,830	149,300		149,300				149,300	0.00%	
- Service Agreements 1-8-4200700-0087	198,610	106,426	118,169	215,000		215,000				215,000	0.00%	
- Snow Removal 1-8-4200700-0088	72,298	123,536	98,510	85,000	45,000	130,000				130,000	52.94%	
- Waste Removal 1-8-4200700-0089	17,209	26,042	32,878	35,000		35,000				35,000	0.00%	
- Pool Chemicals 1-8-4200700-0422	28,062	46,276	46,909	50,000		50,000				50,000	0.00%	
Insurance 1-8-4200700-0090	149,798	179,550	206,484	195,800	31,100	226,900				226,900	15.88%	
Uniforms 1-8-4200700-0101	10,166	17,504	9,525	13,500		13,500				13,500	0.00%	
Interest on LTD 1-8-4200700-0141	-	880,062	823,781	851,900	(36,500)	815,400				815,400	-4.28%	
Principal on LTD 1-8-4200700-0142	-	1,881,622	1,946,653	1,961,300	77,700	2,039,000				2,039,000	3.96%	
Health & Safety 1-8-4200700-0160	19,698	25,469	37,601	25,000		25,000	(9,000)			16,000	-36.00%	
New Equipment 1-8-4200700-0180	-	5,750	9,080	9,000		9,000				9,000	0.00%	
Parking Lot expense 1-8-4200700-0330	5,240	10,570	-	7,500		7,500	(7,500)			-	-100.00%	
Licences 1-8-4200700-0390	3,728	5,861	4,338	5,700		5,700				5,700	0.00%	
Property Taxes - Leased Property 1-8-4200700-0955	19,166	19,481	20,002	20,000	1,000	21,000				21,000	5.00%	
Allocated Admin Costs 1-8-4200700-9800	-	-	-	-	1,201,500	1,201,500				1,201,500		
Allocated QSWC Costs 1-8-4200700-9801	-	-	-	-	(1,763,700)	(1,763,700)				(1,763,700)		
Transferred to Fixed Assets 1-8-4200700-9999	-	(20,808)	-	-		-				-		
<b>TOTAL QS&amp;WC EXPENDITURES</b>	<b>\$ 4,151,333</b>	<b>\$ 7,608,037</b>	<b>\$ 7,954,781</b>	<b>\$ 7,929,300</b>	<b>\$ 242,000</b>	<b>\$ 8,171,300</b>	<b>\$ (9,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,162,300</b>	<b>2.94%</b>	
<b>NET QS&amp;WC EXPENDITURES</b>	<b>\$ 3,503,911</b>	<b>\$ 5,957,121</b>	<b>\$ 6,265,795</b>	<b>\$ 5,906,700</b>	<b>\$ 159,500</b>	<b>\$ 6,066,200</b>	<b>\$ (9,000)</b>	<b>\$ -</b>	<b>\$ (57,000)</b>	<b>\$ 6,000,200</b>	<b>1.58%</b>	

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Major Facilities

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>MEMORIAL ARENA EXPENDITURES</b>											
4200710											
Hydro 1-8-4200710-0041	2,242	398	-	-		-				-	
Water 1-8-4200710-0042	933	164	-	-		-				-	
Sewer 1-8-4200710-0043	511	93	-	-		-				-	
Telephone 1-8-4200710-0050	232	281	-	-		-				-	
Building - Materials & Supplies 1-8-4200710-0082	1,526	-	-	-		-				-	
- Service Agreements 1-8-4200710-0087	-	-	-	-		-				-	
Insurance 1-8-4200710-0090	21,390	20,877	22,708	-		-				-	
<b>TOTAL MEMORIAL ARENA EXPENDITURES</b>	<b>\$ 26,834</b>	<b>\$ 21,813</b>	<b>\$ 22,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>NET MEMORIAL ARENA EXPENDITURES</b>	<b>\$ 26,834</b>	<b>\$ 21,813</b>	<b>\$ 22,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>NET MAJOR FACILITIES EXPENDITURES</b>	<b>\$ 3,530,745</b>	<b>\$ 5,978,934</b>	<b>\$ 6,288,503</b>	<b>\$ 5,906,700</b>	<b>\$ 159,500</b>	<b>\$ 6,066,200</b>	<b>\$ (9,000)</b>	<b>\$ -</b>	<b>\$ (57,000)</b>	<b>\$ 6,000,200</b>	<b>1.58%</b>

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Facilities - Community Centres

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>COMMUNITY CENTRES</b>												
<b>SENIORS ACTIVE LIVING CENTRE</b>												
<b>REVENUE</b>												
<b>4200104</b>												
Program Revenue 1-7-4200104-0061	\$ 20,655	\$ 29,077	\$ 53,618	\$ 46,000	\$ 16,000	\$ 62,000			\$ 4,800	\$ 66,800	45.22%	
Provincial Grant 1-7-4200104-0154	42,700	71,490	51,438	42,700		42,700				42,700	0.00%	
Contribution from Reserve 1-7-4200104-4999	-	4,785	-	-		-				-		
<b>TOTAL SENIORS ACTIVE LIVING CTRE REVENUE</b>	<b>\$ 63,355</b>	<b>\$ 105,353</b>	<b>\$ 105,056</b>	<b>\$ 88,700</b>	<b>\$ 16,000</b>	<b>\$ 104,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,800</b>	<b>\$ 109,500</b>	<b>23.45%</b>	
<b>EXPENDITURES</b>												
<b>4200760</b>												
Staffing	\$ 138,315	\$ 170,571	\$ 131,772	\$ 178,400	\$ 1,400	\$ 179,800	-	-	-	\$ 179,800	0.78%	
Heat 1-8-4200760-0040	3,200	4,000	-	4,000	2,000	6,000				6,000	50.00%	
Hydro 1-8-4200760-0041	9,400	9,600	-	9,600	1,000	10,600				10,600	10.42%	
Water 1-8-4200760-0042	400	500	-	500	100	600				600	20.00%	
Sewer 1-8-4200760-0043	300	400	-	400		400				400	0.00%	
Telephone 1-8-4200760-0050	330	84	83	800		800				800	0.00%	
Mileage Expense 1-8-4200760-0075	103	-	-	700	(200)	500				500	-28.57%	
Building Materials & Supplies 1-8-4200760-0082	2,000	2,511	-	2,500		2,500				2,500	0.00%	
Building Outside Labour 1-8-4200760-0086	500	1,500	-	1,500		1,500				1,500	0.00%	
Building Service Agreements 1-8-4200760-0087	2,000	1,000	-	1,000	1,000	2,000				2,000	100.00%	
Insurance 1-8-4200760-0090	712	871	988	1,000	100	1,100				1,100	10.00%	
Travel & Training 1-8-4200760-0110	141	523	1,048	1,400		1,400				1,400	0.00%	
New Equipment 1-8-4200760-0180	86	12,774	749	5,000		5,000				5,000	0.00%	
Refreshments & Crafts 1-8-4200760-0490	1,349	1,068	3,159	5,000	1,000	6,000				6,000	20.00%	
Transferred to Fixed Assets 1-8-4200760-9999	-	(5,253)	-	-		-				-		
<b>TOTAL SENIORS ACTIVE LIVING CTRE EXPEND.</b>	<b>\$ 158,836</b>	<b>\$ 200,151</b>	<b>\$ 137,800</b>	<b>\$ 211,800</b>	<b>\$ 6,400</b>	<b>\$ 218,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 218,200</b>	<b>3.02%</b>	
<b>NET SENIORS ACTIVE LIVING CTRE EXPEND.</b>	<b>\$ 95,480</b>	<b>\$ 94,798</b>	<b>\$ 32,744</b>	<b>\$ 123,100</b>	<b>\$ (9,600)</b>	<b>\$ 113,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,800)</b>	<b>\$ 108,700</b>	<b>-11.70%</b>	
<b>GERRY MASTERSON COMMUNITY CENTRE</b>												
<b>REVENUE</b>												
<b>4400770</b>												
Rent 1-7-4400770-0210	-	50,037	7,525	20,000		20,000			2,000	22,000	10.00%	
Contribution from Reserve	-	-	-	-		-				-		
<b>TOTAL GERRY MASTERSON REVENUE</b>	<b>\$ -</b>	<b>\$ 50,037</b>	<b>\$ 7,525</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 22,000</b>	<b>10.00%</b>	

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Facilities - Community Centres

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>EXPENDITURES</b>													
<b>4400770</b>													
Staffing	\$ -	\$ 6,010	\$ 7,714	\$ -	\$ -	\$ -	-	-	-	\$ -	-	-	
Heat 1-8-4400770-0040	-	1,793	6,289	3,200	4,000	7,200				7,200	125.00%		
Hydro 1-8-4400770-0041	-	5,403	12,310	6,000	8,100	14,100				14,100	135.00%		
Telephone 1-8-4400770-0050	-	682	1,009	1,000		1,000				1,000	0.00%		
Building Materials 1-8-4400770-0082	12,235	6,898	7,221	8,000		8,000	(4,000)			4,000	-50.00%		
Insurance 1-8-4400770-0090	2,146	3,231	3,001	4,500	(2,000)	2,500				2,500	-44.44%		
Contract Services 1-8-4400770-0370	-	1,191	349	2,000		2,000	4,000			6,000	200.00%		
Transfer to Reserve 1-8-4400770-0980	-	35,329	-	-		-				-			
<b>TOTAL GERRY MASTERSON EXPEND.</b>	<b>\$ 14,381</b>	<b>\$ 60,537</b>	<b>\$ 37,894</b>	<b>\$ 24,700</b>	<b>\$ 10,100</b>	<b>\$ 34,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,800</b>	<b>40.89%</b>		
<b>NET GERRY MASTERSON EXPEND.</b>	<b>\$ 14,381</b>	<b>\$ 10,500</b>	<b>\$ 30,369</b>	<b>\$ 4,700</b>	<b>\$ 10,100</b>	<b>\$ 14,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,000)</b>	<b>\$ 12,800</b>	<b>172.34%</b>		
<b>COMMUNITY RESOURCE CENTRE QUINTE REVENUE</b>													
<b>4400102</b>													
Miscellaneous 1-7-4400102-7803	-	-	-	-	-	-	-	-	-	-	-	-	
<b>TOTAL COMMUNITY RESOURCE CTRE REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>EXPENDITURES</b>													
<b>4400780</b>													
Heat 1-8-4400780-0040	8,688	(2,241)	-	-		-				-			
Hydro 1-8-4400780-0041	2,839	2,818	3,296	3,000	600	3,600				3,600	20.00%		
Water 1-8-4400780-0042	1,300	952	960	-		-				-			
Sewer 1-8-4400780-0043	803	536	578	-		-				-			
Building Materials & Supplies 1-8-4400780-0082	2,904	2,752	1,293	5,000		5,000				5,000	0.00%		
Insurance 1-8-4400780-0090	9,182	10,486	12,086	11,500	2,100	13,600				13,600	18.26%		
<b>TOTAL COMMUNITY RESOURCE CTRE EXPEND.</b>	<b>\$ 25,716</b>	<b>\$ 15,303</b>	<b>\$ 18,213</b>	<b>\$ 19,500</b>	<b>\$ 2,700</b>	<b>\$ 22,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,200</b>	<b>13.85%</b>		
<b>NET COMMUNITY RESOURCE CTRE EXPEND.</b>	<b>\$ 25,716</b>	<b>\$ 15,303</b>	<b>\$ 18,213</b>	<b>\$ 19,500</b>	<b>\$ 2,700</b>	<b>\$ 22,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,200</b>	<b>13.85%</b>		
<b>QUINTE TENNIS CLUB REVENUE</b>													
<b>4400103</b>													
Rent 1-7-4400103-7901	6,097	6,319	4,376	5,300	700	6,000				6,000	13.21%		
<b>TOTAL QUINTE TENNIS CLUB REVENUE</b>	<b>\$ 6,097</b>	<b>\$ 6,319</b>	<b>\$ 4,376</b>	<b>\$ 5,300</b>	<b>\$ 700</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>13.21%</b>		
<b>EXPENDITURES</b>													
<b>4400790</b>													
Heat 1-8-4400790-0040	-	-	-	-		-				-			
Hydro 1-8-4400790-0041	402	370	451	500	100	600				600	20.00%		
Water 1-8-4400790-0042	1,629	1,707	1,605	1,700		1,700				1,700	0.00%		
Sewer 1-8-4400790-0043	695	889	517	400		400				400	0.00%		
Building Other 1-8-4400790-0084	219	5,135	484	2,000		2,000				2,000	0.00%		
Insurance 1-8-4400790-0090	2,673	3,240	3,685	3,600	500	4,100				4,100	13.89%		
<b>TOTAL QUINTE TENNIS CLUB EXPENDITURES</b>	<b>\$ 5,617</b>	<b>\$ 11,340</b>	<b>\$ 6,741</b>	<b>\$ 8,200</b>	<b>\$ 600</b>	<b>\$ 8,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,800</b>	<b>7.32%</b>		
<b>NET QUINTE TENNIS CLUB EXPENDITURES</b>	<b>\$ (480)</b>	<b>\$ 5,021</b>	<b>\$ 2,365</b>	<b>\$ 2,900</b>	<b>\$ (100)</b>	<b>\$ 2,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,800</b>	<b>-3.45%</b>		

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Facilities - Community Centres

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>GILEAD HALL</b>												
<b>REVENUE</b>												
Rent	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL GILEAD HALL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES 4400775</b>												
Heat 1-8-4400775-0040	1,394	2,218	297	1,500	(1,500)	-					-	-100.00%
Hydro 1-8-4400775-0041	-	-	722	-	900	900					900	
Building Repairs 1-8-4400775-0080	993	2,273	831	1,000		1,000					1,000	0.00%
Insurance 1-8-4400775-0090	2,571	3,059	3,493	3,400	500	3,900					3,900	14.71%
<b>TOTAL GILEAD HALL EXPENDITURES</b>	<b>\$ 4,958</b>	<b>\$ 7,550</b>	<b>\$ 5,343</b>	<b>\$ 5,900</b>	<b>\$ (100)</b>	<b>\$ 5,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800</b>	<b>-1.69%</b>
<b>NET GILEAD HALL EXPENDITURES</b>	<b>\$ 4,958</b>	<b>\$ 7,550</b>	<b>\$ 5,343</b>	<b>\$ 5,900</b>	<b>\$ (100)</b>	<b>\$ 5,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800</b>	<b>-1.69%</b>
<b>BETHANY COMMUNITY CENTRE</b>												
<b>REVENUE</b>												
Rent	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL BETHANY REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES 4400796</b>												
Hydro 1-8-4400796-0041	419	413	339	1,000	(600)	400					400	-60.00%
Insurance 1-8-4400796-0090	1,769	2,144	2,424	2,400	300	2,700					2,700	12.50%
<b>TOTAL BETHANY EXPENDITURES</b>	<b>\$ 2,188</b>	<b>\$ 2,557</b>	<b>\$ 2,764</b>	<b>\$ 3,400</b>	<b>\$ (300)</b>	<b>\$ 3,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,100</b>	<b>-8.82%</b>
<b>NET BETHANY EXPENDITURES</b>	<b>\$ 2,188</b>	<b>\$ 2,557</b>	<b>\$ 2,764</b>	<b>\$ 3,400</b>	<b>\$ (300)</b>	<b>\$ 3,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,100</b>	<b>-8.82%</b>
<b>HILLCREST / LAWN BOWLING CLUB</b>												
<b>REVENUE 4400103</b>												
Rentals 1-7-4400103-7911	(97)	(10)	-	-	-	-	-	-	-	-	-	-
<b>TOTAL HILLCREST / LAWN BOWLING REVENUE</b>	<b>\$ (97)</b>	<b>\$ (10)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>EXPENDITURES 4400791</b>												
Staffing	\$ -	\$ 83	\$ -	\$ 6,400	\$ (6,400)	\$ -	-	-	-	-	\$ -	-100.00%
Heat 1-8-4400791-0040	1,526	1,702	1,764	1,800	300	2,100					2,100	16.67%
Hydro 1-8-4400791-0041	779	1,677	1,607	1,000	800	1,800					1,800	80.00%
Water 1-8-4400791-0042	4,182	3,703	1,248	5,000	(3,000)	2,000					2,000	-60.00%
Sewer 1-8-4400791-0043	251	362	297	500		500					500	0.00%
Building Materials & Supplies 1-8-4400791-0082	13,607	8,909	5,814	12,000	(3,000)	9,000					9,000	-25.00%
Insurance 1-8-4400791-0090	2,480	2,999	3,422	3,300	500	3,800					3,800	15.15%
<b>TOTAL HILLCREST / LAWN BOWLING EXPEND.</b>	<b>\$ 22,825</b>	<b>\$ 19,435</b>	<b>\$ 14,153</b>	<b>\$ 30,000</b>	<b>\$ (10,800)</b>	<b>\$ 19,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,200</b>	<b>-36.00%</b>
<b>NET HILLCREST / LAWN BOWLING EXPEND.</b>	<b>\$ 22,923</b>	<b>\$ 19,446</b>	<b>\$ 14,153</b>	<b>\$ 30,000</b>	<b>\$ (10,800)</b>	<b>\$ 19,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,200</b>	<b>-36.00%</b>
<b>PARKDALE COMMUNITY CENTRE</b>												
<b>REVENUE 4400103</b>												
Rental 1-7-4400103-7921	1,118	1,571	13,811	12,000		12,000			1,000		13,000	8.33%
<b>TOTAL PARKDALE CENTRE REVENUE</b>	<b>\$ 1,118</b>	<b>\$ 1,571</b>	<b>\$ 13,811</b>	<b>\$ 12,000</b>	<b>\$ -</b>	<b>\$ 12,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 13,000</b>	<b>8.33%</b>



City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Facilities - Community Centres

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>EXPENDITURES</b>												
<b>4400792</b>												
Staffing	\$ 256	\$ -	\$ 13,600	\$ 13,600	\$ (13,600)	\$ -	-	-	-	\$ -	-100.00%	
Heat 1-8-4400792-0040	1,570	2,008	1,646	1,600	700	2,300				2,300	43.75%	
Hydro 1-8-4400792-0041	2,268	2,331	2,528	3,000		3,000				3,000	0.00%	
Water 1-8-4400792-0042	379	581	668	600		600				600	0.00%	
Sewer 1-8-4400792-0043	243	414	519	400		400				400	0.00%	
Building Materials & Supplies 1-8-4400792-0082	5,854	8,282	10,097	8,500		8,500				8,500	0.00%	
Insurance 1-8-4400792-0090	2,681	3,322	3,936	3,700	700	4,400				4,400	18.92%	
<b>TOTAL PARKDALE CENTRE EXPENDITURES</b>	<b>\$ 12,250</b>	<b>\$ 16,938</b>	<b>\$ 32,993</b>	<b>\$ 31,400</b>	<b>\$ (12,200)</b>	<b>\$ 19,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,200</b>	<b>-38.85%</b>	
<b>NET PARKDALE CENTRE EXPENDITURES</b>	<b>\$ 12,132</b>	<b>\$ 15,367</b>	<b>\$ 19,182</b>	<b>\$ 19,400</b>	<b>\$ (12,200)</b>	<b>\$ 7,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,000)</b>	<b>\$ 6,200</b>	<b>-68.04%</b>	
<b>DL STOREY CENTRE</b>												
<b>REVENUE</b>												
<b>4400103</b>												
from reserve 1-7-4400103-4999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>TOTAL DL STOREY CENTRE REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>EXPENDITURES</b>												
<b>4400793</b>												
Building 1-8-4400793-0084	8,941	3,039	5,217	5,000		5,000				5,000	0.00%	
Insurance 1-8-4400793-0090	3,263	3,830	4,435	4,200	800	5,000				5,000	19.05%	
Property Taxes - Leased Property 1-8-4400793-0955	-	-	16,790	-	17,600	17,600				17,600		
<b>TOTAL DL STOREY CENTRE EXPENDITURES</b>	<b>\$ 12,204</b>	<b>\$ 6,869</b>	<b>\$ 26,442</b>	<b>\$ 9,200</b>	<b>\$ 18,400</b>	<b>\$ 27,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,600</b>	<b>200.00%</b>	
<b>NET DL STOREY CENTRE EXPENDITURES</b>	<b>\$ 12,204</b>	<b>\$ 6,869</b>	<b>\$ 26,442</b>	<b>\$ 9,200</b>	<b>\$ 18,400</b>	<b>\$ 27,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,600</b>	<b>200.00%</b>	
<b>FOSTER WARD COMMUNITY CENTRE</b>												
<b>EXPENDITURES</b>												
<b>4400794</b>												
Building 1-8-4400794-0084	4,034	9,218	6,887	6,000		6,000				6,000	0.00%	
Insurance 1-8-4400794-0090	3,320	3,906	4,592	4,300	1,000	5,300				5,300	23.26%	
<b>TOTAL FOSTER WARD CENTRE EXPEND.</b>	<b>\$ 7,354</b>	<b>\$ 13,125</b>	<b>\$ 11,479</b>	<b>\$ 10,300</b>	<b>\$ 1,000</b>	<b>\$ 11,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,300</b>	<b>9.71%</b>	

City of Belleville  
2024 Budget  
Recreation, Cultural & Community Services  
Facilities - Community Centres

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>KINSMEN CENTRE</b>												
<b>REVENUE</b>												
Rental	54,702	32,887	33,244	33,000		33,000			11,200	44,200	33.94%	
Contribution from Reserve	-	-	-	-		-				-		
<b>TOTAL KINSMEN CENTRE REVENUE</b>	<b>\$ 54,702</b>	<b>\$ 32,887</b>	<b>\$ 33,244</b>	<b>\$ 33,000</b>	<b>\$ -</b>	<b>\$ 33,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,200</b>	<b>\$ 44,200</b>	<b>33.94%</b>	
<b>EXPENDITURES</b>												
Staffing	\$ 71,289	\$ 57,311	\$ 87,665	\$ 89,300	\$ 4,100	\$ 93,400	-	-	-	\$ 93,400	4.59%	
Heat	(9)	7,092	4,556	7,000	(1,300)	5,700				5,700	-18.57%	
Hydro	11,100	11,724	9,922	11,300		11,300				11,300	0.00%	
Water	1,317	1,345	14,960	7,000	7,000	14,000				14,000	100.00%	
Sewer	664	858	3,535	1,700	3,000	4,700				4,700	176.47%	
Building Repairs & Maintenance	48,467	40,149	37,550	50,000		50,000				50,000	0.00%	
Insurance	1,818	2,168	2,704	2,400	800	3,200				3,200	33.33%	
New Equipment	2,713	1,321	-	3,000		3,000				3,000	0.00%	
Contribution to Reserve	-	-	-	-		-				-		
<b>TOTAL KINSMEN CENTRE EXPENDITURES</b>	<b>\$ 137,359</b>	<b>\$ 121,967</b>	<b>\$ 160,892</b>	<b>\$ 171,700</b>	<b>\$ 13,600</b>	<b>\$ 185,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 185,300</b>	<b>7.92%</b>	
<b>NET KINSMEN CENTRE EXPENDITURES</b>	<b>\$ 82,657</b>	<b>\$ 89,080</b>	<b>\$ 127,648</b>	<b>\$ 138,700</b>	<b>\$ 13,600</b>	<b>\$ 152,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (11,200)</b>	<b>\$ 141,100</b>	<b>1.73%</b>	
<b>TOTAL COMMUNITY CENTRES NET EXPEND.</b>	<b>\$ 279,513</b>	<b>\$ 279,615</b>	<b>\$ 290,701</b>	<b>\$ 367,100</b>	<b>\$ 12,700</b>	<b>\$ 379,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (19,000)</b>	<b>\$ 360,800</b>	<b>-1.72%</b>	

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Harbours

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>HARBOURS</b>												
<b>REVENUE</b>												
<b>4400104</b>												
Seasonal Dock Rental	1-7-4400104-7500	\$ 173,626	\$ 258,737	\$ 260,257	\$ 230,000	\$ 15,000	\$ 245,000			25,000	\$ 270,000	17.39%
Visitors Dock	1-7-4400104-7501	-	-	15,016	20,000		20,000			2,000	22,000	10.00%
Canteen Rental	1-7-4400104-7502	6,330	13,385	9,804	7,700		7,700				7,700	0.00%
Pump Outs	1-7-4400104-7505	1,133	1,416	1,644	6,500		6,500				6,500	0.00%
Fuel Sales	1-7-4400104-7506	75,125	103,657	123,857	123,500		123,500				123,500	0.00%
Boat Ramp	1-7-4400104-7508	9,271	8,888	9,832	9,000		9,000				9,000	0.00%
Other Sales	1-7-4400104-7509	-	141	25,039	2,300		2,300				2,300	0.00%
Contribution from Reserve	1-7-4400104-4999	-	35,000	35,000	35,000	(35,000)	-				-	-100.00%
<b>TOTAL HARBOURS REVENUE</b>		<b>\$ 265,485</b>	<b>\$ 421,223</b>	<b>\$ 480,449</b>	<b>\$ 434,000</b>	<b>\$ (20,000)</b>	<b>\$ 414,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,000</b>	<b>\$ 441,000</b>	<b>1.61%</b>
<b>EXPENDITURES</b>												
<b>4400750</b>												
Staffing		\$ 112,194	\$ 154,655	\$ 181,356	\$ 161,300	\$ 6,400	\$ 167,700	-	-	-	\$ 167,700	3.97%
Heat	1-8-4400750-0040	2,591	2,574	2,728	2,500	200	2,700				2,700	8.00%
Hydro	1-8-4400750-0041	11,234	14,422	12,791	14,000	100	14,100				14,100	0.71%
Water	1-8-4400750-0042	7,247	9,945	57,440	10,000		10,000				10,000	0.00%
Sewer	1-8-4400750-0043	5,007	6,990	14,927	7,000		7,000				7,000	0.00%
Telephone	1-8-4400750-0050	414	419	428	500		500				500	0.00%
Office Supplies	1-8-4400750-0060	584	781	746	1,000		1,000				1,000	0.00%
Vehicle - Expense	1-8-4400750-0076	4,636	16,864	17,853	15,500		15,500				15,500	0.00%
Building Materials & Supplies	1-8-4400750-0082	31,062	47,449	34,479	35,000		35,000				35,000	0.00%
Building Night Security	1-8-4400750-0085	44,179	57,094	72,401	60,000	15,000	75,000				75,000	25.00%
Building Outside Labour	1-8-4400750-0086	21,078	47,389	75,814	33,000		33,000				33,000	0.00%
Building Service Agreements	1-8-4400750-0087	1,383	1,898	-	2,000		2,000				2,000	0.00%
Insurance	1-8-4400750-0090	34,328	40,389	45,884	44,100	6,200	50,300				50,300	14.06%
Insurance Claims	1-8-4400750-0091	-	-	-	-		-				-	
Uniforms	1-8-4400750-0101	-	1,590	1,095	2,000		2,000				2,000	0.00%
Travel & Training	1-8-4400750-0110	1,503	-	2,048	4,000		4,000				4,000	0.00%
Advertising & Promotion	1-8-4400750-0120	4,560	1,585	3,254	7,500		7,500				7,500	0.00%
Dock Repair	1-8-4400750-0270	1,269	28,291	17,019	20,000		20,000				20,000	0.00%
Fuel Purchases	1-8-4400750-0280	53,070	73,563	121,487	95,000		95,000				95,000	0.00%
Boat Launch Materials & Supplies	1-8-4400750-0420	3,194	-	-	3,300		3,300				3,300	0.00%
Consultant Fees	1-8-4400750-0520	-	4,306	26,580	35,000	(35,000)	-				-	-100.00%
Legal Expense	1-8-4400750-0530	-	-	-	-		-				-	
Property Taxes - Leased Property	1-8-4400750-0955	12,931	13,144	13,495	15,500	(1,300)	14,200				14,200	-8.39%
Transferred to Reserve	1-8-4400750-0980	50,000	-	25,000	-		-				-	
Allocated Admin Costs	1-8-4400750-9800	-	-	-	-	150,200	150,200				150,200	
Transferred to Fixed Assets	1-8-4400750-9999	-	(7,730)	-	-		-				-	
<b>TOTAL HARBOURS EXPENDITURES</b>		<b>\$ 402,464</b>	<b>\$ 515,618</b>	<b>\$ 726,826</b>	<b>\$ 568,200</b>	<b>\$ 141,800</b>	<b>\$ 710,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 710,000</b>	<b>24.96%</b>
<b>NET HARBOURS EXPENDITURES</b>		<b>\$ 136,980</b>	<b>\$ 94,394</b>	<b>\$ 246,378</b>	<b>\$ 134,200</b>	<b>\$ 161,800</b>	<b>\$ 296,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (27,000)</b>	<b>\$ 269,000</b>	<b>100.45%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Museum Services

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>GLANMORE</b>													
<b>REVENUE</b>													
<b>4000101</b>													
Donations	1-7-4000101-0010	\$ 2,080	\$ 2,170	\$ 12,034	\$ 9,000	\$ (5,000)	\$ 4,000				\$ 4,000	-55.56%	
Memberships	1-7-4000101-0348	-	270	1,100	1,000		1,000				1,000	0.00%	
Education Programs	1-7-4000101-0030	1,389	3,936	2,059	2,000		2,000				2,000	0.00%	
Admission Fees	1-7-4000101-0038	15,342	24,419	21,604	23,000		23,000				23,000	0.00%	
Facility Rentals	1-7-4000101-0048	50	1,378	16,257	1,000		1,000				1,000	0.00%	
Gift Shop Sales	1-7-4000101-0054	1,403	2,391	2,221	2,500		2,500				2,500	0.00%	
Provincial Grant	1-7-4000101-0125	54,640	34,293	34,293	34,300		34,300				34,300	0.00%	
Federal Grant	1-7-4000101-0190	3,566	86,312	7,806	3,600		3,600				3,600	0.00%	
Contribution from Reserve	1-7-4000101-4999	-	6,997	60,000	60,000	(11,500)	48,500				48,500		
<b>TOTAL GLANMORE REVENUE</b>		<b>\$ 78,470</b>	<b>\$ 162,165</b>	<b>\$ 157,374</b>	<b>\$ 136,400</b>	<b>\$ (16,500)</b>	<b>\$ 119,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 119,900</b>	<b>-12.10%</b>	
<b>EXPENDITURES</b>													
<b>4000610</b>													
Staffing		\$ 431,269	\$ 477,645	\$ 499,642	\$ 520,900	\$ 29,600	\$ 550,500	-	-	-	\$ 550,500	5.68%	
Heat	1-8-4000610-0040	4,733	5,366	4,585	5,300	500	5,800				5,800	9.43%	
Hydro	1-8-4000610-0041	3,706	4,209	3,976	4,200	700	4,900				4,900	16.67%	
Water	1-8-4000610-0042	519	565	527	500		500				500	0.00%	
Sewer	1-8-4000610-0043	355	402	401	500		500				500	0.00%	
Telephone	1-8-4000610-0050	3,063	3,852	3,450	3,900		3,900				3,900	0.00%	
Office Supplies	1-8-4000610-0060	2,180	4,721	4,715	3,600		3,600				3,600	0.00%	
Postage	1-8-4000610-0061	97	57	143	300		300				300	0.00%	
Mileage Expense	1-8-4000610-0075	1	414	452	1,400		1,400				1,400	0.00%	
Building Materials & Supplies	1-8-4000610-0082	7,019	21,691	10,682	17,600	(1,000)	16,600				16,600	-5.68%	
Building Outside Labour	1-8-4000610-0086	5,014	20,088	941	10,500	(1,100)	9,400				9,400	-10.48%	
Building Service Agreements	1-8-4000610-0087	2,498	5,715	2,167	3,600		3,600				3,600	0.00%	
Insurance	1-8-4000610-0090	6,205	6,884	7,553	7,600	700	8,300				8,300	9.21%	
Travel & Training	1-8-4000610-0110	199	1,169	941	4,000		4,000				4,000	0.00%	
Advertising & Promotion	1-8-4000610-0120	10,734	9,144	8,344	11,100		11,100				11,100	0.00%	
Volunteer Program	1-8-4000610-0150	380	1,091	1,042	1,000		1,000				1,000	0.00%	
Health & Safety	1-8-4000610-0160	1,306	620	464	1,000		1,000				1,000	0.00%	
New Equipment	1-8-4000610-0180	8,115	1,955	-	1,000		1,000				1,000	0.00%	
Memberships	1-8-4000610-0210	65	726	1,184	1,500		1,500				1,500	0.00%	
Special Exhibits - Materials & Supp.	1-8-4000610-0262	3,849	2,488	3,718	3,000		3,000				3,000	0.00%	
Special Exhibits - Exhibit rental	1-8-4000610-0263	5,783	3,892	4,154	8,700		8,700				8,700	0.00%	
Grounds Main. - Materials & Supp.	1-8-4000610-0293	103	540	139	600		600				600	0.00%	
Gift shop	1-8-4000610-0450	790	1,250	737	2,200		2,200				2,200	0.00%	
Consulting Fees	1-8-4000610-0520	-	-	16,536	65,000	(16,500)	48,500				48,500	-25.38%	
Photocopying	1-8-4000610-0550	10	-	-	-		-				-		
Program Supplies	1-8-4000610-0620	7,297	4,714	9,860	10,000		10,000				10,000	0.00%	
Curatorial & Conservation	1-8-4000610-0630	7,389	7,004	9,728	11,800		11,800				11,800	0.00%	
Bank Charges	1-8-4000610-0720	630	805	955	1,000		1,000				1,000	0.00%	
Contribution to Reserve	1-8-4000610-0980	-	-	-	-		-				-		

**City of Belleville**  
**2024 Budget**  
**Recreation, Cultural & Community Services**  
**Museum Services**

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
Transferred to Fixed Assets 1-8-4000610-9999	-	(1,955)	-	-	-	-	-	-	-	-	-
<b>TOTAL GLANMORE EXPENDITURES</b>	<b>\$ 513,307</b>	<b>\$ 585,052</b>	<b>\$ 597,038</b>	<b>\$ 701,800</b>	<b>\$ 12,900</b>	<b>\$ 714,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 714,700</b>	<b>1.84%</b>
<b>NET GLANMORE EXPENDITURES</b>	<b>\$ 434,837</b>	<b>\$ 422,888</b>	<b>\$ 439,664</b>	<b>\$ 565,400</b>	<b>\$ 29,400</b>	<b>\$ 594,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 594,800</b>	<b>5.20%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Cultural Services

	2021	2022	2023	2023	2024 Budget						
					Base	Base	Admin	Management	Issues	Final	%
	Actual	Actual YTD	Actual YTD	Budget	Adjustments	Budget	Transfers	Recommend			+ or (-)
<b>HERITAGE BELLEVILLE EXPENDITURES 6100910</b>											
Office Supplies 1-8-6100910-0060	200	193	460	800		800				800	0.00%
Heritage Designation 1-8-6100910-1302	1,791	1,262	-	3,000		3,000				3,000	0.00%
Special Events 1-8-6100910-4111	544	531	1,823	2,600		2,600				2,600	0.00%
<b>TOTAL HERITAGE BELLEVILLE EXPEND.</b>	<b>\$ 2,535</b>	<b>\$ 1,986</b>	<b>\$ 2,283</b>	<b>\$ 6,400</b>	<b>\$ -</b>	<b>\$ 6,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,400</b>	<b>0.00%</b>
<b>ARCHIVES FACILITY REVENUE</b>											
Donations 1-7-4000611-0010	\$ 190	\$ 400	\$ 5,099	\$ 500		\$ 500				\$ 500	0.00%
Service Fees 1-7-4000611-0058	5	-	1,545	1,300		1,300				1,300	0.00%
Government Grants 1-7-4000611-0164	5,740	-	-	6,700		6,700				6,700	0.00%
Contribution from Reserve 1-7-4000611-4999	-	6,116	8,000	8,000	(2,000)	6,000				6,000	-25.00%
<b>TOTAL ARCHIVES FACILITY REVENUE</b>	<b>\$ 5,935</b>	<b>\$ 6,516</b>	<b>\$ 14,643</b>	<b>\$ 16,500</b>	<b>\$ (2,000)</b>	<b>\$ 14,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,500</b>	<b>-12.12%</b>
<b>EXPENDITURES 4000611</b>											
Staffing	\$ 130,471	\$ 136,147	\$ 147,716	\$ 148,600	\$ 4,100	\$ 152,700	-	-	-	\$ 152,700	2.76%
Telephone 1-8-4000611-0050	259	213	97	500		500				500	0.00%
Office Supplies 1-8-4000611-0060	1,030	3,040	543	3,000		3,000				3,000	0.00%
Mileage 1-8-4000611-0075	-	2,424	4,569	3,500		3,500				3,500	0.00%
Building Materials & Supplies 1-8-4000611-0082	-	10	-	500		500				500	0.00%
Building Outside Labour 1-8-4000611-0086	971	864	3,798	4,500		4,500				4,500	0.00%
Travel & Training 1-8-4000611-0110	634	600	584	3,000		3,000				3,000	0.00%
Advertising & Promotion 1-8-4000611-0120	2,664	2,337	5,742	5,000	1,000	6,000				6,000	20.00%
New Equipment 1-8-4000611-0180	2,849	2,838	3,444	12,000	(3,000)	9,000				9,000	-25.00%
Memberships & Subscriptions 1-8-4000611-0210	1,340	1,583	1,245	2,000		2,000				2,000	0.00%
Rent - Library 1-8-4000611-0260	17,509	19,555	17,211	23,000	500	23,500				23,500	2.17%
Photocopying 1-8-4000611-0550	731	501	556	1,300		1,300				1,300	0.00%
Preservation Supplies 1-8-4000611-0630	4,063	3,077	1,925	5,000		5,000				5,000	0.00%
Contribution to Reserve 1-8-4000611-0980	5,000	-	-	-		-				-	
Transferred to Fixed Assets 1-8-4000611-9999	-	(2,838)	-	-		-				-	
Allocated to Hastings County 1-8-4000611-9900	(77,182)	(86,403)	(115,093)	(97,700)	(2,300)	(100,000)				(100,000)	2.35%
<b>TOTAL ARCHIVES FACILITY EXPENDITURES</b>	<b>\$ 90,338</b>	<b>\$ 83,947</b>	<b>\$ 72,337</b>	<b>\$ 114,200</b>	<b>\$ 300</b>	<b>\$ 114,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,500</b>	<b>0.26%</b>
<b>NET ARCHIVES FACILITY EXPENDITURES</b>	<b>\$ 84,403</b>	<b>\$ 77,432</b>	<b>\$ 57,694</b>	<b>\$ 97,700</b>	<b>\$ 2,300</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>2.35%</b>
<b>BELLEVILLE PUBLIC LIBRARY EXPENDITURES 6500900</b>											
Annual Requisition 1-8-6500900-1377	\$ 2,342,000	\$ 2,420,094	\$ 2,555,400	\$ 2,555,400		\$ 2,555,400			\$ 99,600	\$ 2,655,000	3.90%
<b>TOTAL LIBRARY EXPENDITURES</b>	<b>\$ 2,342,000</b>	<b>\$ 2,420,094</b>	<b>\$ 2,555,400</b>	<b>\$ 2,555,400</b>	<b>\$ -</b>	<b>\$ 2,555,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 99,600</b>	<b>\$ 2,655,000</b>	<b>3.90%</b>
<b>NET CULTURAL EXPENDITURES</b>	<b>\$ 2,428,937</b>	<b>\$ 2,499,512</b>	<b>\$ 2,615,376</b>	<b>\$ 2,659,500</b>	<b>\$ 2,300</b>	<b>\$ 2,661,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 99,600</b>	<b>\$ 2,761,400</b>	<b>3.83%</b>

**City of Belleville  
2024 Budget  
PARKS OPERATIONS  
SUMMARY**

	2021	2022	2023	2023	2024 Budget						
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>PARKS OPERATIONS</b>											
GENERAL	\$ 3,058,721	\$ 3,361,634	\$ 3,147,171	\$ 3,070,100	\$ 485,900	\$ 3,556,000	\$ -	\$ -	\$ 46,300	\$ 3,602,300	17.33%
SPORTS FIELDS & GROUNDS	368,919	393,213	434,798	401,900	422,000	823,900	-	-	(4,900)	819,000	103.78%
PARKS BUILDINGS	365,908	457,355	322,283	395,600	26,400	422,000	-	-	-	422,000	6.67%
<b>TOTAL PARKS OPERATIONS</b>	<b>\$ 3,793,549</b>	<b>\$ 4,212,202</b>	<b>\$ 3,904,251</b>	<b>\$ 3,867,600</b>	<b>\$ 934,300</b>	<b>\$ 4,801,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,400</b>	<b>\$ 4,843,300</b>	<b>25.23%</b>

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Parks - General Operations

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>PARKS OPERATIONS</b>												
<b>REVENUE 4300101</b>												
Miscellaneous Grants 1-7-4300101-0264	\$ -	\$ -	\$ 7,500	\$ -		\$ -					\$ -	
Development Charge Revenue 1-7-4300101-2350	48,550	-	-	-		-					-	
Facility Rental 1-7-4300101-7048	4,564	89,385	105,930	70,000	40,000	110,000			3,000		113,000	61.43%
Donations 1-7-4300101-8003	35,485	60,101	54,905	60,000		60,000					60,000	0.00%
Contribution from Reserve 1-7-4300101-4999	132,930	111,113	-	-		-					-	
	<b>\$ 221,529</b>	<b>\$ 260,599</b>	<b>\$ 168,335</b>	<b>\$ 130,000</b>	<b>\$ 40,000</b>	<b>\$ 170,000</b>			<b>\$ 3,000</b>		<b>\$ 173,000</b>	<b>33.08%</b>
<b>GENERAL EXPENDITURES 4300800</b>												
Staffing	\$ 411,602	\$ 561,747	\$ 453,586	\$ 499,000	\$ 49,900	\$ 548,900	-	-	-		\$ 548,900	10.00%
Telephone 1-8-4300800-0050	7,400	9,103	7,529	10,200		10,200					10,200	0.00%
Office Supplies 1-8-4300800-0060	8,905	4,650	5,931	6,700		6,700					6,700	0.00%
Insurance 1-8-4300800-0090	-	-	-	-		-					-	
Insurance Claims 1-8-4300800-0091	8,524	7,712	16,898	22,000		22,000					22,000	0.00%
Uniforms 1-8-4300800-0101	14,708	19,575	19,051	16,600		16,600					16,600	0.00%
Travel & Training 1-8-4300800-0110	23,236	9,118	27,325	31,000		31,000					31,000	0.00%
Interest on LTD 1-8-4300800-0141	-	82,646	76,549	77,000	(7,400)	69,600					69,600	-9.61%
Principal on LTD 1-8-4300800-0142	-	194,491	201,206	200,900	7,400	208,300					208,300	3.68%
Health & Safety 1-8-4300800-0160	38,656	43,445	34,593	14,000		14,000					14,000	0.00%
New Equipment 1-8-4300800-0180	2,457	1,264	6,288	7,000		7,000					7,000	0.00%
Licences 1-8-4300800-0390	3,869	1,931	2,463	3,000		3,000					3,000	0.00%
Consulting Fees 1-8-4300800-0520	176,095	25,493	3,452	10,000		10,000					10,000	0.00%
Legal Fees 1-8-4300800-0530	-	1,370	-	-		-					-	
Allocated Admin Costs 1-8-4300800-9800	-	-	-	-	330,400	330,400					330,400	
Transferred to Fixed Assets 1-8-4300800-9999	(36,800)	(64,200)	-	(64,200)		(64,200)					(64,200)	0.00%
	<b>\$ 658,651</b>	<b>\$ 898,344</b>	<b>\$ 854,871</b>	<b>\$ 833,200</b>	<b>\$ 380,300</b>	<b>\$ 1,213,500</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,213,500</b>	<b>45.64%</b>
<b>OPERATIONS SUPPORT 4300810</b>												
Staffing	\$ 24,525	\$ -	\$ -	\$ -	-	\$ -	-	-	-		\$ -	
	<b>\$ 24,525</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>		<b>\$ -</b>	
<b>TRAILS 4300814</b>												
Staffing	\$ 63,288	\$ 77,807	\$ 63,997	\$ 63,800	7,500	\$ 71,300	-	-	-		\$ 71,300	11.76%
Hydro 1-8-4300814-0041	18,487	19,173	18,844	20,500	300	20,800					20,800	1.46%
Equipment Rental 1-8-4300814-0263	-	-	-	-		-					-	
Contract Work 1-8-4300814-0370	81,288	44,519	44,537	44,300		44,300					44,300	0.00%
Materials & Supplies 1-8-4300814-0420	19,627	5,291	25,852	20,000		20,000					20,000	0.00%
Fleet & Equipment 1-8-4300814-0430	-	-	195	-		-					-	
	<b>\$ 182,690</b>	<b>\$ 146,789</b>	<b>\$ 153,425</b>	<b>\$ 148,600</b>	<b>\$ 7,800</b>	<b>\$ 156,400</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ 156,400</b>	<b>5.25%</b>



City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Parks - General Operations

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>ROADS &amp; PARKING LOTS</b>												
4300816												
Staffing	\$ 94,247	\$ 75,205	\$ 74,211	\$ 77,000	9,500	\$ 86,500	-	-	-	\$ 86,500	12.34%	
Contract Work	16,843	8,487	4,523	5,000		5,000				5,000	0.00%	
Materials & Supplies	23,680	13,186	16,981	20,000		20,000				20,000	0.00%	
Fleet & Equipment	(10)	1,820	1,585	-		-				-		
	<b>\$ 134,761</b>	<b>\$ 98,697</b>	<b>\$ 97,299</b>	<b>\$ 102,000</b>	<b>\$ 9,500</b>	<b>\$ 111,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 111,500</b>	<b>9.31%</b>	
<b>FORESTRY</b>												
4300817												
Staffing	\$ 181,844	\$ 156,197	\$ 166,090	\$ 162,700	7,900	\$ 170,600	-	-	-	\$ 170,600	4.86%	
Equipment Rental	14,216	-	-	15,000	(15,000)	-				-	-100.00%	
Contract Work	38,770	40,493	7,477	50,000		50,000				50,000	0.00%	
Materials & Supplies	90,823	35,557	39,792	37,900		37,900				37,900	0.00%	
Fleet	-	-	2,187	-		-				-		
	<b>\$ 325,653</b>	<b>\$ 232,248</b>	<b>\$ 215,546</b>	<b>\$ 265,600</b>	<b>\$ (7,100)</b>	<b>\$ 258,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 258,500</b>	<b>-2.67%</b>	
<b>FLORAL DISPLAYS</b>												
4300818												
Staffing	\$ 356,522	\$ 383,742	\$ 319,742	\$ 273,200	46,600	\$ 319,800	-	-	-	\$ 319,800	17.06%	
Heat	-	-	-	-		-				-		
Advertising & Promotion	-	-	-	-		-				-		
Irrigation Supplies	8,797	327	2,524	7,000		7,000				7,000	0.00%	
Equipment Rental	616	1,557	448	-		-				-		
Materials & Supplies	78,321	116,914	79,773	70,000		70,000				70,000	0.00%	
Fleet & Equipment	-	-	-	-		-				-		
	<b>\$ 444,256</b>	<b>\$ 502,540</b>	<b>\$ 402,488</b>	<b>\$ 350,200</b>	<b>\$ 46,600</b>	<b>\$ 396,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 396,800</b>	<b>13.31%</b>	
<b>GRASS CUTTING</b>												
4300819												
Staffing	\$ 359,495	\$ 310,065	\$ 275,250	\$ 292,800	17,500	\$ 310,300	-	-	-	\$ 310,300	5.98%	
Contract Work	-	-	-	-		-				-		
Materials & Supplies	16,368	15,476	12,885	17,000		17,000				17,000	0.00%	
Fleet & Equipment	-	-	4,655	-		-				-		
	<b>\$ 375,863</b>	<b>\$ 325,541</b>	<b>\$ 292,790</b>	<b>\$ 309,800</b>	<b>\$ 17,500</b>	<b>\$ 327,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,300</b>	<b>5.65%</b>	
<b>PARK AMENITIES</b>												
4300821												
Staffing	\$ 26,922	\$ 44,344	\$ 56,637	\$ 41,000	3,800	\$ 44,800	-	-	-	\$ 44,800	9.27%	
Contract Work	67,178	23,744	73,823	50,000		50,000				50,000	0.00%	
Materials & Supplies	56,105	54,518	56,836	60,000		60,000				60,000	0.00%	
Fleet & Equipment	-	-	180	-		-				-		
Transferred to Fixed Assets	(19,880)	-	-	-		-				-		
	<b>\$ 130,325</b>	<b>\$ 122,606</b>	<b>\$ 187,476</b>	<b>\$ 151,000</b>	<b>\$ 3,800</b>	<b>\$ 154,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,800</b>	<b>2.52%</b>	

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Parks - General Operations

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>PLAYGROUNDS</b>													
<b>4300822</b>													
Staffing	\$ 65,792	\$ 69,796	\$ 59,686	\$ 65,000	2,000	\$ 67,000	-	-	49,300	\$ 116,300	78.92%		
Water 1-8-4300822-0042	1,447	670	526	1,500		1,500				1,500	0.00%		
Sewer 1-8-4300822-0043	-	-	-	-		-				-			
Insurance 1-8-4300822-0090	3,050	3,301	3,721	3,600	700	4,300				4,300	19.44%		
Equipment Rental 1-8-4300822-0263	-	-	-	-		-				-			
Contract Work 1-8-4300822-0370	7,293	4,946	7,744	10,000		10,000				10,000	0.00%		
Materials & Supplies 1-8-4300822-0420	15,940	28,284	31,715	30,000		30,000				30,000	0.00%		
Fleet & Equipment 1-8-4300822-0430	-	-	-	-		-				-			
	<b>\$ 93,522</b>	<b>\$ 106,996</b>	<b>\$ 103,392</b>	<b>\$ 110,100</b>	<b>\$ 2,700</b>	<b>\$ 112,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 49,300</b>	<b>\$ 162,100</b>	<b>47.23%</b>		
<b>SPLASH PADS</b>													
<b>4300823</b>													
Staffing	\$ 31,962	\$ 19,394	\$ 20,536	\$ 29,100	(3,100)	\$ 26,000	-	-	-	\$ 26,000	-10.65%		
Water 1-8-4300823-0042	30,799	30,647	31,329	31,500		31,500				31,500	0.00%		
Sewer 1-8-4300823-0043	20,684	20,727	22,316	20,000		20,000				20,000	0.00%		
Insurance 1-8-4300823-0090	617	788	883	900	100	1,000				1,000	11.11%		
Contract Work 1-8-4300823-0370	-	-	-	-		-				-			
Materials & Supplies 1-8-4300823-0420	27,017	47,875	23,443	35,000	(5,000)	30,000				30,000	-14.29%		
Fleet & Equipment 1-8-4300823-0430	-	-	-	-		-				-			
	<b>\$ 111,078</b>	<b>\$ 119,432</b>	<b>\$ 98,507</b>	<b>\$ 116,500</b>	<b>\$ (8,000)</b>	<b>\$ 108,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,500</b>	<b>-6.87%</b>		
<b>SKATING RINKS</b>													
<b>4300824</b>													
Staffing	\$ 19,834	\$ 13,209	\$ 1,000	\$ 14,700	200	\$ 14,900	-	-	-	\$ 14,900	1.36%		
Equipment Rental 1-8-4300824-0263	-	-	-	-		-				-			
Materials & Supplies 1-8-4300824-0420	4,312	2,281	1,260	1,000		1,000				1,000	0.00%		
Fleet & Equipment 1-8-4300824-0430	-	-	-	-		-				-			
	<b>\$ 24,146</b>	<b>\$ 15,490</b>	<b>\$ 2,260</b>	<b>\$ 15,700</b>	<b>\$ 200</b>	<b>\$ 15,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,900</b>	<b>1.27%</b>		
<b>CEMETERIES</b>													
<b>4300811</b>													
Contract Work 1-8-4300811-0370	\$ 366	\$ -	\$ -	\$ 1,000		\$ 1,000				\$ 1,000	0.00%		
	<b>\$ 366</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>0.00%</b>		
<b>RECYCLING &amp; SANITARY SERVICES</b>													
<b>4300825</b>													
Staffing	\$ 123,134	\$ 163,719	\$ 140,133	\$ 124,700	15,400	\$ 140,100	-	-	-	\$ 140,100	12.35%		
Equipment Rental 1-8-4300825-0263	-	-	-	-		-				-			
Contract Work 1-8-4300825-0370	-	99,200	12,454	-	12,500	12,500				12,500			
Materials & Supplies 1-8-4300825-0420	30,648	22,815	23,422	37,500	(12,500)	25,000				25,000	-33.33%		
Fleet & Equipment 1-8-4300825-0430	-	-	-	-		-				-			
	<b>\$ 153,782</b>	<b>\$ 285,734</b>	<b>\$ 176,009</b>	<b>\$ 162,200</b>	<b>\$ 15,400</b>	<b>\$ 177,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 177,600</b>	<b>9.49%</b>		

City of Belleville  
 2024 Budget  
 Recreation, Cultural & Community Services  
 Parks - General Operations

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>VEHICLES</b>													
<b>4300826</b>													
Staffing	\$ 180,784	\$ 176,749	\$ 185,293	\$ 195,300	11,300	\$ 206,600	-	-	-	\$ 206,600	5.79%		
Licences 1-8-4300826-0070	14,688	9,811	19,245	10,200		10,200				10,200	0.00%		
Fuel and Oil 1-8-4300826-0076	115,891	188,718	149,959	150,000		150,000				150,000	0.00%		
Tires 1-8-4300826-0077	17,165	24,048	17,169	8,000		8,000				8,000	0.00%		
Insurance 1-8-4300826-0079	25,915	26,018	31,833	28,600	5,900	34,500				34,500	20.63%		
Protective Clothing 1-8-4300826-0102	5,402	6,082	7,111	7,100		7,100				7,100	0.00%		
New Tools 1-8-4300826-0180	-	-	1,096	-		-				-			
Equipment Rental 1-8-4300826-0263	52,300	75,009	76,993	40,000	20,000	60,000				60,000			
Parts & Supplies 1-8-4300826-0420	136,925	201,080	182,744	135,000	20,000	155,000				155,000	14.81%		
Fleet 1-8-4300826-0430	11,564	300	-	-		-				-			
Contribution to Fleet Reserve 1-8-4300826-0980	60,000	60,000	60,000	60,000		60,000				60,000	0.00%		
Transferred to Fixed Assets 1-8-4300826-9999	-	-	-	-		-				-			
	<b>\$ 620,634</b>	<b>\$ 767,815</b>	<b>\$ 731,444</b>	<b>\$ 634,200</b>	<b>\$ 57,200</b>	<b>\$ 691,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 691,400</b>	<b>9.02%</b>		
Charged to Cost Centres 1-8-4300826-0500	-	-	-	-		-				-			
<b>PW YARDS CENTRE - TOTAL EXPEND.</b>	<b>\$ 620,634</b>	<b>\$ 767,815</b>	<b>\$ 731,444</b>	<b>\$ 634,200</b>	<b>\$ 57,200</b>	<b>\$ 691,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 691,400</b>	<b>9.02%</b>		
<b>TOTAL PARKS OPERATIONS EXPEND.</b>	<b>\$ 3,280,251</b>	<b>\$ 3,622,233</b>	<b>\$ 3,315,506</b>	<b>\$ 3,200,100</b>	<b>\$ 525,900</b>	<b>\$ 3,726,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 49,300</b>	<b>\$ 3,775,300</b>	<b>17.97%</b>		
<b>NET PARKS OPERATIONS EXPEND.</b>	<b>\$ 3,058,721</b>	<b>\$ 3,361,634</b>	<b>\$ 3,147,171</b>	<b>\$ 3,070,100</b>	<b>\$ 485,900</b>	<b>\$ 3,556,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,300</b>	<b>\$ 3,602,300</b>	<b>17.33%</b>		

City of Belleville  
 2024 Budget  
 Recreation, Cultural and Community Services  
 Parks - Sports Fields

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommendation
<b>SPORTS FIELDS &amp; GROUNDS</b>												
<b>SUMMER SPORTS FIELDS</b>												
<b>REVENUE</b>	<b>4300100</b>											
Soccer Pitches	1-7-4300100-0741	\$ 40,761	\$ 80,408	\$ 53,066	\$ 82,000	\$ (27,000)	\$ 55,000			\$ 4,900	\$ 59,900	-26.95%
Ball Diamonds	1-7-4300100-0742	-	-	26,730	-	27,000	27,000				27,000	
MA Sills Track	1-7-4300100-0745	-	-	5,733	8,100		8,100				8,100	0.00%
Contribution from Reserve	1-7-4300100-4999	60,225	-	-	-		-				-	
<b>TOTAL SUMMER SPORTS FIELDS REVENUE</b>		<b>\$ 100,986</b>	<b>\$ 80,408</b>	<b>\$ 85,529</b>	<b>\$ 90,100</b>	<b>\$ -</b>	<b>\$ 90,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,900</b>	<b>\$ 95,000</b>	<b>5.44%</b>
<b>EXPENDITURES</b>	<b>4300740</b>											
Staffing		\$ 320,976	\$ 284,695	\$ 297,832	\$ 274,500	\$ 32,000	\$ 306,500	-	-	-	\$ 306,500	11.66%
Hydro	1-8-4300740-0041	12,197	14,815	15,891	14,000	2,200	16,200				16,200	15.71%
Water	1-8-4300740-0042	30,943	53,208	39,503	42,000		42,000				42,000	0.00%
Sewer	1-8-4300740-0043	1,382	20,777	12,839	8,800		8,800				8,800	0.00%
Insurance	1-8-4300740-0090	8,697	9,644	10,871	10,600	1,800	12,400				12,400	16.98%
New Equipment	1-8-4300740-0180	7,469	10,145	9,619	10,500		10,500				10,500	0.00%
Irrigation Supplies	1-8-4300740-0262	5,633	6,182	9,762	8,000		8,000				8,000	0.00%
Grounds Materials	1-8-4300740-0292	50,735	56,321	95,838	98,000		98,000				98,000	0.00%
Contract Work	1-8-4300740-0370	17,152	5,308	12,774	7,000		7,000				7,000	0.00%
Allocated Admin Costs						390,500	390,500				390,500	
Transferred to Fixed Assets	1-8-4300740-9999	-	-	-	-		-				-	
<b>TOTAL SUMMER SPORTS FIELDS EXPEND.</b>		<b>\$ 455,185</b>	<b>\$ 461,094</b>	<b>\$ 504,929</b>	<b>\$ 473,400</b>	<b>\$ 426,500</b>	<b>\$ 899,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 899,900</b>	<b>90.09%</b>
<b>NET SUMMER SPORTS FIELDS EXPEND.</b>		<b>\$ 354,199</b>	<b>\$ 380,687</b>	<b>\$ 419,400</b>	<b>\$ 383,300</b>	<b>\$ 426,500</b>	<b>\$ 809,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,900)</b>	<b>\$ 804,900</b>	<b>109.99%</b>
<b>QUINTE EXHIBITION &amp; RACEWAY</b>	<b>4400826</b>											
Heating	1-8-4400826-0040	\$ 3,701	\$ 2,154	\$ 2,399	\$ 3,500	\$ (700)	\$ 2,800				\$ 2,800	-20.00%
Hydro	1-8-4400826-0041	5,887	3,577	4,182	7,500	(2,600)	4,900				4,900	-34.67%
Water	1-8-4400826-0042	987	999	1,014	2,000	(900)	1,100				1,100	-45.00%
Repairs & Maintenance	1-8-4400826-0080	990	2,125	4,388	-	1,800	1,800				1,800	
Insurance	1-8-4400826-0090	2,800	3,311	3,415	3,700	(200)	3,500				3,500	-5.41%
Property Taxes	1-8-4400826-0955	356	361	-	1,400	(1,400)	-				-	-100.00%
Transferred to FA - Quinte Ex	1-8-4400826-9999	-	-	-	500	(500)	-				-	-100.00%
<b>TOTAL QUINTE EXHIBITION EXPENDITURES</b>		<b>\$ 14,720</b>	<b>\$ 12,526</b>	<b>\$ 15,398</b>	<b>\$ 18,600</b>	<b>\$ (4,500)</b>	<b>\$ 14,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,100</b>	<b>-24.19%</b>
<b>NET SPORTS FIELDS &amp; GROUNDS EXPEND.</b>		<b>\$ 368,919</b>	<b>\$ 393,213</b>	<b>\$ 434,798</b>	<b>\$ 401,900</b>	<b>\$ 422,000</b>	<b>\$ 823,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,900)</b>	<b>\$ 819,000</b>	<b>103.78%</b>

City of Belleville  
2024 Budget  
Recreation, Cultural and Community Services  
Parks - Buildings & Structures

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>PARKS BUILDINGS &amp; STRUCTURES</b>											
<b>REVENUE 4400100</b>											
Lease Rentals 1-7-4400100-8271	\$ 4,800	\$ 8,675	\$ 10,480	\$ 10,000		\$ 10,000				\$ 10,000	0.00%
Park Canteen Rentals 1-7-4400100-8272	6,610	5,250	5,250	6,600		6,600				6,600	0.00%
Contribution from Reserve 1-7-4400100-4999	117,885	-	-	-		-				-	
<b>TOTAL BUILDINGS &amp; STRUCTURES REVENUE</b>	<b>\$ 129,295</b>	<b>\$ 13,925</b>	<b>\$ 15,730</b>	<b>\$ 16,600</b>	<b>\$ -</b>	<b>\$ 16,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,600</b>	<b>0.00%</b>
<b>EXPENDITURES 4400827</b>											
Staffing	\$ 128,811	\$ 166,350	\$ 108,034	\$ 133,900	\$ 1,100	\$ 135,000	-	-	-	\$ 135,000	0.82%
Heat 1-8-4400827-0040	10,167	12,528	10,876	9,000	3,700	12,700				12,700	41.11%
Hydro 1-8-4400827-0041	37,740	39,166	39,205	40,000	1,100	41,100				41,100	2.75%
Water 1-8-4400827-0042	33,721	33,787	24,944	34,000		34,000				34,000	0.00%
Sewer 1-8-4400827-0043	2,287	3,455	2,646	2,500		2,500				2,500	0.00%
Building Service Agreements 1-8-4400827-0086	-	-	-	2,500	(2,500)	-				-	-100.00%
Insurance 1-8-4400827-0090	17,360	19,418	21,981	21,200	3,200	24,400				24,400	15.09%
Contract Work 1-8-4400827-0370	129,758	45,624	38,917	20,000	20,000	40,000				40,000	100.00%
Building Materials & Supplies 1-8-4400827-0420	129,049	144,592	84,877	142,000	(30,000)	112,000				112,000	-21.13%
Contribution to Reserve 1-8-4400827-0980	-	-	-	-		-				-	
Allocated Admin Costs					30,000	30,000				30,000	
Property Taxes - Leased Property 1-8-4400827-0955	6,311	6,360	6,531	7,100	(200)	6,900				6,900	-2.82%
<b>TOTAL BUILDINGS &amp; STRUCTURES EXPEND.</b>	<b>\$ 495,203</b>	<b>\$ 471,280</b>	<b>\$ 338,013</b>	<b>\$ 412,200</b>	<b>\$ 26,400</b>	<b>\$ 438,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 438,600</b>	<b>6.40%</b>
<b>NET BUILDINGS &amp; STRUCTURES EXPEND.</b>	<b>\$ 365,908</b>	<b>\$ 457,355</b>	<b>\$ 322,283</b>	<b>\$ 395,600</b>	<b>\$ 26,400</b>	<b>\$ 422,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 422,000</b>	<b>6.67%</b>

City of Belleville  
 2024 Budget  
 HEALTH SERVICES EXPENDITURES

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>HEALTH SERVICES REVENUE</b>											
Contribution from Reserve 1-7-2900926-4999	\$ 563,008	\$ 244,000	\$ 250,000	\$ 250,000	\$ 50,000	\$ 300,000			\$ 75,000	\$ 375,000	50.00%
<b>TOTAL HEALTH SERVICES REVENUE</b>	<b>\$ 563,008</b>	<b>\$ 244,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 375,000</b>	<b>50.00%</b>
<b>EXPENDITURES</b>											
Health Unit 1-8-6500580-1375	\$ 1,099,574	\$ 1,116,067	\$ 1,183,516	\$ 1,183,500		\$ 1,183,500			\$ 54,800	\$ 1,238,300	4.63%
Doctor Recruitment	444,008	513	(177,153)	117,700	(15,300)	102,400	-	-	-	102,400	-13.00%
Emergency Medical Services 1-8-6500581-1376	3,997,477	4,127,132	3,957,911	4,519,000		4,519,000			406,700	4,925,700	9.00%
Quinte Health Care 1-8-2900926-2601	-	125,000	250,000	250,000		250,000			25,000	275,000	10.00%
University Hospitals Kingston 1-8-2900926-2602	119,000	119,000	50,000	50,000		50,000			50,000	100,000	100.00%
Contribution to Reserve 1-8-2900926-0980	-	-	-	-		-			-	-	
<b>TOTAL HEALTH SERVICES EXPENDITURES</b>	<b>\$ 5,660,059</b>	<b>\$ 5,487,712</b>	<b>\$ 5,264,274</b>	<b>\$ 6,120,200</b>	<b>\$ (15,300)</b>	<b>\$ 6,104,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 536,500</b>	<b>\$ 6,641,400</b>	<b>8.52%</b>
<b>NET HEALTH SERVICES EXPENDITURES</b>	<b>\$ 5,097,051</b>	<b>\$ 5,243,712</b>	<b>\$ 5,014,274</b>	<b>\$ 5,870,200</b>	<b>\$ (65,300)</b>	<b>\$ 5,804,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 461,500</b>	<b>\$ 6,266,400</b>	<b>6.75%</b>

City of Belleville  
 2024 Budget  
 Health Services Expenditures  
 Doctor Recruitment

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>DOCTOR RECRUITMENT REVENUE</b>												
Donations 1-7-2900927-8003	\$ -	\$ -	\$ 10,000	\$ 10,000		\$ 10,000					10,000	0.00%
Contribution from Reserve 1-7-2900927-4999	-	434,358	658,300	688,300	(53,300)	635,000					635,000	-7.74%
<b>TOTAL DOCTOR RECRUITMENT REVENUE</b>	<b>\$ -</b>	<b>\$ 434,358</b>	<b>\$ 668,300</b>	<b>\$ 698,300</b>	<b>\$ (53,300)</b>	<b>\$ 645,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 645,000</b>	<b>-7.63%</b>
<b>EXPENDITURES 2900927</b>												
Staffing	\$ -	\$ 513	\$ 163,670	\$ 171,000	\$ (48,600)	\$ 122,400	-	-	-	-	\$ 122,400	-28.42%
Recruiting Costs 1-8-2900927-0195	444,008	434,358	279,154	583,500		583,500					583,500	0.00%
Office supplies 1-8-2900927-0060	-	-	1,994	3,000		3,000					3,000	0.00%
Mileage 1-8-2900927-0075	-	-	131	2,500		2,500					2,500	0.00%
Travel, Training, Conferences 1-8-2900927-0110	-	-	25,789	45,000	(25,000)	20,000					20,000	-55.56%
Advertising 1-8-2900927-0120	-	-	18,960	10,000	5,000	15,000					15,000	50.00%
Memberships 1-8-2900927-0210	-	-	-	1,000		1,000					1,000	0.00%
Legal Fees 1-8-2900927-0530	-	-	1,450	-		-					-	
<b>TOTAL DOCTOR RECRUITMENT EXPEND.</b>	<b>\$ 444,008</b>	<b>\$ 434,871</b>	<b>\$ 491,147</b>	<b>\$ 816,000</b>	<b>\$ (68,600)</b>	<b>\$ 747,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 747,400</b>	<b>-8.41%</b>
<b>NET DOCTOR RECRUITMENT EXPEND.</b>	<b>\$ 444,008</b>	<b>\$ 513</b>	<b>\$ (177,153)</b>	<b>\$ 117,700</b>	<b>\$ (15,300)</b>	<b>\$ 102,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 102,400</b>	<b>-13.00%</b>

City of Belleville  
 2024 Budget  
 SOCIAL & FAMILY SERVICES

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>SOCIAL &amp; FAMILY SERVICES HASTINGS COUNTY PROGRAMS REVENUE</b>											
Contribution from Reserve 1-7-6500590-4999	\$ -	\$ 100,000	\$ 1,498,776	\$ 100,000	\$ (100,000)	\$ -			\$ 1,000,000	\$ 1,000,000	900.00%
<b>TOTAL SOCIAL &amp; FAMILY SERVICES REVENUE</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 1,498,776</b>	<b>\$ 100,000</b>	<b>\$ (100,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>900.00%</b>
<b>EXPENDITURES</b>											
General Assistance 1-8-6500590-0130	\$ 2,055,764	\$ 2,207,005	\$ 1,602,174	\$ 2,118,700		\$ 2,118,700			\$ 148,300	\$ 2,267,000	7.00%
Social Housing 1-8-6500590-1370	5,455,779	5,808,566	5,109,446	6,263,300		6,263,300			438,400	6,701,700	7.00%
Long Term Care - Hastings Manor 1-8-6500592-1378	2,718,118	2,769,859	2,642,508	3,026,500		3,026,500			151,300	3,177,800	5.00%
Long Term Care - Centennial Manor 1-8-6500592-1372	408,707	498,058	450,393	565,700		565,700			28,300	594,000	5.00%
The Bridge 1-8-6500590-0730	-	-	1,398,776	-		-			1,000,000	1,000,000	
Contribution to Reserve 1-8-6500590-0980	118,597	-	-	-	-	-				-	
<b>TOTAL SOCIAL &amp; FAMILY SERVICES EXPEND.</b>	<b>\$ 10,756,965</b>	<b>\$ 11,283,488</b>	<b>\$ 11,203,297</b>	<b>\$ 11,974,200</b>	<b>\$ -</b>	<b>\$ 11,974,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,766,300</b>	<b>\$ 13,740,500</b>	<b>14.75%</b>
<b>NET SOCIAL &amp; FAMILY SERVICES EXPEND.</b>	<b>\$ 10,756,965</b>	<b>\$ 11,183,488</b>	<b>\$ 9,704,521</b>	<b>\$ 11,874,200</b>	<b>\$ 100,000</b>	<b>\$ 11,974,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 766,300</b>	<b>\$ 12,740,500</b>	<b>7.30%</b>



**CITY OF BELLEVILLE  
2024 BUDGET  
PARKING SERVICES  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

	<u>Expenditures</u>	<u>Revenue</u>	<u>Net</u>
<b>2023 Parking Services Budget</b>	<b>\$ 802,600</b>	<b>\$ 802,600</b>	<b>\$ -</b>
<b>Revenue - User Fees</b>			-
Fines & Violations	15,000	17,000	(2,000)
	<u>15,000</u>	<u>17,000</u>	<u>(2,000) -0.25%</u>
<b>Contractual Service Agreements</b>			
Adjustments to Compensation Agreements	5,200		5,200
Adjustments to Contractual Agreements	(19,400)		(19,400)
	<u>(14,200)</u>	<u>-</u>	<u>(14,200) -1.77%</u>
<b>Operating Costs</b>			
Administration Fee	24,000		24,000
Insurance	(1,700)		(1,700)
Uniforms & Clothing	(500)		(500)
Advertising & Promotion	(500)		(500)
Internal Costs - Allocated Costs adjustment	35,000		35,000
Internal Costs - Municipal Taxation	(26,600)		(26,600)
	<u>29,700</u>	<u>-</u>	<u>29,700 3.70%</u>
<b>Net Increase/(Decrease) to Parking Reserve Fund</b>		<u>13,500</u>	<u>(13,500) -1.68%</u>
<b>Total Base Budget Adjustments</b>	<u><b>\$ 30,500</b></u>	<u><b>\$ 30,500</b></u>	<u><b>\$ -</b></u>
<b>2024 Parking Services Base Budget</b>	<u><b>\$ 833,100</b></u>	<u><b>\$ 833,100</b></u>	<u><b>\$ -</b></u>

**CITY OF BELLEVILLE  
2024 BUDGET  
PARKING SERVICES  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

**BASE BUDGET ADJUSTMENT DESCRIPTION**

<b>Revenue - User fees</b>	<b>Net Impact</b>	<b>(2,000) -0.25%</b>
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User fee base adjustments reflect increases or decrease as a result of parking rate increase or adjustments in utilization and issuance of fines. 2024 adjustments have been made to better reflect actual 2023 results and expected utilization of parking facilities and fine issuances.

<b>Contractual Service Agreements</b>	<b>Net Impact</b>	<b>(14,200) -1.77%</b>
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Contractual service agreement budget adjustments reflect items of a contractual nature; including compensation agreements and contracted service arrangements.

Contractual adjustments in 2024 represent a decrease for normalization of enforcement services that were expanded in 2023.

<b>Operating Revenue / Costs</b>	<b>Net Impact</b>	<b>29,700 3.70%</b>
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Parking services costs have experienced an increase in the year and is driven largely by cost allocations for general government administration.

<b>Net Increase/(Decrease) to Parking Reserve</b>	<b>Net Impact</b>	<b>(13,500) -1.68%</b>
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The net increase/(decrease) to Parking reserve represents the change in contribution to the Parking Reserve fund. In 2024 Parking services will have an operating deficit and require funding from the parking reserve fund to support operations. Operating parking services in a deficit position is not optimal. The annual operations for parking should result in a contribution to reserve allowing for a balance that supports long term capital requirements and provides for operation stabilization for one-time or unexpected expenditures. A rate study will be completed in 2024 to assist in determining optimal parking rate strategies to ensure sufficient funding to support operations and capital requirements.

City of Belleville  
2024 Budget  
PARKING SERVICES

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>PARKING SERVICES</b>												
<b>REVENUE</b>												
<b>PARKING FEES 6000100</b>												
Meter Revenue 1-7-6000100-4901	\$ 189,966	\$ 244,340	\$ 284,872	\$ 270,000	\$ 10,000	\$ 280,000				\$ 280,000	3.70%	
Permit Revenue 1-7-6000100-4905	143,067	193,211	219,360	193,000	7,000	200,000				200,000	3.63%	
Fines and Violations 1-7-6000100-4906	226,144	255,660	281,224	270,000		270,000				270,000	0.00%	
Private Enforcement Applications 1-7-6000100-4907	4,395	1,517	290	1,000		1,000				1,000	0.00%	
Contribution from Reserve 1-7-6000100-4999	58,721	27,243	-	68,600	13,500	82,100				82,100	19.68%	
<b>TOTAL PARKING REVENUE</b>	<b>\$ 622,293</b>	<b>\$ 721,972</b>	<b>\$ 785,747</b>	<b>\$ 802,600</b>	<b>\$ 30,500</b>	<b>\$ 833,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 833,100</b>	<b>3.80%</b>	
<b>EXPENDITURES 6000490</b>												
Staffing	\$ 95,832	\$ 97,326	\$ 99,423	\$ 99,300	\$ 5,200	\$ 104,500	-	-	-	\$ 104,500	5.24%	
Hydro 1-8-6000490-0041	9,397	6,312	6,053	7,900		7,900				7,900	0.00%	
Telephone 1-8-6000490-0050	1,515	2,508	2,688	1,700		1,700				1,700	0.00%	
Office Expense 1-8-6000490-0060	8,497	7,163	4,794	10,000		10,000				10,000	0.00%	
Vehicle Expense 1-8-6000490-0076	2,350	2,492	2,832	2,000		2,000				2,000	0.00%	
Vehicle Insurance 1-8-6000490-0079	3,666	2,375	1,520	4,100	(2,300)	1,800				1,800	-56.10%	
Service Agreements 1-8-6000490-0087	17,160	16,500	17,520	19,000	600	19,600				19,600	3.16%	
Insurance 1-8-6000490-0090	4,021	4,834	5,438	5,300	600	5,900				5,900	11.32%	
Insurance Claims 1-8-6000490-0091	-	50,000	1,265	4,000		4,000				4,000	0.00%	
Uniforms & Clothing 1-8-6000490-0100	551	508	570	1,500	(500)	1,000				1,000	-33.33%	
Travel 1-8-6000490-0110	-	-	776	1,000		1,000				1,000	0.00%	
Advertising & Promotion 1-8-6000490-0120	182	183	-	1,000	(500)	500				500	-50.00%	
Administration Fees 1-8-6000490-0130	75,000	80,000	87,512	87,500	24,000	111,500	-	-	-	111,500	27.43%	
Debt Charges 1-8-6000490-014	68,640	68,633	68,908	68,900	-	68,900	-	-	-	68,900	0.00%	
New Equipment 1-8-6000490-0180	-	545	300	8,000		8,000				8,000	0.00%	
Meter Maintenance 1-8-6000490-0220	5,545	5,626	6,050	7,000		7,000				7,000	0.00%	
Parking Lots - Repairs & Main. 1-8-6000490-0280	8,504	14,054	12,698	20,000		20,000				20,000	0.00%	
Parking Lots - Snow Removal 1-8-6000490-0288	58,726	70,635	56,342	68,000		68,000				68,000	0.00%	
Enforcement Services 1-8-6000490-0370	125,143	146,832	167,121	190,000	(20,000)	170,000				170,000	-10.53%	
Computer Maintenance 1-8-6000490-0511	1,329	1,395	3,131	1,400		1,400				1,400		
Consulting 1-8-6000490-0520	-	-	-	50,000		50,000				50,000		
Legal Expense 1-8-6000490-0530	31	126	528	-		-				-		
Property Taxes 1-8-6000490-0660	117,906	116,333	93,204	124,500	(26,600)	97,900				97,900	-21.37%	
Bank Charges 1-8-6000490-0720	14,300	17,167	19,596	20,500		20,500				20,500	0.00%	
Grants 1-8-6000490-0730	-	10,425	-	-	15,000	15,000				15,000		
Contribution to Parking Reserve 1-8-6000490-0980	4,000	-	127,477	-		-				-		
GG Administration Allocation	-	-	-	-	35,000	35,000				35,000		
Transferred to Fixed Assets 1-8-6000490-9999	-	-	-	-		-				-		
<b>TOTAL PARKING SERVICES EXPENDITURES</b>	<b>\$ 622,293</b>	<b>\$ 721,972</b>	<b>\$ 785,747</b>	<b>\$ 802,600</b>	<b>\$ 30,500</b>	<b>\$ 833,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 833,100</b>	<b>3.86%</b>	
<b>NET PARKING SERVICES EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b></b>	

**CITY OF BELLEVILLE  
2024 BUDGET  
ENVIRONMENTAL SERVICES - WATER  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

	<u>Expenditures</u>	<u>Revenue</u>	<u>Net</u>	
<b>2023 Water Budget</b>	<b>\$ 19,599,100</b>	<b>\$ 19,599,100</b>	<b>\$ -</b>	
<b>Revenue - User Fees and Grants</b>				
Changes to revenue from new user rates		285,700	(285,700)	
Other Revenue		1,004,900	(1,004,900)	
	<u>-</u>	<u>1,290,600</u>	<u>(1,290,600)</u>	<b>-6.58%</b>
<b>Financing Related</b>				
Long Term debt charges	-	-	-	
Development Charge Fee Waivers	(1,698,800)	(1,638,500)	(60,300)	
	<u>(1,698,800)</u>	<u>(1,638,500)</u>	<u>(60,300)</u>	<b>-0.31%</b>
<b>Contractual Agreements</b>				
Adjustments to Compensation Agreements	23,900	(33,400)	57,300	
Adjustments to Contractual Agreements	(27,500)		(27,500)	
	<u>(3,600)</u>	<u>(33,400)</u>	<u>29,800</u>	<b>0.15%</b>
<b>Other Operating Items</b>				
Allocated costs	579,900		579,900	
Hydro	(25,000)		(25,000)	
Fleet costs	33,800		33,800	
Property Taxes	35,300		35,300	
Water Treatment Operations	78,400		78,400	
Increase in Insurance costs	36,300		36,300	
Other Expenses	(4,300)		(4,300)	
	<u>734,400</u>	<u>-</u>	<u>734,400</u>	<b>3.75%</b>
<b>Net Increase/(Decrease) to Water Reserve Fund</b>	<u>586,700</u>	<u>-</u>	<u>586,700</u>	<b>2.99%</b>
<b>Total Base Budget Adjustments</b>	<u>\$ (381,300)</u>	<u>\$ (381,300)</u>	<u>\$ -</u>	
<b>Total 2024 Water Base Budget</b>	<u>\$ 19,217,800</u>	<u>\$ 19,217,800</u>	<u>\$ -</u>	

**CITY OF BELLEVILLE  
2024 BUDGET  
ENVIRONMENTAL SERVICES - WATER  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

**BASE BUDGET ADJUSTMENT DESCRIPTION**

<b>Revenue - User fees</b>	<b>Net Impact</b>	<b>(1,290,600)</b>	<b>-6.58%</b>
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User fee base adjustments reflect increases or decrease as a result of water rate increases and adjustments in utilization. 2024 adjustments reflect moderate increases in the water rates established under the adoption of the 2024 rates and fees (bylaw 2023-213). Rates have increased to ensure sufficient funds to cover operations as long term capital requirements.

<b>Financing Related</b>	<b>Net Impact</b>	<b>(60,300)</b>	<b>-0.31%</b>
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Financing related base adjustments include debt financing cost adjustments and Development charge fee waiver costs.

<b>Contractual Service Agreements</b>	<b>Net Impact</b>	<b>29,800</b>	<b>0.15%</b>
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Contractual service agreement budget adjustments reflect items of a contractual nature; including compensation agreements and contracted service arrangements.

Net Labour, pension and benefit cost adjustments for water in the year relate to compensation increases as well as increased pension and benefit rates.

<b>Operating Revenue / Costs</b>	<b>Net Impact</b>	<b>734,400</b>	<b>3.75%</b>
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Water operating costs have experienced an increase in the year and is driven largely by cost allocations for general government administration. Additional cost pressures are also being seen in chemical prices, fuel and insurance.

<b>Net Increase/(Decrease) to Water Reserve Fund</b>	<b>Net Impact</b>	<b>586,700</b>	<b>2.99%</b>
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The net increase/(decrease) to Water reserve represents the change in contribution to the Water Reserve fund. The annual operations for water should result in a contribution to reserve allowing for a balance that supports long term capital requirements and provides for operation stabilization for one-time or unexpected expenditures. The increase in 2024 is in line with the long term financing strategy for water which will allow for sufficient funding to be available for capital expenditures expected in the forecast period.

**WATER - 2024 OPERATING BUDGET ISSUES**

#	DEPT	ACCOUNT NO.	STRATEGIC THEME	DESCRIPTION OF ISSUE	EXPEND.	NON TAX REVENUE	NET FISCAL	ANNUAL	FTE
D6-1	ES - Environmental Management	2-8-3603100-0520	A. Infrastructure	<b>Reservoir Inspections</b> The interior of the inground Water Treatment Plant Reservoir and the inground North Park Street Reservoir are due for inspection. These reservoirs are inspected every 5 to 7 years to assess their condition. This work includes a special contractor to enter the reservoir and an engineering consultant to interpret the data.	\$ 50,000	\$ -	\$ 50,000	\$ -	
<b>TOTAL</b>					<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>

City of Belleville  
2024 Budget  
Environmental Services - Water  
Summary

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>OPERATING FUND</b>											
<b>REVENUE</b>											
Water Sales	\$ 10,129,672	\$ 10,149,863	\$ 10,346,442	\$ 10,279,100	\$ (64,600)	\$ 10,214,500	\$ -	\$ -	\$ -	\$ 10,214,500	-0.63%
Fixed Water Charges	6,087,376	6,653,921	6,522,018	6,535,800	350,300	6,886,100	-	-	-	6,886,100	5.36%
Administration Charges	74,757	78,724	92,143	91,300	4,900	96,200	-	-	-	96,200	5.37%
Other Revenue	646,495	1,767,840	3,926,596	2,692,900	(671,900)	2,021,000	-	-	-	2,021,000	-24.95%
	<b>\$ 16,938,301</b>	<b>\$ 18,650,348</b>	<b>\$ 20,887,199</b>	<b>\$ 19,599,100</b>	<b>\$ (381,300)</b>	<b>\$ 19,217,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,217,800</b>	<b>-1.95%</b>
<b>EXPENDITURES</b>											
Operating	\$ 5,915,961	\$ 8,595,219	\$ 9,078,151	\$ 9,539,800	\$ (968,000)	\$ 8,571,800	\$ -	\$ -	\$ 50,000	\$ 8,621,800	-9.62%
Financial	1,090,379	1,050,833	1,045,259	1,047,200	-	1,047,200	-	-	-	1,047,200	0.00%
Other	3,058,289	3,093,409	-	-	-	-	-	-	-	-	-
Transfer to Capital Fund	10,008,256	8,584,184	10,763,790	9,012,100	586,700	9,598,800	-	-	(50,000)	9,548,800	5.96%
	<b>\$ 20,072,884</b>	<b>\$ 21,323,645</b>	<b>\$ 20,887,199</b>	<b>\$ 19,599,100</b>	<b>\$ (381,300)</b>	<b>\$ 19,217,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,217,800</b>	<b>-1.95%</b>
<b>NET OPERATING FUND</b>	<b>\$ (3,134,584)</b>	<b>\$ (2,673,297)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>TRANSFER TO CAPITAL FUND</b>	<b>\$ (3,134,584)</b>	<b>\$ (2,673,297)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

City of Belleville  
2024 Budget  
Environmental Services - Water  
Revenue

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>WATER SALES</b>												
<b>Metered</b>												
Residential	2-7-2501000-1000	\$ 4,317,713	\$ 4,282,024	\$ 4,236,598	\$ 4,387,600	22,600	\$ 4,410,200				\$ 4,410,200	0.52%
General Service	2-7-2502000-1000	5,141,677	5,184,662	5,562,618	5,298,000	19,400	5,317,400				5,317,400	0.37%
		\$ 9,459,390	\$ 9,466,686	\$ 9,799,215	\$ 9,685,600	\$ 42,000	\$ 9,727,600	\$ -	\$ -	\$ -	\$ 9,727,600	0.43%
<b>Bulk</b>												
Filling Station	2-7-2505000-5000	\$ 95,134	\$ 130,336	\$ 152,623	\$ 140,300	10,900	\$ 151,200				\$ 151,200	7.77%
Prince Edward	2-7-2505000-5100	512,582	518,724	365,292	398,500	(118,600)	279,900				279,900	-29.76%
		\$ 607,715	\$ 649,061	\$ 517,915	\$ 538,800	\$ (107,700)	\$ 431,100	\$ -	\$ -	\$ -	\$ 431,100	-19.99%
<b>Flat Rate</b>												
Flat Rate Residential	2-7-2501000-1200	\$ 19,645	\$ 19,740	\$ 20,341	\$ 23,500	\$ 500	\$ 24,000				\$ 24,000	2.13%
Water Building Charges	2-7-2506000-6400	42,922	14,377	8,972	31,200	600	31,800				31,800	1.92%
		\$ 62,567	\$ 34,116	\$ 29,312	\$ 54,700	\$ 1,100	\$ 55,800	\$ -	\$ -	\$ -	\$ 55,800	2.01%
<b>TOTAL WATER SALES</b>		\$ 10,129,672	\$ 10,149,863	\$ 10,346,442	\$ 10,279,100	\$ (64,600)	\$ 10,214,500	\$ -	\$ -	\$ -	\$ 10,214,500	-0.63%
<b>FIXED WATER CHARGES</b>												
<b>Service Charges</b>												
Residential	2-7-2501000-1050	\$ 4,152,049	\$ 4,617,807	\$ 4,467,164	\$ 4,497,000	272,800	\$ 4,769,800				\$ 4,769,800	6.07%
General Service	2-7-2502000-1050	698,624	692,893	732,249	715,600	9,000	724,600				724,600	1.26%
		\$ 4,850,673	\$ 5,310,699	\$ 5,199,413	\$ 5,212,600	\$ 281,800	\$ 5,494,400	\$ -	\$ -	\$ -	\$ 5,494,400	5.41%
<b>Fire Protection</b>												
Belleville	2-7-2504000-4000	\$ 1,236,703	\$ 1,343,222	\$ 1,322,605	\$ 1,323,200	68,500	\$ 1,391,700				\$ 1,391,700	5.18%
		\$ 1,236,703	\$ 1,343,222	\$ 1,322,605	\$ 1,323,200	\$ 68,500	\$ 1,391,700	\$ -	\$ -	\$ -	\$ 1,391,700	5.18%
<b>TOTAL FIXED WATER CHARGES</b>		\$ 6,087,376	\$ 6,653,921	\$ 6,522,018	\$ 6,535,800	\$ 350,300	\$ 6,886,100	\$ -	\$ -	\$ -	\$ 6,886,100	5.36%
<b>CUSTOMER FEES &amp; CHARGES</b>												
Late Payment Charges	2-7-2506000-6000	\$ 21,892	\$ 18,774	\$ 25,333	\$ 26,200	1,400	\$ 27,600				\$ 27,600	5.34%
Collection charges	2-7-2506000-6100	4,175	13,025	15,245	10,500	600	11,100				11,100	5.71%
Disconnection/Reconnection	2-7-2506000-6110	3,880	4,200	7,280	4,200	200	4,400				4,400	4.76%
Returned Payments	2-7-2506000-6120	2,310	2,400	2,810	2,600	100	2,700				2,700	3.85%
Change of Occupancy	2-7-2506000-6200	42,100	39,525	38,275	45,000	2,400	47,400				47,400	5.33%
Damaged Meter Replacement	2-7-2506000-6600	400	800	3,200	2,800	200	3,000				3,000	7.14%
		\$ 74,757	\$ 78,724	\$ 92,143	\$ 91,300	\$ 4,900	\$ 96,200	\$ -	\$ -	\$ -	\$ 96,200	5.37%



City of Belleville  
2024 Budget  
Environmental Services - Water  
Revenue

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>OTHER REVENUE</b>											
Watermain Approval Fees 2-7-2507000-0204	\$ 5,000	\$ 2,000	\$ 7,500	\$ 17,500		\$ 17,500				\$ 17,500	0.00%
Transfer from Reserve 2-7-2507000-4999	32,111	113,861	2,119,600	2,119,600	(1,671,900)	447,700				447,700	-78.88%
Interest 2-7-2507000-7000	198,678	1,031,659	1,726,522	250,000	1,000,000	1,250,000				1,250,000	400.00%
Miscellaneous 2-7-2507000-7100	17,291	11,266	14,508	16,500		16,500				16,500	0.00%
Inspection Fees 2-7-2507000-7125	41,164	55,674	15,006	31,400		31,400				31,400	0.00%
Purchase Discounts 2-7-2507000-7200	-	-	-	-		-				-	
Sale of Scrap 2-7-2507000-7300	855	-	4,323	-		-				-	
Local Improvements 2-7-2507000-7800	188,510	15,360	39,136	95,000		95,000				95,000	0.00%
Development Charges 2-7-2507000-2350	162,887	116,347	-	162,900		162,900				162,900	0.00%
Contribution from Developers 2-7-2507000-7805	-	421,674	-	-		-				-	
Contribution to Surplus 2-7-2507000-0498	-	-	-	-		-				-	
<b>TOTAL OTHER REVENUE</b>	\$ 646,495	\$ 1,767,840	\$ 3,926,596	\$ 2,692,900	\$ (671,900)	\$ 2,021,000	\$ -	\$ -	\$ -	\$ 2,021,000	-24.95%
<b>TOTAL REVENUE</b>	\$ 16,938,301	\$ 18,650,348	\$ 20,887,199	\$ 19,599,100	\$ (381,300)	\$ 19,217,800	\$ -	\$ -	\$ -	\$ 19,217,800	-1.95%

City of Belleville  
2024 Budget  
Environmental Services - Water  
Expenditures - Summary

	2021	2022	2023	2023	2024 Budget						% + or (-)
	Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	
<b>Operating</b>											
Treatment	\$ 2,978,681	\$ 2,943,496	\$ 3,316,981	\$ 3,600,100	\$ 157,500	\$ 3,757,600	\$ (50,000)	\$ -	\$ -	\$ 3,707,600	2.99%
Distribution	2,182,052	2,368,423	2,376,360	2,896,200	116,200	3,012,400	-	-	50,000	3,062,400	5.74%
Allocation Centres	-	-	(34,395)	-	-	-	-	-	-	-	-
Administration	755,227	3,283,299	3,419,204	3,043,500	(1,241,700)	1,801,800	50,000	-	-	1,851,800	-39.16%
	<b>\$ 5,915,961</b>	<b>\$ 8,595,219</b>	<b>\$ 9,078,151</b>	<b>\$ 9,539,800</b>	<b>\$ (968,000)</b>	<b>\$ 8,571,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 8,621,800</b>	<b>-9.62%</b>
<b>Financial</b>											
Debt Payments	\$ 1,093,339	\$ 1,042,856	\$ 1,045,259	\$ 1,045,700	\$ -	\$ 1,045,700	\$ -	\$ -	\$ -	\$ 1,045,700	0.00%
Interest Expense	(2,961)	7,977	-	1,500	-	1,500	-	-	-	1,500	0.00%
	<b>\$ 1,090,379</b>	<b>\$ 1,050,833</b>	<b>\$ 1,045,259</b>	<b>\$ 1,047,200</b>	<b>\$ -</b>	<b>\$ 1,047,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,047,200</b>	<b>0.00%</b>
<b>Other</b>											
Amortization Deferred Charges	\$ -	\$ -	\$ -	\$ -		\$ -				\$ -	
Fixed Asset Amortization	-	-	-	-		-				-	
Fixed Asset Amortization	1,028,640	1,023,027	-	-		-				-	
Fixed Asset Amortization	2,029,649	2,070,382	-	-		-				-	
Fixed Asset Amortization	3,058,289	3,093,409	-	-		-				-	
Provincial Efficiency	-	-	-	-		-				-	
	<b>\$ 3,058,289</b>	<b>\$ 3,093,409</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Expenditures</b>	<b>\$ 10,064,628</b>	<b>\$ 12,739,461</b>	<b>\$ 10,123,409</b>	<b>\$ 10,587,000</b>	<b>\$ (968,000)</b>	<b>\$ 9,619,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 9,669,000</b>	<b>-8.67%</b>

City of Belleville  
 2024 Budget  
 Environmental Services - Water  
 Treatment

	2021	2022	2023	2023	2024 Budget								
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues
<b>BELLEVILLE TREATMENT</b>	<b>3501100</b>												
Staffing	\$ 848,858	\$ 817,771	\$ 812,694	\$ 935,400	\$ (21,300)	\$ 914,100	-	-	-	\$ 914,100			
Heating 2-8-3501100-0041	47,891	73,921	51,077	63,000	27,400	90,400				90,400	43.49%		
Telephone 2-8-3501100-0050	7,274	6,640	6,054	10,000		10,000				10,000	0.00%		
Office Supplies 2-8-3501100-0060	3,131	3,209	3,943	6,300		6,300				6,300	0.00%		
Repairs & Main. - Buildings 2-8-3501100-0080	49,890	59,011	46,172	55,000		55,000				55,000	0.00%		
Insurance 2-8-3501100-0090	20,075	23,770	29,961	26,000	7,300	33,300				33,300	28.08%		
Safety Supplies 2-8-3501100-0150	6,851	7,785	6,861	7,000	1,000	8,000				8,000	14.29%		
Tools 2-8-3501100-0170	2,410	2,438	7,878	5,000		5,000				5,000	0.00%		
Training 2-8-3501100-0190	12,306	6,056	14,491	22,000		22,000				22,000	0.00%		
Chemicals & Supplies 2-8-3501100-0420	636,150	614,552	977,745	775,000	75,000	850,000				850,000	9.68%		
Consultant Fees 2-8-3501100-0520	19,777	37,493	43,760	150,000		150,000	(50,000)			100,000	-33.33%		
Repairs & Main. - Equipment 2-8-3501100-0551	129,721	207,112	142,247	200,000		200,000				200,000	0.00%		
Municipal Taxes 2-8-3501100-0577	314,358	282,773	332,146	317,000	31,800	348,800				348,800	10.03%		
Fleet & Equipment 2-8-3501100-0777	7,432	1,941	6,601	5,400	500	5,900				5,900	9.26%		
Allocated Costs - Enviro Mgmt 2-8-3501100-1420	213,325	218,465	190,423	293,000	24,400	317,400	-	-	-	317,400	8.33%		
Water Testing & Sampling 2-8-3501100-1500	-	-	-	-		-				-			
IT Cost Allocation 2-8-3501100-3301	20,000	20,000	26,000	26,000	(26,000)	-				-	-100.00%		
GG Administration Allocation					59,000	59,000				59,000			
Electricity Purchases 2-8-3501100-4100	603,044	571,191	566,522	650,000	(25,000)	625,000				\$ 625,000	-3.85%		
Transferred to Fixed Assets 2-8-3501100-9999	-	(59,381)	-	-		-				-			
	<b>\$ 2,942,493</b>	<b>\$ 2,894,745</b>	<b>\$ 3,264,574</b>	<b>\$ 3,546,100</b>	<b>\$ 154,100</b>	<b>\$ 3,700,200</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,650,200</b>	<b>2.94%</b>		
<b>POINT ANNE TREATMENT</b>	<b>3501200</b>												
Staffing	\$ 13,476	\$ 20,395	\$ 15,449	\$ 20,200	\$ (1,600)	\$ 18,600	-	-	-	\$ 18,600			
Electricity Purchases 2-8-3501200-0041	4,316	4,725	5,078	6,800		6,800				6,800	0.00%		
Telephone 2-8-3501200-0050	757	509	773	1,200		1,200				1,200	0.00%		
Repairs & Main. - Buildings 2-8-3501200-0080	78	1,110	1,120	2,000		2,000				2,000	0.00%		
Insurance 2-8-3501200-0090	355	569	845	700	300	1,000				1,000	42.86%		
Chemicals & Supplies 2-8-3501200-0420	8,817	9,909	14,855	11,600	3,400	15,000				15,000	29.31%		
Consultant Fees 2-8-3501200-0520	-	-	-	-		-				-			
Repairs & Main. - Equipment 2-8-3501200-0551	10,393	9,430	6,904	10,000		10,000				10,000	0.00%		
Fleet & Equipment 2-8-3501200-0777	(2,004)	2,105	7,382	1,500	1,300	2,800				2,800	86.67%		
Water Sampling & Testing 2-8-3501200-1500	-	-	-	-		-				-			
	<b>\$ 36,188</b>	<b>\$ 48,752</b>	<b>\$ 52,407</b>	<b>\$ 54,000</b>	<b>\$ 3,400</b>	<b>\$ 57,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,400</b>	<b>6.30%</b>		
<b>TOTAL TREATMENT EXPENDITURES</b>	<b>\$ 2,978,681</b>	<b>\$ 2,943,496</b>	<b>\$ 3,316,981</b>	<b>\$ 3,600,100</b>	<b>\$ 157,500</b>	<b>\$ 3,757,600</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,707,600</b>	<b>2.99%</b>		

City of Belleville  
2024 Budget  
Environmental Services - Water  
Distribution

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>DISTRIBUTION</b>												
<b>3603100</b>												
Staffing	\$ 395,199	\$ 481,466	\$ 452,179	\$ 527,800	\$ (17,500)	\$ 510,300	-	-	-	\$ 510,300		
Hydro 2-8-3603100-0041	1,483	2,312	1,276	2,000		2,000				2,000	0.00%	
Insurance 2-8-3603100-0090	7,713	8,520	10,133	9,300	2,200	11,500				11,500	23.66%	
Flushing Announcements 2-8-3603100-0120	6,798	8,548	8,466	11,000		11,000				11,000	0.00%	
Safety Supplies 2-8-3603100-0161	4,537	3,456	3,695	5,000		5,000				5,000	0.00%	
Training 2-8-3603100-0190	5,833	7,679	18,611	18,000		18,000				18,000	0.00%	
Materials & Supplies 2-8-3603100-0420	153,279	161,108	151,295	160,000		160,000				160,000	0.00%	
Consultant Fees 2-8-3603100-0520	6,360	7,021	4,834	12,500		12,500			50,000	62,500	400.00%	
Municipal Taxes 2-8-3603100-0577	9,016	47,896	13,132	10,300	3,500	13,800				13,800	33.98%	
Fleet & Equipment 2-8-3603100-0777	67,090	41,329	114,577	67,300	15,200	82,500				82,500	22.59%	
Road Reinstatement 2-8-3603100-1100	48,511	84,505	75,874	90,000		90,000				90,000	0.00%	
Engineering 2-8-3603100-1420	254,476	260,544	227,078	349,400	29,100	378,500	-	-	-	378,500	8.33%	
Water Sampling & Testing 2-8-3603100-1500	2,173	10,283	4,472	8,000		8,000				8,000	0.00%	
Contracted Work 2-8-3603100-3300	1,272	-	-	1,500		1,500				1,500	0.00%	
	<b>\$ 963,740</b>	<b>\$ 1,124,668</b>	<b>\$ 1,085,621</b>	<b>\$ 1,272,100</b>	<b>\$ 32,500</b>	<b>\$ 1,304,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 1,354,600</b>	<b>6.49%</b>	
<b>SYSTEM LOCATES</b>												
<b>3603200</b>												
Staffing	\$ 56,812	\$ 49,765	\$ 46,159	\$ 52,600	(1,100)	\$ 51,500	-	-	-	\$ 51,500		
Materials & Supplies 2-8-3603200-0420	3,140	3,697	1,269	8,200		8,200				8,200	0.00%	
Fleet & Equipment 2-8-3603200-0777	10,011	4,742	12,672	9,400	700	10,100				10,100	7.45%	
Allocated Costs - Enviro Mgmt 2-8-3603200-1450	9,075	-	16,638	25,600	2,100	27,700	-	-	-	27,700	8.20%	
	<b>\$ 79,038</b>	<b>\$ 58,204</b>	<b>\$ 76,738</b>	<b>\$ 95,800</b>	<b>\$ 1,700</b>	<b>\$ 97,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 97,500</b>	<b>1.77%</b>	
<b>SERVICES</b>												
<b>3603300</b>												
Staffing	\$ 416,810	\$ 470,284	\$ 508,588	\$ 501,800	\$ 63,100	\$ 564,900	-	-	-	\$ 564,900		
Safety Supplies 2-8-3603300-0161	9,430	4,732	7,996	10,500		10,500				10,500	0.00%	
Tools 2-8-3603300-0170	2,669	7,739	4,331	8,000		8,000				8,000	0.00%	
Training 2-8-3603300-0190	209	1,057	703	1,500		1,500				1,500	0.00%	
Materials & Supplies 2-8-3603300-0420	21,379	41,862	24,186	59,000		59,000				59,000	0.00%	
Fleet & Equipment 2-8-3603300-0777	78,082	37,511	129,503	78,100	12,500	90,600				90,600	16.01%	
Allocated Costs - Enviro Mgmt 2-8-3603300-1450	199,025	203,824	177,620	273,300	22,700	296,000	-	-	-	296,000	8.31%	
Water Sampling & Testing 2-8-3603300-1500	508	993	-	1,500		1,500				1,500	0.00%	
	<b>\$ 728,110</b>	<b>\$ 768,001</b>	<b>\$ 852,927</b>	<b>\$ 933,700</b>	<b>\$ 98,300</b>	<b>\$ 1,032,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,032,000</b>	<b>10.53%</b>	

City of Belleville  
 2024 Budget  
 Environmental Services - Water  
 Distribution

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>SERVICES SUPPORT</b>												
<b>3605100</b>												
Staffing	\$ 309,760	\$ 327,782	\$ 316,834	\$ 526,900	\$ (27,800)	\$ 499,100	-	-	-	\$ 499,100		
Safety Supplies 2-8-3605100-0100	537	1,917	2,111	2,500		2,500				2,500	0.00%	
Training 2-8-3605100-0190	673	944	7,812	8,000		8,000				8,000	0.00%	
Materials & Supplies 2-8-3605100-0420	-	-	-	-		-				-		
Fleet & Equipment 2-8-3605100-0777	27,118	12,040	37,367	25,100	3,200	28,300				28,300	12.75%	
Allocated to Customer Service 2-8-3605100-7700	-	-	(68,300)	(68,300)		(68,300)				(68,300)	0.00%	
Allocated Costs - Enviro Mgmt 2-8-3605100-1450	73,076	74,867	65,251	100,400	8,300	108,700	-	-	-	108,700	8.27%	
	<b>\$ 411,164</b>	<b>\$ 417,550</b>	<b>\$ 361,075</b>	<b>\$ 594,600</b>	<b>\$ (16,300)</b>	<b>\$ 578,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 578,300</b>	<b>-2.74%</b>	
<b>TOTAL DISTRIBUTION EXPENDITURES</b>	<b>\$ 2,182,052</b>	<b>\$ 2,368,423</b>	<b>\$ 2,376,360</b>	<b>\$ 2,896,200</b>	<b>\$ 116,200</b>	<b>\$ 3,012,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 3,062,400</b>	<b>5.74%</b>	

City of Belleville  
2024 Budget  
Environmental Services - Water  
Allocated Costs

	2021	2022	2023	2023	2024 Budget						% + or (-)	
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget		Admin Transfers
<b>STORES</b>	<b>3608000</b>											
Staffing	-	2,202	20,423	-	-	-	-	-	-	-	-	
Contract Work	23,278	-	-	-	-	-	-	-	-	-	-	
Freight	-	-	-	-	-	-	-	-	-	-	-	
Inventory Adjustments	-	-	-	-	-	-	-	-	-	-	-	
Scrap & Obsolete Inventory	46	250	-	-	-	-	-	-	-	-	-	
	23,324	2,452	20,423	-	-	-	-	-	-	-	-	
less: allocated to operations	(23,324)	(2,452)	(20,423)	-	-	-	-	-	-	-	-	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>FLEET &amp; EQUIPMENT</b>	<b>3608100</b>											
Staffing	-	3,809	5,745	-	-	-	-	-	-	-	-	
Repairs - Labour	14,619	7,906	3,976	12,000	-	12,000	-	-	-	-	12,000	0.00%
Repairs - Parts & Supplies	28,652	14,083	15,842	30,600	-	30,600	-	-	-	-	30,600	0.00%
Fuel	64,434	106,131	79,194	100,000	-	100,000	-	-	-	-	100,000	0.00%
Tires & Batteries	2,324	1,970	4,386	6,000	-	6,000	-	-	-	-	6,000	0.00%
Insurance	30,809	31,813	36,761	38,300	2,600	40,900	-	-	-	-	40,900	6.79%
Tools	-	-	-	-	-	-	-	-	-	-	-	
Yards Costs	269,900	219,900	271,300	271,300	-	271,300	-	-	-	-	271,300	0.00%
Licences	15,706	8,587	10,772	7,500	3,500	11,000	-	-	-	-	11,000	46.67%
Radio Maintenance	-	-	-	-	-	-	-	-	-	-	-	
	426,444	394,200	427,976	465,700	6,100	471,800	-	-	-	-	471,800	1.31%
less: allocated to operations	(426,444)	(394,200)	(462,371)	(465,700)	(6,100)	(471,800)	-	-	-	-	(471,800)	1.31%
	\$ -	\$ -	\$ (34,395)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

2024 Budget  
Environmental Services - Water  
Administration

	2021	2022	2023	2023	2024 Budget						
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers
<b>CUSTOMER SERVICE</b>	<b>2705300</b>										
Staffing	\$ 494,952	\$ 544,511	\$ 484,692	\$ 536,200	\$ 30,100	\$ 566,300	-	-	-	\$ 566,300	
Telephone	2-8-2705300-0050	4,784	5,196	5,466	9,700	(2,700)	7,000			7,000	-27.84%
Office Supplies	2-8-2705300-0060	9,259	13,200	10,138	20,000	(7,500)	12,500			12,500	-37.50%
Postage	2-8-2705300-0061	77,979	79,351	74,254	84,000	(4,000)	80,000			80,000	-4.76%
Building Maintenance	2-8-2705300-0080	6,276	3,883	4,074	7,200	(1,200)	6,000			6,000	-16.67%
Travel & Training	2-8-2705300-0191	254	1,679	2,651	2,500	2,000	4,500			4,500	80.00%
Building Rent	2-8-2705300-0260	42,600	42,600	42,600	42,600		42,600			42,600	0.00%
Security	2-8-2705300-0371	-	-	9,204	22,500	(7,500)	15,000			15,000	-33.33%
Contracted Work	2-8-2705300-0370	37,514	51,720	30,695	65,000	(20,000)	45,000			45,000	-30.77%
Photocopying	2-8-2705300-0550	2,770	2,133	2,124	4,000	(1,000)	3,000			3,000	-25.00%
Conservation Programs	2-8-2705300-0620	-	-	-	3,000	(3,000)	-			-	-100.00%
Fleet & Equipment	2-8-2705300-0777	60	-	1,436	200	400	600			600	200.00%
Allocated Service support	2-8-2705300-1420	-	-	68,300	68,300	-	68,300	-	-	68,300	0.00%
Bad Debts Expense	2-8-2705300-0811	227	418	70	10,000	(5,000)	5,000			5,000	-50.00%
		<b>\$ 676,674</b>	<b>\$ 744,926</b>	<b>\$ 735,705</b>	<b>\$ 875,200</b>	<b>\$ (19,400)</b>	<b>\$ 855,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 855,800</b>	<b>-2.22%</b>
Less: Wastewater Allocation	2-7-2507000-7700	(338,097)	(255,658)	(366,083)	(432,600)	7,400	(425,200)	-	-	(425,200)	-1.71%
		<b>\$ 338,578</b>	<b>\$ 489,268</b>	<b>\$ 369,623</b>	<b>\$ 442,600</b>	<b>\$ (12,000)</b>	<b>\$ 430,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 430,600</b>	<b>-2.71%</b>
<b>FINANCE</b>	<b>2807000</b>										
Staffing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	\$ -	
Insurance	2-8-2807000-0090	100,436	122,911	139,401	134,000	16,500	150,500			150,500	12.31%
Insurance - Claims	2-8-2807000-0091	41,994	471	9,106	-	10,000	10,000			10,000	
Consultant Fees	2-8-2807000-0520	-	-	-	4,000		4,000	50,000		54,000	1250.00%
Legal Fees	2-8-2807000-0530	275	396,901	536,668	51,000		51,000			51,000	0.00%
Audit Fees	2-8-2807000-0540	-	6,434	-	5,000	500	5,500			5,500	10.00%
Bank Charges	2-8-2807000-0720	8,460	8,506	7,818	9,800	(800)	9,000			9,000	-8.16%
DC Fee Waiver	2-8-2807000-0730	989	1,986,262	2,065,177	2,065,200	(1,698,800)	366,400			366,400	-82.26%
Retiree Benefits	2-8-2807000-2222	84,674	88,040	51,765	81,300		81,300			81,300	0.00%
GG Administration Allocation		-	-	-	-	453,700	453,700			453,700	
Finance Support	2-8-2807000-3301	73,700	73,700	118,600	118,600	25,200	143,800	-	-	143,800	21.25%
		<b>\$ 310,781</b>	<b>\$ 2,684,964</b>	<b>\$ 2,931,187</b>	<b>\$ 2,468,900</b>	<b>\$ (1,193,700)</b>	<b>\$ 1,275,200</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 1,325,200</b>	<b>-46.32%</b>
<b>INFORMATION SYSTEMS</b>	<b>2807300</b>										
Materials & Supplies	2-8-2807300-0420	\$ -	\$ -	\$ -	\$ -		\$ -			\$ -	
Training	2-8-2807300-0191	-	-	-	-		-			-	
IT Support	2-8-2807300-3301	20,000	20,000	26,000	26,000	(26,000)	-			-	-100.00%
Software Maintenance	2-8-2807300-0515	5,225	5,500	12,128	6,000		6,000			6,000	0.00%
		<b>\$ 25,225</b>	<b>\$ 25,500</b>	<b>\$ 38,128</b>	<b>\$ 32,000</b>	<b>\$ (26,000)</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>-81.25%</b>

2024 Budget  
Environmental Services - Water  
Administration

	2021 Actual	2022 Actual	2023 Actual YTD	2023 Budget	2024 Budget						% + or (-)
					Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Budget	
<b>METER READING</b>											
Staffing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -	
Contracted Work	80,644	83,568	80,266	100,000	(10,000)	90,000	-	-	-	90,000	-10.00%
	<b>\$ 80,644</b>	<b>\$ 83,568</b>	<b>\$ 80,266</b>	<b>\$ 100,000</b>	<b>\$ (10,000)</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>-10.00%</b>
<b>Total Administration Expenditures</b>	<b>\$ 755,227</b>	<b>\$ 3,283,299</b>	<b>\$ 3,419,204</b>	<b>\$ 3,043,500</b>	<b>\$ (1,241,700)</b>	<b>\$ 1,801,800</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,851,800</b>	<b>-39.16%</b>



**CITY OF BELLEVILLE  
2024 BUDGET  
ENVIRONMENTAL SERVICES - WASTEWATER  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

	<b>Expenditures</b>	<b>Revenue</b>	<b>Net</b>	
<b>2023 Wastewater Budget</b>	<b>\$ 18,849,900</b>	<b>\$ 18,849,900</b>	<b>\$ -</b>	
<b>Revenue</b>				
User Fees	-	1,469,400	(1,469,400)	
	-	1,469,400	(1,469,400)	<b>-7.80%</b>
<b>Financing</b>				
Long Term Debt charges	1,000	-	1,000	
Development Charge Fee Waivers	(4,771,600)	(4,278,200)	(493,400)	
	(4,770,600)	(4,278,200)	(492,400)	<b>-2.61%</b>
<b>Contractual Service Agreements</b>				
Adjustments to Compensation Agreements	158,500	-	158,500	
Adjustments to Contractual Agreements	235,000	-	235,000	
	393,500	-	393,500	<b>2.09%</b>
<b>Operating Costs</b>				
Insurance	4,700	-	4,700	
Hydro	2,400	-	2,400	
Fleet	(14,700)	-	(14,700)	
Internal Costs - Allocated Costs adjustment	358,500	-	358,500	
Internal Costs - Administration	(7,400)	-	(7,400)	
Internal Costs - Municipal taxes	20,000	-	20,000	
Internal Costs - Materials	5,200	-	5,200	
	368,700	-	368,700	<b>1.96%</b>
<b>Net Increase/(Decrease) to Wastewater Reserve Fund</b>	<b>1,199,600</b>		<b>1,199,600</b>	<b>6.36%</b>
<b>Total Base Budget Adjustments</b>	<b>\$ (2,808,800)</b>	<b>\$ (2,808,800)</b>	<b>\$ -</b>	
<b>2024 Wastewater Base Budget</b>	<b>\$ 16,041,100</b>	<b>\$ 16,041,100</b>	<b>\$ -</b>	

**CITY OF BELLEVILLE  
2024 BUDGET  
ENVIRONMENTAL SERVICES - WASTEWATER  
SUMMARY OF BASE BUDGET ADJUSTMENTS**

**BASE BUDGET ADJUSTMENT DESCRIPTION**

<b>Revenue - User fees</b>	<b>Net Impact</b>	<b>(1,469,400)</b>	<b>-7.80%</b>
Revenue- user fee base adjustments reflect increases or decrease as a result of wastewater rate increases or adjustments in utilization. 2024 adjustments reflect increases in the wastewater rates established under the adoption of the 2024 rates and fees (bylaw 2023-213). Rates have increased to ensure sufficient funds to cover operations as well as funding significant short and long term capital requirements.			
<b>Financing Related</b>	<b>Net Impact</b>	<b>(492,400)</b>	<b>-2.61%</b>
Financing related base adjustments include debt financing cost adjustments and Development charge fee waiver costs.			
<b>Contractual Service Agreements</b>	<b>Net Impact</b>	<b>393,500</b>	<b>2.09%</b>
Contractual service agreement budget adjustments reflect items of a contractual nature; including compensation agreements and contracted service arrangements.			
Contractual adjustments in 2024 represent the increase for the Wastewater facility contract services to run the sewage treatment plant, plus \$180,000 for Linear Environmental Compliance Approval (ECA) consulting.			
<b>Operating Revenue / Costs</b>	<b>Net Impact</b>	<b>368,700</b>	<b>1.96%</b>
Wastewater operating costs have experienced an increase in the year and is driven largely by cost allocations for general government administration.			
<b>Net Increase/(Decrease) to Wastewater Reserve Fund</b>	<b>Net Impact</b>	<b>1,199,600</b>	<b>6.36%</b>
The net increase/(decrease) to Wastewater reserve represents the change in contribution to the Wastewater Reserve fund. The annual operations for wastewater should result in a contribution to reserve allowing for a balance that supports long term capital requirements and provides for operation stabilization for one-time or unexpected expenditures. The increase in 2024 is in line with the long term financing strategy for wastewater which will allow for sufficient funding to be available for significant capital expenditures expected in the forecast period.			

City of Belleville  
 2024 Budget  
 Environmental Services Expenditures  
 Wastewater

	2021	2022	2023	2023	2024 Budget							
					Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend
<b>WASTEWATER</b>												
<b>REVENUE</b>	<b>3500100</b>											
General Service	1-7-3500100-1000	\$ 4,422,476	\$ 4,536,563	\$ 5,151,324	\$ 5,268,000	\$ 499,100	\$ 5,767,100				\$ 5,767,100	9.47%
Residential	1-7-3500100-1200	6,700,588	7,273,563	7,523,723	7,783,000	979,300	8,762,300				8,762,300	12.58%
Work Orders	1-7-3500100-0260	25,972	20,710	20,432	29,000	(9,000)	20,000				20,000	-31.03%
Other	1-7-3500100-0113	103,143	125,152	101,488	80,000	20,000	100,000				100,000	25.00%
Main Approval Fees	1-7-3500100-0204	-	-	-	6,000		6,000				6,000	0.00%
DC Revenue	1-7-3500100-2350	113,264	113,264	-	113,300		113,300				113,300	0.00%
Local Improvements	1-7-3500100-7800	350,329	27,514	17,297	69,200	(20,000)	49,200				49,200	-28.90%
Contribution from reserve	1-7-3500100-4999	-	1,416,426	5,501,400	5,501,400	(4,278,200)	1,223,200				1,223,200	-77.77%
<b>TOTAL REVENUE</b>		<b>\$ 11,715,771</b>	<b>\$ 13,513,191</b>	<b>\$ 18,315,663</b>	<b>\$ 18,849,900</b>	<b>\$ (2,808,800)</b>	<b>\$ 16,041,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,041,100</b>	<b>-14.90%</b>
<b>COLLECTION SYSTEM EXPENDITURES</b>												
<b>MAINS</b>	<b>3500500</b>											
Staffing		\$ 353,522	\$ 356,400	\$ 352,681	\$ 429,200	\$ 26,300	\$ 455,500	-	-	-	\$ 455,500	6.13%
Equipment Rental	1-8-3500500-0263	-	-	-	-		-				-	
Contract Services	1-8-3500500-0370	4,078	1,984	10,575	120,000		120,000				120,000	0.00%
Materials	1-8-3500500-0420	22,750	23,139	15,304	33,000		33,000				33,000	0.00%
Fleet & Equipment	1-8-3500500-0430	54,488	126,990	46,310	67,200	17,000	84,200				84,200	25.30%
Contribution to Reserve	1-8-3500500-0980	50,000	50,000	50,000	50,000		50,000				50,000	0.00%
Road Reinstatement	1-8-3500500-1100	19,349	23,971	34,853	50,000		50,000				50,000	0.00%
Sampling & Testing	1-8-3500500-1500	-	296	3,711	25,000		25,000				25,000	0.00%
		<b>\$ 504,188</b>	<b>\$ 582,781</b>	<b>\$ 513,433</b>	<b>\$ 774,400</b>	<b>\$ 43,300</b>	<b>\$ 817,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 817,700</b>	<b>5.59%</b>
<b>LATERALS</b>	<b>3500502</b>											
Staffing		\$ 360,675	\$ 315,472	\$ 328,746	\$ 333,900	\$ 103,800	\$ 437,700	-	-	-	\$ 437,700	31.09%
Contract Services	1-8-3500502-0370	18,622	12,654	-	20,000		20,000				20,000	0.00%
Materials	1-8-3500502-0420	31,975	37,029	32,368	50,000		50,000				50,000	0.00%
Fleet & Equipment	1-8-3500502-0430	107,007	81,469	43,297	121,500	(35,800)	85,700				85,700	-29.47%
		<b>\$ 518,279</b>	<b>\$ 446,624</b>	<b>\$ 404,410</b>	<b>\$ 525,400</b>	<b>\$ 68,000</b>	<b>\$ 593,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 593,400</b>	<b>12.94%</b>
<b>SYSTEM LOCATES</b>	<b>3500504</b>											
Staffing		\$ 41,016	\$ 39,254	\$ 41,973	\$ 39,700	\$ 14,300	\$ 54,000	-	-	-	\$ 54,000	36.02%
Materials	1-8-3500504-0420	914	3,021	-	2,500		2,500				2,500	0.00%
Fleet & Equipment	1-8-3500504-0430	4,549	11,000	9,493	8,100	1,200	9,300				9,300	14.81%
		<b>\$ 46,478</b>	<b>\$ 53,276</b>	<b>\$ 51,466</b>	<b>\$ 50,300</b>	<b>\$ 15,500</b>	<b>\$ 65,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,800</b>	<b>30.82%</b>

City of Belleville  
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		2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>PUMPING STATIONS</b>	<b>3500511</b>											
Staffing		\$ 101,992	\$ 126,769	\$ 123,614	\$ 132,600	\$ 33,100	\$ 165,700	-	-	-	\$ 165,700	24.96%
Hydro	1-8-3500511-0041	20,673	25,468	25,488	24,100	5,700	29,800				29,800	23.65%
Water	1-8-3500511-0042	2,902	3,576	2,857	3,500		3,500				3,500	0.00%
Sewer	1-8-3500511-0043	243	259	271	500		500				500	0.00%
Insurance	1-8-3500511-0090	4,085	4,511	5,290	5,000	1,000	6,000				6,000	20.00%
Contract Services	1-8-3500511-0370	11,350	24,777	7,822	30,000		30,000				30,000	0.00%
Materials	1-8-3500511-0420	71,127	86,481	38,538	90,000		90,000				90,000	0.00%
Fleet & Equipment	1-8-3500511-0430	23,494	33,427	24,706	27,300	2,900	30,200				30,200	10.62%
		<b>\$ 235,868</b>	<b>\$ 305,268</b>	<b>\$ 228,586</b>	<b>\$ 313,000</b>	<b>\$ 42,700</b>	<b>\$ 355,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 355,700</b>	<b>13.64%</b>
<b>TOTAL COLLECTION SYSTEM EXPENDITURES</b>		<b>\$ 1,304,813</b>	<b>\$ 1,387,949</b>	<b>\$ 1,197,896</b>	<b>\$ 1,663,100</b>	<b>\$ 169,500</b>	<b>\$ 1,832,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,832,600</b>	<b>10.19%</b>
<b>WORK ORDERS</b>	<b>3500526</b>											
Staffing		\$ 21,419	\$ 19,359	\$ 761	\$ 20,200	\$ (19,000)	\$ 1,200	-	-	-	\$ 1,200	-94.06%
Materials	1-8-3500526-0420	-	-	-	-		-				-	
Fleet & Equipment	1-8-3500526-0430	-	44	107	-		-				-	
		<b>\$ 21,419</b>	<b>\$ 19,404</b>	<b>\$ 869</b>	<b>\$ 20,200</b>	<b>\$ (19,000)</b>	<b>\$ 1,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200</b>	<b>-94.06%</b>
<b>TREATMENT J FORRESTER PRE-TREATMENT</b>	<b>3500524</b>											
Staffing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -	
Hydro	1-8-3500524-0041	26,990	28,472	23,653	30,000	(3,300)	26,700				26,700	-11.00%
Insurance	1-8-3500524-0090	837	1,203	1,396	1,400	200	1,600				1,600	14.29%
Contract Services	1-8-3500524-0370	168,700	176,123	179,645	189,400	5,000	194,400				194,400	2.64%
		<b>\$ 196,527</b>	<b>\$ 205,798</b>	<b>\$ 204,694</b>	<b>\$ 220,800</b>	<b>\$ 1,900</b>	<b>\$ 222,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 222,700</b>	<b>0.86%</b>
<b>TREATMENT PLANT (OCWA)</b>												
Natural Gas	1-8-3500527-0040	\$ -	\$ -	\$ -	\$ -		\$ -				\$ -	
Hydro	1-8-3500527-0041	-	-	-	-		-				-	
Operating Contract	1-8-3500527-0370	3,098,516	3,314,233	3,275,780	3,551,700	55,000	3,606,700				3,606,700	1.55%
Allocated from Capital	1-8-3500527-0998	1,200	-	-	-		-				-	
		<b>\$ 3,099,716</b>	<b>\$ 3,314,233</b>	<b>\$ 3,275,780</b>	<b>\$ 3,551,700</b>	<b>\$ 55,000</b>	<b>\$ 3,606,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,606,700</b>	<b>1.55%</b>
<b>TOTAL TREATMENT EXPENDITURES</b>		<b>\$ 3,296,243</b>	<b>\$ 3,520,030</b>	<b>\$ 3,480,473</b>	<b>\$ 3,772,500</b>	<b>\$ 56,900</b>	<b>\$ 3,829,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,829,400</b>	<b>1.51%</b>

City of Belleville  
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		2021	2022	2023	2023	2024 Budget						
		Actual	Actual	Actual YTD	Budget	Base Adjustments	Base Budget	Admin Transfers	Management Recommend	Issues	Final	% + or (-)
<b>ADMINISTRATION</b>	<b>3500525</b>											
Telephone	1-8-3500525-0050	\$ 5,224	\$ 5,542	\$ 5,372	\$ 6,800		\$ 6,800				\$ 6,800	0.00%
Office Supplies	1-8-3500525-0060	2,845	1,262	965	6,000		6,000				6,000	0.00%
Insurance	1-8-3500525-0090	96,309	103,025	104,928	112,300	3,700	116,000				116,000	3.29%
Insurance Claims	1-8-3500525-0091	1,208	1,839	1,589	10,000		10,000				10,000	0.00%
Protective Clothing	1-8-3500525-0102	-	-	-	-		-				-	
Travel & Training	1-8-3500525-0110	9,427	11,449	11,804	35,000		35,000				35,000	0.00%
Debt Charges	1-8-3500525-014	526,762	526,724	527,932	555,900	1,000	556,900	-	-	-	556,900	0.18%
Safety Supplies	1-8-3500525-0161	16,705	9,192	16,827	17,000		17,000				17,000	0.00%
New Equipment	1-8-3500525-0180	5,588	9,084	7,360	10,000		10,000				10,000	
31 Wallbridge Rent	1-8-3500525-0260	59,000	58,500	-	-	-	-	-	-	-	-	
Billing & Collection	1-8-3500525-0371	338,097	255,658	366,083	432,600	(7,400)	425,200	-	-	-	425,200	-1.71%
Allocated Yard Costs	1-8-3500525-0372	50,500	50,500	70,500	70,500	8,500	79,000				79,000	12.06%
Allocated Enviro Mgmt costs	1-8-3500525-0374	468,192	473,483	421,250	660,600	54,900	715,500	-	-	-	715,500	8.31%
Consultant Fees	1-8-3500525-0520	1,445	-	-	200,000	180,000	380,000				380,000	90.00%
Legal Expense	1-8-3500525-0530	-	-	-	35,000		35,000				35,000	0.00%
Municipal Taxes	1-8-3500525-0660	190,671	195,407	217,242	199,700	20,000	219,700				219,700	10.02%
Fee Waivers	1-8-3500525-0730	1,633,640	6,864,143	5,994,751	5,994,800	(4,771,600)	1,223,200				1,223,200	-79.60%
Bad Debts Expense	1-8-3500525-0811	-	-	-	15,000		15,000				15,000	0.00%
GG Administration Allocation		-	-	-	-	321,100	321,100				321,100	
Allocated IT costs	1-8-3500525-3301	20,000	20,000	26,000	26,000	(26,000)	-	-	-	-	-	-100.00%
		<b>\$ 3,425,613</b>	<b>\$ 8,585,808</b>	<b>\$ 7,772,601</b>	<b>\$ 8,387,200</b>	<b>\$ (4,215,800)</b>	<b>\$ 4,171,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,171,400</b>	<b>-50.26%</b>
Contribution to Reserve	1-8-3500525-0980	3,667,683	-	5,863,825	5,006,900	1,199,600	6,206,500	-	-	-	6,206,500	23.96%
		<b>\$ 7,093,296</b>	<b>\$ 8,585,808</b>	<b>\$ 13,636,426</b>	<b>\$ 13,394,100</b>	<b>\$ (3,016,200)</b>	<b>\$ 10,377,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,377,900</b>	<b>-22.52%</b>
<b>TOTAL WASTEWATER EXPENDITURES</b>		<b>\$ 11,715,771</b>	<b>\$ 13,513,191</b>	<b>\$ 18,315,663</b>	<b>\$ 18,849,900</b>	<b>\$ (2,808,800)</b>	<b>\$ 16,041,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,041,100</b>	<b>-14.90%</b>
<b>NET WASTEWATER EXPENDITURES</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	